

**Inner North East Area Committee  
Business Plan 2011 - 12**

**Chapel Allerton  
Moortown  
Roundhay**

## **Inner East Area Committee Business Plan 2011/12**

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## **Section 1**

### **Executive Summary**

This business plan brings together a range of documents relating to the work of the area committee. It provides details of the roles and responsibilities of the area committee, information on the wellbeing budget, and information about the communities its serves.

An action plan sets out how the priorities for the Inner East Area Committee will be achieved.

There are five priority neighbourhoods within Inner East Leeds, and a strategy has been agreed to ensure that local residents have the opportunity to get involved in shaping service delivery for their community.

Each of the five priority neighbourhoods has an action plan to address the priorities agreed by the council, its partners and local residents. This business plan sets out the framework for improving our priority neighbourhoods.

Finally the plan sets out our commitment to equal opportunities and community cohesion. The council achieved an 'Excellent Standard' for equalities in May 2011, and the Area Committee has a role to play in supporting the council in maintaining this standard.

## Section 2

### Chairs Foreword

Welcome to the Inner North East Area Committee Business Plan,

This plan sets out the work being undertaken by the Inner North East Area Committee to deliver services that meet the needs of local communities. One of the key roles of the area committee is to ensure that local communities are involved in shaping services to meet their needs and be able to play a part in influencing what the council and its partners do.

The challenges facing local government mean that we have to be more responsive and flexible in order to deliver the local improvements needed and meet the challenges.

The vision for Leeds is to be the best city in the UK by 2030. The business plan sets out how the Area Committee plays its part in delivering that vision.

Members of the public are welcome to attend the Area Committee meetings and see the work of the Committee details of the dates and times of the meetings are included in this document.

*Ghulam Hussain*

Cllr Ghulam Hussain  
Inner North East Area Committee Chair

## Section 3

### Area Committee Roles and Responsibilities

There are ten area committees covering the city of Leeds. Area committees are made up of local councillors. This business plan sets out the priorities and focus of work for the Inner North East Area Committee. The plan will be revised and refreshed each year to ensure that the priorities are still relevant.

Their purpose is to improve the delivery and co-ordination of local council services and improve the quality of local decision making. The priorities for the Area Committee are based on local consultation and engagement with partners and are set out in a local Community Charter which is produced annually.

The council has given specific responsibilities to the Area Committees known as Area Functions. These include:

- Area Well Being budgets – a budget to be spent on local priorities
- Community centres
- CCTV
- Neighbourhood management co-ordination
- Street Cleansing & Environmental Enforcement Services

### Membership of the Area Committee:

Roundhay Ward	Cllr Ghulam Hussain (Chair) Cllr Christine Macniven Cllr Matthew Lobley
Moortown Ward	Cllr Rebecca Charlwood Cllr Sharon Hamilton Cllr Mark Harris
Chapel Allerton Ward	Cllr Jane Dowson Cllr Eileen Taylor Cllr Mohammed Rafique

The area committee meets six times per year:

Date	Venue
20 June 2011	Reginald Centre
5 September 2011	Leeds Civic Hall
17 October 2011	Reginald Centre
12 December 2011	Leeds Civic Hall
30 January 2012	Reginald Centre
12 March 2012	Leeds Civic Hall

## **Function Schedules**

The Area Committee have functions delegated to them by the Executive Board and these are set out in the Area Committee Functions Schedule. Decisions taken by the Area Committees in relation to Executive Functions are subject to call in. The 2011/12 Function Schedule is included in the Council's Constitution (Part 3, Section 3c).

### **Community Centres:**

In relation to each community centre identified by the Director of Environment and Neighbourhoods as within the Committee's area, to:

- oversee controllable revenue budgets, operational arrangements and the use of the centres;
- agree and implement a schedule of charges and discounts for directly managed centres;
- make asset management and investment proposals to ensure the portfolio is sustainable and meets local needs.

Under the current Functions Schedule there are three community centres delegated to this Area Committee, 53 Louis Street (currently on a long term lease to Feel Good Factor), Mandela Centre and Palace.

There is an ongoing review corporately in relation to community centres looking at the current delegation and market rental assessments.

The two centres currently managed by Area Management on behalf of the Area Committee both have steering groups established with representatives from the users of the centres on each. Action plans have been developed for each centre which highlights work to be undertaken to further enhance and develop each centre (including increasing usage).

The action plans will be used to monitor improvements to the centres and reports will be provided to the Area Committee to report on progress, which will include information from Corporate Property Management on budget and maintenance and the corporate review of the Market Rental Assessments.

### **Well Being Fund:**

*To take decisions about, and monitor activity relating to the use of the annual capital and revenue allocation to each Committee.*

The wellbeing fund is used to support the priorities identified within the Community Charter. It is administered by the Area Management Team on behalf of the Area Committee.

The Area Committee has a Well Being Working Group with a member representative from each Ward who meets to consider applications made for funding. The group also meet with groups making applications for funding to ask questions and ensure

that the projects meet the needs and priorities identified within the Community Charter and Neighbourhood Improvement Plans.

In addition to considering new applications the group also receive feedback on projects that are ongoing and completed so that evaluations of their impact and outcomes are considered.

The Area Committee receives update reports to each Area Committee meeting with updated budget positions and feedback from the Well Being Working Group. At each Area Committee meeting members will:

- be asked to consider new proposals for wellbeing funding;
- receive updated budget positions;
- receive feedback on completed projects.

See section 4 for more information and budget plan

### **Neighbourhood Management:**

*To agree priority neighbourhoods (through the approval of the Area Delivery Plan); and to agree and monitor Neighbourhood Improvement Plans for the Committee's area.*

The Area Committee have approved funding to continue to support the appointment of a Neighbourhood Manager to support the delivery of the Neighbourhood Improvement Plan and targeting the inequalities within the Priority Neighbourhoods.

The Priority Neighbourhoods for the inner north east have been agreed as Chapeltown (including Scotthalls), Meanwood (including Stonegates estate) and Queenshills (which falls within the Moor Allerton Partnership Priority area).

Neighbourhood Improvement Plans will be approved on an annual basis and will set out actions to target the priorities identified within each priority neighbourhood.

Community Leadership Teams are also being established for each of the priority neighbourhoods, which offer opportunities for local residents to get involved in shaping their local community and overseeing the delivery of the neighbourhood improvement plans.

Reports will be provided three times a year to highlight achievements and provide performance management information.

### **Environmental Services:**

*To develop and approve annual Service Level Agreements to achieve as a minimum, the service standards set by Executive Board. Via the Service Level Agreement, to determine the principles of deployment of the available resources by:*

- *the identification of priorities for service delivery annually (both geographical and in terms of types of services delivered)*

- *The agreement of the most appropriate approaches to be taken to achieve local environmental cleanliness and quality.*

*To be responsible for monitoring and reviewing the delegated activities in relation to the service outcomes specified in the SLA.*

*To be responsible for negotiating amendments to the SLA with service providers to accommodate unforeseen events or patterns of service failure, during the course of the SLA.*

The Area Committee is establishing a sub group set up with a member representative from each ward to meet on a regular basis to oversee the development and implementation of the SLA, feedback from these meetings will form part of the regular reporting to the Area Committee to performance manage the delegation.

Reports and performance information will be provided to every Area Committee meeting to enable members to review the implementation and delivery of the SLA.

### **CCTV:**

*To maintain an overview of the service in the Committee's area and receive regular information about it.*

The Area Committee will receive an annual report in June to provide an update in relation to CCTV, in addition regular reports will be provided to members via email.

### **Priority Advisory Functions**

These are the services where the Area Committees have an enhanced role in influencing service delivery.

<b>Role</b>	<b>Summary</b>
Community Engagement	Each Committee will agree a local community engagement plan based on an agreed template to ensure consistency across the city. Information on how Area Committees have delivered on their community engagement plans, will be included in an annual report to the Executive Board, which outlines achievements from the previous year to deliver the Area Delivery Plans, and future priorities. See Section 9 for more information
Community Greenspace	This covers 73 community parks vested with the Parks and Countryside Service. These include a wide variety of recreation facilities, sports pitches, play areas, formal and informal horticultural features.  Area Committees will influence the development and use of community parks and be consulted about proposals for

	<p>the development and use of them, for example proposals for refurbishment and installation of new play equipment.</p> <p>The Area Committee receives an annual report on the Parks and Countryside Service.</p>
PCSOs, Neighbourhood Policing Teams and Multi Agency Crime and Grime Operations	<p>This covers the deployment of PCSOs, the work of Neighbourhood Policing Teams (which are now aligned to ward and Area Committee boundaries) and multi agency crime and grime initiatives to tackle local priorities and hot spots. The arrangements enable staff to work more closely together on the ground and improve consultation with and reporting arrangements to the Area Committees.</p> <p>The Area Committee receives an annual report from the Divisional Community Safety Partnership</p>
Highways Maintenance	<p>Area Committees will be asked to comment on annual and forward programme of planned maintenance of local roads, on traffic management proposals affecting local roads and minor maintenance schemes to keep highway safe.</p>
Local Children and Young People Plans	<p>Area Committees will continue to influence the strategic direction of actions within the area delivery plan in relation to the 5 Every Child Matters outcomes and local need.</p> <p>The committees will have a local democratic oversight, demonstrated by endorsing the plan and local priorities identified within it. Committees will have a monitoring function, ensuring the 5 Every Child Matters outcomes and the improved integration of children's services are embedded as part of the delivery objectives of the Children Leeds Area Partnership expressed through the Community Charter, Neighbourhood Improvement Plans and extended service cluster plans.</p> <p>Progress is reported to the Area Committee through an annual report from Children's Services and reports on the Neighbourhood Improvement Plans.</p>
Health and Well Being. (including Adult Social Care)	<p>As part of their responsibility to promote local well being, Area Committees have an important role in helping to improve health and tackling health inequalities by ensuring coordinated and focused activity across Council services and with key partners such as NHS Leeds at the local level. Adult Services and NHS Leeds are organising their resources to work more effectively at a local level helping Area Committees through regular reporting arrangements to influence local priorities and action, and monitor the health and well-being targets linked to the Leeds Strategic Plan.</p>

	The Area Committee receives an annual report from the ENE Health and Wellbeing Partnership.
Area Based Regeneration Schemes and Town and District Centre Projects	Also consistent with the promotion of well-being, Area Committees will have a role in relation to influencing, assisting and endorsing key aspect of area based regeneration schemes and town and district centre projects. They will be supported in this by officers in the Regeneration Service.
Conservation Area Reviews	This function covers a programme of reviews in 17 designated conservation areas commencing 2008/09 – to 2010/11. In each case to assess its special character, to propose any changes to its boundary and to make proposals for its management. Area Committees agreed reviews in these areas and ward members have been directly involved in consultation work.
Advertising on Lampposts	<p><b>Function is suspended until April 2012</b></p> <p>The council had agreed a 15 year contract for the installation of advertising on lamp posts in 2008. A 20% share of the income generated from this contract was due to come back to Area Committees to support local priorities. However, in February 2009 the company awarded the contract went in to administration. During the liquidation process, the hoardings on lamp posts were sold to a new company, City-ads Leeds, who will operate a much reduced service on an interim basis until a more permanent arrangement is put in place.</p> <p>A new company to deliver this contract was due to be selected through a competitive tender process, with the contract commencing around December 2011. The delay in tendering for the renewal of the contract is to enable the advertising market to recover from the economic downturn and thereby yield the Council (and Area Committees) with the best possible financial return.</p> <p>City-ads is a fledgling business, aspiring to build their advertising portfolio against an extremely difficult economic backdrop for the industry. An income share arrangement has been agreed but the returns are not expected to be significant. Initial indications are that the Council will receive around £300 per quarter, rising to around £1,000 per quarter as the business grows over the next 12months.</p> <p>It was therefore agreed that this function is suspended until April 2012 when a new contractor has been agreed, as the administrative costs of dividing the limited income</p>

	that will be received to each of the 10 committees, is highly likely to outweigh the actual return that each committee will receive.
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## Section 4

### Well Being Budget

The wellbeing fund is used to support the priorities identified within the Community Charter and Neighbourhood Improvement Plans. A spending plan for 2011/12 was agreed at the March 2011 area committee. It is administered by the Area Management Team on behalf of the area committee. New spending proposals are discussed at the Well Being Member Working Group, and decisions on spending are made by the area committee.

Area Management work in partnership with agencies and service providers to ensure an efficient and effective use of the funding, and where possible, request match funding to be secured to ensure leverage is achieved.

Wellbeing funding is used to provide something new or significantly enhance and add value to an existing project. It cannot be used to fund the everyday running costs of a community organisation, pay for costs relating to projects with religious or political aims or pay for any projects/part of projects that have already taken place.

Organisations applying for wellbeing funding must be able to demonstrate that they:

- Have appropriate management arrangements and finance controls in place
- Have relevant policies to comply with legislation and best practice e.g. equal opportunities, child protection
- Demonstrate they have the experience and/or ability to undertake the project
- Are clear on how you will measure the success of the project
- Are not able to fund all of the costs for the project themselves or from other grants

Tables 1 and 2 show how the revenue and capital budgets were spent in 2010/11 and table 3 sets out the spending plan for 2011/12.

Table 1

**INNER NORTH EAST AREA COMMITTEE – WELLBEING REVENUE BUDGET 2010/11**

Neighbourhood Manager post = £35,000 top slice

Capital budget offsetting = £9,700

**Wellbeing by ADP Priority Theme**

<b>Things to Do</b>	<b>Total Project cost/Amount Applied for</b>	<b>Amount Approved</b>
Chapel Allerton Methodist Church improvements	£17,750	£3,750
LCC Youth Services 2010 Summer Holiday Programme	£27,600	£17,800
Leeds Reach Summer 2010 Programme	£4,237	£4,237
208 Squadron	£4,000	£3,200
Three Churches Project	£15,000	£2,000
<b>Sub Total</b>	<b>£68,587</b>	<b>£30,987</b>
<b>Clean &amp; Green</b>		
<b>Moortown in Bloom and Neighbourhood Design</b>	<b>£13,365.43</b>	<b>£8,365.43</b>
Community Payback Team	£15,000	£15,000
Meanwood Valley Urban Farm Environmental Summer Play	£5,750	£5,750
Groundwork Leeds – Stonegate Playspace	£9,639	£7,163
Materials for Probation and Leeds Ahead	£1,000	£1,000
Community Skips Budget	£5,000	£5,000
<b>Sub Total</b>	<b>£49,754.43</b>	<b>£42,278.43</b>
<b>Local Economy</b>		
Chapelton Townscape Initiative - Training Project	£10,000	£10,000
Leeds Ahead world of work and professional services	£5,000	£2,500
Leeds City Credit Union – Chapelton JSC	£5,000	£5,000
Leeds Lights Festive Lights (part)	£10,126.50	£10,126.50
CARA loyalty card	£1,513	£1,500
<b>Sub Total</b>	<b>£31,639.50</b>	<b>£29,049.69</b>
<b>Learning For All</b>		
Young People's Accredited Out of School Activities	£11,605	£8,500
Leeds Ahead Business and Community Projects	£4,500	£4,500
DOJO – Club Panda	£10,000	£8,500
<b>Sub Total</b>	<b>£26,105</b>	<b>£21,500</b>
<b>Safe Neighbourhoods</b>		
Alwoodley Activities Fund	£4,000	£2,000
INE Summer Sports Project	£26,275	£14,650
Operation Buzzer and Trembler Alarms	£4,400	£4,400
Junior YIP Holiday Programme	£5,853	£5,853
Cold Calling Reduction Project	£1,800	£1,800
Beckhill Approach Alleygating	£8,245	£8,245
Romance Academy	£3,000	£999
<b>Sub Total</b>	<b>£53,573</b>	<b>£37,947</b>

<b>Project</b>	<b>Total Project cost/Amount Applied for</b>	<b>Amount Approved</b>
Roundhay Allotments site extension	£3,000	£3,000
BCTV Garden to Eat –Approved £5,000 – no longer required	£12,500	£0
Beckhills Recycling	£4,888	£4,030
Community Voices – Radio Fever	£21,000	£8,950
CANPLAN Open Day and Printing of Plan	£1,325	£1,325
Chapel Allerton Food festival	£1,500	£942.71
2010 Volunteer Thank You Event	£2,000	£2,000
Consultation and Community Engagement	£3,000	£3,000
Leeds Lights Festive Lights (part)	£3,568.50	£3,568.50
Sawanvihar	£9,207	£1,646.30
Chapel Allerton festival	£3,500	£2,500
<b>Sub Total</b>	<b>£65,488.50</b>	<b>£30,962.51</b>
<b>Healthy Living</b>		
Fuel Poverty	£3,000	£3,000
Chapel Allerton Good Neighbours	£3,000	£3,000
MENA Lunch Club	£705	£705
ZEST	£753.70	£753.70
LCC Community Sports	£10,000	£7,401.18
ZEST Summer Health and Wellbeing Project	£1,915.08	£1,915.08
KICK Summer Programme 2010	£7,750	£7,750
Exhale Training	£6,000	£4,000
Zest Meanwood	£5,160	£1,500
<b>Sub Total</b>	<b>£38,283.78</b>	<b>£30,024.96</b>

### Small Grants

<b>Project</b>	<b>Amount Applied for</b>	<b>Amount Approved</b>
Mandela Centre Celebration	£500	£500
Child Seasons Playscheme	£12,500	£500
Football in the Community	£500	£500
Annual Flower and vegetable show	£400	£400
Beckhill Implementation Info Folder	£500	£500
Training courses for PHAB volunteers	£500	£500
Prince Philip Youth Centre	£500	£500
Thursday Luncheon Club	£500	£500
Global Village Market	£500	£500
The Bumps Community Day	£415	£362.26
Maplecroft	£6,000	£500
Zest Health for Life - Urban Sports	£2,750	£500
Leeds Reach	£1,150	£500
Urban Sports - Zest Health for Life	£2,750	£500
Change 4 Life Work With Families	£508.84	£500
Apna Yoga	£500	£500
Chapel Allerton Lights Switch On 2010	£440	£440
Children's Christmas Party Moortown Baptist Church	£655	£455

Independent Somali Women and Children	£500	£250
	<b>Total Allocation</b>	<b>£10,000</b>
	<b>Total Committed</b>	<b>£8,907.26</b>
	<b>Total Remaining</b>	<b>£1,092.74</b>

<b>Ward Pot Funding</b>		
<b>Chapel Allerton</b>	<b>Info</b>	<b>Amount Approved</b>
8 Litter bins for Chapel Allerton ward		£3,200
Plaques x 10		£183.25
Millfield Primary school		£2,000
Gledhows traffic calming	Highways to match fund	£2,500
CA 10 A frames		£2,186.40
Mustard Pot car park sign		£150 approx
2 bins, benches and plaques at NH Park		£3,460
Bonfire Period 2010		£1,000
Waymarker Lighting		£3,400
Waymarker payment to YEDL		£1,141.61
CANPLAN additional funding		£1,175
Youth service caving trip		£500
Beckhills Noticeboard fitting		£217
Football Tournament		£130
New festive light motif x 2		£900
Sikh temple lighting and gate		£392
Streetlighting shortfall plus Regent St additional		£1,227
Dog fouling signs		£1,130.90
St Matthews funding		Approx £200
Waymarker plaque		£220
Reginald Centre opening mugs		£200
CA festival tree lights		£150
SID work Pasture Lane		£73
CA lights switch on		£220
Tree Lights at Mary Seacole		£180
	<b>Total Allocation</b>	<b>£27,105.30</b>
	<b>Total Committed</b>	<b>£26,136</b>
	<b>Total Remaining</b>	<b>£969.30</b>

<b>Moortown</b>	<b>Info</b>	<b>Amount Approved</b>
10 grit bins		£2,071.40
10 grit bin refills		£885.60
10 litter bins		£4,000
Highwoods Fencing		£15,252.40
	<b>Total Budget inc c/f</b>	<b>£22,539.11</b>
	<b>Total Committed</b>	<b>£22,209.40</b>
	<b>Total Remaining</b>	<b>£329.71</b>

<b>Roundhay</b>	<b>Info</b>	<b>Amount Approved</b>
Gledhow Rise Traffic Management Scheme		£5,000

Grit bin x 2		£414.28
Noticeboards		£1,425
Benches x 2		£1,900
Lengthsman		£5,000
Grit bin x 4	Poss to include extra for £354.24 refill	£828.56
Litter bin x 2		£800
Groundwork - Fairy Wood		£2,500
	<b>Total Budget inc c/f</b>	<b>£20,820.32</b>
	<b>Total Committed</b>	<b>£17,453.56</b>
	<b>Total Remaining</b>	<b>£3,366.76</b>
<b>GRAND TOTAL</b>	<b>Total Allocation</b>	<b>£176,980</b>
	<b>Total Budget inc c/f</b>	<b>£368,012.35</b>
	<b>Total Committed inc c/f</b>	<b>£335,365.31</b>
	<b>Total Remaining Carried Forward to 2011/12</b>	<b>£32,647.04</b>

**Table 2**  
**Inner North East Capital Budget Position 2010/11**

Total budget = **£581.5k**

	<b>Committed</b>	<b>Actual</b>
Miles Hill Sure Start Centre	20	20.5
Seven Arts Community Centre	25	25
Gate-It On The Granges Contribution	7	7
North Leeds Bowling Club Fencing	8.6	8.6
Open Door' Project - 225 Lidgett Lane	3.5	3.5
Moortown RUFC	0	0
New Roof - Roscoe Methodist Church	20	20
Scott Hall Sports Centre	15	15
Queenshill Drive Drying Area Project	0	0
North Park Avenue Allotments Project	3	3
Extension of Community Hall	20	20
North Leeds Cricket Nets Ground Development	15	15
Meanwood Methodist Church Disabled Toilets	7.7	7.7
53 Louis Street Disabled Access	6	6
Cowper Street Community Gardens	7	7
Alleys & Ginnels Safety Improvements	51.3	51.3
Meanwood Park Improvements	39.5	39.5
St Andrews Church Comm Project	12.5	12.5
Potternewton Park	5	5
Chapel Allerton Methodist Church - Disabled Lift	14.4	14.4
Stainbeck Church Outreach & Development Project*	3.3	3.3
Fieldhouse Drive Improvements	2.4	2.4
Gledhow Valley Lake Disabled Access Path	10.1	10.1
Fencing At North Leeds Cricket Club	15	15
Seven Community Arts Centre	20	20
Deen Enterprises Community Forum Minibus	8	8
Roundhegians Sports - Kitchen Upgrade	2.5	2.5
Lidgett Pk Methodist Church-Room For All	7	7
Moor Allerton Sports Ctre - Carpark Imps	12	12
Woodhouse Cricket Club	6	6

Sugarwell Hill Entrance	5	5
Friends of Wykebeck Valley Woods - Bridge	7	7
<b>Gledhow Rise Traffic Mgt Measures</b>	<b>5</b>	<b>0.6</b>
Toliet Replacement St Andrews Church	10	10
Electrical work at Meanwood Parkside Road	1.1	1.1
Meanwood Valley Footpaths and Gardens	5.9	5.9
Gledhow Towers CCTV	4.4	4.4
Roundhay Park Cricket Wickets (NE Contribution)	7.1	7.1
Disabled Access - North Leeds Bowling Club	7	7
ICT & Comm Equip - 208 Squadron	3	3
Allerton Croft Security	2.9	2.9
Improvements to Community Hall - Roundhay	9.9	9.9
Carrib Care Meals on Wheels	5.1	5
Woodland Trail Activity Project	3.5	3.5
Radio Jcom	8	8
Youth Service Games Hardware	1.7	1.7
The Bumps Playspace	15	15
<b>Heritage Lighting</b>	<b>45</b>	<b>0</b>
Gate at Potternewton Park	4	4
Inner North East Festive Lights	20.2	20.2
Stainbeck Church Improvements	15	15
Meanwood Cricket Club Fencing	6.5	6.5
Community Hall Phase 2	3.6	3.6
Prince Philip Ctre - Ground Improvements	10.1	10
Prince Philip Ctre - Portable Goals	2.9	2.7
Chapel Allerton Allotments Securing Fencing	5.4	5.4
<b>Moortown Baptist Church</b>	<b>5</b>	<b>0</b>
<b>Greek Orthodox Church</b>	<b>5</b>	<b>0</b>
	<hr/>	<hr/>
	591.1	531.8
<b>Unallocated Budget remaining (balance tranferred from revenue)</b>	<b>-9.7</b>	

**Table 3**  
**Well Being Revenue Budget 2011 – 12 Spending Plan**

<b>Funding / Spend Items</b>	<b>Chapel Allerton Ward Pot</b>	<b>Moortown Ward Pot</b>	<b>Roundhay Ward Pot</b>	<b>Area Wide</b>	<b>Total</b>
Balance b/f 2010-11 (after financial year end)	6,062.57	6,030.63	17,162.82	83,680.74	112,936.76
Schemes Approved from 2010-11 budget to be spent in 2011-12	4,844.53	619.92	11,200.00	48,182.76	64,847.21
Amount of b/f budget available for new schemes 2011-12	1,218.04	5,410.71	5,962.82	35,497.98	48,089.55
New Allocation for 2011-12	10,000.00	10,000.00	10,000.00	131,810.00	161,810.00
Total available for new schemes in 2011-12	11,218.04	15,410.71	15,962.82	167,307.98	209,899.55
Skips				3,000	
Probation & Leeds Ahead Materials				275	
Consultation & Community Engagement				2,000	
Small Grants				10,000	
Community Payback Q1				7,500	
Community Payback Q2				7,500	
Festive Lights 2011				14,106	
Volunteer Thank You Event 2011				2,000	
Neighbourhood Manager Post Staffing Costs 2011-12				35,000	
Roundhay Park Run				1,500	
Cluster Summer Programme Booklet				1,000	
Leeds Reach				3,000	
Chapelton Young People's 10-2 Club				1,250	
Chapelton Football Youth Development Centre				3,250	
Netball Summer Camp				2,325	
Chapelton Playscheme				2,250	
LCC Youth Service (all 3 wards)				12,000	
Meanwood Valley Urban Farm				3,500	
Feel Good Factor				2,705	
LCC Sports Development (Roundhay Park Olympic Event)				2,000	
CHESS Carnival Project				3,150	
Meanwood Playscheme				3,500	
<b>Schemes approved for 2011-12</b>	-	-	-	<b>122,811</b>	
<b>Grand Total Projected Spend 2011-12</b>	<b>4,844.53</b>	<b>619.92</b>	<b>11,200.00</b>	<b>170,993.76</b>	<b>187,658.21</b>
<b>Budget</b>	<b>16,062.57</b>	<b>16,030.63</b>	<b>27,162.82</b>	<b>215,490.74</b>	<b>274,746.76</b>
<b>Remaining Unallocated Budget</b>	<b>11,218.04</b>	<b>15,410.71</b>	<b>15,962.82</b>	<b>44,496.98</b>	<b>87,088.55</b>

## Section 5

### Ward Profiles

#### CHAPEL ALLERTON WARD

##### Ward Members:

##### ***Councillor Mohammed Rafique (Labour)***

*Council Appointments inc:* Scrutiny Board (Children and Families), Scrutiny Board (Sustainability and Culture (Chair))

*Appointments to outside bodies etc:*



##### ***Councillor Jane Dowson (Labour)***

*Council Appointments inc:* Advisory Executive Member Leeds Admissions Forum, Standards Committee

*Appointments to outside bodies etc:* 11-19 (25) Learning and Support Partnership, Leeds Groundwork Trust, Joint Consultative Committee (Teachers), Leeds Admissions Forum, Leeds Schools Foundation, Pupil Referral Unit Management Committee, Children Leeds Trust Board Member.



##### ***Councillor Eileen Taylor (Labour)***

*Council Appointments inc:* Scrutiny Board (Safer and Stronger Communities)

*Appointments to outside bodies etc:* People First, West Yorkshire Integrated Transport Authority,



##### **The ward as a place:**

Chapel Allerton ward is socio-economically and culturally diverse and is situated just north of the city centre. It contains some of the most deprived areas in the city in the neighbourhoods of Chapeltown, Beckhill and Scotthall. However, by contrast Chapel Allerton village has prospered with more businesses moving in, house prices increasing and an explosion of a bar and restaurant culture.

Historically Chapel Allerton and Chapeltown were essentially interchangeable as names for what we now know as Chapel Allerton. In the late 19<sup>th</sup> century the Chapeltown area was probably the most affluent part of Leeds and saw the first signs of the outward spread of residence and development as the city expanded. Many of the large terraced housing and tree lined streets remain, providing arguably some of the grandest properties and street scenes in Leeds.

Recently Chapeltown attracted funding through the Townscape Heritage Initiative (THI) bringing £1.1m of investment into restoring historic buildings along Chapeltown Road within its conservation area.

Buildings have been adapted over the years by successive communities who have settled in the area as places of worship and for a range of social uses. For example,

the Union Chapel on Chapeltown Road became a synagogue and then a Sikh temple, although it is now disused following a period of disrepair and fire damage.

Chapeltown is now the centre of the city's British African-Caribbean community.

The Chapel Allerton part of the ward has become a much sought after place to live, particularly amongst young professionals. It is lively and has a developing arts culture with active involvement from local residents and businesses, supporting keenly by local ward members. Ward Members have been very keen to provide support to the "village" centre through public realm improvements (e.g. festive lights, planting/summer flowers, new railings). They see this is an important contribution to helping the local economy in these difficult times.

There are a large number of active community groups across the ward which are supported by the local ward members.

### **Socio-economic/demographic description of the Ward:**

The resident population of Chapel Allerton ward is 20,889, 2.91% of the Leeds Local Authority living in 10,600 households. The ward can be broken down into three key areas;

#### *Chapel Allerton Village*

- Ranked 78 on the Leeds Neighbourhood Index and covers the wider Chapel Allerton village area
- Contains approximately 6,700 people living in 3,400 households.
- Has a higher than average proportion of working age people.
- Has a diverse ethnic population with 21% of people coming from BME communities.
- 75% of households are in owner occupation and 14% are rented in the private sector. Semi detached housing accounts for 42% of the stock with terraced housing accounting for a further 30%. Just over 52% of properties are classified in Council Tax bands A and B with 31% in C.
- Across the individual domains the scores are generally higher than the averages for the city

#### *Chapeltown*

- Is ranked of 12 in the Leeds Neighbourhood Index - lowest in Inner North East.
- The area is located in the Inner North East and is adjacent to the city centre
- It contains approximately 7,900 people living in 4,400 households.
- The age breakdown shows a slightly higher than average proportion of children and young people.
- The area has a diverse ethnic and cultural population with 60% of people coming from BME communities (predominantly Black Caribbean, Pakistani and Indian). 17% of the population are Muslim and 7% are Sikh.
- 51% of households are in owner-occupation, 21% are renting from the local authority (through an ALMO) and 12% are privately rented. Terraced housing accounts for 36% of the stock and semi-detached housing for a further 32%. Just over 25% of stock is flats or bedsits. 59% of properties are classified in Council Tax Band A and 30% Band B.

- scores are lower than average for the city across all Neighbourhood Index domains but notably for Low Income (**where it is ranked 1**), Environment (where it is ranked 4) and Economic Activity (where it is ranked 14).

#### *Meanwood "6 Estates"*

- This area is ranked 21 on the Leeds Neighbourhood Index and covers the estates of Beckhills, Miles Hills, Potternewton, Sholebrokes and Scott Hall Road area and Farmhills and Sugarwells.
- This area contains approximately 6,200 people living in 2,800 households.
- Age breakdown shows a higher than average proportion of children and young people.
- The area has a diverse ethnic population with 22% of people coming from BME communities.
- 50% of households are renting from the local authority (through an ALMO) and 33.5% are owner-occupiers. Semi-detached housing accounts for 36% of the stock, terraced housing for 30% and purpose built flats a further 20%. 75% of properties are classified in Council Tax Band A.
- Across the neighbourhood index the scores are lower than the averages for the city, most notably within the Economic Activity and Low Income domains.
- It should be noted that within the Housing domain the area records a significant number of properties that have been empty for 90+ days (however parts of this area are undergoing clearance as part of a regeneration initiative) and also high levels of housing turnover.

#### **Schools**

- Six primary schools in the area – Bracken Edge, Chapel Allerton, Hillcrest, Holy Rosary and St Anne's Catholic Primary school, Millfield and St Matthew's Cof E – that sit in the CHESS cluster of schools.
- No high schools in the area and so most pupils have to travel out to Carr Manor, Allerton Grange in neighbouring Moortown and Roundhay wards and other secondary schools in the wider area, some travelling as far as Wetherby.
- The Chapel Allerton ward is one of those being significantly affected by the increase in birth rates and is an area in need of an increase in primary education provision. Consultation is ongoing for the expansion of this provision including the expansion of Bracken Edge Primary.
- Miles Hill primary school was on Beckhill Approach, and had 170 pupils. The school was closed in 2007, and demolished in 2008. At the same time the estate children's play area in the former school grounds was closed and the site is still not in use although it has been recently linked with regeneration plans through either the Housing PFI Round 6 or the Affordable Housing Strategy.

#### **Main council facilities (including parks, visitor attractions etc)**

- There are four major parks which are all well used and supported by Members:
  - ◊ Potternewton Park – a spacious and attractive park that has recently benefited from a number of improvements including ... Base for carnival
  - ◊ Norma Hutchinson Park – smaller playground and sports field, previously called Buslingthorpe Recreation Ground it was renamed in 2009 to commemorate the local councillor Norma Hutchinson who died in 2004.
  - ◊ Potternewton Playing Fields
  - ◊ Chapel Allerton park

- Scott Hall Leisure centre – very well used and refurbishment costing £0.5m in 2009 for new changing facilities and gym extension. The centre would still benefit for further investment which Members are keen to see.
- There are three council run community centres in the ward Prince Philip Centre, Mandela Centre and The Palace. Ward members have recently invested some of their Ward Based Initiative funding to provide improvements at Mandela and Palace which are part of the delegated portfolio of the Area Committee. The Area Management team continue to provide significant time in helping develop sustainable activity and centre management arrangements.
- Chapel Allerton and Chapeltown both have their own libraries with the Chapeltown one now being based in the new Reginald Centre
- There are five Children's Centres that serve the area in Chapeltown, Scott Hall, Chapel Allerton, Meanwood and Shakespeare Children's Centre.
- Technorth Family Learning Centre - an Adult Learning Centre run by Leeds City Council. With over 9,000 enrolments every year across a wealth of courses. It also hosts jobs shops and other community events. There has been mention that this site may be considered for closure.

### **Main non-council facilities:**

The area is home to a wide range of community and creative organisations including:

- Feel Good Factor – a very successful local community sector organisation who has attracted investment into renovating a council property in Chapeltown (large terraced house) to base their activity from. They are commissioned by the PCT/NHS to provide local health advocacy, training and advice. Their Chair, Andy Taylor, is an ex-Director of LCC and also is involved in Unity Housing locally. They are supported by local members.
- Northern School of Contemporary Dance, a modern conservatoire\_dance school recognised as a world-class contemporary dance institution with nearly 200 students. Based in a old synagogue on Chapeltown Road
- Host Media centre – providing good quality office space to new/small businesses. Renovated building which received funding via Yorkshire Forward/EU. Now run by Unity Housing on behalf of LCC.
- Leeds West Indian Centre (now famous for its club nights, particularly the monthly *SubDub*) and Chapeltown Carnival which is second only in size to London's Notting Hill Carnival, and is Europe's longest-standing Caribbean carnival
- East Street Arts at Union 105 (Chapeltown Road)
- Seven Arts Café and Performance Centre in Chapel Allerton Village
- RJC Dance Studios at the Mandela Centre
- Chapel Allerton Hospital is found in the area, and is one of Leeds' main hospitals, though it does not have an Accident and Emergency department.
- Meanwood Urban Valley Farm - a registered charity opened in 1980, spans a 16.5 acre site and is open to visitors every day. The services delivered to the community include, environmental education services to schools, holiday playschemes, employment and training programmes and a leisure resource that is open to visitors every day. The project is supported by the ward members and has been supported through Area Committee funding to deliver a summer activity programme for young people.

- Stainbeck Police Station in Chapel Allerton is the divisional headquarters for the large North East Leeds division, covering as far out as Wetherby.
- Chapel Allerton Lawn Tennis and Squash Club - which is 128 years old.

### **Development/regeneration plans**

There are two priority neighbourhoods in the Chapel Allerton area - Chapeltown & Scott Hall and Meanwood Six-estates.

Despite being situated directly adjacent to each other the two neighbourhoods have a very different physical appearance, notably in housing stock (Meanwood is largely post war estate type and system built properties, Chapeltown significantly older and more diverse). The ethnic make up of the two estates is also different with Chapeltown having a far greater diversity by comparison with Meanwood which is largely White British neighbourhood. However as would be expected in deprived urban estates the issues encountered are similar although the tactics and challenges different.

Chapeltown was a SSCF funded Intensive Neighbourhood Management area and as such benefited from increased funding and from a Neighbourhood Manager coordinating local service delivery and increasing local engagement during this time. In Meanwood, while work has taken place it has not previously had the intensity of coordination and improvement and the immediate issues are more basic relating to crime, ASB and environmental improvement.

However, with the support of local members the Area Committee now funds the Neighbourhood Manager post (Steve Lake) and his remit is to cover the 2 priority neighbourhoods of Chapeltown and Meanwood. He is currently focusing on establishing a "team neighbourhood" approach, building on local tasking arrangements, and establishing resident led Community Leadership Teams.

The area also benefits from a number of additional regeneration plans in various stages of development, these include:

- THI Project being undertaken on improving shop frontages in Chapeltown Road
- PFI Round 6 housing project which is looking to develop Brownfield sites within the Beckhills, part of Meanwood 6 estates.
- Affordable Housing project which is also looking to develop additional properties in the Meanwood 6 estates area.
- A feasibility study examining the potential regeneration of the three LA owned community centres within Chapeltown has recently been completed and is hoped will act to start identifying investment opportunities for these and link them to an overarching community centres strategy.

### **Key Priorities/Areas of Concern**

- High infant mortality rate at 10.9 per 1000 (highest nationally outside London) in Chapeltown (although there appears to be some questioning of the validity of these statistics)
- Continuing the investment momentum along the Chapeltown Road corridor with enforcement on empty/derelict sites along Chapeltown Road where necessary

- Reduce the benefit dependency and worklessness in both areas.
- Reduce ASB and burglary and concern about crime
- Improve the street and open space environment within the Meanwood area
- Improve engagement with young people and provision of accessible services for them (utilising the voluntary sector and high schools)

**Key Successes:**

- Improvements to the long standing derelict spaces on Chapeltown Road and positive momentum for inward investment along this key corridor.
- The new Reginald Centre is now open and offers a wide range of council and health facilities for residents, including a job shop
- The improvement of key relationships amongst the council, police, housing and community sector has seen more effective local working and greater involvement of elected members in helping make a difference – all supported by the work of Area Management.
- A new full time employment outreach post is being created by Unity Housing within Chapeltown to target groups and streets with high benefit dependency and improve information about opportunities. This will directly link to the Jobs and Skills service running from the Reginald Centre and work to support “Team Chapeltown”.
- A series of coordinated clean up and enforcement activities have taken place utilising different services in Meanwood and improving cleanliness.
- A multi agency operation has been running in the Meanwood area targeting ASB and criminal activities and promoting public confidence. This has resulted in a dramatic increase in reporting to the Police and partner agencies and through coordinated responses significantly improved the effectiveness of interventions. The operation has been identified by Safer Leeds as good practice and sits within the local development of a “Team Meanwood” by Area Management.

## **MOORTOWN WARD**

### **Ward Members:**

#### ***Councillor Sharon Hamilton (Labour)***

Council Appointments inc: Joint plans panel, Plans Panel (City Centre),

Appointments to outside bodies etc: East North East Homes Area Panel, fostering panel (CIVIC)



#### ***Councillor Mark Harris (Lib Dem)***

Council Appointments inc:

Appointments to outside bodies etc:



#### ***Councillor Rebecca Charwood (Labour)***

Council Appointments inc: Member Management Committee, Scrutiny Board (Children and Families)

Appointments to outside bodies etc: Moor Allerton Elderly Care



### **The ward as a place:**

The resident population of Moortown is 22,065, 3% of the Leeds Local Authority, and whilst the ward as a whole is relatively affluent, 2 neighbourhoods around the Queenshills, including the Leafields, and Stainbeck Ave continue to experience high levels of deprivation. The ward essentially covers the two areas known as Meanwood (although some of this area is also found in Chapel Allerton and Weetwood wards) and Moortown, although the area further north than the ring road is often referred to as Moortown but is in the Alwoodley ward.

The name Meanwood goes back to the 12th century, and is of Anglo-Saxon derivation: the Meene wude was the boundary wood of the Manor of Alreton. Dwellings and farms near the wood were known by a variety of local names including Meanwoodside until 27 August 1847 when the parish of Meanwood was established.

Captain Lawrence Oates (of the ill-fated Scott expedition to Antarctica) often resided in Meanwood. There is a monument to his bravery located close to Holy Trinity Church and the Lawrence Oates School (closed 1992) was named after him.

A skirmish, between Royalist and Parliamentary forces, also took place in Meanwood, during the English Civil War. It is said that the "Beck ran red", with the blood of the fallen, hence, the place name "Stainbeck".

There are a number of nineteenth-century industrial buildings in Meanwood Valley at the sides of Meanwood Beck as the Meanwood Valley was a place of industry as long ago as 1577 and continued up to the nineteenth century, with the Meanwood

Beck (then much larger) providing water and power for mills (corn, flax, paper) and dye works and tanneries.

The 1841 census listed 144 houses, including 3 large ones, Carr House (Carr Manor), Meanwood Hall and Whalley House (now demolished). Most were stone cottages, now gone, with the exception of a few houses on Monkbridge Road. Hustler's Row remains as a group of 1850 stone cottages, actually named after John Husler, a quarry owner. Most of the houses now are located in council and private estates, including the most recent large development of the Woodleas, just off Tongue Road.

The area is covered by a number of active community groups, mainly based around environmental concerns. They include Friends of Meanwood Park, Friends of Highwoods, Moortown in Bloom and Meanwood Valley Partnership, Friends of Allerton Grange (although the Allerton Grange boundaries both Moortown and Roundhay Wards). There is also a Moortown Community group who are producing a neighbourhood design statement for the area and are also linked in with the Moortown in Bloom group.

### **Socio-economic/demographic description of the Ward:**

Moortown ward is broken down into three distinct areas, which whilst none are deprived as a whole do have pockets within them that include the Queenshills in the Carr Manor area and Stonegates in the Meanwood area.

#### **Carr Manor**

- Ranked as 67 on the Leeds Neighbourhood Index across the individual domains the scores are generally higher than the averages for the city.
- The area is located in the Inner North East. It is bounded by the Ring Road to the north, Scott Hall Road to the east, Stainbeck Lane to the south before cutting back up through Meanwood.
- It contains approximately 8,000 people living in 3,500 households.
- The age breakdown shows a higher than average proportion of older people.
- Within the low income domain the area has a slightly higher than average proportion of older person households that are in receipt of LA administered benefits.
- The area has a diverse ethnic and cultural population with 25% of people coming from BME communities; 6% of the population are Jewish, a further 6% Sikh, 5% Muslim and 3.5% Hindu.
- Owner-occupation is the predominant tenure although 13% of households are renting from the local authority (through an ALMO).
- Semi-detached housing accounts for 66% of the stock with purpose built flats accounting for 18%.
- Almost 32% of properties are classified in Council Tax Bands A and B and a further 53.5% in Band C.

#### **Meanwood**

- Ranked 62 on the Leeds Neighbourhood Index, the lowest in Moortown ward but still across the individual domains the scores are generally higher than the averages for the city.

- The area is located in the Inner North East. It is bounded by the Ring Road to the north, Parkside Road to the west, cutting down to Green Road and along to the junction of Meanwood Road and Grove Lane, then along Stainbeck Road before cutting up to take in the Parklands to rejoin the Ring Road.
- It contains approximately 6,700 people living in 3,000 households.
- The age breakdown broadly reflects the averages for the city with a diverse ethnic population with 18% of people coming from BME communities.
- Owner-occupation is the predominant tenure although 16% of households are renting from a housing association or other registered social landlord.
- Semi-detached housing accounts for 50% of the stock with detached housing accounting for 20% and terraced housing a further 16%.
- 40% of properties are classified in Council Tax Bands A and B and 40% in Band C.
- It should be noted that in the health domain it has a higher than average incidence of circulatory disease mortality.

### **Moortown Central**

- Ranked 91 on the Leeds Neighbourhood Index the area performs above the city averages in all domains.
- The area is located in the Inner North East. It is bounded by the Ring Road to the north and stretches down through central Moortown as far as Allerton Grange.
- It contains approximately 7,900 people living in 3,200 households.
- The age breakdown shows a much higher than average proportion of older people.
- The area has a diverse ethnic and cultural population with 21% of people coming from BME communities. Almost 12% of the population are Jewish and over 6% are Sikh.
- Owner-occupation is the predominant tenure although 10% of households are renting from private landlords. 57% of the stock is semi-detached housing, 22% purpose built flats and a further 14% is detached housing.
- Almost 75% of properties are classified in Council Tax bands C – E. Although it should be noted that within the housing domain the area records a significant number of properties that have been empty for 90+ days and also high levels of housing turnover.

### **Schools:**

- There are four primary schools in the area – Carr Manor, Moortown, St Urban's and Immaculate Heart of Mary Catholic Primary School.
- There are also two high schools Carr Manor and Cardinal Heenan Catholic High, this and the catholic primary school reflect the long standing catholic community in the ward. Both high schools have been rebuilt and redeveloped under the Private Finance Initiative.
- Pupils also travel to Allerton Grange High school, which is just across the ward boundary in Roundhay ward.
- Moortown ward is affected by the rise in birth rates and the current proposal is to change the age range of Carr Manor High School from 11 to 18 to 4 to 18, and establish the primary provision on land adjacent to the school with effect from September 2012.

## **Main council facilities (including parks, visitor attractions etc):**

There is only one major park in the area - Meanwood Park.

- It covers approximately 29 hectares, and has large open areas and mature trees. Meanwood Beck runs through it, crossed by many small footbridges. The southern end has a children's playground, recently redeveloped, a new older children's playground and an area with picnic tables.
- The Park does suffer from a large number of professional dog walkers in the area and the recent implementation of the Dog Control Orders met with negative feedback from them.
- The Meanwood Valley Trail passes through Meanwood Park. It is believed that the artist John Atkinson Grimshaw based some of his fairy paintings in Meanwood Park.

There are however a number of other green spaces in the area including:

- The Meanwood Valley, which acts as a green corridor linking countryside to the inner city and Meanwood Park in the north of Moortown ward is one of Leeds' best loved open spaces.
- Playing fields at Carr Manor and King Alfred's, which are subject to discussions for improvements through section 106 monies.
- Moorland Rise, Parkside and Stonegate Road allotments which are all well used and an important resource for the local community.
- There are no council run community centres in the ward but just outside in Weetwood ward is Meanwood Community Centre. The WNW area management team are currently under discussions with Meanwood Valley Baptist Church about taking the centre over as they run their church services and other activities from there.
- There is also a children's centre at Carr Manor Children's Centre.

## **Main non-council facilities:**

- Moortown ward has seven places of worship with both a synagogue and catholic church, which reflects its longstanding Jewish and Roman Catholic communities, these are; Immaculate Heart of Mary RC Church, Moortown Baptist Church, Moortown Methodist Church, Meanwood Methodist Church, Meanwood Valley Baptist Church, All Nations Community Church and Sinai Synagogue.
- The area has two main shopping centres at Meanwood junction and Moortown corner. The shopping centre at Meanwood has just seen the opening of a Waitrose shopping centre and three new bars which is helping to improve the area and increase its desirability. The rest of the shops, and some of those at Moortown corner, however have seen better days. Near to Moortown Corner is a large Marks and Spencer Simply Food supermarket, serving the wealthy North Leeds population.
- Moortown has a number of none council community venues that can be rented, including Meanwood Cricket Club and Meanwood Working Men's Club, but the largest and most well used is the Marjorie and Arnold Ziff Centre at Moortown. The centre opened in 2005 and is the hub of all major Jewish activities in the city. Marjorie Ziff was this year made an MBE for services to the community in Leeds. The 81-year-old has served the city's Jewish community

for nearly 60 years alongside her husband, Arnold, who died in 2004. Their charitable donations have supported dozens of local and international groups, including Leeds Jewish Blind Society, Leeds Metropolitan University and the Royal College of Music. The building also houses the local Jewish radio station Radio JCom, who have been supported through Area Committee Well Being funding in the past to help them become established.

- Moortown is also home to St Gemma's Hospice for the terminally ill. It is situated to the south of Moortown Corner on Harrogate Road. They have many charity shops around Leeds, assisting funding for the hospice.
- Numerous sporting clubs exist in Moortown ward including Moor Allerton Sports and Social Centre has bowls, tennis and indoor activities, a Rugby Union football club and two cricket clubs. The Meanwood Cricket Club has existed since 1870, and their present ground since 1895. The cricket club won the League Cup a record six times 1989-2002, appearing in eight finals in the space of 12 years - and also claimed a League and Cup double in 1998

### **Key priorities and regeneration plans:**

- Part of the Moor Allerton Partnership (MAP) priority neighbourhood area falls within the Moortown Ward and now having a particular focus and action plan have been developed to tackle inequalities which are seen on the Queenshill Estate.
- Offices of the Leeds Jewish Housing Association, who have plans to redevelop the area for the benefit of its clients.
- Plans are being submitted for the former Yorkshire Bank site for redevelopment which will attract a significant section 106 amount to be used to provide improvements to the Kind Alfred's Field site (Stonegate Road) subject to agreement and consultation.

### **Key successes:**

- Relationship with Waitrose and sponsorship of Festive Lights
- Meanwood Park, improving and aiming for Green Flag status, recently having has the Children's playground renovated and heritage lighting installed through the park.

## ROUNDHAY WARD

### Ward Members:

#### **Councillor Ghulam Hussain (Labour)**

*Council Appointments inc:* Licensing Committee, Corporate Governance and Licensing Committee, North East (Inner) Area Committee Chair, Scrutiny Board (Regeneration)

*Appointments to outside bodies etc:* Leeds Faiths Forum, Leeds Racial Equality, ALMO – Area Panel Inner North East Council



#### **Councillor Christine Macniven (Labour)**

*Council Appointments inc:* Scrutiny

*Appointments to outside bodies etc:*



#### **Councillor Matthew Loble (Conservative)**

*Council Appointments inc:* General Purposes Committee, Member Management Committee, Scrutiny Board (Sustainable Economy and Culture).

*Appointments to outside bodies etc:*

*(note: was unsuccessful Conservative parliamentary candidate in 2010 general election for NE Leeds)*



### The ward as a place:

The population of Roundhay Ward is 22,837. Although the ward as a whole is largely affluent and prosperous (e.g. neighbourhoods of Roundhay, Oakwood and Street Lane), two neighbourhoods around the Lincombe and Brackenwood areas continue to display higher levels of deprivation.

The word 'Roundhay' comes from 'Rond-haeg', a round hunting enclosure or deer park and was first mentioned in about 1153. It was formerly a hunting park for the DeLacy family of Pontefract Castle. Later on coal and iron ore were mined and a smelting furnace is recorded in 1295. Once these were exhausted (woodland had been burned for fuel) the area turned to farming, with a small township until 1803.

In this year the park estate was bought by Thomas Nicholson, who commenced an extensive programme of landscaping and also built himself a grand Mansion House. This area is now known as Roundhay Park the “jewel in the crown of Leeds” and the toast of the city after joining four other parks in being awarded the prestigious Green Flag award. Roundhay Park comprises over 700 acres of parkland, lakes and woodland.

After the Second World War housing continued to fill in available spaces, with smaller residences built in the grounds of larger ones, and large houses being converted to flats, a process which still continues today, often bringing with it the kind of issues associated with HMOs.

Oakwood is home to the Oakwood Clock, a large clock that was built in 1904 by Potts and Sons to the design of Leeming and Leeming and is sited at the bottom end of Roundhay Park; it was first designed as the centrepiece of Kirkgate Market, Leeds. After the design of Kirkgate Market was revised it was considered that this clock would no longer be suitable for the building, and the idea to place it in Oakwood came about. The clock is now in a bad state of repair and a survey that was carried out last year put the cost of renovation at around £100k. It is hoped this funding can be allocated from the section 106 funding from the proposed new Tesco store on Roundhay Road. It's an issue that Cllr Kendall is particularly keen to try and find a solution for.

### **Socio-economic/demographic description of the Ward:**

The area is broken down into four super output areas, two are more deprived than the other two. Compared to the rest of the city the ward is not deprived but does still have pockets that are worse and areas that are more prosperous.

#### Brackenwood and Gledhow

This area is ranked 65 on the Leeds Neighbourhoods Index. Across the individual domains the scores are generally higher than the averages for the city, the only exception being the health domain where the score is slightly lower than the average for the city.

It contains approximately 6,000 people living in 2,500 households.

The age breakdown broadly reflects the averages for the city.

It should also be noted that in the education domain the area performs less well in terms of achievement at the foundation stage.

The area has a diverse ethnic population with 16% of people coming from BME communities.

Owner-occupation is the predominant tenure although 19% of households are renting from the local authority (through ENE Homes ALMO). Semi-detached housing accounts for 48% of the stock, purpose built flats 18% and detached housing 15%.

43% of properties classified in Council Tax Bands A-B and 49% in Bands C-E.

#### Oakwood and Gipton Wood

- This area is ranked 63 on the Leeds Neighbourhood Index. Across the individual domains the scores are generally slightly higher than the averages for the city.
- It contains approximately 7,800 people living in 3,000 households.
- The area has a diverse ethnic and cultural population with 32% of people coming from BME communities (predominantly Indian and Pakistani). 12% of the population are Muslim and almost 5% are Sikh.
- 78% of households are in owner-occupation. Semi-detached housing accounts for 50% of the stock with detached housing accounting for 20%.
- Just under 66% of properties are classified in Council Tax Bands B and C.

#### Roundhay

- This area is ranked 88 on the Leeds Neighbourhood Index. The area performs above the city averages in all domains although it should be noted that within the environment domain it records high levels of reporting for graffiti.
- It contains approximately 6,100 people living in 2,300 households.

- The area has a diverse ethnic population with 20% of people coming from BME communities.
- Owner-occupation is the predominant tenure. Almost 70% of the stock is semi-detached housing, and a further 13% is detached housing.
- Almost 73% of properties are classified in Council Tax bands C – E.

### Roundhay Park

- This area is ranked 87 on the Leeds Neighbourhood Index. The area performs above the city averages in all domains although it should be noted that within the housing domain the area records a significant number of properties that have been empty for 90+days and also high levels of reporting for graffiti.
- The area is located in the Inner North East and is bounded to the north by Shadwell Lane, to the east by the Ring Road, to the south by Roundhay Park itself before cutting up through Roundhay.
- It contains approximately 5,900 people living in 2,600 households. T
- Age breakdown shows a slightly higher than average proportion of older people.
- The area has a diverse ethnic population with 15% of people coming from BME communities. Over 8% of the population are Jewish.
- Owner-occupation is the predominant tenure although 14% of households are renting from a private landlord. 33% of the stock is semi-detached housing, 24% purpose built flats and a further 22% is detached housing.
- Over 44% of properties are classified in Council Tax bands D-H.

### **Schools**

- Roundhay ward is served by 5 primary schools Roundhay School, Gledhow Primary School, Talbot Primary School, Kerr Mackie Primary School and St. John's Church of England Primary School.
- There are also two high schools: Roundhay and Allerton Grange (which is on the border with Moortown).
- There is also the East Specialist Inclusive Learning Centre on the eastern edge of the ward.
- Roundhay High School is a 'high-performing' 11 – 18 comprehensive school with technology specialist status. In 2004, it celebrated its centenary, which coincided with the transformation of its buildings and facilities by a massive rebuilding and investment programme. It is one of the most over-subscribed schools in Leeds and was judged by Ofsted in late 2007 as a 'fully comprehensive and inclusive school which provides an outstanding education for its students.'
- The ward is affected by the rise in birth rates, particularly because the schools in the area are for the main already oversubscribed. This is an issue that ward members, particularly Cllr Lobley, are concerned about.
- The current proposal being consulted on is to change the age range of Allerton Grange School from 11-18 to 4-18, and establish the primary provision on land adjacent to the school with effect from September 2012, and, to build a new site on the former Braimwood School site creating another through school linked to Roundhay High School.

### **Main council facilities (including parks, visitor attractions etc)**

- Roundhay Park is a grand, Victorian park, over 700 acres (2.8 km<sup>2</sup>) of parkland, lakes and woodland and the only major park in the area. It includes scented

gardens for the blind, National Plant Collections, Canal Gardens, the Monet and Alhambra Gardens, plus Tropical World which attracts visitors all year round. In 2005 the Friends Garden was opened, located alongside Canal Gardens and the Rainbow Garden. The Upper Lake is maintained as a wildlife area, and the larger Waterloo Lake is used for fishing. Roundhay Park also provides the venue for many special events including sporting events, flower and animal shows, music festivals/concerts and a bonfire and firework display. Facilities at Roundhay Park also include tennis courts, skateboard ramps, sports pitches, bowling greens, a sports arena, a golf course, and fishing. A lakeside cafe overlooks Waterloo Lake: it was damaged by fire in 2007 but restored and re-opened in 2008.

- The Park is also home to The Mansion built in 1811, The Mansion stood empty for many years following the departure a catering firm. However, events and catering company 'Dine' were appointed by Leeds City Council to run The Mansion, and in 2009, after substantial refurbishment and gaining a civil ceremony licence, The Mansion re-opened to the public. The venue now contains a restaurant and cafe, a visitor's centre and also hosts private functions.
- The other more community serving greenspaces in the area include Gipton wood, Gledhow Valley, The Bumps playspace (refurbished last year to a high standard) and Gledhow Valley, Lidgett Lane and Roundhay Allotments. Local residents have established "Friends of" groups to promote and protect most of these parks and green spaces of Roundhay ward including Roundhay Park and Gledhow Valley Woods. These voluntary groups are work together with the Council and other agencies to protect and enhance the natural beauty of these areas. Ward members are well connected to the groups and supportive.
- Sports/Play pitches – adjacent to Roundhay Park is a vast complex of sports pitches (mainly football and cricket) known as Soldiers Field, These are very well used, particularly on Saturday afternoons and Sunday mornings.
- Roundhay Planning Forum is another local voluntary group who were set up to produce a Roundhay Design Statement, which is now almost ready. They also get involved in other planning issues from a community perspective.
- There is a library in the ward situated in Oakwood.
- There is a community centre at Brackenwoods (most other venues are based around local places of worship) and Open Door.
- There is one children's centre in the area linked to Gledhow Primary School.

#### **Main non-council facilities:**

- There are seven places of worship in Roundhay ward, predominantly Christian; All Nations Community Church, St. Edmunds CE Church, Roundhay Methodist Church, Lidgett Park Methodist Church, St. Andrew's URC Church, Roundhay Evangelical Church, Society of Friends (Quakers) and Sinai Synagogue. Other religions are served by places of worship in surrounding wards.
- The area around the Oakwood clock is the site of the very successful Oakwood Farmers' market. Held on the third Saturday of the month since March 15, 2008 it is organised by local residents in conjunction with *Roundhay Environmental Action Project*. It is only the second farmers' market in Leeds to receive FARMA accreditation due to its true local nature. Regular stalls and 'feature' stalls provide a range of local products including: jams, meats, eggs, chocolates, bread and wide range of locally grown fruits and vegetables. Seasonal holidays are celebrated with local musicians, artists and performers.

- The main shopping areas in the ward are at Oakwood and Street Lane. There are several public houses, banks and shops along Street Lane. The Flying Pizza Italian Restaurant (where the ward's most (in) famous resident Jimmy Saville can often be spotted) is also on Street Lane. At the opposite end of the park at Oakwood Clock, there are two supermarkets, a Co-op and a Tesco. Away from Street Lane, various areas of Roundhay have other local amenities (corner shops etc.).
- Roundhay is home to Leeds Carnegie RUFC, were originally founded after the merger of the Headingley and Roundhay Rugby Union Clubs and the Roundhegians who were originally the old boys association of Roundhay School but now operate as a Rugby Club for the whole of Roundhay. They play at their Chelwood Drive ground at the West end of Roundhay, near Moortown. Leeds Golf Club is situated within Roundhay Park and is the home to Del Verde Mediterranean restaurant.
- Other sporting and activity venues in the area include Gledhow Sports and Social Club, North Leeds Bowling Club, North Leeds Cricket Club, 208 Squadron Air Training Corps and the White Rose Cane Club based at Roundhay Park.

### **Key successes**

The Oakwood shopping district has recently been allocated funding of £400,000 capital from the Council's Town and District Centre scheme. This aim of the scheme is to increasing the economic vitality of the district centre through having an impact on business activity. The Oakwood scheme includes improvements to the environmental appearance of the area and improved car parking facilities.

The Bumps play ground was redeveloped in 2010 part funded through play builder and the Area Committee Wellbeing Funds. The local ward members are very proud of the scheme which provides alternative play utilising the even levels of land on the site. The area which was subject to ASB and poor public perceptions has brought the local community together and delivered a very positive outcome.

Area Committee Wellbeing funding has enabled festive lights to be installed in both the Oakwood and Street Lane shopping parades aimed at attracting shoppers and supporting the local business community. Ward Members are pleased with the outcome and Area Management are supporting ward members in holding annual switch on events to promote community cohesion and local businesses.

There are no LCC community centres within the ward so the local ward members are very supportive of other buildings in the local area, over the past 5 years local community groups have received Well Being funding to improve buildings and facilities that are accessed by a wide range of the community including:

- North Leeds Bowling Club - £15.6k for new fencing and disabled access
- North Leeds Cricket Club - £30k for new fencing and nets
- 208 Squadron - £6.2k for ICT equipment to set up accredited qualification scheme
- St Edmunds Community Hall - £13.5k to improve community hall
- Roundhay Park - £7.1k for new all weather cricket track/wickets
- St Andrews Church Hall - £22.5k for improvements and new toilets
- Lidgett park Methodist Church - £7k building improvements

- Wellbeing funding has also supported the Roundhay Planning Forum to produce a Neighbourhood Design Statement for the area to supplement the city's LDF.

### **Key Priorities/Areas of Concern**

- The Open Door project is a community building (owned by LCC) on the shopping parade on Lidgett Lane, initially funded through West Yorkshire Police paying the peppercorn rent and utilities bills. The facility was open to support tackling ASB in the area and to provide a building for various local partners to deliver services from.
- Planning applications have been submitted for the redevelopment and extension of the Tesco site on Roundhay Road there has been mixed response to the development with concern that it will negatively impact on the smaller businesses in the Oakwood Centre. The scheme is currently awaiting progress from Tesco's, the ward members have identified that they wish to see the section 106 monies spent on further enhancing the public realm in the Oakwood Centre including the renovation of the Clock which has recently had a survey completed on it paid for by Wellbeing funds.
- Work is ongoing to pilot a village caretaker in the Oakwood area to try an approach to better environmental management of Oakwood "Village". This is something often found in parish councils where a small budget would help pay for the employment of a local person that would perform small scale estate caretaker type duties to help with the upkeep/appearance of the neighbourhood. A trial has been agreed, to be funded by local Wellbeing (£5k for the year) and working with Parks and Countryside to employ him/her and assess the impact/worth with Ward Members.

## Section 6

### Priorities and Actions for 2011/12:

The table below outlines the Area Committee priorities and actions for 2011/12 along with progress made to date in relation to each. The Area Committee priorities will be reviewed annually. This is what the Area Committee will do based on the new integrated locality working design principles and follows outcome based accountability methodology. Baseline data and performance measures will be agreed with partners and set out in the progress reporting to the Area Committee.

<b>Priority</b>	<b>How will this be achieved?</b>
<b>Provide as many opportunities as possible for people to get jobs or learn new skills</b>	<p>Deliver new initiatives to target NEETS (Not in Employment, Education or Training);</p> <p>Work with schools clusters to improve attendance and behaviour;</p> <p>Provide job and training advice through local job shops and provide outreach sessions at local venues</p> <p>Link IGEN, clusters and partners in Meanwood and Chapelton to identify and work with NEET's as part of Neighbourhood Improvement Plan</p>
<b>Make better use of our community buildings</b>	<p>Improve the community centres that we manage by completing heating improvements and seek to further improve and enhance them;</p> <p>Support other community buildings in the area to have increased usage and support the groups using them to develop further.</p>
<b>Fight crime and antisocial behaviour, with a particular focus on reducing burglary rates</b>	<p>Provide residents with support, advice and equipment to help them prevent burglary;</p> <p>Work together with partner organisations such as the police to tackle local concerns regarding community safety and anti social behaviour.</p> <p>Link partners together in Priority neighbourhood's case managing identified nominal's of ASB and informing community of outcomes.</p> <p>Develop a partnership approach for ASB in the Stonegate estate</p>
<b>Improve the local</b>	Deliver a scheme through community payback to

<p><b>environment and our parks and open spaces</b></p>	<p>undertake environmental improvements; help to improve local allotment sites;</p> <p>Work with residents and local groups to make sure our streets and open spaces are kept clean;</p> <p>Take enforcement action where there are problems, ensuring litter bins do not overflow, working better with local businesses and schools, litter picking and street sweeping where it is needed.</p> <p>Improve to parks and play areas and improve green spaces</p>
<p><b>Promote healthy lifestyles and tackle health inequalities</b></p>	<p>Deliver projects to target health issues through local health and well-being groups;</p> <p>Provide a range of activities for children and families during the year;</p> <p>Help older peoples and healthy living groups providing activities such as luncheon clubs through advice and funding;</p> <p>Promote the 'Change for Life' campaign in our local communities to offer practical advice on healthier life styles.</p>
<p><b>Listen to the views of local people in our decision making and support local events that people together</b></p>	<p>Provide a range of ways for residents and partners to have their say about local priorities, including the development of Community Leadership Teams to oversee the neighbourhood improvement plans for our priority neighbourhoods;</p> <p>Support local community events across the area throughout the year;</p> <p>Work with local providers to deliver a range of activities for young people and families during the year.</p> <p>Set up TRA groups in areas where representation is low.</p>
<p><b>Support volunteering within our local communities</b></p>	<p>Provide information on getting involved with volunteering at all our events and support the European Year of the Volunteer;</p>

	Host an annual event to thank our voluntary organisations and celebrate the work that they do.
<b>Encourage public services to work together with local residents to improve our most deprived neighbourhoods</b>	<p>Use our local budget to help community groups and voluntary organisations to deliver projects to improve the area;</p> <p>Have clear actions set out in the neighbourhood improvement plans on how we will improve our most deprived neighbourhoods; through the Community Leadership Teams make sure that our local residents play a part in improving the local area.</p>
<b>Work with local businesses to support a flourishing local economy</b>	<p>Provide sponsorship opportunities for local businesses to promote their services;</p> <p>Work with investors to support the regeneration of the area;</p> <p>Promote local district centres to reduce the number of empty shop units;</p> <p>Encourage new business enterprise in deprived areas of the inner north east.</p>

## Section 7

### Priority Neighbourhoods

The Area Committee has agreed to establish and support five priority neighbourhoods in the Inner East area with effect from April 2010. These are:

- ✓ Chapeltown (inc. Scothalls)
- ✓ Meanwood (inc. Stonegates)
- ✓ Moor Allerton (inc. Queenshills)

These priority neighbourhoods have also been agreed at city level through the corporate Neighbourhood Policy Group, at the East North East Office Coordination Group and through area based partnerships such as the Divisional Community Safety Partnership and Children Services Leadership Teams

Each priority neighbourhood represents a gathering of super output areas (SOAs) that fall in the 10% most deprived according to the latest statistics.

**Neighbourhood Managers:** To support the development of new arrangements and the implementation of action plans for each priority neighbourhood, the Area Committee fund two Neighbourhood Manager posts within the Area Management team to report to the Area Committee. This is an annually reviewable funding agreement, with in principle agreement for 3 years.

**Neighbourhood Improvement Plans (NIPs):** The Neighbourhood Managers are responsible for pulling together annual Neighbourhood Improvement Plans (NIPs) for each of the priority neighbourhoods. Each NIP identifies the key domains that the Neighbourhood Index is showing as having the most urgent need to address and where appropriate target the super output areas (SOAs) that are demonstrating the greatest inequalities.

Each NIP will include:

- An introduction;
- The top local priorities for the year from which the detailed action plan will be developed and implemented. These will be the main focus of partnership activity/actions for the year ahead and relate to the key inequalities that the Area Committee are seeking to make the greatest impact on
- Map of the area;
- A summary of neighbourhood index analysis and where available annual neighbourhood surveys.
- A framework for roles and responsibilities in delivering and overseeing the NIPs;
- Action Plan;

**Community Leadership Team:** The Area Committee aims to introduce a Community Leadership Team for each priority neighbourhood. The key aims and purpose of each CLT is:

- To bring together residents from different parts of the community to form a team that can share knowledge and skills and build relationships between active residents;
- To support and develop existing civic roles of residents in the neighbourhood;
- To oversee the development and implementation of a Neighbourhood Improvement Plan (NIP) on behalf of the Area Committee;
- To report progress on the NIP to the Area Committee and raise concerns where it feels agreed priorities are not being adequately addressed;
- To provide opportunity for public debate on agreed local priorities;
- To provide a mechanism for local consultation to be steered through;

**Local management team:** Local management teams with representatives from service providers, including the voluntary and community sectors have responsibility for delivering the agreed Neighbourhood Improvement Plan (NIP).

This team will take responsibility for ensuring the delivery of the various actions, projects and initiatives taking place in the priority neighbourhood and support to the development of Team Neighbourhood.

## Section 8

### Partnership and Integrated Working:

Locality Working is about working better with a wide range of services, organisations and residents to improve the 'offer' in local communities. It focuses on better coordination and cohesive service delivery which is able to best meet the needs of local people.

Area Committee will nominate champions for partnership roles to support the locality agenda.

#### 2011/12 Area Committee Champions

Cllr Ghulam Hussain	Environmental Champion
Cllr Sharon Hamilton	Health and Well being Champion
Cllr Eileen Taylor	Community Safety Champion
Cllr Christine Macniven	Children's Champion
Cllr Mohammed Rafique	Area Employment, Enterprise and Training Partnership

East North East Leadership Team: The team will be established in September 2011, chaired by a member of the corporate leadership team, and oversee the development and successful implementation of local integrated services that improve outcomes in east north east neighbourhoods.

The new locality working approach is outlined in the design principles agreed by Executive Board in December 2010 (a copy of the design principles is available on request).

## Section 9

### “Working Together” Community Engagement Strategy 2011 - 12



### Introduction

This strategy sets out how the Area Committee will ensure residents across the inner north east area have opportunity to influence priorities set out in the Area Delivery Plan and other responsibilities delegated to the Area Committee.

It sets out how services will interact and build good relationships with residents across the neighbourhoods of inner north east Leeds to identify and tackle issues that require services to plan and work together.

It is not a strategy for how individual services will engage with their own clients on delivering their own business objectives; although there will often be a cross over which provides opportunity for key partners to sign up to the strategy

There is a strong tradition of partnership working in the inner north east area; the strategy seeks to build on that. It sets out a formal structure to how engagement will

work in neighbourhoods, roles to be shared amongst partners and how the strategy will support development of a “team neighbourhood” approach to working in priority neighbourhoods.

The strategy will inform a forward plan for each ward which will set out a programme of partnership engagement for the year. This is not to say that this is everything that will happen, but provides a framework on which further local activities and events can be developed as opportunities and need arise.

## **Background**

Area Committees in Leeds have a number of roles that have been delegated by Executive Board. One of those roles is “Community Engagement”. The role is formally defined as follows:

*Overview of local engagement activities linked to improvement of local services and Area Delivery Plan priorities.*

Area based community engagement plan to be produced setting out minimum standards including:

- Community profile – update of local intelligence twice a year with information about local stakeholders and how to reach local communities
- Calendar of planned communication and engagement activities - including information in About Leeds for all households, minimum of one ward based engagement event per annum linked to priority setting and themed discussions at Area Committees
- Additional activities with particular neighbourhoods and communities linked to Area Delivery Plan priorities
- Annual report to Area Committees and Executive Board to give overview of progress.

In 2010 – 11 a new Community Engagement Strategy was approved and adopted by the Area Committee; prior to this the Community Engagement Strategy was based around holding three community events per year in each ward.

The new approach was adopted to address concerns regarding the number of residents attending events and the volume of resource required to facilitate the events. It was recognised that new approaches and methods of engagement were required to ensure that a true representation of the local community was achieved.

The new engagement strategy adopted in 2010 included the development of a “community leadership team” for each priority neighbourhood. This is to help provide that facility and support residents’ civic role within their neighbourhood. The new strategy also builds-in the ability for local public meetings to be called to discuss specific hot issues where that is considered the best way forward to listen and act on public concerns and build public confidence.

The new approach enable a wider cross section of the community to be reached which represented the demographical make up of the area using new approaches, making the most of what is already out there.

What the existing arrangement and pilots have shown is that holding event/meeting led engagement alone will only reach those able and willing to come along. The capacity of local services to attend and hold such events are limited and so therefore are the opportunities for residents to have a say on how priorities are agreed.

- **How will we engage?**

The engagement strategy takes advantage of the number of existing opportunities where services/organisations already bring together residents that could potentially be used as mechanisms for discussion, debate and consultation. With a little planning, some moving round of dates and filling of gaps where necessary the following list could provide a good platform for local engagement:

- ⇒ School /Youth Councils
- ⇒ Good Neighbour Schemes/Luncheon Clubs
- ⇒ Disabled groups
- ⇒ Parent Associations/Children Centre Parent Groups
- ⇒ Tenant and Resident Associations
- ⇒ Police and Communities Together (PACT) Meetings
- ⇒ Community galas/school and church fairs

These were added to the community events and development of “community leadership teams”, continued development of resident networks and priority neighbourhood surveys the strategy ensures that:

- (a) all residents have an opportunity to have say if they choose to in an accessible and un-intimidating way
- (b) there is a measurable, representative response to consultation
- (c) residents feel confident that services are listening to their views and they are influencing decisions on how improvements are made
- (d) the role of the elected member as a community champion is strengthened
- (e) residents are able to call for public meetings to be held to discuss a particular local problem/issue that normal processes do not seem to be resolving and expect appropriate staff to attend

This strategy sets out how that will be achieved.

### **Community Leadership Teams in Priority Neighbourhoods**

The strategy includes the establishment of new Community Leadership Team (CLT) for each of the five priority neighbourhoods. The purpose of the CLT will be to:

- ✓ bring together residents from different parts of the community to form a team that can share knowledge and skills and build relationships between active residents
- ✓ support and develop existing civic roles of residents in the neighbourhood
- ✓ oversee the development and implementation of a Neighbourhood Improvement Plan (NIP) on behalf of the Area Committee

- ✓ report progress on the NIP to the Area Committee and raise concerns where it feels agreed priorities are not being adequately addressed
- ✓ provide opportunity for public debate on agreed local priorities
- ✓ provide a mechanism for local consultation to be steered through

Membership will be restricted to local councillors and residents only. The Area Committee appoints the Chair annually. The core membership will consist of:

- local Governing Bodies to nominate a parent or community governor resident in the area
- local tenant and resident associations to nominate a local resident
- Community Champions – selection to cover a range of skills and background
- youth councils and/or school councils to nominate local young people
- Good Neighbour and Elderly Action groups to nominate local older people
- local Children Centres to nominate a local parent from their advisory boards
- further places will be filled by local residents to bring contributions from the business sector, disabled residents and other significant elements of the community not represented through the above.

The CLT meetings will be open to the public to attend and will be split into 2 parts:

- (a) Business meeting (45 mins) – covering responsibilities such as monitoring the NIP
- (b) Open meeting (45mins) – providing opportunity for discussion on an agreed local priority plus a “have your say” item at the end

Although the whole meeting will be open to the public to attend, the business meeting part will be restricted to discussion between the agreed membership through the Chair. This is to help ensure all members feel able to contribute with an equal voice and that business can be conducted within a manageable timeframe. This will allow more time for the second part of the meeting to be opened up to others present to contribute through the Chair. This part will be themed on a particular local priority identified in the NIP and enable relevant organisations to be present where appropriate.

The inaugural meeting of the Chapeltown Community Leadership Team will take place in March 2011 and the Meanwood meeting shortly after this.

### **How It Will Fit Together**

The strategy will have 3 main strands to it:

1. Improving everyday engagement between local staff and residents
2. Influencing the planning and improvement of services to tackle local priorities
3. Improving accountability for promised actions

The delivery of the strategy will be coordinated at ward level through an annual ward engagement programme.

**Each ward would expect to see the following minimum partnership led community engagement during 2011/12:**

2 x community engagement events a year to fit in with the ADP planning cycle (formats to be agreed with relevant ward members to maximise attendance and local relevance)

Police and Community Together (PACT) meetings every 4/6 weeks; with invited guests from partner agencies depending on priority issues raised by residents – with feedback on issues agreed at previous meeting

On top of this would be:

- (a) the commitment to organise public meetings as required to deal with localised hot-topics on a case by case basis (including consultation on big issues). Such meetings would have a clear lead agency and appropriate attendance from relevant staff and be chaired by an agreed local councillor.
- (b) support to community galas, school fairs and other events held during the summer months; with opportunities taken to consult, provide information and build community relations.

**In priority neighbourhoods the following additional engagement would take place with residents:**

4 x meetings of new Community Leadership Teams to oversee engagement, neighbourhood improvement plan progress and report to Area Committee. To incorporate an open meeting focusing on a key priority and a “have your say” item.

1 x community conference (as part of one of the above CLT meetings) which brings together front-line staff and residents to share information, build relationships and plan improvements for the coming year.

**Strands of the Community Engagement Strategy:**

Aim	Local Strategy	How This Will Be Done
To improve everyday engagement and relationships between local staff and residents	(i) Development of a Team Neighbourhood approach in priority neighbourhoods in order to build the capacity of frontline staff in responding to residents. (ii) Provide ways for residents to raise issues with local staff and find out what is available in their area.	<ul style="list-style-type: none"> <li>▪ Crime and Grime and Preventative Tasking</li> <li>▪ Training and induction programmes for local staff on cross cutting issues</li> <li>▪ Harness new technology to build working relationships and knowledge</li> <li>▪ Neighbourhood Managers to develop Team Neighbourhood approach in priority neighbourhoods</li> <li>▪ Development of Community</li> </ul>

		<p>Champion roles</p> <ul style="list-style-type: none"> <li>▪ Development of Community Leadership Teams for priority neighbourhoods</li> </ul>
<p>To increase the influence of residents in the planning and improvement of services to tackle local priorities</p>	<p>(i) Engage and involve residents at key parts of the service planning cycle to help identify local priorities and perceived weaknesses in order to improve how services plan and work together to tackle problems. The cycle will be:</p> <p><i>Autumn (Oct/Nov)</i>– identify priorities for the next year that will see promises for actions developed by services</p> <p><i>Winter (Jan/Feb)</i> –consult on the draft list of proposed promises, identify specific local actions for each.</p> <p><i>Summer (Jul/Aug)</i> - provide information on what is being done and available locally to meet promises and gather feedback on the Community Charter.</p>	<ul style="list-style-type: none"> <li>▪ Community engagement events: <ul style="list-style-type: none"> <li><i>Autumn</i> – participatory activity enabling residents to review last year’s promises and decide which should remain and add new ones against each ADP theme.</li> <li><i>Winter</i> – participatory activity that enables residents to comment on the proposed promises for action, prioritise them through allocation of “money” and identify specific local actions they want to see.</li> </ul> </li> <li>▪ Targeted work with representative groups: Similar activity as set out above to be undertaken with existing local mechanisms that bring together different groups of residents that ensure a representative sample of the community has been engaged. This will include: <ul style="list-style-type: none"> <li>Young people – School/Youth Councils</li> <li>Older People – Good Neighbour/Elderly Action networks</li> <li>Parents – through Children Centre and School parent networks</li> <li>Disabled people – method to be agreed</li> </ul> </li> <li>▪ Resident Networks: Same as above but using resident networks where they exist to undertake consultation and gather views e.g. “friends of” groups.</li> <li>▪ Summer galas and community events/fairs: <ul style="list-style-type: none"> <li>Support the variety of events held throughout summer in communities including school and church fairs. Using the events to help build community relations, provide information on what is available and gather feedback on the Community Charter. Attendance where possible by local services to be coordinated through the tasking network and</li> </ul> </li> </ul>

		<p>financial support to events encouraged through the Small Grants Scheme.</p> <ul style="list-style-type: none"> <li>▪ Use of the Citizens Panel to consult and engage on an annual basis through questionnaires on key themes.</li> </ul>
To improving accountability for promised actions	(i) Provide clear and timely information to residents in response to priorities they have helped set, including what is to be done, progress made and how resources have been allocated.	<ul style="list-style-type: none"> <li>▪ Public facing version of the Area Delivery Plan – publish an annual Community Charter and a quarterly progress report.</li> <li>▪ Development of Community Leadership Teams for Chapeltown, Meanwood and Moor Allerton priority neighbourhoods</li> <li>▪ Utilise resident networks to communicate progress</li> <li>▪ Feedback sent to all residents who attend consultation events etc.</li> <li>▪ Improved access to information through the development of web based information</li> </ul>

## **Section 10**

### **Commitment to Equalities and Cohesion:**

Building on and simplifying the existing legal framework the Equalities Act 2010 requires public bodies to have:

- Due regard to eliminate discrimination, harassment, victimisation and any other conduct prohibited under the Act;
- Advance equality of opportunity, and;
- Foster good relations across all protected characteristics.

The ambition for Leeds is to be the best city in the UK. By adopting the Equalities Review definition of an equal society we place people at the heart of all that we do and value the contribution diversity has in all aspects of our lives. We recognise that there are still areas of inequalities. To help tackle these our approach to equality, diversity, cohesion and integration focuses on:

- the effects organisational barriers can have on a diverse population, and
- practical ways of removing or reducing those barriers.

Leeds City Council achieved an 'Excellent' standard for equalities in May 2011.

Area management are responsible for ensuring that equality standards are embedded in all Area Committee work.

Community cohesion is a key priority for the Area Committee and their work within local communities is aimed at developing harmonious communities where people can come together in a spirit of cooperation to improve their area.

Project planning documents are completed for projects undertaken in the area which follow the Delivering Successful Change principles and also incorporate equalities screening.

All projects funded by Area Committee Well Being funding must demonstrate:

- Equality and diversity issues have been considered in the planning of the project;
- How equality and diversity issues have shaped the project delivery;
- What the impact of the project will be on different groups;
- How the project will promote good community relations between different groups, and;
- How barriers that might prevent different groups involvement will be overcome.