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**Report of the Director of Neighbourhoods and Housing**

**Executive Board**

**Date: 17 May 2006**

**Subject: Area Delivery Plans 2006/07**

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**Electoral wards affected:**

**Specific implications for:**

Ethnic minorities

Women

Disabled people

Narrowing the gap

Eligible for call In

Not eligible for call in  
(details contained in the report)

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**EXECUTIVE SUMMARY**

This report provides an overview of the Area Delivery Plans for 2006/07 that were agreed by the Area Committees in February/March 2006 and developed with the involvement of Council Departments and partner agencies. Area Delivery Plans will guide the work of the Area Committees over the next year setting out service priorities and improvement strategies for each area. The plans will also provide a mechanism for directing resources and a framework for investing Well Being budgets in each of the areas.

Agreed local priorities set out within Area Action Plans form a key part of the Area Delivery Plans and enable Committees to address local priorities which are specific to their area. Appendix 2 highlights the priority areas for action in 2006/07 and shows how priorities emerging from the locally focused work of the Area Committees connect clearly to the themes of the Corporate Plan.

The report asks the Executive Board to endorse the ten Area Committee Action Plans for 2006/07.

## **1.0 Purpose of this report**

- 1.1 To provide an overview of the 10 Area Delivery Plans for endorsement by the Executive Board.

## **2.0 Background information**

- 2.1 Annually each Area Committee is required to prepare an Area Delivery Plan for endorsement by the Executive Board after the Council's budgets have been set. A key component of these plans is an Area Action Plan which intends to reflect corporate as well as local priorities.
- 2.2 All 10 Area Delivery Plans will be posted on the Leeds City Council website. All of the Committees have produced a shorter version or summary leaflet for agencies, service providers, local groups and the public. These set out key priorities in each area over the year ahead.
- 2.3 The process to develop Area Delivery Plans for 2006/07 started in the summer of 2005. All 10 Area Committees have agreed to continue with the key priorities agreed in 2005/06 in order to sustain their impact on the areas.

## **3.0 Area Action Plan Progress**

- 3.1 A summary of achievements against Plan priorities in 2005/06 is included as Appendix One. An example taken from each of the Area Committees gives an indication of the breadth of activity underway:
- **Inner East:** The Area Committee has invested £90,000 to boost the number of Neighbourhood Wardens in Inner East. It now has a five strong team in each ward.
  - **Outer East:** The Area Committee funded and supported a Designated Public Places Order in Garforth. This was introduced in December 2005 and is helping to combat anti social behaviour fuelled by alcohol.
  - **Inner North East:** The 'Open Door' partnership centre in Brackenwood opened in September 2005. It is used as a base by the Neighbourhood Policing Team and feedback from residents shows an increased level of reassurance in the area. Activities run by the Youth Service and the Police are reducing levels of anti social behaviour in the locality.
  - **Outer North East:** Young people in Alwoodley, Harewood and Wetherby are meeting Councillors, the Police and Youth Workers to discuss matters of concern. The new Youth Forum was established with young people to ensure they get a say in services which affect them, meet peers from other areas and encourage capacity building.
  - **Inner North West:** A door to door community consultation with over 1400 households in Little London was carried out to gauge opinion on regeneration options for the area. 967 responses were gained. Funding is now in place to start neighbourhood management work in the area.

- **Outer North West:** The committee invested £40,000 into a scheme delivered by CASAC which provided target hardening to 320 properties in the area to help reduce burglary. Alongside this, 800 additional policing hours across all the wards were funded, feasibility work into the CCTV needs of Otley Town Centre commenced and match funding was allocated for a dedicated Police Community Support Officer for Horsforth.
- **Inner South:** European Funding was secured to support priorities in the Area Delivery Plan - £370k has provided a Learning Links scheme in Beeston Hill and Holbeck to promote parental involvement with children's education and training for parents. The investment of £317k in the development of Social Enterprise Solutions in South Leeds created 27 jobs.
- **Outer South:** The Committee targeted over £50,000, nearly a third of its resources, to improving community facilities in the area. This included the refurbishment of West Ardsley Committee Centre to allow for the development of increased community use including the provision of a child care facility.
- **Inner West:** A Regeneration Framework Document was commissioned and completed for West Leeds Gateway. A number of actions were taken to improve local areas including the demolition of a derelict building in New Wortley, funding secured for improvements on Stanningley Road and approval granted to demolish Mistress Lane maisonettes with a planning brief being prepared for the future use of the site.
- **Outer West:** A monthly Farmers Market was established very successfully in Pudsey with more than 3,000 people attending the opening market day. Alongside this, consultation took place on plans to re-develop Pudsey's bus station, car parking and markets area.

3.2 Area Management Teams established a system of monitoring performance against actions detailed in the action plans in 2005/06. This forms part of the quarterly performance reporting process in the Neighbourhoods and Housing Department and is used to give regular progress reports to the Area Committees. There were almost 600 actions across the 10 plans in 2005/06. At the end of March 2006 progress was as follows:

Area Action Plan - Actions	2005/06 Year end position
<b>GREEN</b> - Progressing as expected/ action completed	83%
<b>AMBER</b> - Minor delays or issues to address	14%
<b>RED</b> - Significant delays or issues to address	3%

#### 4.0 Area Action Plan Priorities for 2006/07

- 4.1 Appendix Two highlights the priority areas for action in 2006/07 for each Area Committee and identifies links to strategic themes in the Corporate Plan. All three core Area Committee service areas continue to be reflected in the priorities: community safety, streetscene and children and young people. Other priorities covering the regeneration of specific priority areas, transport, community facilities, older people and health are included. Better service co-ordination, community engagement and partnership working are also included reflecting part of the wider function of Area Committees.
- 4.2 Area Committees will receive regular progress reports on the Area Action Plans over the year and the plans will direct how the Committee's resources will be deployed.

## **5.0 Implications for council policy and governance**

- 5.1 Under the Council's constitution each Area Committee is required to prepare an Annual Area Delivery Plan for endorsement by the Executive Board after the Council's budgets have been set. The work described in this report and the recommendation fits with existing Council policy and governance arrangements.

## **6.0 Legal and resource implications**

- 6.1 Work to date has been based on an understanding that the main resource implications for the Area Delivery Plans will be met through existing resources by improving mainstream services. New schemes and priorities will be met largely from Well-Being revenue budgets in 2006/07 and the three-year Well Being capital allocation.
- 6.2 External funding is also being sought to drive Area Delivery Plan actions across some areas, including funds such as the Neighbourhood Renewal Fund, National Lottery, European Funding and the West Yorkshire Sub Regional Investment Plan.
- 6.3 Area Management Teams will also work closely with Town & Parish Councils, Voluntary Groups and District partners in order to deliver priorities and resource actions.

## **7.0 Conclusions**

- 7.1 Each of the Area Committees has made considerable progress in 2005/06 overseeing the effective implementation of their Area Action Plans. Since the summer of 2005 work has been done to produce new Action Plans for each for the Area Committees for 2006/07 and these were agreed at the Committees in the February/March Area Committee cycle. The plans will guide the work of each of the committees over the next year and provide a mechanism for directing local resources. Executive Board endorsement is therefore requested for all 10 Area Action Plans for 2006/07.

## **8.0 Recommendation**

- 8.1 The Executive Board is asked to endorse the ten Area Committee Action Plans for 2006/07.



# Area Achievements 2005/06 - Delivering Better Outcomes for Local People Across Leeds

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## Summary of Area Delivery Plan achievements

Further information and the full Area Delivery Plans are available on the internet ([www.leeds.gov.uk](http://www.leeds.gov.uk)) or by contacting:

Martyn Stenton, Partnerships Manager  
Neighbourhoods and Housing Department  
0113 395 0647  
[martyn.stenton@leeds.gov.uk](mailto:martyn.stenton@leeds.gov.uk)

## Area: Inner East Leeds

- The Area Committee has invested £90,000 to boost the number of Neighbourhood Wardens in Inner East. It now has a five strong team in each ward.
- In response to particularly stubborn environmental problems, an intensive environment enforcement officer, funded by the Area Committee, is working in the Torres, South Seacroft and Shepherds Lane areas. Successful prosecutions have already been secured.
- Alongside the more traditional community engagement exercises (e.g. consultative forums and community events) a well being funded local community radio station reached over 30,000 people via broadcast and internet and a film project working with young people in East End Park, Gipton and Seacroft has produced 8 professional quality videos on issues including ASBOs and Domestic Violence.



- Tasking Teams (a neighbourhood management mechanism involving Council, ALMO, Police, Fire Service and other organisations working in localities) were established throughout the Area and delivered £20,000 of improvements in each inner east ward. Examples of initiatives undertaken include security gates, major environmental works, community engagement activity, community clean-ups, activities for children, promotion and educational leaflets.
- The Committee's small grants scheme supported 30 neighbourhood projects delivered by local community groups.

## Area: Outer East Leeds

- The Halton Moor Neighbourhood Management Initiative supported by the Area Committee and the East Leeds District Partnership has had remarkable success (reported in the Observer and the YEP) in turning around this former 'problem estate'. Property voids were reduced by 80% with savings of around £300,000. Crime has fallen dramatically and house prices are rising significantly.
- The Area Committee funded and supported a Designated Public Places Order in Garforth. This was introduced in December 2005 and is helping to combat anti social behaviour fuelled by alcohol.
- 25 small grants to voluntary & community groups were given to support projects to improve neighbourhoods and encourage more community involvement.
- A successful gardening scheme commissioned through Groundwork supported over 400 vulnerable and older people in the last six months.
- The Committee, with help from the private sector, funded a household magazine with articles written by young reporters from the 5 High Schools in Outer East.



## Area: Inner North East Leeds



- The 'Open Door' partnership centre in Brackenwood opened in September 2005. It is used as a base by the Neighbourhood Policing Team and feedback from residents shows an increased level of reassurance in the area. Activities run by the Youth Service and the Police are reducing levels of anti social behaviour in the locality.
- The Area Committee's Grant & Fundraising Advice Worker started work in February 2006. Since then he has provided 37 community & voluntary groups with funding advice, 7 of which are receiving more intensive support including development & business planning advice. Several groups have gone on to develop plans for new community projects in the area.
- 4 multi-agency operations took place in the area resulting in 67 arrests, 29 unlicensed or abandoned vehicles being recovered, 108 properties referred for improved security measures, 69 fire safety assessments and 90 people stopped by the Police for questioning.
- Social enterprises in the Chapeltown and Meanwood area are being assisted with European Funding through the 'K Fund'. 11 bids for K Fund support have been received so far.
- Planning applications for new bars or clubs in Chapel Allerton will be subject to more rigorous scrutiny following adoption of a cumulative licensing policy. The Area Committee succeeded in getting the support of the Council following extensive public consultation in 2005.
- The Area Committee has funded a Youth Development Worker to work with voluntary youth organisations and recruit new volunteers to improve youth activities in the area.

## Area: Outer North East Leeds

- Alcohol fuelled disorder has significantly reduced since a Designated Public Place Order (alcohol free zone) was introduced in Wetherby town centre in summer 2005.
- Partners including the Council, Leeds North East Homes and West Yorkshire Police delivered multi-agency enforcement operations in Alwoodley on the Cranmer and Lingfield estates. The police also led a multi-agency operation covering villages in Harewood and Wetherby and deployed mobile CCTV cameras. This resulted in a reduction in crime and increased public reassurance.
- An Alwoodley 'Planning Ahead' event took place, attended by local residents and staff from the Council, Leeds North East Homes and the police. Council departments received 70 requests for action during the event all of which were resolved within two months. Over 80% of residents gave positive feedback after the event.
- Young people in Alwoodley, Harewood and Wetherby are meeting Councillors, the Police and Youth Workers to discuss matters of concern. The new Youth Forum was established with young people to ensure they get a say in services which affect them, meet peers from other areas and encourage capacity building.



## Area: Inner North West Leeds



- 4 multi agency crime and grime operations resulted in more than 50 arrests, over 100 anti social behaviour warnings issued, approximately 100 street cleansing tasks done and over 120 warrant visits undertaken.
- The Committee supported the development of a Designated Public Places Order, banning consumption of alcohol on the streets of Headingley.
- A Regeneration Plan was prepared for Little London, involving a large community consultation programme with over 1400 households to gather views on regeneration options for the area, 967 responses were gained. Alongside this funding is in place to start neighbourhood management work on the estate.
- A regeneration scheme was developed for Headingley Town Centre
- Employment of a Funding Officer to work with voluntary and community groups within the area has helped to bring in at least £500,000 of new funding for groups.
- A 'To Let Board' initiative was developed, restricting the use, style and positioning of To Let signs in parts of Hyde Park, Woodhouse and Headingley.

## Area: Outer North West Leeds

- The committee invested £40,000 into a scheme delivered by CASAC which provided target hardening to 320 properties in the area to help reduce burglary. Alongside this, 800 additional policing hours across all the wards were funded, feasibility work into the CCTV needs of Otley Town Centre commenced and match funding was allocated for a dedicated Police Community Support Officer for Horsforth.
- 25 small grants were given to voluntary and community groups to support local neighbourhood initiatives.
- 'Behind Closed Doors' works with victims of domestic violence in the Otley and Guiseley area. Funding was allocated towards the costs of employing a support worker to provide crisis support, safety planning information and risk assessments for individuals across the outer area but particularly targeting the more isolated rural areas.
- The Committee funded capital projects including resurfacing works of roads and footpaths in poor condition, improvement works at Greenacre Community Hall, the heritage refurbishment programme of the Jubilee Clock in Otley, a new skateboard park and youth shelter for Micklefield Park and a new playground at Tranmere Park School.
- Funding was provided towards the employment of a Development Worker for Space To Grow, an initiative based on Otley Chevin that provides outdoor learning experiences for young people. Funding was also provided for work with under achieving children in Otley, towards the purchase of a new community minibus in Horsforth and for a worker to support elderly people in the Aireborough area.





- 2 crime and grime operations were delivered in the Holt Park and Horsforth areas and results included: 16 arrests; 23 vehicles removed for non-payment of Vehicle Excise; 23 joint visits carried out by anti-social behaviour and the Police; 16 anti-social behaviour warnings issued; 620 leaflets delivered by the Fire Service regarding Home Fire Safety Checks; 4 truancy patrols, 10 children escorted back to school and 72 letters issued to tenants regarding untidy gardens.

## Area: Inner South Leeds



- The 'Signpost' project in Beeston has worked with 45 families and 65 young people on anti social behaviour issues. 25 young people were supported to remain in school and 16 parents have attended Parenting Programmes to enhance their capability and capacity to manage their child's behaviour. This had led to a 75% reduction in the number of offences committed by young people who are involved with Signpost.
- The Committee identified 22 priority neighbourhoods and work has started to develop Neighbourhood Improvement Plans to tackle priority issues. Improvement work has commenced in Beeston Hill, Manor Farms, Cottingley, part of Central Middleton and the St Luke's/Normantons area.
- European Funding was secured to support priorities in the Area Delivery Plan - £370k has provided a Learning Links scheme in Beeston Hill and Holbeck to promote parental involvement with children's education and training for parents. The investment of £317k in the development of Social Enterprise Solutions in South Leeds created 27 jobs.
- Vocational horticultural training and construction skills training schemes for disaffected year 11's have enabled young people to remain in education and improve their chances of employment after they leave school.
- 5 multi-agency initiatives to tackle crime and grime resulted in 63 arrests, 69 unlicensed or abandoned vehicles being recovered, 410 properties security marked, 182 properties referred for improved target hardening security measures, 259 fire safety assessments, 253 sites cleared of rubbish and 90 people stopped by the police for questioning

## Area: Outer South Leeds



- The Committee identified 9 priority neighbourhoods. Neighbourhood Improvement Plans were developed and implemented to tackle priority issues in Eastleighs/Fairleighs, Newlands/Denshaws, John O'Gaunts, Wood Lane Estate, Fairfaxes and Oakwells and the Harrops.
- The Committee targeted over £50,000, nearly a third of its resources, to improving community facilities in the area. This included the refurbishment of West Ardsley Committee Centre to allow for the development of increased community use including the provision of a child care facility.

- A Town Centre Management Initiative was developed for Morley and Rothwell and a Town Centre Manager is being recruited. A range of events have been held to develop the profile and increase visitors to the town centres of Morley and Rothwell, these include continental and Christmas markets, a visitors leaflet and Christmas promotional events.
- A Youth Work Network in Morley produced a directory of activity for young people in summer 2005.
- A multi-agency initiative to tackle crime resulted in 90 properties security marked and 300 people attending community safety events.

## Area: Inner West Leeds

- Four multi-agency crime and grime operations were held resulting in 85 target hardening actions being delivered in conjunction with CASAC, 8 seizures of motorbikes being driven illegally on estates / parks, extensive use of Automatic Number Plate Readings resulting in nearly 200 intelligence hits and 58 vehicles being targeted in relation to being uninsured, untaxed or used in crime, more than 50 arrests / appearances in court for offences and non-payment of fines, over 200 home fire safety checks, and 56 warning letters being issued to young people responsible for anti-social behaviour. A major success with partners was in the New Wortley / Clydes area where focused interagency work, appointment of wardens jointly funded with Leeds West Homes and Police actions led to overall crime reductions of 46%, with burglary down 63%, theft from vehicles down 64% and criminal damage down 42%.
- The Committee provided funds to establish a Mobile Community Policing Cycle Unit and supported initiatives to raise public awareness of crime. This included a 'Let's bin it' campaign on the Fairfields Estate with wheelie bin stickers containing crime prevention messages being issued to 1200 households.
- The Committee and Leeds West Homes have worked with Groundwork Leeds and local community groups to bring about significant greenspace improvements on 7 sites.
  - The Committee supported community clean ups which resulted in over 40 tonnes of waste being removed. A designated Community Area Service Team was funded to provide a rapid local response to litter and environmental problems.
  - The Committee supported the development of major regeneration initiatives for the area. They funded the production of a Regeneration Framework Document for the West Leeds Gateway; a derelict site in New Wortley was demolished; funds are supporting the redevelopment of Mistress Lane - approval was granted to demolish the maisonettes and a planning brief is being prepared for future use of the site. A £230,000 scheme to improve shops on Stanningley Road was also secured.
- A £220,000 Community Café project at New Wortley Community Centre, supported through Objective 2 European funding, was established. This aims to support local people in training for work and contributes to plans to develop the centre and cafe as sustainable ventures. A funding policy for grants to community centre associations was agreed to foster open and efficient usage of local centres.



## Area: Outer West Leeds

- Pudsey Farmers' Market was established very successfully with more than 3,000 attending the opening day. Plans to re-develop Pudsey's bus station, car parking and markets area were a key priority and the subject of local consultation. Town and District centre proposals were also developed for both Pudsey town centre and Farsley to build on this work.
- The first "I Love West Leeds" Youth Festival was held. Commissioned by the Outer Area Committee, Interplay Theatre Company raised additional funding to develop a cross art form festival with music, theatre, poetry, cinema and radio, culminating in a festival day in Farnley Park. More than 4,500 people took part in the project which showcased the talents of young people and involved intergenerational work in various settings. The committee also supported the Farsley Summer Youth Festival which involved more than 200 young people in that area.
- Three multi-agency crime and grime operations were held with an emphasis on prevention and enforcement assisted by high visibility policing. These actions resulted in 18 arrests for drug offences, 65 referrals for target hardening work through CASAC, 8 motorbike seizures for illegal use, more than 120 home safety fire checks and 35 ASB warning letters being issued.
- In response to public concerns about safety support was given to CCTV establishment in Pudsey Park, Lidgett Hill and is planned for Farsley.
- These actions and additional Police patrols funded by the Area Committee have helped to reduce crime in Outer West but concerns remain about specific "hotspot" areas including Pudsey Town centre. Support was given for the development of a Designated Public Places Order in Pudsey. This received positive responses in consultation and is due to be in place by June 2006.
- An anti-litter campaign getting out key messages on buses, shelters and billboards was funded by the Committee. This included a "Butts Out" campaign in town and district centres to reduce cigarette litter.





# Area Delivery Plans 2006/07 – Delivering Better Outcomes for Local People Across Leeds

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## Summary of Priorities and Key Actions for the ten Area Committees in Leeds

Further information and the full Area  
Delivery Plans are available on the internet  
([www.leeds.gov.uk](http://www.leeds.gov.uk)) or by contacting:

Martyn Stenton  
Partnerships Manager  
Neighbourhoods and Housing Department  
0113 395 0647  
[martyn.stenton@leeds.gov.uk](mailto:martyn.stenton@leeds.gov.uk)

## Better Outcomes for Local People – delivering the Council’s Corporate Priorities at an area level through the Area Committee Area Delivery Plans

The Council’s **Corporate Plan** 2005 to 2008, sets out key priorities and identifies how we will contribute to delivering the aspirations of the City set out in the ‘**Vision for Leeds 2004 to 2020**’.

The **Area Delivery Plans** for 2006/07 set out service priorities and improvement strategies for each of the Area Committees. Priorities and specific actions were developed following the compilation of information about each area, the results of local consultation and discussions with ward members and service providers.

All three core Area Committee service areas are reflected in the area priorities: community safety, streetscene and children and young people. Other priorities covering the regeneration of specific priority areas, transport, community facilities, older people and health are included. Better service co-ordination, community engagement and partnership working are also included, reflecting part of the wider function of the Area Committees.

The sections below summarise the priorities and key actions for each of the Area Committees. They demonstrate how the Council’s five strategic service outcomes, along with the organisational priority of ‘transforming our services’, will be supported at an area level. This is highlighted in the following table:

<b>Corporate Plan Strategic Outcomes 2005 – 2008</b>	<b>Examples of Area Delivery Plan Actions in 2006/07</b>
<b>All neighbourhoods are safe, clean, green and well maintained</b>	<ul style="list-style-type: none"> <li>● Dedicated Community Area Service Teams (CAST) to tackle fly tipping hotspots and support community clean-ups and multi-agency operations.</li> <li>● High visibility patrols (using mobile CCTV, PCSOs and neighbourhood wardens).</li> </ul>
<b>All communities are thriving and harmonious places where people are happy to live</b>	<ul style="list-style-type: none"> <li>● Support for the development and implementation of major regeneration programmes.</li> <li>● Promoting community cohesion by supporting community based activities.</li> </ul>
<b>Our children and young people have healthy, safe and successful lives</b>	<ul style="list-style-type: none"> <li>● Enhanced out of school activities for young people.</li> <li>● Assisting schools to offer extended provision and expand their community role.</li> </ul>
<b>At each stage of life, people are able to live healthy, fulfilling lives</b>	<ul style="list-style-type: none"> <li>● Support for vulnerable and older people living in their own homes.</li> <li>● Enabling improvements to village facilities, parish halls and community centres.</li> </ul>
<b>Leeds is a highly competitive, international city</b>	<ul style="list-style-type: none"> <li>● Bringing investment into the area and improving links with the private sector.</li> </ul>
<b>Transforming Our Services</b>	<ul style="list-style-type: none"> <li>● Support to voluntary and community organisations to develop their capacity and the services they provide.</li> <li>● Improving Community Centres.</li> </ul>

## Area Committee: Inner East Leeds

Corporate Plan Theme: All neighbourhoods are safe, clean, green and well maintained

### Area Priorities and Key Actions for 2006/07:

#### Neighbourhood Management

- Further development of neighbourhood tasking teams (involving Council, ALMO, Police, Fire Service and other organisations working in given localities) to deal with local problems and issues relating to crime and grime.
- Funding for an intensive environmental enforcement activity in the most deprived parts of the area.
- Increase in the number of neighbourhood wardens to form 3 ward teams of four wardens and a senior warden. This will involve closer working with environmental protection and community safety/ police work.

#### Community safety

- Continued funding and maintenance for CCTV cameras in East End Park, Cross Green, Seacroft and Bellbrookes (funded through Safer Leeds).
- Employment of a dedicated East Leeds Closure of Rights of Way officer to deal with problem ginnels; both closure and problem solving e.g. in Hovinghams, Dent Street, Kitson Street and others in Seacroft.
- Develop strategies to prevent displacement of crime such as support for Dispersal Orders<sup>1</sup>.
- Public reassurance measures, such as removal of graffiti or improved street lighting, identified by tasking teams.

#### Streetscene

- Education programmes on littering and recycling in Burmantofts.
- Highway improvements linked to other area improvements.
- Support for community-led environmental projects and clean-ups.
- Extended environmental enforcement.
- Environmental projects in co-operation with Groundwork in Lincoln Green.

Corporate Plan Theme: All communities are thriving and harmonious places where people are happy to live

### Area Priorities and Key Actions for 2006/07:

#### Neighbourhood Renewal and Regeneration Programmes

- Support the development and implementation of major regeneration programmes including East and South East Leeds (EASEL) regeneration initiative, the St James Partnership in Harehills, Gipton 'mixed communities' initiative, two Regional Housing Board funded schemes which will bring in over £12 million investment and the To'gether Partnership in Richmond Hill.

<sup>1</sup> New Powers under the Anti Social Behaviour Act allow local policing teams to move offenders out of an area where they are causing alarm or distress, and those who do not live in that vicinity can be asked to leave and not return within 24 hours.

## **Community Facilities**

- Employment of a Community Facilities Manager to implement and lead on a Community Facilities strategy to ensure better use of public buildings in the area.
- Support to the St. Theresa's community centre to ensure independent management of the facility.
- Work with the Cross Gates community centre to develop it into an extended school facility.

Corporate Plan Theme: Our children and young people have healthy, safe and successful lives

## **Area Priorities and Key Actions for 2006/07:**

### **Children and Young People**

- Enhanced programme of activities for younger children.
- Enhanced out of school activities through commissioning from the youth service.
- Commissioning activities from voluntary sector to support priorities identified by the Tasking Teams.
- Intensive action in anti-social behaviour hot spots e.g. South Seacroft, Hovinghams.
- Development of programmes to increase educational achievements of BME children and improve community cohesion (REEMAP).
- Development of environmental projects for young people in danger of getting an Anti-Social Behaviour Order e.g. with Positive Futures and Groundwork.

Corporate Plan Theme: Transforming our services

## **Area Priorities and Key Actions for 2006/07:**

### **Community Engagement**

- Development of new and support to existing residents/community associations (e.g. Phoenix, Hovinghams).
- Investment in new methods of community engagement e.g. film and radio.
- Organising a series of community events.
- Development of a Community Charter as a means of monitoring the Area Delivery Plan and those functions delegated to the Area Committee at a local level. The Charter will form a local agreement between the Council and its partners to deliver services to an agreed set of standards and will include a commitment from local communities to help the Council and its partners to raise and maintain standards in their neighbourhood.
- Support to voluntary and community organisations to develop their capacity through a small grants scheme.
- Support local forums which cover the whole of the Inner East area, including the facilitation of community consultation on East and South East Leeds (EASEL) regeneration initiative.
- Support Re'new to develop its resident network in Richmond Hill.

## Area Committee: Outer East Leeds

Corporate Plan Theme: All neighbourhoods are safe, clean, green and well maintained

### Area Priorities and Key Actions for 2006/07:

#### Neighbourhood Management

- Continuation of Neighbourhood Management 'Tasking Teams' across all 4 Outer East Wards dealing with local problems and issues relating to crime and grime.
- Continued administration of a small grants scheme to support local community groups.

#### Community Safety

- Continued support and funding for CCTV across Outer East Leeds.
- To provide an additional Neighbourhood Warden resource in partnership with Leeds South East Homes in Swarcliffe.
- Continued involvement and support to successful 'Operation Banrock' activities across the area; with further operations planned in Garforth, Osmondthorpe and Colton.
- Commissioning of Care & Repair to target-harden vulnerable homes.
- Further support to Designated Public Place Orders (DPPO)<sup>2</sup> to combat Anti Social Behaviour fuelled by alcohol
- A Closure of Rights of Way Officer for East Leeds to deal with problem ginnels in the area.

#### Streetscene

- Support community clean ups by Parish Councils and other community based groups.
- Halton Moor and Osmondthorpe will be targeted for environmental improvements.

Corporate Plan Theme: All communities are thriving and harmonious places where people are happy to live

### Area Priorities and Key Actions for 2006/07:

#### Neighbourhood Renewal and Regeneration Programmes

- Continue to support development and implementation of regeneration programmes including the East and South East Leeds (EASEL) regeneration initiative (includes Halton Moor and Osmondthorpe).
- Work with the Coalfields Trust to access funding to support local projects in former mining communities, in particular a healthy living project led by East Leeds PCT.
- Implement regeneration programmes for 5 District Centres in Outer East Leeds.

#### Community Facilities

- Development and support to a community facilities strategy to ensure better use of public buildings/facilities. Priorities for 2006/7 include major improvements to the Miners Welfare Hall in Garforth and the Miners Welfare Institute Sports Pavilion in Swillington.
- Support to community managed sports provision in Garforth, Methley and Whinmoor.
- Providing new and updating existing play facilities including a Skate Park in Garforth and an all-weather pitch in Whinmoor.

<sup>2</sup> DPPOs are orders made by local authorities under powers given to them under section 13 of the Criminal Justice and Police Act 2001. These powers make it easier for local authorities to designate places where restrictions on public drinking will apply and are available in areas that have experienced alcohol-related disorder or nuisance. (Together, 2006)



**Corporate Plan Theme: Our children and young people have healthy, safe and successful lives**

**Area Priorities and Key Actions for 2006/07:**

**Children and Young People**

- Taking a lead role and sponsorship of an innovative partnership between businesses on Thorpe Park and all 5 Outer East High Schools - to develop relationships between individual businesses and those schools.
- Delivery of a full programme of activities across the area for young people.
- Cricket coaching across the area, delivered by Yorkshire County Cricket Academy.
- Sports coaching culminating in an event for all High Schools in June 2006.
- Fund activities for young people during school holidays.

**Corporate Plan Theme: At each stage of life, people are able to live healthy, fulfilling lives**

**Streetscene**

- Continued support for local garden maintenance scheme for elderly and disabled.
- Continue to fund the Community Area Service Team in East Leeds to target and tackle problems in streetscene hotspot areas.

**Community Engagement**

- Support to Older Peoples Events Week in October 2006.
- Support for the Garforth Festival - drama, art, music, dance and poetry in summer 2006.
- Work with High Schools to produce a sponsored community magazine for Outer East Leeds with "young reporters" from the High Schools.

**Corporate Plan Theme: Transforming our services**

**Area Priorities and Key Actions for 2006/07:**

**Community Engagement**

- Develop Community Charters for each forum area as a means of monitoring the Area Delivery Plan and those functions delegated to the Area Committee at a local level. The Charter will form a local agreement between the Council and its partners to deliver services to an agreed set of standards and will include a commitment from local communities to help the Council and its partners to raise and maintain standards in their neighbourhood.
- Support 7 local forums across the area and work with Parish Councils.
- Development of "e-panels" across the area.
- Older Persons Forum to plan an events week and keep in touch with local services and needs.

## Area Committee: Inner North East Leeds

Corporate Plan Theme: All neighbourhoods are safe, clean, green and well maintained

### Area Priorities and Key Actions for 2006/07:

#### Community safety

- Reduce incidents of anti-social behaviour involving young people through targeting detached youth work and developing local projects to provide diversionary activities.
- Support a co-ordinated approach to tackling 'crime and grime' through establishing neighbourhood joint tasking meetings.
- Reduce crime and increase public reassurance through multi-agency Operations and targeted burglary reduction initiatives.
- Reduce crime and anti-social behaviour in ginnels and alleys through improving safety and investigating gating or closure.

#### Cleaner neighbourhoods

- Provide a dedicated Community Area Service Team for the area to tackle fly tipping hotspots and support community clean ups and multi-agency operations.
- Support environmental awareness initiatives and community involvement through education programmes on litter and recycling in schools and community events.
- Improve the environmental appearance of inner north east by supporting individual environmental improvement projects.
- Support community involvement and capacity through community led clean-up events.

Corporate Plan Theme: All communities are thriving and harmonious places where people are happy to live

### Area Priorities and Key Actions for 2006/07:

#### Regenerating areas

- Develop and support partnership working to address deprivation issues in the priority neighbourhoods of Beckett, Chapeltown and Queenshill.
- Develop an Investment Plan and Land use Development Framework for Chapeltown Road.
- Develop regeneration schemes for Oakwood and Meanwood district centres.

Corporate Plan Theme: Our children and young people have healthy, safety and successful lives

### Area Priorities and Key Actions for 2006/07:

#### Children and young people

- Increase and improve projects and activities for young people, especially during holiday periods.
- Support and develop voluntary sector provision through the Youth Development Worker post.
- Support initiatives to improve school attendance and achievement through alternative curriculum provision.
- Increase involvement of young people in decision making through developing youth forums.

**Corporate Plan Theme: At each stage of life, people are able to live healthy, fulfilling lives**

**Area Priorities and Key Actions for 2006/07:**

**Partnership working**

- Support work to deliver sustainability to the voluntary and community sector through the Grant and Fundraising Advice Worker post.

**Corporate Plan Theme: Transforming our services**

**Area Priorities and Key Actions for 2006/07:**

**Community engagement**

- Engage with local communities across inner north east through neighbourhood community forums in Chapeltown, Meanwood 7 Estates, Chapel Allerton Village, Gipton Wood, Oakwood, Allerton Grange and Carr Manor.
- Carry out a community buildings audit to increase community groups access to space and make more efficient use of existing facilities.

## Area Committee: Outer North East Leeds

Corporate Plan Theme: All neighbourhoods are safe, clean, green and well maintained

### Area Priorities and Key Actions for 2006/07:

#### Community safety

- Support a co-ordinated approach to tackling crime and grime through a Joint Tasking initiative and targeting resources.
- Address burglary in high risk estates, through community safety awareness events and the distribution of information leaflets.
- Reduce crime and the fear of crime and address anti-social behaviour through multi-agency initiatives, targeting hotspots and the installation of security measures.

#### Cleaner neighbourhoods

- Support environmental awareness initiatives and community involvement to reduce incidences of fly tipping and pollution.
- Enable environmental improvement works to open spaces around Lingfield Public House.
- Target planned highways maintenance schemes towards greatest need.
- Tackle parking and congestion around schools to reduce traffic congestion and increase road safety.
- Develop a town traffic management study for Wetherby to look at ways to reduce congestion, pedestrian and vehicle conflict, environmental pollution and increased footfall.

Corporate Plan Theme: All communities are thriving and harmonious places where people are happy to live

### Area Priorities and Key Actions for 2006/07:

#### Regenerating areas

- Undertake the regeneration of identified Priority Areas of Cranmer Bank and Lingfield through partnership working and the development of a Neighbourhood Action Plan to address key challenges in relation to health, education, employment, housing and crime.
- Enable the economic and physical regeneration of town and district centres.

Corporate Plan Theme: Our children and young people have healthy, safety and successful lives

### Area Priorities and Key Actions for 2006/07:

#### Children and young people

- Develop and support the provision of out of school activities for young people.
- Develop activities and sessions with Youth Service and voluntary and community youth organisations.
- Secure on going youth service and young persons provision in Wetherby.
- Deliver targeted holiday schemes.

**Corporate Plan Theme: At each stage of life, people are able to live healthy, fulfilling lives**

**Area Priorities and Key Actions for 2006/07:**

**Partnership working**

- Develop and support the co-ordination of partnership working to address economic, environmental and social issues in the regeneration of the identified Priority Areas of Cranmer Bank and Lingfield.
- Provide support to community and voluntary groups to access funding opportunities to sustain their services.
- Enable improvements to Village Facilities, Parish Halls and Community Centres.

**Corporate Plan Theme: Transforming our services**

**Area Priorities and Key Actions for 2006/07:**

**Community engagement**

- Engage with local communities across the area, through forums and action planning events.
- Undertake engagement events in the Priority Neighbourhood area, as part of the development of a Neighbourhood Action Plan to address key challenges in relation to health, education, employment, housing and crime.
- Support and engage with the recently established North East Outer Area Youth Forum.
- Support the establishment of Parish Councils.
- Support the Harewood and Wetherby Town and Parish Council Forum.
- Support the capacity and involvement of local communities and Parish Councils.

## Area: Inner North West Leeds

Corporate Plan Theme: All neighbourhoods are safe, clean, green and well maintained

### Area Priorities and Key Actions for 2006/07:

#### Community Safety

- Fund additional policing hours in Headingley to reduce anti social behaviour fuelled by alcohol and support the implementation of the Designated Public Places Order.
- CCTV in hotspot areas through the installation of 2 new, permanent cameras and the use of new mobile CCTV units across the area.
- 4 new pedal cycles for the Neighbourhood Policing Teams to increase their visibility and profile.
- Anti-Climb Paint on 100 properties throughout the area and an alley-gating scheme in the Archery's neighbourhood in Woodhouse.
- Targeted work to increase student awareness of community safety issues during Freshers' Week.

#### Street-scene

- Partnership working and resource co-ordination with the Police and City Services to tackle graffiti and pursue enforcement action.
- Use of the Community Area Service Team to target and tackle problems in streetscene hotspot areas.
- Increase the provision of litter bins by a further 20 throughout the area.
- Local initiatives to increase recycling, particularly in student areas.
- Improve the streetscape through targeted schemes for grass verges and highways/footpaths across the area.
- Implement more effective and co-ordinated environmental management to tackle issues associated with HMO's and student housing particularly at changeover time through the supply of skips at strategic locations.

#### Parks & Green Spaces

- New recreational facilities and improvements to green space at Royal Park.
- Improved provision at Woodhouse Moor, including refurbishment of the Bowls Pavilion.
- Provision of a site based gardener at Woodhouse Ridge and Beckett's Park.

Corporate Plan Theme: All communities are thriving and harmonious places where people are happy to live

### Area Priorities and Key Actions for 2006/07:

#### Regeneration

- Lead delivery and implementation work on the Little London Regeneration plan.
- Develop and implement Neighbourhood Management in the Little London area and other priority neighbourhoods in inner North West Leeds.
- Complete a business case and feasibility work for the Headingley Town & District Centre regeneration project.
- Identify and develop physical improvement plans for key local shopping areas, including Woodsley Road.

- Support developments at key sites such as Kirkstall Forge, Kirkstall Valley Park and the regeneration of the Kirkstall Hill with specific support for the LIFT joint service centre.

### **Community Centres and Council Asset Management**

- Improve community facilities through the development of long term sustainable plans and through the funding of improvements schemes.
- Develop business plans for community centres coming under the control of the Area Committee such as Headingley, Little London, Meanwood, Woodsley Road and Woodhouse to ensure their sustainability.
- Improved lettings and management systems for directly managed community centres.
- Develop plans for surplus buildings such as Headingley Primary School, Leeds Girls High School, and Royal Park Primary School to meet community needs and best value.

### **Planning and Development and Student Housing Issues**

- Employ an Area Community Planning Officer.
- Implement and enforce the 'To Let Boards' initiative.
- Co-ordinate the work of the multi-agency Shared Housing Group to tackle issues relating to HMO's, licensing, nuisance monitoring and the management of students housing.
- Development and implementation of a local design statement/guide.

### **Community Cohesion**

- Promote cohesive communities by developing and promoting a faith and community cohesion forum.
- Develop approaches to intergenerational working in communities.
- Support key community festivals such as the Hyde Park Unity Day and Kirkstall Festival.

Corporate Plan Theme: Our children and young people have healthy, safe and successful lives

### **Area Priorities and Key Actions for 2006/07:**

#### **Children & Young People**

- Procurement of a mobile youth facility in partnership with Outer North West Leeds Area Committee.
- Creation of a balanced programme of activities across the area for the 2006 summer holidays.
- Develop new play facilities at Beckett's Park and Little London.
- Study support sessions at Woodsley Road Community Centre.
- Drugs awareness in three local primary schools through the D:side project.
- Work with partners to offer a wider curriculum linked to study support and development of a Youth Network for the area.
- 'Revizit' which aims to work with 12 young people on referral orders or final warnings to divert them from anti social behaviour and crime.

Corporate Plan Theme: Transforming our services

### **Area Priorities and Key Actions for 2006/07:**

#### **Partnership Working**

- Employ an Area Funding Officer.
- Co-ordinate ward forums, where established.

## Area: Outer North West Leeds

Corporate Plan Theme: All neighbourhoods are safe, clean, green and well maintained

### Area Priorities and Key Actions for 2006/07:

#### Community Safety

- Deliver two multi-agency operations to tackle crime & grime in targeted areas.
- High visibility community policing through existing and additional funded Police Community Support Officers.
- A Burglary Reduction Initiative to enable properties in the area to receive a package of target hardening to reduce the number of repeat burglaries.
- Additional policing initiatives through increased police patrols.
- CCTV installation in Otley town centre and continue to support CCTV coverage in Horsforth.

#### Streetscene

- Targeting of environmental hotspots through the use of the Community Area Service Team.
- Provide skips to community groups for environmental clean up projects.
- Improve awareness of streetscene issues (litter, recycling etc) with young people, schools, community organisations and voluntary groups through a Streetscene Education Awareness Project.
- High visibility enforcement action on litter, parking, A-Boards, advertising etc.

Corporate Plan Theme: All communities are thriving and harmonious places where people are happy to live

### Area Priorities and Key Actions for 2006/07:

#### Local Renewal

- Progress a new approach to service improvement for neighbourhoods in areas of most need through the development of neighbourhood management plans which identify and prioritise key neighbourhood service actions around family support, environmental management, improved community safety, improved services for young people and improved access to and use of community facilities.
- Undertake feasibility studies, develop full business cases, implement a programme of consultation and commence work on the Otley Market Square and Yeadon High Street Regeneration Schemes.

#### Community Centres and Council Asset Management

- Develop business plans for community centres coming under the control of the Area Committee such as Cross Green Youth Centre, Stanhope Drive Youth Centre, Weston Estate Youth Centre and Yeadon Town Hall to ensure they are sustainable.
- Improved lettings and management systems for directly managed community centres.

#### Planning and Development

- Involvement of local communities through the Area Committee in major developments that impact across the area.
- Assist the development of district, town, village and neighbourhood strategies and design statements.



Corporate Plan Theme: Our children and young people have healthy, safe and successful lives

**Area Priorities and Key Actions for 2006/ 07:**

**Children and Young People**

- Develop more activities for young people in the area.
- Establish a new mobile youth facility in partnership with the Inner North West Area Committee to increase access to youth services in the area.
- Support the Extended School pilot programme with the Otley family of schools.
- Create a new play and skatepark facility in Micklefield Park.

Corporate Plan Theme: Transforming our services

**Area Priorities and Key Actions for 2006/ 07:**

**Partnership Working**

- Further develop relationships and improve links with the Parish and Town Councils.
- Work with partners in the North West Leeds District Partnership to improve links and assist with the implementation of the area delivery plan.

**Funding and Capacity Building**

- Provide a small grants scheme for voluntary and community groups.

**Transport**

- Support the consultation process for the development of Leeds Bradford Airport.
- Assist consultation between local communities and bus and rail service providers in the area.

## Area Committee: Inner South Leeds

Corporate Plan Theme: All neighbourhoods are safe, clean, green and well maintained

### Area Priorities and Key Actions for 2006/07:

#### Improving neighbourhoods in need

- Progress actions in neighbourhoods identified as being in particular need in 05/06 including Cottingley, Normantons/St Luke's, part of Central Middleton estate.
- Develop new action plans to improve neighbourhoods in particular need.

#### Cleaner neighbourhoods

- Action on environmental crime and grime in targeted places and priority neighbourhoods.
- Carry out and publicise enforcement action on offenders.
- Encourage reuse, recycling and reducing of waste by raising awareness in schools and within neighbourhoods where action is needed most.
- Support community groups to improve the environment e.g. support community clean ups and provide community skips.

#### Safer neighbourhoods

- Carry out multi-agency initiatives to tackle crime in priority neighbourhoods.
- Action on anti-social behaviour including the Signpost project to work with families and provide diversionary activities for young people.
- Reassure residents with high visibility patrols (using mobile CCTV, PCSOs and neighbourhood wardens) particularly in problem areas.
- Measures to help prevent burglary e.g. securing alleyways, sheds and garages, promote a 'no cold callers scheme' and neighbourhood watch.
- Reduce vehicle crime by distributing car security products in hotspot areas.

Corporate Plan Theme: All communities are thriving and harmonious places where people are happy to live

### Area Priorities and Key Actions for 2006/07:

#### Regenerating Areas

- Support community led regeneration approaches by providing advice, support and encouragement and develop social enterprise initiatives.
- Deliver improved services to tackle crime and grime through Intensive Neighbourhood Management in parts of Beeston Hill, Holbeck, Belle Isle and Middleton.
- Manage the ASPIRE project to link disadvantaged groups to economic opportunities.

#### Involving Communities

- Promote community cohesion by supporting community based activities.

Corporate Plan Theme: Our children and young people have healthy, safe and successful lives

**Area Priorities and Key Actions for 2006/07:**

**Young People**

- Involve more young people in activities through developing youth work networks, improved programmes and youth provision in summer holidays.
- Assist schools to expand the range of vocational courses such as in horticulture, health & social care, construction and business.
- Assist schools to offer extended provision and expand their community role.

Corporate Plan Theme: At each stage of life, people are able to live healthy, fulfilling lives

**Area Priorities and Key Actions for 2006/07:**

**Improving neighbourhoods in need**

- Support vulnerable and older people living in their own homes such as help with gardening and intergenerational work.

Corporate Plan Theme: Leeds is a highly competitive, international city

**Area Priorities and Key Actions for 2006/07:**

**Regenerating Areas**

- Continue to support the implementation and development of major capital programmes in South Leeds for example, the delivery of a major scheme of road improvements, the building of a new school (New Bewerley School) and a Health Centre for Beeston Hill.
- Bring investment into the area and improve links with the private sector.
- Develop a 'South Leeds Regeneration Plan'.

Corporate Plan Theme: Transforming our services

**Area Priorities and Key Actions for 2006/07:**

**Working together**

- Work with council services and public, private, voluntary and community sector partners in the South Leeds District Partnership.

**Community involvement**

- Offer small grants up to £1,000 to local groups.
- Provide effective communication between the Area Committee and the community by supporting and encouraging community led forums, receiving Key Messages from groups and producing and distributing newsletters.
- Develop better use of the community centres we own by assessing and reviewing their use.

## Area Committee: Outer South Leeds

Corporate Plan Theme: All neighbourhoods are safe, clean, green and well maintained

### Area Priorities and Key Actions for 2006/07:

#### Improving neighbourhoods in need

- Complete actions in neighbourhoods identified as being in particular need in 05/06 including: Newlands and Denshaws, Eastleighs and Fairleighs, John O'Gaunts.
- Develop new neighbourhood improvement plans in Springbanks & Moorlands, Northfields and parts of Oulton & Woodlesford.

#### Safer neighbourhoods

- Carry out multi-agency initiatives to tackle crime in priority areas.
- Action on anti-social behaviour including diversionary activities for young people.
- Reassure residents with high visibility patrols (using mobile CCTV, PCSOs and neighbourhood wardens) particularly in problem areas including town centres.
- Measures to help prevent burglary e.g. securing alleyways, sheds and garages, promote a 'no cold callers scheme' and neighbourhood watch.
- Reduce vehicle crime by distributing car security products in hotspot areas.
- Reduce the risk of violent crime, theft or robbery by providing information to young people and distributing personal alarms to vulnerable groups.
- Address drugs issues with health education for young people and help for drug users.

#### Cleaner neighbourhoods

- Action on environmental crime and grime in targeted areas.
- Carry out and publicise enforcement action on offenders.
- Encourage reuse, recycling and reduction of waste by raising awareness in schools and within neighbourhoods.
- Support community groups to improve the environment e.g. support community clean ups and provide community skips.

Corporate Plan Theme: All communities are thriving and harmonious places where people are happy to live

### Area Priorities and Key Actions for 2006/07:

#### Regenerating areas – town centres

- Employ a Town Centre Manager for Morley and Rothwell.
- Better promote and support Morley and Rothwell Town Centres through an action plan which will include an events programme, business database and the dissemination of a Morley visitors leaflet.
- Progress major schemes such as improving Rothwell Marsh Street car park, the Morley Bottoms area and a shop front security scheme in Morley.

Corporate Plan Theme: Our children and young people have healthy, safe and successful lives

### Area Priorities and Key Actions for 2006/07:

## **Young People**

- Involve more young people in activities through developing youth work networks, improved programmes and youth provision in summer holidays.
- Increase the range of facilities for young people e.g. mobile bus and street based provision, teen shelters, health bus, off road biking.
- Assist schools to expand the range of vocational courses such as in horticulture, health & social care, construction and business.
- Assist schools to offer extended provision and expand their community role.

**Corporate Plan Theme:** At each stage of life, people are able to live healthy, fulfilling lives

## **Area Priorities and Key Actions for 2006/07:**

### **Improving Neighbourhoods**

- Support vulnerable and older people living in their own homes such as help with gardening and intergenerational work.

**Corporate Plan Theme:** Transforming our services

## **Area Priorities and Key Actions for 2006/07:**

### **Working together**

- Work with council services and public, private, voluntary and community sector partners in the South Leeds District Partnership.

### **Involving communities**

- Offer small grants up to £1,000 to local groups.
- Provide effective communication between the Area Committee and the community by supporting and encouraging community led forums, receiving Key Messages from groups and producing and distributing newsletters.
- Promote community cohesion by supporting community based activities.
- Develop better use of the community centres we own by assessing and reviewing their use.

## Area Committee: Inner West Leeds

Corporate Plan Theme: All neighbourhoods are safe, clean, green and well maintained

### Area Priorities and Key Actions for 2006/ 07:

#### Community Safety

- Increased provision of Police Community Safety Officers and Neighbourhood Wardens in hotspot areas (Fairfields, Broadleas, Wythers and Butterbowls / Bawns).
- Deliver initiatives to promote crime prevention and community safety awareness.
- Tackle anti-social behaviour and nuisance involving motorbikes.
- Deliver initiatives to address domestic violence issues.
- Develop an action plan to address hate crime issues.

#### Street-scene

- Use of the Community Area Service Team to target and tackle problems in streetscene hotspot areas.
- Support education and enforcement initiatives aimed at reducing litter, graffiti and fly tipping.
- Identify new sites to provide recycling facilities.
- Support community clean ups in the most deprived areas and on the Leeds and Liverpool canal.

#### Parks & Green-spaces

- Work with Armley Common Rights Trust to improve the greenspace under their ownership.
- Encourage interest in the Environment through promotion of West Leeds Country Park and Green Gateways.

Corporate Plan Theme: All communities are thriving and harmonious places where people are happy to live

### Area Priorities and Key Actions for 2006/ 07:

#### Regeneration

- Lead delivery and implementation work on the West Leeds Gateway regeneration area.
- Develop and implement the Fairfield Neighbourhood Management Initiative.
- Support conversion of Stanningley Road Fire station into a fire training centre.
- Support Local Area Management Plans for Wyther, New Wortley and Broadleas.
- Complete business case and feasibility work for the Armley and Bramley Town and District Centre schemes.

#### Community Centres and Council Asset Management

- Make community centres more sustainable throughout the area through improved lettings and management systems and the development of business plans for key directly managed facilities.
- Assist in the development of plans for surplus buildings in the area, to best meet community needs and best value.

## **Community Cohesion**

- Support local events including Armley Fun Day, I Love West Leeds and New Wortley Fun Day.
- Host a community cohesion event.
- Support Armley and Bramley Fora.

Corporate Plan Theme: Our children and young people have healthy, safe and successful lives

### **Area Priorities and Key Actions for 2006/ 07:**

#### **Children & Young People**

- Deliver targeted work in specific areas identified as crime and anti-social behaviour hotspots.
- Support Community Cohesion work through specific projects aimed at breaking down barriers between BME/majority communities and geographical areas.
- Establish a youth forum for Armley.
- Employ a youth development worker to support and co-ordinate voluntary sector youth provision.

Corporate Plan Theme: Transforming our services

### **Area Priorities and Key Actions for 2006/ 07:**

#### **Partnership Working**

- Support the work of the District Partnership and its thematic sub-groups particularly in relation to the delivery of the "Strategy for Success" action plan.
- Continue to support Operation Apollo, a multi-agency approach to tackling crime and anti-social behaviour.
- Work with partner agencies to develop and sustain Local Area Management Plans for our target areas.

## Area Committee: Outer West Leeds

Corporate Plan Theme: All neighbourhoods are safe, clean, green and well maintained

### Area Priorities and Key Actions for 2006/07:

#### Reducing crime and grime

- Introduce CCTV in Farsley and Farnley.
- Appointment of roving Neighbourhood Wardens in hotspot areas (Farnley/Wortley).
- Target-harden properties through burglary reductions initiatives.
- Support distraction burglary initiatives.
- Continuation of multi-agency crime and grime initiatives targeting hotspot areas (Project Apollo).
- Target problems arising from alcohol abuse in hotspot areas such as Pudsey Town centre.

#### Improving the environment

- Improve the physical environment of Pudsey Town Centre.
- Develop West Leeds Country Park and Green Gateways including Rodley nature reserve, Calverley Woods and Rodley Canal Towpath.
- Develop an energy conservation project in Farnley and Wortley.
- Develop a local anti-litter campaign.
- Improve gateways into the City with a focus on Thornbury roundabout and Stanningley by Pass.
- Run enforcement action days in town and district centres to decrease illegal car parking and littering.
- Carry out at least one community environmental clean up in each Ward.

Corporate Plan Theme: All communities are thriving and harmonious places where people are happy to live

### Area Priorities and Key Actions for 2006/07:

#### Regeneration

- Secure funding and implement the Pudsey and Farsley Town and District Centre Regeneration Schemes.
- Implement and update the Local Area Management Plan for the Butterbowls and Bawns estate.
- Production of a Farsley Village Design Statement.
- Hold a community festival in Farsley and support the "I Love West Leeds" Festival.
- Develop cross boundary working with Bradford Metropolitan District Council to regenerate the Leeds/Bradford corridor.
- Investigate the development of a Homezone or other environmental improvements in the Swinnow area.
- Engage Leeds Ahead "business brokerage" to provide a link between businesses and local communities.

Corporate Plan Theme: Our children and young people have healthy, safe and successful lives

### Area Priorities and Key Actions for 2006/07:



## **Working with young people**

- Siting of Youth Shelter in Hainsworth Park Farsley, once local CCTV provision has been resolved.
- Deliver targeted work in specific areas identified as crime and anti-social behaviour hotspots.
- Support Community Cohesion work through specific projects aimed at breaking down barriers between communities and people from different geographical areas.
- Employ a Youth Development worker to support and co-ordinate voluntary sector youth provision.
- Support extended schools work in the Farnley area.
- Support the Building Schools for the Future programme to improve standards in all Outer West secondary schools.

**Corporate Plan Theme: At each stage of life, people are able to live healthy, fulfilling lives**

## **Area Priorities and Key Actions for 2006/07:**

### **Streetscene and Environment**

- Support multi-agency crime and grime initiatives targeting hotspot areas – Operation Apollo.
- Establish “zero waste” facilities.
- Run enforcement action days in town and district centres to decrease illegal car parking and littering.
- Support the development of a new health centre for Wortley.
- Tackle hot spot areas for fly-tipping, litter and needle dropping, graffiti, fly posting, dog fouling and abandoned vehicles by increasing public awareness of reporting mechanisms.
- Run a local litter campaign to support city wide campaigns.
- Enhance Stanningley By-pass and the Thornbury gateway, including embankment improvements and litter picking.
- Support existing in Bloom campaigns in Calverley and Pudsey.
- Assess and review the provision of public toilets in Farsley, Rodley and Pudsey.

**Corporate Plan Theme: Transforming our services**

## **Area Priorities and Key Actions for 2006/07:**

### **Service Co ordination**

- Local Area Management Plans will look towards longer term sustainability of neighbourhood management in specific neighbourhoods. The first priority will be the Butterbowls and Bawns estate in Old Farnley.
- The Area Committee will work with West Leeds District Partnerships to implement the “Strategy for Success” action plan.
- Build relationship with Bradford Metropolitan Council to address cross border issues.

### **Community Engagement**

- Increase opportunities for local residents to participate in area management activities and encouragement of better representation from Asian communities.



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## Report of the Director of Neighbourhoods and Housing

### Executive Board

Date: 17<sup>th</sup> May 2006

**Subject: Allocation of Regional Housing Board Funding within Beeston Hill and Holbeck**

<b>Electoral Wards Affected:</b>	<b>Specific Implications For:</b>
Beeston & Holbeck	Ethnic minorities <input type="checkbox"/>
	Women <input type="checkbox"/>
	Disabled people <input type="checkbox"/>
	Narrowing the Gap <input type="checkbox"/>

Eligible for Call In

Not Eligible for Call In

(Details contained in the report)

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## Executive Summary

1. A bid through the West Yorkshire Housing Partnership was made in 2005 for funding from the Regional Housing Board (RHB) via the Housing Market Renewal Fund (HMRF) to support regeneration targeted at Beeston Hill and Holbeck as a result of the area's significant housing needs. Subject to ministerial approval an allocation of £9.6 million has been made available to projects within the area to be spent between April 2006 and March 2008. This report sets out three options for the allocation of a proportion of this funding. The three options have been considered in detail and all have their merits in terms of regeneration of the area. Of the options, it is recommended that Executive Board supports the contribution of a proportion of the HMRF for 2006/8 to commence the acquisition of privately owned properties within the densely terraced area of Holbeck detailed on Option 2 and use part of the overall funding to undertake a feasibility study on option 3.

### 1.0 Purpose Of This Report

- 1.1 The report seeks the Executive Board's agreement to the allocation of a proportion (£2.8 million from a total of £9.6 million) of RHB finance within Beeston Hill and Holbeck.

An allocation of RHB finance (Housing Market Renewal fund – HMRF) for 2006/8 totaling £9.6 million has provisionally been made for the area. This bid has been provisionally agreed at regional level and is awaiting ministerial approval by the ODPM. There is agreement amongst the local Regeneration Partnership Board as to where £6.8 million of the money is spent as part of the long term regeneration of the area. In relation to the remaining £2.8 million there has been considerable debate amongst partners without full consensus. Three options have been considered. Each of these has merits and will need to be revisited as part of the long term regeneration of the area.

- 1.2 Due to the lack of clear consensus amongst partners on the outstanding allocation of HMRF, Executive Board is requested to make the final decision on which of the three options should be progressed in 2006/8.

## **2.0 Background Information**

- 2.1 A bid by partners on behalf of the Beeston Hill and Holbeck Regeneration Board (BHHRB) was made to the RHB for Housing Market Renewal (HMR) funding for 2006/8. Provisionally £9.6 million has been allocated to projects in the Beeston Hill and Holbeck area. This allocation is subject to Ministerial approval by the ODPM.
- 2.2 The allocation is grant funding and must be spent within 2006/8. The bid was made on the basis the funding must contribute significant transformational change with a multagency approach targeting neighbourhoods in need and that funding must be used as part of a long term strategy to ensure sustainability for future generations.
- 2.3 It is currently proposed and agreed locally that £5 million be spent on the completion of the acquisition and demolition scheme in the Beverley's area of Beeston Hill and £1.8 million on the third phase of external group repair works to properties in Beeston Hill. There is agreement by all parties regarding these projects and allocations. This leaves £2.8 million of the allocation remaining. The area for this action has been subject to debate by partners regarding a number of options.
- 2.4 Option 1 formed part of the original bid for which the allocation was granted and is in relation to the Garnets area at the rear of the Dewsbury Road district centre. It consists of 241 properties of which 115 are type 3 back to back properties, 114 are type 2 back to backs, 9 are though terraces and the remaining 3 are modern town houses. The tenure mix is 55% public (LFHA own 73 and LSH manage 57) 19% owner occupied 21% privately rented and 5% of unknown ownership. Government deprivation (SOA) data indicates the area to be part of the 5<sup>th</sup> worst out of 36000 super output areas nationally in terms of living environment in the country. The 2006/8 allocation would allow the commencement of the purchase of the area. The total cost for acquisition and demolition is estimated to be £11 million for the private sector. Funding for the Garnets with any further allocations, could allow the potential regeneration of the district centre along Dewsbury Road. There is also potential to link to the relocation of the current Police station and the potential diversion of heavy traffic off Dewsbury Road. This could act as a gateway to the area and a catalyst to wider regeneration. The Garnets area is part of the Beeston Hill and Holbeck Statutory Renewal Area in which there has been previous investment. Acquisition and demolition would provide an opportunity to make an immediate impact and demonstrate the continuing commitment of the Council and its partners to wider regeneration of the area.

- 2.5 Support for the Garnetts was based on a substantial review of housing needs in the neighbourhood and the part that the poor condition of stock plays in lowering quality of life and environmental amenity. Both public sector housing providers have carried out appraisals on their stock. These have shown that there is not a business case for investment in the housing stock to meet decency. Leeds South Homes have void levels higher than average, tenancy turnover is high and longevity is low. Current appraisal indicates that decency works would require additional expenditure to meet the necessary standard. The conclusion is that the stock is not sustainable and should be disposed of. Leeds Federated Housing Association has shown that they will suffer a financial loss over the next 15 years if they invest in decency. An option for them would be the disposal of their 73 properties on the open market with the possibility that many of these would become part of the private rented sector in the area. The Garnetts received the support of both major public sector housing providers at the local Regeneration Partnership Board meeting in March. However the board voted against this option (it is not located within the current proposed PFI area) and for the allocation to be relocated to Holbeck (which is in the PFI area). The value of this decision is dependant on a successful PFI bid, however, the Board's preference for the use of funding in the PFI area noted this risk and preferred the allocation to be used for a potential retail development in the 'Pleasants' neighbourhood (Option 3). This would provide a much needed facility regardless of the success of the PFI expression of interest.
- 2.6 Option 2 concerns the acquisition and demolition of properties in the Holbeck area specifically targeting an area with type 2 back to back properties. This area is within the proposed PFI boundary and complements the Expression of Interest. It is part of a larger concentration of the older type 2 and 3 back to back properties totaling approximately 1500 properties. The area is the 7<sup>th</sup> worst neighbourhood area for living environment nationally based on Government statistics. Part of the long term regeneration proposals for the Holbeck area are a combination of renovation of the better stock and acquisition and demolition of the poorer type 2 housing is proposed. Phase 1 of these proposals would concentrate the PFI credits and the HMRF in the area with the highest levels of Leeds South Homes stock in order to create an area of cleared land that could be used for new development or greenspace or other improvements. This area covers Crosby Road, Terrace, Place and View, Shafton Street, Place and part of Shafton View and parts of Runswick Terrace, Street, and Place. This area consists of 123 LSH properties and 157 private properties. The 2006/8 funding would allow the commencement of the acquisition of the private housing stock. The complementary nature of this proposal relates not only to the PFI but also to the proposed development of the nearby Matthew Murray site and could also start to indirectly enhance nearby retail properties. This option is preferred by officers within Neighbourhoods and Housing. This option could be an important part of the PFI development offer. Should the PFI project not happen then the cleared area would form a development site within a larger South Leeds Regeneration Area programme.
- 2.7 This option was not however supported by the Beeston Hill and Holbeck Regeneration Partnership Board when discussed alongside option 3 and the funding will not make an immediate impact given that the PFI bid, if successful, will not come on stream until 2009. The board recognized that Option 2 may, however, be favored if Option 3 could not be delivered within the required timescale of the RHB allocation which has to be spent by 2008.

- 2.8 Option 3 involves the remodeling of the Pleasant's area of Holbeck. The area consists of two streets 26 privately owned type 2 back to back properties and 4 established commercial properties and is within the proposed PFI boundary. The area is ranked based on SOA data as 2799<sup>th</sup> in the country in terms of living environment - the other housing is predominately 1970/80's properties, mainly in public sector ownership. The area also contains 300 Leeds South Homes flats which are proposed for demolition. In principle it is proposed that the properties are acquired with a view to remodeling them in conjunction with a private partner. This would create high quality residential space for a contemporary market. Small areas of adjacent LCC land would also be included in the scheme. Similar projects have been undertaken in other areas of the country. The project would demonstrate options for this type of housing and be a flagship project which could act as catalyst to improve the commercial area of Holbeck. Other benefits could include a catalyst for significant enhancement of the nearby retail area and might be possible to undertake and deliver the scheme within the timeframe thereby having something concrete to show for the allocation. This option was supported by the majority (six votes to five) of the Beeston Hill and Holbeck Regeneration Partnership Board at its March meeting. However it was recognized that this option required further development. If it proved not possible to deliver within the 2006/8 timescale then a compromise would be for a feasibility study on option 3 and the allocation used to commence option 2. Should this occur then the study would be completed to allow option 3 to form part of any future bid for finance for 2008/10.
- 2.9 The main drawbacks of this proposal relate to the fact that this area in living environment terms does not reflect the level of deprivation of the other options: that there are no costings or design/feasibility work funded or commissioned: and it does not complement the PFI Expression of Interest as clearly as option 2.
- 2.10 In relation to the acquisition of the properties in all three options this would be led by the Low Demand Delivery team within Neighbourhoods and Housing Department. At present no resources have been identified in relation to option 3. In order for this to be progressed beyond the acquisition of the Pleasant's a feasibility study on the various options requires to be undertaken. This would look at both the technical and economic issues around the remodeling of the area and appraise the outcomes. These would then need to be discussed at the various forums and a final option agreed for the area.

### **3.0 Implications For Council Policy And Governance**

- 3.1 All three options are in conjunction with the overall regeneration strategy for the area help support Corporate Priorities and contribute to the Vision for Leeds.
- 3.2 The proposed areas in options 1 and 2 have been shown to be within the worst 3% according to the Government's SOA statistics. Option 3 the Pleasants has a type of property which is poor in design and fails to meet the new Housing Health and safety Rating System introduced by the Housing Act 2004 due to design issues. Issues of poor housing and the built environment have been identified as problems for the area. These proposals will help contribute to reducing the poor housing stock and conditions allow the redesign of the environment to improve livability. As part of the overall strategy they will contribute to achieving decency in all housing stock be it the public or private sectors. In the private sector stock these options will contribute to reducing the levels of non decent houses occupied by vulnerable people in line with PSA 7.

## **4.0 Legal And Resource Implications**

- 4.1 The HMRF allocation has been provided in the form of a grant and must be spent within the financial years of 2006/8. The provisional allocation of £9.6 million has been made on the basis that the £2.8 million be used to commence the acquisition and demolition of the Garnets. Any variation will require the approval of the Regional Housing Board, however it is the view of officers that none of the proposals will create any problems in this regard. Provided the criteria originally laid down for all bids is met this should occur once a decision has been made by Executive Board.
- 4.2 To acquire the properties the Partnership would acquire them by negotiation in the first instance. In some cases there may be a need to involve Compulsory Purchase procedures. A further report will be made to the appropriate body or individual regarding any property or properties where this action may be necessary.
- 4.3 In all cases owners and tenants of properties will be entitled to compensation for the purchase of their homes. Market value for all properties is paid plus a home loss payment of 10% of this value to all owner occupiers, with a basic loss payment of at least £3,800 to qualifying tenants. All compensation is paid in line with the various statutes covering compulsory purchase.
- 4.4 Regard must be had to the Human Rights Act 1998, including Article 8 (respect for private family life and home). If Compulsory Purchase Orders are to be granted then a balance between public interest and the individual must be considered. As compensation is payable the provisions referred to in paragraphs 5.3 and 5.4 above are considered to be compatible with the Human Rights Act.

## **5.0 Conclusions**

- 5.1 All three options have their merits as part of the overall regeneration of Beeston Hill and Holbeck. Each will need to be addressed as part of the long term action plans being devised for the area. The Garnets would contribute to the gateway regeneration around the commercial centre of Dewsbury Road. The main terraced area in Holbeck complements the Round 5 PFI bid and could help in obtaining up to £100 million of credits within the area. The Pleasants would allow a showcase project to create options for the older housing stock other than demolition and act as a catalyst for wider regeneration in the area. The issue is which of the options should be progressed using the 2006/8 HMRF allocation.
- 5.2 Option 1 is outside the PFI area and should be discounted as its strategic relevance to the local and wider regeneration of the area is unknown. It is also opposed at the local level which may make acquisition more difficult.
- 5.3 Option 3 is not developed beyond an idea at this stage. There are consequently risks of under- or non-spending, and a risk of making substantially less regeneration impact than would be expected with a cash investment of this scale.
- 5.4 It is therefore, proposed that Option 2 is supported, a scheme which will deliver reliable and significant benefits within the PFI area.

## **6.0 Recommendations**

- 6.1 It is the recommendation of officers from Neighbourhoods and Housing Department that the Executive Board supports the allocation of £2.8 million to

option 2, to commence the acquisition of properties within the densely terraced housing area of Holbeck.

**AGENDA  
ITEM NO.:**

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Originator: Sue Wynne

Tel: 39 50440

**Design & Cost Report**

**Capital Scheme No: 13030/000/000**

**REPORT OF: Director of Neighbourhoods and Housing**

**MEETING: Executive Board**

**DATE : 17 May 2006**

**SUBJECT: Intensive Neighbourhood Management**

<p><b>Electoral Wards Affected :</b> Bramley and Stanningley, Pudsey, Hyde Park and Woodhouse, Chapel Allerton, Gipton and Harehills, Killingbeck and Seacroft, Burmantofts and Richmond Hill, Temple Newsam, Beeston and Holbeck , City and Hunslet, Middleton Park</p>	<p><b>Specific Implications For :</b></p> <table style="width: 100%; border: none;"> <tr> <td style="padding: 2px;">Ethnic Minorities</td> <td style="text-align: center; padding: 2px;"><input type="checkbox"/></td> </tr> <tr> <td style="padding: 2px;">Women</td> <td style="text-align: center; padding: 2px;"><input type="checkbox"/></td> </tr> <tr> <td style="padding: 2px;">Disabled People</td> <td style="text-align: center; padding: 2px;"><input type="checkbox"/></td> </tr> </table>	Ethnic Minorities	<input type="checkbox"/>	Women	<input type="checkbox"/>	Disabled People	<input type="checkbox"/>
Ethnic Minorities	<input type="checkbox"/>						
Women	<input type="checkbox"/>						
Disabled People	<input type="checkbox"/>						

**Executive Board Decision**

**Eligible for Call In**

**Not eligible for Call In**   
(details contained in the report)

**EXECUTIVE SUMMARY**

This report seeks to inform members of the Intensive Neighbourhood Management programme targeted at the most disadvantaged neighbourhoods in the City. The programme has been developed through the District Partnerships of the Leeds Initiative.

The programme is largely funded through the Safer and Stronger Communities Fund, a pooled funding resource under the Leeds Local Area Agreement. This includes the Neighbourhood Element revenue grant funding of £4.8 million over 4 years and the Safer, Cleaner and Greener capital grant funding of £2.1 million capital over 2 years.

The report seeks approval to inject £2.1 million capital grant into the approved capital programme (£970,000 in 2006/07 and £1,130,000 in 2007/08) for a programme of work to deliver cleaner, safer and greener public spaces in target neighbourhoods subject to consultation with local stakeholders.



## **1. PURPOSE OF REPORT**

- 1.1 This report provides information on the draft Intensive Neighbourhood Management programme developed by the District Partnerships of the Leeds Initiative under the Leeds Local Area Agreement.
- 1.2 The report sets out the resources allocated to support the delivery of the programme and the key activities and outcomes that be delivered to improve the quality of life of residents in the most disadvantaged neighbourhoods.
- 1.3 The reports seeks authority to inject £2.1 million capital grant into the approved capital programme (£970,000 in 2006/07 and £1,130,000 in 2007/08 ) for a programme of work to deliver cleaner, safer and greener public spaces in target neighbourhoods subject to consultation with local stakeholders.

## **2.0. BACKGROUND**

- 2.1 The Index of Deprivation 2004, with the new lower level geography of super output areas (SOAs), has assisted in informing the development of programmes that target resources and activities to the most disadvantaged neighbourhoods. Residents in these neighbourhoods experience a relatively degraded environment and streetscene; high crime levels and fear of crime; antisocial behaviour; poor housing conditions and a high number of empty properties. These problems are often exacerbated by service responses that do not always meet local needs; a lack of community engagement; and low levels of community pride and cohesion. The Intensive Neighbourhood Management programme is designed to address these issues.
- 2.2 Two new funding blocks under the Government's Safer and Stronger Communities Fund were announced earlier this year to support targeted activity in the most deprived neighbourhoods. These are the Neighbourhood Element and the Safer, Cleaner and Greener grants allocated as part of the pooled resource to support the delivery of the Leeds Local Area Agreement (LLAA) for which the Council is the accountable body.
- 2.3 The Safer and Stronger Communities block of the LLAA includes a work strand that aims to Improve Service Delivery in Neighbourhoods. The achievement of the mandatory targets within this block will be dependent on the successful implementation of the Intensive Neighbourhood Management Programme. The draft programme has been developed by the District Partnerships of the Leeds Initiative led by the Council's Area Management Teams. This will be subject to consultation with local stakeholders.

## **3.0 Neighbourhood Element, Safer and Stronger Communities Fund**

- 3.1 The Neighbourhood Element of Safer and Stronger Communities Fund (SSCF) merges into a single funding stream ODPM funding programmes for community empowerment networks, neighbourhood management and neighbourhood wardens. Eligible areas have been selected by the Government using the Index of Multiple Deprivation 2004 to identify the poorest 3% of SOAs nationally. The amount of funding allocated relates to the number of SOAs within this range. Only areas which fall within the most deprived 3% are eligible for funding.

- 3.2 The Neighbourhood Element provides funding to improve outcomes for people living in the most disadvantaged neighbourhoods. The funding is targeted to achieve the SSCF outcome: 'to improve the quality of life for people living in disadvantaged neighbourhoods and to ensure that service providers are more responsive to neighbourhood needs and improve their delivery'.
- 3.3 Leeds is eligible to receive the following tapered revenue funding:

Financial Year	Neighbourhood Element
2006/07	£ 1,238,400
2007/08	£ 1,548,000
2008/09*	£ 1,238,400
2009/10*	£ 774,000
<b>Total</b>	<b>£ 4,798,800</b>

\*Year 3 and 4 funding is subject to confirmation in the 2007 Spending Review.

- 3.4 The programme guidance draws heavily from the experience of Neighbourhood Management Pathfinders where experience has shown that key building blocks need to be put in place to stabilise deprived neighbourhoods to lay the foundations in which other interventions will have a better prospect for success. These measures include:
- **Improving liveability**, encompassing crime; fear of crime; anti-social behaviour; physical environmental quality; housing management; basic leisure provision for young people;
  - **Tackling poor public services** to reduce educational underachievement, worklessness, poor health, teenage conceptions and offending;
  - **Transforming neighbourhoods** through reconnecting them with housing and job markets where this is possible;
  - **Empowering local people**, which is important in enabling local people to get involved and have a say in local decisions, and foster community cohesion;
- 3.5 The guidance states that whilst deprived neighbourhoods may need more resources, the management and co-ordination of resources and services is often the more serious challenge. The guidance includes a model approach to neighbourhood management but allows local partners discretion about the arrangements recognising that many areas have satisfactory arrangements in place on which they will wish to build.

#### 4.0 Safer, Cleaner and Greener, Safer and Stronger Communities Fund

- 4.1 This funding is aimed at delivering cleaner and safer greener public spaces, one of the four SSCF national outcomes and is designed to compliment the above programme. It is predominantly capital funding that can be used to deliver physical improvements to public spaces but local authorities and their partners can determine local priorities that will contribute to SSCF outcomes within the Local Area Agreement.
- 4.2 Leeds is eligible to receive the following capital allocations:

Financial Year	Safer, Cleaner and Greener allocation
2006/07	£ 970,000
2007/08	£1,130,000

## 5.0 PROPOSED PROGRAMME

- 5.1 Target areas have been selected and agreed with GOYH to comply with SSCF programme guidance in the context of the LLAA. Resource allocations to areas broadly reflect the number of SOAs within the 3% most deprived within each target area. The target areas, based on the SOAs, are: Gipton and South Seacroft; Burmantofts and Richmond Hill; Beeston and Holbeck, Middleton Park and Belle Isle; Chapeltown and Harehills; Fairfields and Little London. A map indicating the target areas is attached at Appendix 1.
- 5.2 The draft programme has been informed by experience and builds on the success of recent initiatives. These initiatives adopted a co-ordinated approach to public service delivery to enable front line staff to more effectively tackle the complex problems of maintaining safe and clean neighbourhoods and include:-
- A neighbourhood management initiative on the Halton Moor housing estate, East Leeds resulting in a 80% reduction of property voids with savings around £300,000, a reduction in the crime rate and a subsequent increase in property prices
  - The Signpost project in South Leeds that has worked successfully with 45 families and 65 young people to address anti-social behaviour leading to a 75% reduction in the number of offences committed by young people involved
  - Joint tasking teams to address 'crime and grime' hotspots in East Leeds over the period April 2004 to March 2005 resulted in 233 arrests for priority crimes; the removal of graffiti and rubbish from over 840 sites; 60 Anti-social Behaviour warnings, 20 Anti-social Behaviour contracts and 98 housing cautions issued; 192 fire safety checks on residential properties; and 72 children truanting from school dealt with by Education Welfare.
- 5.3 The draft programme attached at Appendix 2 identifies the key areas of expenditure that will enable the delivery of a range of activities reflecting the different challenges and priorities within the target neighbourhoods. Key elements of the programme include:-
- Dedicated environmental management capacity
  - Dedicated community safety capacity linked to Neighbourhood Policing
  - Empty property team
  - Support for young people and vulnerable families
  - Capital resources for problem sites and public realm improvement works
  - Neighbourhood Management staff to lead and co-ordinate activity
  - Community engagement workers
- 5.4 The Safer, Cleaner and Greener capital funding will support a range of improvement works to deliver:
- visible on-street environmental improvements such as repairs to footpaths and highways, enhancing binyards, improving boundary treatments, and enhancing greenspaces
  - security measures such as the target hardening of properties vulnerable to burglary, dawn to dusk lighting targeted at areas with high numbers of older residents, gating schemes to provide security and prevent anti-social activities, and the boarding up empty properties.
- 5.5 Activity programmes will be delivered through the District Partnerships based on:-
- A Neighbourhood assessment and Neighbourhood Improvement Plan based on meaningful consultation

- A performance management framework that links to the Leeds Local Area Agreement reporting mechanisms

5.6 The Intensive Neighbourhood Management approach cannot be successfully delivered with Safer and Stronger Communities Funding alone. The Neighbourhood Element and the Safer, Cleaner and Greener grant will fund additional activity and provide the resources to develop a more systematic approach based on local needs. Complimentary and linked activities will be delivered through NRF resources and partner mainstream resources. Together these provide the opportunity to re-engineer service delivery to improve and sustain change in the target neighbourhoods.

5.7 The Government anticipates that successful outcomes will be sustained through mainstream resource provision by achieving efficiency savings and targeting delivery for service providers. This time limited grant funding will enable a 4 year programme of interventions to restore target neighbourhoods to a position where they can be effectively managed within mainstream resources. The need for a robust exit strategy to effect a managed transition on expiry of the grant is recognised by partners.

## **6.0 CONSULTATION**

6.1 The programme has been developed by the City Council's Area Managers on behalf of the District Partnerships and reported to the Narrowing the Gap Executive of the Leeds Initiative. Elements of the work programme, in particular environmental improvement works, will be subject to consultation with local stakeholders in the target areas to ensure that the planned activities reflect community needs.

## **7.0 COMMUNITY SAFETY**

7.1 The programme will address a number of community safety issues including physical improvements to create safer public spaces; target hardening of vulnerable properties; the provision of positive activities for young people and work with young people and their families or carers to reduce anti-social behaviour and offending; and additional neighbourhood warden patrols and targeted policing interventions.

## **8.0 RESOURCE IMPLICATIONS**

8.1 The programme will be fully funded from the Safer and Stronger Communities Fund allocation to the City. This includes the Neighbourhood Element grant and the Safer, Cleaner and Greener grant.

Previous total Authority to Spend on this scheme	TOTAL £000's	TO MARCH 2006 £000's	FORECAST				
			2006/07 £000's	2007/08 £000's	2008/09 £000's	2009/10 £000's	2010 ON £000's
LAND (01)	0.0						
CONSTRUCTION (03)	0.0						
VEHICLES (04)							
FURN & EQPT (05)	0.0						
DESIGN FEES (06)	0.0						
OTHER COSTS (07)	0.0						
<b>TOTALS</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>

Authority to Spend required for this Approval	TOTAL £000's	TO MARCH 2006 £000's	FORECAST				
			2006/07 £000's	2007/08 £000's	2008/09 £000's	2009/10 £000's	2010 ON £000's
LAND (01)	120.0		60.0	60.0			
CONSTRUCTION (03)	1686.9		742.5	944.4			
VEHICLES (04)	55.0		43.0	12.0			
FURN & EQPT (05)	59.0		47.0	12.0			
DESIGN FEES (06)	179.1		77.5	101.6			
OTHER COSTS (07)	0.0						
<b>TOTALS</b>	<b>2100.0</b>	<b>0.0</b>	<b>970.0</b>	<b>1130.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>

Total overall Funding (As per latest Capital Programme)	TOTAL £000's	TO MARCH 2006 £000's	FORECAST				
			2006/07 £000's	2007/08 £000's	2008/09 £000's	2009/10 £000's	2010 ON £000's
LCC Funding							
Yorkshire Forward	0.0						
SSCF Grant	2100.0		970.0	1130.0			
<b>Total Funding</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>

## 10.0 RISK ASSESSMENTS

10.1 Risk Assessments will be incorporated into the design and implementation of the various elements of the programme as appropriate.

## 11.0 COMPLIANCE WITH COUNCIL POLICIES

11.1 The programme is a partnership programme to be delivered under the umbrella of the Leeds Local Area Agreement to contribute to the achievement of targets under the Safer and Stronger Communities block. This programme will contribute to the corporate objectives of Narrowing the Gap through targeted improvement works in most disadvantaged neighbourhoods in the City.

## 12.0 COUNCIL CONSTITUTION

12.1 This report is not exempt from the call in of decisions.

## 13.0 RECOMMENDATIONS

13.1 Executive Board is asked to

- i) approve the injection into the capital programme of £2.1m Safer, Cleaner and Greener capital grant
- ii) to note the proposed programme of work to deliver cleaner, safer and greener public spaces in target neighbourhoods subject to consultation with local stakeholders.