

# Revenue Budget

2018/19



Financial Management

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# Budget Book 2018/19

Full Council 21st February 2018

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We prepare, balance and approve all budgets to the nearest £10. This document shows them to the nearest £1,000 so that they are easier to read. Any apparent arithmetical errors are due to this automatic rounding, and any budget elements smaller than £500 will appear as nil.

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# Statement of 2017/18 and 2018/19 budgets

Directorate /Service	2017/18	2018/19	Movement
	Net managed budget £000s	Net managed budget £000s	
<b>Adults and Health</b>			
Health Partnerships	265	355	90
Access and Care	187,576	194,900	7,324
Service Transformation Team	1,293	1,301	8
Strategic Commissioning	(6,170)	(12,089)	(5,919)
Resources & Strategy	4,684	4,302	(382)
Provider services	19,860	18,427	(1,433)
Leeds Safeguarding Adults Board	169	184	15
Public Health	27	52	25
	<b>207,704</b>	<b>207,432</b>	<b>(272)</b>
<b>Children and Families</b>			
Partnership Development and Business Support	26,536	27,157	621
Learning, Skills and Universal Services	4,917	5,254	337
Safeguarding, Targeted and Specialist Services	83,803	89,116	5,313
	<b>115,256</b>	<b>121,527</b>	<b>6,271</b>
<b>City Development</b>			
Planning and Sustainable Development	2,409	1,851	(558)
Economic Development	560	735	175
Asset Management & Regeneration	(1,723)	(1,424)	299
Employment & Skills	1,749	1,715	(34)
Highways and Transportation	16,758	14,859	(1,899)
Arts and Heritage	9,524	10,286	762
Sport and Active Recreation	5,423	4,573	(850)
Resources and Strategy	1,121	1,126	5
	<b>35,821</b>	<b>33,721</b>	<b>(2,100)</b>
<b>Resources and Housing</b>			
Strategy and Improvement	5,348	5,062	(286)
Finance	7,240	6,676	(564)
Human Resources	5,753	5,563	(190)
Digital and Information Services	17,948	19,590	1,642
Public Private Partnership Unit	1,293	1,522	229
Legal Services	(2,214)	2,759	4,973
Democratic Services	4,926	4,910	(16)
Leeds Building Services	(8,380)	(9,611)	(1,231)
Special Contracts & Sec	6,233	6,083	(150)
Strategic Housing Partnership	1,822	2,445	623
Corporate Property Management	5,289	5,831	542
Shared Services	19,576	19,384	(192)
Commercial Services	1,708	3,202	1,494
Facilities Management	5,891	7,570	1,679
Low Carbon	448	1,046	598
	<b>72,881</b>	<b>82,032</b>	<b>9,151</b>
<b>Communities and Environment</b>			
Communities	5,247	4,799	(448)
Customer Access	19,230	19,477	247
Elections, Licensing and Registration	(250)	753	1,003
Benefits, Welfare and Poverty	2,069	3,874	1,805
Car Parking Services	(8,473)	(8,232)	241
Community Safety	1,440	2,170	730
Waste Management	33,014	33,801	787
Parks & Countryside	6,584	6,794	210
Environmental Action - City Centre	1,514	1,584	70
Environmental Health	1,542	1,492	(50)
Cleaner Communities	7,811	7,946	135
	<b>69,728</b>	<b>74,458</b>	<b>4,730</b>
<b>Strategic and Central Accounts</b>			
Strategic and Central accounts	(8,722)	(10,042)	(1,320)
	<b>(8,722)</b>	<b>(10,042)</b>	<b>(1,320)</b>
<b>NET COST OF CITY COUNCIL SERVICES</b>	<b>492,668</b>	<b>509,128</b>	<b>16,460</b>
Contribution to/(from) General Fund Reserves	0	1,756	1,756
<b>NET REVENUE CHARGE</b>	<b>492,668</b>	<b>510,884</b>	<b>18,216</b>

## Summary of 2018/19 budget by type of spending and income

	General Fund excluding Schools £000	Per Band D Property £	Schools £000	HRA £000	Total Budget £000	% of total
<b>Expenditure</b>						
Employees	496,228	2,205	337,986	29,750	863,964	43
Premises	53,777	239	33,636	52,113	139,526	7
Supplies and services	(10,063)	(45)	72,420	98,699	161,056	8
Transport	46,952	209	1,480	414	48,846	2
Capital costs	23,657	105	22,268	64,716	110,641	6
Transfer payments	270,746	1,203	0	0	270,746	14
Payments to external service providers	395,172	1,756	0	100	395,272	20
	1,276,469	5,672	467,791	245,792	1,990,052	100
<b>Income</b>						
Grants	(491,869)	(2,186)	(433,877)	(21,385)	(947,131)	67
Rents	(15,675)	(70)	0	(212,630)	(228,305)	16
Fees, charges & other income	(202,463)	(900)	(34,871)	(8,780)	(246,114)	17
	(710,007)	(3,155)	(468,748)	(242,795)	(1,421,550)	100
<b>Net budget</b>	566,462	2,517	(957)	2,997	568,502	100
Contribution to/(from) IAS19 Pensions reserve	(55,220)	(245)		(2,347)	(57,567)	
Contribution to/(from) other earmarked reserves	(2,114)	(9)	957	(650)	(1,807)	
Contribution to/(from) General reserves	1,756	8		0	1,756	
	(55,578)	(247)	957	(2,997)	(57,618)	
<b>Net revenue charge</b>	510,884	2,270	0	0	510,884	

Notes: The number of Band D equivalent properties is

225,055

The total Individual Schools Budget (ISB) has been analysed at a subjective level in the above table. This provisional spend is based on previous expenditure and income patterns but will be subject to final determination by individual schools.



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## Adults and Health

Summary of budget by service (£000)

Budget Manager	Service	Total 2017/18	Managed by the Service			Managed Outside the Service	Total 2018/19
			Spending	Income	Net		
Chief Officer Health Partnerships	Health Partnerships	281	1,015	(660)	355	89	444
Deputy Director Social Work and Social Care Services	Access and Care	198,644	229,353	(34,453)	194,900	1,793	196,693
Chief Officer Transformation & Innovation	Service Transformation Team	1,366	1,301	0	1,301	122	1,424
Deputy Director Integrated Commissioning	Strategic Commissioning	(6,912)	35,100	(47,189)	(12,089)	1,457	(10,633)
Chief Officer Resources and Strategy	Resources & Strategy	5,105	4,855	(553)	4,302	1,158	5,460
Deputy Director Social Work and Social Care Services	Provider Services	13,283	30,260	(11,833)	18,427	2,401	20,829
Deputy Director Social Work and Social Care Services	Leeds Safeguarding Adults Board	187	377	(193)	184	21	205
Director of Public Health	Public Health (Grant Funded)	(58)	44,659	(44,607)	52	56	108
Net Cost of Service		211,896	346,921	(139,489)	207,432	7,098	214,530
	Transfers to and from earmarked reserves	(1,489)	0	0	0	(3,850)	(3,850)
Net Revenue Charge		210,407	346,921	(139,489)	207,432	3,248	210,680

# Adults and Health

Budget Manager : Chief Officer Health Partnerships

Health Partnerships			
	£000	Budget 2017/18	Budget 2018/19
Employees			
Direct Pay Costs		246	662
Agency And Temporary Staff		40	0
National Insurance Contributions		25	71
Superannuation Costs		36	105
		347	838
Supplies & Services			
Materials and Equipment		1	1
Stationery and Postage		1	1
IT and telecommunications		2	2
Professional Services and Subscriptions		2	2
Other Hired and Contracted Services		18	18
Publication and Promotion		2	2
		26	26
Transport			
Travel Allowances		4	4
		4	4
Internal Charges			
Managed Recharges Frm Other Directorates		46	46
		46	46
Agency Payments			
Services provided by other organisations		102	102
		102	102
Managed Expenditure		525	1,015
Internal Income			
Income from other Directorates		(190)	(272)
		(190)	(272)
Income - Charges			
Fees and charges		(30)	(30)
Contributions		(40)	(358)
		(70)	(388)
Managed Income		(260)	(660)
<b>Net Managed Budget</b>		<b>265</b>	<b>355</b>
Accounting Adjustments			
IAS 19 Pensions Costs		16	89
		16	89
Managed Outside the Service		16	89
<b>Net Cost of Service</b>		<b>281</b>	<b>444</b>

# Adults and Health

Budget Manager : Deputy Director Social Work and Social Care Services

Access and Care			
	£000	Budget 2017/18	Budget 2018/19
Employees			
Direct Pay Costs		11,247	11,026
Agency And Temporary Staff		370	312
National Insurance Contributions		1,147	1,118
Superannuation Costs		1,628	1,655
Other Pension Costs		90	104
Other Employee Related Costs		2	2
Training And Development		19	19
		14,502	14,236
Premises			
Buildings Maintenance		21	0
Grounds Maintenance		9	7
Building Security		11	5
Cleaning And Workplace Refuse		19	5
Gas		33	13
Electricity		45	25
Other Utilities		46	34
Rents		42	42
NNDR		44	28
		269	160
Supplies & Services			
Materials and Equipment		263	12
Stationery and Postage		13	13
IT and telecommunications		50	50
Professional Services and Subscriptions		1	16
Grants and Contributions		230	0
Waste Disposal and Landfill Tax		0	0
Allowances		1	1
Other Hired and Contracted Services		110	84
Licences		1	1
PFI Unitary Charges		3,349	3,488
		4,019	3,665
Transport			
Vehicles And Plant Related Expenditure		4	5
Travel Allowances		381	380
Private Hire		2	2
		387	387
Internal Charges			
Managed Recharges Frm Other Directorates		5,634	5,133
		5,634	5,133
Agency Payments			
Services provided by Voluntary Sector		1,292	423
Carers Fees and Allowances		45	715
Services provided by Health Authorities		781	181
Contributions to Partnerships		86,561	88,083
Day Care		133	1,008
Home Care		23,237	23,592
Sheltered Accommodation		1,752	2,794
Residential and Nursing Placements		68,018	76,425
		181,819	193,220

# Adults and Health

Budget Manager : Deputy Director Social Work and Social Care Services

Access and Care			
	£000	Budget 2017/18	Budget 2018/19
Transfer Payments			
Direct Payments		14,844	12,554
		14,844	12,554
Managed Expenditure		221,475	229,353
Internal Income			
Income from other Directorates		(249)	(749)
		(249)	(749)
Income - Grants			
Government Grants		(808)	(694)
DCLG Grants		(3,131)	(3,131)
		(3,939)	(3,825)
Income - Charges			
Fees and charges		(394)	(575)
Contributions		(28,905)	(28,884)
Other income		(412)	(420)
Rents		0	0
		(29,712)	(29,880)
Managed Income		(33,899)	(34,453)
<b>Net Managed Budget</b>		<b>187,576</b>	<b>194,900</b>
Accounting Adjustments			
IAS 19 Pensions Costs		641	1,291
Capital Charges		468	502
		1,109	1,793
Other Internal Adjustments			
Internal Reallocations Charges		31,108	0
Internal Reallocations Income		(21,149)	0
		9,959	0
Managed Outside the Service		11,068	1,793
<b>Net Cost of Service</b>		<b>198,644</b>	<b>196,693</b>

# Adults and Health

Budget Manager : Chief Officer Transformation & Innovation

Service Transformation Team			
	£000	Budget 2017/18	Budget 2018/19
Employees			
Direct Pay Costs		1,077	997
National Insurance Contributions		116	110
Superannuation Costs		163	152
Other Pension Costs		0	6
		1,356	1,266
Supplies & Services			
Stationery and Postage		1	1
Professional Services and Subscriptions		0	12
Consultancy Services		0	6
Commissioned Services		0	7
Other Hired and Contracted Services		0	6
		1	31
Transport			
Travel Allowances		4	4
		4	4
Managed Expenditure		1,362	1,301
Internal Income			
Income from other Directorates		(19)	0
		(19)	0
Income - Charges			
Contributions		(50)	0
		(50)	0
Managed Income		(69)	0
<b>Net Managed Budget</b>		<b>1,293</b>	<b>1,301</b>
Accounting Adjustments			
IAS 19 Pensions Costs		73	122
		73	122
Managed Outside the Service		73	122
<b>Net Cost of Service</b>		<b>1,366</b>	<b>1,424</b>

# Adults and Health

Budget Manager : Deputy Director Integrated Commissioning

Strategic Commissioning			
	£000	Budget 2017/18	Budget 2018/19
Employees			
Direct Pay Costs		3,106	2,956
National Insurance Contributions		330	310
Superannuation Costs		477	457
Other Pension Costs		72	72
Other Employee Related Costs		0	2
Training And Development		200	150
		4,185	3,948
Premises			
Building Security		1	1
Gas		6	6
Electricity		3	3
Other Utilities		2	3
Rents		64	85
NNDR		15	8
		91	106
Supplies & Services			
Materials and Equipment		3	3
Stationery and Postage		2	2
IT and telecommunications		55	55
Insurance		0	5
Professional Services and Subscriptions		22	22
Grants and Contributions		292	295
Waste Disposal and Landfill Tax		12	12
Allowances		0	0
Commissioned Services		0	10,461
Other Hired and Contracted Services		206	56
Miscellaneous		25	0
		617	10,911
Transport			
Travel Allowances		15	15
		15	15
Internal Charges			
Managed Recharges Frm Other Directorates		841	1,611
		841	1,611
Agency Payments			
Services provided by other organisations		1,298	368
Services provided by Voluntary Sector		12,957	12,761
Services provided by Health Authorities		75	225
Contributions to Partnerships		4,433	2,362
Home Care		1,279	1,279
Residential and Nursing Placements		1,098	1,301
		21,140	18,298
Appropriations			
Transfers to/from Earmarked Reserves		2,100	213
		2,100	213
Managed Expenditure		28,990	35,100
Internal Income	10		
Income from other Directorates		(1,657)	(1,657)

# Adults and Health

Budget Manager : Deputy Director Integrated Commissioning

Strategic Commissioning			
	£000	Budget 2017/18	Budget 2018/19
Internal Income			
Charges to / from HRA		(266)	(266)
		(1,923)	(1,923)
Income - Grants			
Government Grants		(1,056)	(1,170)
DCLG Grants		(3,300)	(24,099)
		(4,356)	(25,269)
Income - Sales			
Sale of Goods and Services		(842)	(842)
		(842)	(842)
Income - Charges			
Contributions		(27,868)	(18,985)
Other income		(10)	(10)
Rents		(160)	(160)
		(28,038)	(19,155)
Managed Income		(35,159)	(47,189)
<b>Net Managed Budget</b>		<b>(6,170)</b>	<b>(12,089)</b>
Accounting Adjustments			
IAS 19 Pensions Costs		143	313
Capital Charges		1,243	1,143
		1,386	1,457
Central Recharges			
Corporate & Democratic Core Income		(46)	0
		(46)	0
Other Internal Adjustments			
Internal Reallocations Income		(2,083)	0
		(2,083)	0
Managed Outside the Service		(742)	1,457
<b>Net Cost of Service</b>		<b>(6,912)</b>	<b>(10,633)</b>

# Adults and Health

Budget Manager : Chief Officer Resources and Strategy

Resources & Strategy			
	£000	Budget 2017/18	Budget 2018/19
Employees			
Direct Pay Costs		2,991	2,713
National Insurance Contributions		292	264
Superannuation Costs		344	394
Other Pension Costs		81	142
Other Employee Related Costs		57	51
Training And Development		225	225
		3,989	3,789
Premises			
Cleaning And Workplace Refuse		1	1
Premises Related Insurance		26	33
		27	34
Supplies & Services			
Materials and Equipment		112	83
Stationery and Postage		53	27
Advertising		1	1
IT and telecommunications		137	157
Insurance		115	75
Professional Services and Subscriptions		69	69
Allowances		0	0
Consultancy Services		60	75
Other Hired and Contracted Services		284	214
Licences		0	0
Publication and Promotion		100	30
Miscellaneous		0	0
		930	732
Transport			
Travel Allowances		28	28
Transport Related Insurance		4	6
		32	34
Internal Charges			
Managed Recharges Frm Other Directorates		295	216
		295	216
Agency Payments			
Services provided by other organisations		0	50
		0	50
Managed Expenditure		5,273	4,855
Internal Income			
Recharge Income from Capital		(132)	(65)
		(132)	(65)
Income - Sales			
Sale of Goods and Services		(30)	(30)
		(30)	(30)
Income - Charges			
Fees and charges		(90)	(90)
Contributions		(225)	(255)
Other income		(113)	(113)
		(428)	(458)



## Adults and Health

Budget Manager : Chief Officer Resources and Strategy

Resources & Strategy		
£000	Budget 2017/18	Budget 2018/19
Managed Income	(589)	(553)
<b>Net Managed Budget</b>	<b>4,684</b>	<b>4,302</b>
Accounting Adjustments		
IAS 19 Pensions Costs	74	190
Capital Charges	537	1,115
	610	1,304
Central Recharges		
Corporate & Democratic Core Income	(189)	(146)
	(189)	(146)
Managed Outside the Service	421	1,158
<b>Net Cost of Service</b>	<b>5,105</b>	<b>5,460</b>

# Adults and Health

Budget Manager : Deputy Director Social Work and Social Care Services

Provider Services			
	£000	Budget 2017/18	Budget 2018/19
Employees			
Direct Pay Costs		17,417	17,896
Agency And Temporary Staff		340	205
National Insurance Contributions		1,482	1,501
Superannuation Costs		2,404	2,623
Other Pension Costs		616	529
Other Employee Related Costs		4	4
Training And Development		5	5
		22,269	22,763
Premises			
Buildings Maintenance		69	62
Grounds Maintenance		20	18
Building Security		22	22
Cleaning And Workplace Refuse		98	113
Gas		164	170
Electricity		213	203
Other Utilities		152	164
Rents		16	16
NNDR		183	211
Accommodation Charges		3	2
		940	982
Supplies & Services			
Materials and Equipment		671	943
Stationery and Postage		26	33
Advertising		6	1
IT and telecommunications		196	196
Professional Services and Subscriptions		1	0
Catering Service		27	27
Allowances		15	26
Other Hired and Contracted Services		45	45
Licences		42	46
Publication and Promotion		6	3
PFI Unitary Charges		1,650	1,650
Miscellaneous		153	161
		2,838	3,130
Transport			
Vehicles And Plant Related Expenditure		33	24
Travel Allowances		478	485
Fuel		51	47
		562	555
Internal Charges			
Managed Recharges Frm Other Directorates		430	537
		430	537
Agency Payments			
Services provided by Voluntary Sector		8	0
Services provided by Health Authorities		0	1,715
Fees to Carers		577	578
		585	2,293
Managed Expenditure		27,625	30,260

# Adults and Health

Budget Manager : Deputy Director Social Work and Social Care Services

Provider Services			
	£000	Budget 2017/18	Budget 2018/19
Internal Income			
Income from other Directorates		(15)	(415)
Recharge Income from Capital		(200)	(200)
Charges to / from HRA		(427)	(427)
		(642)	(1,042)
Income - Grants			
DCLG Grants		(1,540)	(1,540)
		(1,540)	(1,540)
Income - Sales			
Sale of Goods and Services		(41)	(44)
		(41)	(44)
Income - Charges			
Fees and charges		(58)	(26)
Contributions		(5,444)	(9,137)
Other income		(39)	(39)
Rents		0	(5)
		(5,542)	(9,206)
Managed Income		(7,765)	(11,833)
<b>Net Managed Budget</b>		<b>19,860</b>	<b>18,427</b>
Accounting Adjustments			
IAS 19 Pensions Costs		462	1,681
Capital Charges		837	720
		1,300	2,401
Other Internal Adjustments			
Internal Reallocations Charges		1,843	0
Internal Reallocations Income		(9,719)	0
		(7,876)	0
Managed Outside the Service		(6,577)	2,401
<b>Net Cost of Service</b>		<b>13,283</b>	<b>20,829</b>

# Adults and Health

Budget Manager : Deputy Director Social Work and Social Care Services

Leeds Safeguarding Adults Board			
	£000	Budget 2017/18	Budget 2018/19
Employees			
Direct Pay Costs		253	267
National Insurance Contributions		26	28
Superannuation Costs		40	25
Training And Development		3	3
		322	323
Supplies & Services			
Materials and Equipment		2	2
Stationery and Postage		1	1
Advertising		2	2
IT and telecommunications		5	5
Professional Services and Subscriptions		2	2
Allowances		0	0
Other Hired and Contracted Services		27	40
		38	51
Transport			
Travel Allowances		2	2
		2	2
Managed Expenditure		362	377
Income - Charges			
Contributions		(167)	(167)
Other income		(26)	(26)
		(193)	(193)
Managed Income		(193)	(193)
<b>Net Managed Budget</b>		<b>169</b>	<b>184</b>
Accounting Adjustments			
IAS 19 Pensions Costs		18	21
		18	21
Managed Outside the Service		18	21
<b>Net Cost of Service</b>		<b>187</b>	<b>205</b>

# Adults and Health

Budget Manager : Director of Public Health

Public Health (Grant Funded)			
	£000	Budget 2017/18	Budget 2018/19
Employees			
Direct Pay Costs		2,848	3,032
National Insurance Contributions		314	333
Superannuation Costs		139	169
Other Pension Costs		237	235
Other Employee Related Costs		1	15
Training And Development		15	15
		3,554	3,798
Premises			
Buildings Maintenance		0	0
Accommodation Charges		7	5
		7	5
Supplies & Services			
Materials and Equipment		34	36
Stationery and Postage		5	4
IT and telecommunications		50	83
Insurance		1	6
Professional Services and Subscriptions		2	37
Grants and Contributions		35	0
Allowances		1	1
Other Hired and Contracted Services		11	11
Publication and Promotion		9	21
		147	197
Transport			
Travel Allowances		34	30
		34	30
Internal Charges			
Managed Recharges Frm Other Directorates		2,094	1,433
		2,094	1,433
Agency Payments			
Services provided by Voluntary Sector		10,926	11,114
Public Health Commissioned Services		29,764	28,959
		40,690	40,073
Capital			
RCCO (Revenue Contribution To Capital)		88	0
		88	0
Appropriations			
Transfers to/from Earmarked Reserves		(1,051)	(877)
		(1,051)	(877)
Managed Expenditure		45,564	44,659
Internal Income			
Income from other Directorates		(9)	(9)
		(9)	(9)
Income - Grants			
Government Grants		(45,481)	(44,311)
		(45,481)	(44,311)
Income - Charges			
Contributions		(47)	(287)
		(47)	(287)

## Adults and Health

Budget Manager : Director of Public Health

Public Health (Grant Funded)		
	£000	
	Budget 2017/18	Budget 2018/19
Managed Income	(45,537)	(44,607)
<b>Net Managed Budget</b>	<b>27</b>	<b>52</b>
Accounting Adjustments		
IAS 19 Pensions Costs	63	143
	63	143
Central Recharges		
Corporate & Democratic Core Income	(148)	(86)
	(148)	(86)
Managed Outside the Service	(85)	56
<b>Net Cost of Service</b>	<b>(58)</b>	<b>108</b>

**Children and Families**

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## Children and Families

Summary of budget by service (£000)

Budget Manager	Service	Total 2017/18	Managed by the Service			Managed Outside the Service	Total 2018/19
			Spending	Income	Net		
Chief Officer Partnerships and Health	Partnerships	40,794	41,082	(13,925)	27,157	15,324	42,481
Deputy Director Learning	Learning, Skills & Universal Services	4,077	80,187	(74,932)	5,254	(5,724)	(470)
Deputy Director Social Care	Safeguarding, Targeted & Specialist	87,122	163,103	(73,987)	89,116	6,229	95,344
Net Cost of Service		131,993	284,372	(162,845)	121,527	15,828	137,355
	Transfers to and from earmarked reserves	(2,698)	0	0	0	(1,120)	(1,120)
Net Revenue Charge		129,296	284,372	(162,845)	121,527	14,708	136,235

# Children and Families

Budget Manager : Chief Officer Partnerships and Health

Partnerships			
	£000	Budget 2017/18	Budget 2018/19
Employees			
Direct Pay Costs		10,083	10,899
Agency And Temporary Staff		73	0
National Insurance Contributions		1,050	1,173
Superannuation Costs		1,485	1,817
Other Pension Costs		166	222
Other Employee Related Costs		3	5
Training And Development		347	256
		13,207	14,372
Premises			
Buildings Maintenance		9	0
Grounds Maintenance		2	1
Building Security		3	0
Cleaning And Workplace Refuse		14	12
Gas		14	3
Electricity		23	18
Other Utilities		6	4
NNDR		17	15
		88	53
Supplies & Services			
Materials and Equipment		212	233
Stationery and Postage		(4)	29
IT and telecommunications		580	651
Insurance		8	12
Professional Services and Subscriptions		71	152
Allowances		10	10
Consultancy Services		50	30
Other Hired and Contracted Services		93	981
Licences		9	20
Publication and Promotion		22	22
PFI Unitary Charges		512	512
Miscellaneous		0	0
		1,563	2,652
Transport			
Vehicles And Plant Related Expenditure		10	10
Travel Allowances		151	164
Fuel		3	3
Private Hire		10,466	10,370
		10,630	10,546
Internal Charges			
Managed Recharges Frm Other Directorates		6,939	6,648
		6,939	6,648
Agency Payments			
Services provided by other organisations		333	491
Services provided by Voluntary Sector		1,669	1,331
Contributions to Partnerships		220	220
Special Educational Needs Placements		4,726	4,062
		6,949	6,104
Transfer Payments			
Young People's Allowances		7	7

# Children and Families

Budget Manager : Chief Officer Partnerships and Health

Partnerships			
	£000	Budget 2017/18	Budget 2018/19
Transfer Payments			
Direct Payments		1,225	1,200
		1,232	1,207
Appropriations			
Transfers to/from Earmarked Reserves		0	(500)
		0	(500)
Managed Expenditure		40,608	41,082
Internal Income			
Income from other Directorates		(1,430)	(1,583)
Redistribution of grants income		0	(600)
		(1,430)	(2,183)
Income - Grants			
Government Grants		(11,386)	(10,602)
DCLG Grants		(344)	(344)
		(11,730)	(10,946)
Income - Sales			
Sale of Goods and Services		(3)	(3)
		(3)	(3)
Income - Charges			
Fees and charges		(642)	(614)
Contributions		(132)	(174)
Other income		(135)	(5)
		(909)	(793)
Managed Income		(14,072)	(13,925)
<b>Net Managed Budget</b>		<b>26,536</b>	<b>27,157</b>
Accounting Adjustments			
IAS 19 Pensions Costs		402	1,132
Capital Charges		13,856	14,192
		14,258	15,324
Managed Outside the Service		14,258	15,324
<b>Net Cost of Service</b>		<b>40,794</b>	<b>42,481</b>

# Children and Families

Budget Manager : Deputy Director Learning

Learning, Skills & Universal Services			
	£000	Budget 2017/18	Budget 2018/19
Employees			
Direct Pay Costs		7,790	7,227
National Insurance Contributions		741	738
Superannuation Costs		1,468	1,374
Other Pension Costs		6,650	6,600
Other Employee Related Costs		8	4
Training And Development		3	3
		16,658	15,945
Premises			
Buildings Maintenance		2	2
Grounds Maintenance		7	7
Building Security		2	1
Cleaning And Workplace Refuse		1	0
Gas		10	0
Electricity		9	0
Other Utilities		4	0
Rents		84	81
NNDR		25	8
Premises Related Insurance		16	13
		160	112
Supplies & Services			
Materials and Equipment		272	244
Stationery and Postage		35	30
Advertising		19	15
IT and telecommunications		42	45
Insurance		25	23
Professional Services and Subscriptions		248	195
Grants and Contributions		10	10
Allowances		0	2
Other Hired and Contracted Services		439	542
Licences		524	554
Publication and Promotion		12	6
PFI Unitary Charges		51,024	52,069
Miscellaneous		3	1
		52,651	53,736
Transport			
Vehicles And Plant Related Expenditure		8	4
Travel Allowances		122	112
Fuel		23	22
Transport Related Insurance		2	1
		155	139
Internal Charges			
Managed Recharges Frm Other Directorates		9,341	9,677
		9,341	9,677
Agency Payments			
Services provided by other organisations		1,346	328
		1,346	328
Transfer Payments			
Young People's Allowances		1	1
		1	1

# Children and Families

Budget Manager : Deputy Director Learning

Learning, Skills & Universal Services			
	£000	Budget 2017/18	Budget 2018/19
Appropriations			
Transfers to/from Earmarked Reserves		(52)	248
		(52)	248
Managed Expenditure		80,260	80,187
Internal Income			
Income from other Directorates		(18,319)	(18,735)
Recharge Income from Capital		(300)	(360)
Redistribution of grants income		(758)	(758)
		(19,377)	(19,853)
Income - Grants			
Government Grants		(16,232)	(15,292)
DCLG Grants		(30,959)	(30,959)
		(47,191)	(46,251)
Income - Sales			
Sale of Goods and Services		(307)	(307)
		(307)	(307)
Income - Charges			
Fees and charges		(7,206)	(7,237)
Contributions		(1,232)	(1,279)
Other income		(29)	(4)
		(8,466)	(8,520)
Income - Other			
Interest and Dividends		(2)	(2)
		(2)	(2)
Managed Income		(75,343)	(74,932)
<b>Net Managed Budget</b>		<b>4,917</b>	<b>5,254</b>
Accounting Adjustments			
IAS 19 Pensions Costs		(358)	(5,501)
Capital Charges		1	0
		(358)	(5,500)
Central Recharges			
Corporate & Democratic Core Income		(482)	(224)
		(482)	(224)
Managed Outside the Service		(840)	(5,724)
<b>Net Cost of Service</b>		<b>4,077</b>	<b>(470)</b>

# Children and Families

Budget Manager : Deputy Director Social Care

Safeguarding, Targeted & Specialist			
	£000	Budget 2017/18	Budget 2018/19
Employees			
Direct Pay Costs		45,936	46,631
Agency And Temporary Staff		680	730
National Insurance Contributions		4,467	4,464
Superannuation Costs		6,492	7,274
Other Pension Costs		415	576
Other Employee Related Costs		72	79
Training And Development		97	136
		58,159	59,889
Premises			
Buildings Maintenance		105	98
Grounds Maintenance		18	16
Building Security		51	50
Cleaning And Workplace Refuse		83	84
Gas		248	193
Electricity		338	343
Other Utilities		119	180
Rents		86	139
NNDR		673	762
Accommodation Charges		55	76
Premises Related Insurance		11	7
		1,787	1,947
Supplies & Services			
Materials and Equipment		664	776
Stationery and Postage		56	62
Advertising		53	90
IT and telecommunications		142	176
Insurance		222	208
Professional Services and Subscriptions		335	692
Grants and Contributions		2	4
Catering Service		800	1,000
Waste Disposal and Landfill Tax		0	0
Allowances		207	206
Consultancy Services		70	70
Security Services		105	105
Commissioned Services		100	100
Other Hired and Contracted Services		535	711
Licences		219	240
Publication and Promotion		8	6
Miscellaneous		0	0
		3,517	4,447
Transport			
Vehicles And Plant Related Expenditure		91	85
Travel Allowances		1,330	1,498
Fuel		6	4
Private Hire		4	4
Transport Related Insurance		13	11
		1,444	1,602
Internal Charges			
Managed Recharges Frm Other Directorates		8,870	6,446

# Children and Families

Budget Manager : Deputy Director Social Care

Safeguarding, Targeted & Specialist			
	£000	Budget 2017/18	Budget 2018/19
Internal Charges			
Distributed Grants		5,180	4,995
		14,050	11,441
Agency Payments			
Services provided by other organisations		21,796	26,895
Services provided by Voluntary Sector		5,765	6,212
General External Residential Placements		8,930	11,769
Independent Fostering Agencies		6,649	7,486
Carers Fees and Allowances		23,491	24,459
Public Health Commissioned Services		36	36
Supported Living		1,834	3,325
Former joint committee residual costs		2,898	2,947
Day Care		30	45
		71,430	83,174
Transfer Payments			
Young People's Allowances		2,154	1,873
		2,154	1,873
Appropriations			
Transfers to/from Earmarked Reserves		(120)	(1,270)
		(120)	(1,270)
Managed Expenditure		152,419	163,103
Internal Income			
Income from other Directorates		(5,185)	(5,252)
Charges to / from HRA		(1,175)	(1,249)
Redistribution of grants income		(5,700)	(4,995)
		(12,060)	(11,496)
Income - Grants			
Government Grants		(38,594)	(43,567)
DCLG Grants		(2,736)	(2,736)
		(41,330)	(46,303)
Income - Sales			
Sale of Goods and Services		(3)	0
		(3)	0
Income - Charges			
Fees and charges		(9,928)	(10,499)
Contributions		(4,053)	(4,160)
Other income		(835)	(1,152)
Rents		(408)	(377)
		(15,224)	(16,188)
Managed Income		(68,617)	(73,987)
<b>Net Managed Budget</b>		<b>83,803</b>	<b>89,116</b>
Accounting Adjustments			
IAS 19 Pensions Costs		2,654	5,489
Capital Charges		665	740
		3,319	6,229
Managed Outside the Service		3,319	6,229

## Children and Families

Budget Manager : Deputy Director Social Care

Safeguarding, Targeted & Specialist			
	£000	Budget 2017/18	Budget 2018/19
<b>Net Cost of Service</b>		<b>87,122</b>	<b>95,344</b>





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## City Development

Summary of budget by service (£000)

Budget Manager	Service	Total 2017/18	Managed by the Service			Managed Outside the Service	Total 2018/19
			Spending	Income	Net		
Chief Planning Officer	Planning And Sustainable Development	2,588	9,219	(7,368)	1,851	601	2,453
Chief Officer for Economic Development	Economic Development	934	4,946	(4,211)	735	1,266	2,001
Chief Officer for Asset Management & Regeneration	Asset Management & Regeneration	2,480	15,237	(16,661)	(1,424)	5,519	4,095
Chief Officer Employment and Skills	Employment and Skills	1,689	3,881	(2,166)	1,715	27	1,742
Chief Officer Highways	Highways And Transportation	51,293	61,311	(46,452)	14,859	38,386	53,244
Chief Officer for Culture and Sport	Arts And Heritage	10,702	17,766	(7,480)	10,286	1,546	11,832
Chief Officer for Culture and Sport	Sport And Active Recreation	8,678	24,482	(19,909)	4,573	3,980	8,553
Chief Officer Resources and Strategy	Resources and Strategy	252	1,126	0	1,126	(518)	608
Net Cost of Service		78,614	137,968	(104,247)	33,721	50,808	84,529
	Transfers to and from earmarked reserves	(2,250)	0	0	0	(5,405)	(5,405)
Net Revenue Charge		76,364	137,968	(104,247)	33,721	45,403	79,124

# City Development

Budget Manager : Chief Planning Officer

Planning And Sustainable Development			
	£000	Budget 2017/18	Budget 2018/19
Employees			
Direct Pay Costs		5,941	6,352
National Insurance Contributions		619	665
Superannuation Costs		924	1,011
Other Pension Costs		92	107
Other Employee Related Costs		3	3
Training And Development		9	9
		7,590	8,147
Premises			
Buildings Maintenance		70	70
		70	70
Supplies & Services			
Materials and Equipment		106	6
Stationery and Postage		16	16
Advertising		53	68
IT and telecommunications		119	119
Insurance		27	26
Professional Services and Subscriptions		22	22
Grants and Contributions		56	6
Allowances		1	1
Consultancy Services		41	41
Other Hired and Contracted Services		208	256
		648	560
Transport			
Vehicles And Plant Related Expenditure		27	27
Travel Allowances		78	78
		105	105
Internal Charges			
Managed Recharges Frm Other Directorates		278	337
		278	337
Managed Expenditure		8,691	9,219
Internal Income			
Income from other Directorates		(458)	(608)
		(458)	(608)
Income - Grants			
DCLG Grants		(107)	(107)
		(107)	(107)
Income - Sales			
Sale of Goods and Services		(315)	(388)
		(315)	(388)
Income - Charges			
Fees and charges		(5,073)	(6,055)
Other income		(330)	(210)
		(5,403)	(6,265)
Managed Income		(6,283)	(7,368)
<b>Net Managed Budget</b>		<b>2,409</b>	<b>1,851</b>

# City Development

Budget Manager : Chief Planning Officer

Planning And Sustainable Development		
£000	Budget 2017/18	Budget 2018/19
Accounting Adjustments		
IAS 19 Pensions Costs	323	745
	323	745
Other Internal Adjustments		
Internal Reallocations Charges	137	137
Internal Reallocations Income	(281)	(281)
	(143)	(143)
Managed Outside the Service	179	601
<b>Net Cost of Service</b>	<b>2,588</b>	<b>2,453</b>

# City Development

Budget Manager : Chief Officer for Economic Development

Economic Development			
	£000	Budget 2017/18	Budget 2018/19
Employees			
Direct Pay Costs		1,762	1,775
National Insurance Contributions		185	188
Superannuation Costs		271	279
Other Pension Costs		45	37
Other Employee Related Costs		1	1
Training And Development		5	5
		2,270	2,286
Premises			
Buildings Maintenance		187	187
Building Security		68	68
Cleaning And Workplace Refuse		424	449
Electricity		192	196
Other Utilities		21	22
NNDR		217	239
Premises Related Insurance		12	12
		1,121	1,172
Supplies & Services			
Materials and Equipment		9	9
Stationery and Postage		0	0
Insurance		16	39
Professional Services and Subscriptions		301	1
Grants and Contributions		75	0
Allowances		20	0
Security Services		53	73
Other Hired and Contracted Services		565	581
Publication and Promotion		152	152
Miscellaneous		0	80
		1,192	936
Transport			
Vehicles And Plant Related Expenditure		1	1
Travel Allowances		24	24
		25	25
Internal Charges			
Managed Recharges Frm Other Directorates		679	527
		679	527
Managed Expenditure		5,286	4,946
Internal Income			
Income from other Directorates		(159)	(159)
		(159)	(159)
Income - Grants			
Government Grants		0	(204)
DCLG Grants		(200)	0
		(200)	(204)
Income - Charges			
Fees and charges		(1,828)	(1,728)
Other income		(425)	(445)
Rents		(2,116)	(1,676)
		(4,368)	(3,848)

# City Development

Budget Manager : Chief Officer for Economic Development

Economic Development			
	£000	Budget 2017/18	Budget 2018/19
Managed Income		(4,727)	(4,211)
<b>Net Managed Budget</b>		<b>560</b>	<b>735</b>
Accounting Adjustments			
IAS 19 Pensions Costs		77	198
Capital Charges		388	1,159
		464	1,357
Other Internal Adjustments			
Internal Reallocations Charges		673	673
Internal Reallocations Income		(764)	(764)
		(90)	(90)
Managed Outside the Service		374	1,266
<b>Net Cost of Service</b>		<b>934</b>	<b>2,001</b>

# City Development

Budget Manager : Chief Officer for Asset Management & Regeneration

Asset Management & Regeneration			
	£000	Budget 2017/18	Budget 2018/19
Employees			
Direct Pay Costs		2,492	4,008
National Insurance Contributions		273	444
Superannuation Costs		390	640
Other Pension Costs		40	42
Other Employee Related Costs		77	116
Training And Development		11	23
		3,283	5,274
Premises			
Buildings Maintenance		152	173
Grounds Maintenance		8	8
Building Security		17	17
Cleaning And Workplace Refuse		41	41
Gas		15	15
Electricity		95	98
Other Utilities		29	42
Rents		4,371	4,026
NNDR		130	143
Accommodation Charges		0	0
Premises Related Insurance		118	147
		4,977	4,712
Supplies & Services			
Materials and Equipment		15	15
Stationery and Postage		14	13
Advertising		18	18
IT and telecommunications		81	86
Insurance		86	88
Professional Services and Subscriptions		235	522
Grants and Contributions		75	75
Recycling and Reuse		4	4
Consultancy Services		52	52
Security Services		4	4
Other Hired and Contracted Services		364	356
Publication and Promotion		9	9
		957	1,242
Transport			
Vehicles And Plant Related Expenditure		13	14
Travel Allowances		14	18
		27	31
Internal Charges			
Managed Recharges Frm Other Directorates		4,519	4,095
		4,519	4,095
Transfer Payments			
Disrepair Provision		(116)	(116)
		(116)	(116)
Managed Expenditure		13,647	15,237
Internal Income			
Income from other Directorates	36	(404)	(405)
Recharge Income from Capital		(269)	(187)



# City Development

Budget Manager : Chief Officer for Asset Management & Regeneration

Asset Management & Regeneration			
	£000	Budget 2017/18	Budget 2018/19
Internal Income			
Charges to / from HRA		(965)	(1,015)
		(1,638)	(1,607)
Income - Sales			
Sale of Goods and Services		(714)	(1,150)
		(714)	(1,150)
Income - Charges			
Fees and charges		(448)	(448)
Contributions		(26)	(26)
Other income		(2,021)	(1,941)
Rents		(10,523)	(11,489)
		(13,018)	(13,904)
Managed Income		(15,370)	(16,661)
<b>Net Managed Budget</b>		<b>(1,723)</b>	<b>(1,424)</b>
Accounting Adjustments			
IAS 19 Pensions Costs		135	520
Capital Charges		4,124	5,056
		4,259	5,576
Other Internal Adjustments			
Internal Reallocations Charges		85	85
Internal Reallocations Income		(142)	(142)
		(57)	(57)
Managed Outside the Service		4,203	5,519
<b>Net Cost of Service</b>		<b>2,480</b>	<b>4,095</b>

# City Development

Budget Manager : Chief Officer Employment and Skills

Employment and Skills			
	£000	Budget 2017/18	Budget 2018/19
Employees			
Direct Pay Costs		1,254	1,204
National Insurance Contributions		132	130
Superannuation Costs		190	191
Other Pension Costs		147	136
Other Employee Related Costs		0	1
		1,722	1,661
Premises			
Electricity		2	2
Other Utilities		1	1
NNDR		10	7
		13	10
Supplies & Services			
Materials and Equipment		6	7
Stationery and Postage		1	1
IT and telecommunications		11	11
Insurance		0	2
Professional Services and Subscriptions		1,808	1,792
Commissioned Services		60	60
Other Hired and Contracted Services		237	237
		2,123	2,109
Transport			
Travel Allowances		13	13
		13	13
Internal Charges			
Managed Recharges Fm Other Directorates		85	87
		85	87
Managed Expenditure		3,957	3,881
Income - Grants			
Government Grants		(2,166)	(2,166)
		(2,166)	(2,166)
Income - Charges			
Contributions		(42)	0
		(42)	0
Managed Income		(2,208)	(2,166)
<b>Net Managed Budget</b>		<b>1,749</b>	<b>1,715</b>
Accounting Adjustments			
IAS 19 Pensions Costs		(62)	26
Capital Charges		2	2
		(60)	27
Managed Outside the Service		(60)	27
<b>Net Cost of Service</b>		<b>1,689</b>	<b>1,742</b>

# City Development

Budget Manager : Chief Officer Highways

Highways And Transportation			
	£000	Budget 2017/18	Budget 2018/19
Employees			
Direct Pay Costs		13,660	15,614
National Insurance Contributions		1,322	1,527
Superannuation Costs		2,119	2,473
Other Pension Costs		28	24
Other Employee Related Costs		68	59
Training And Development		134	134
		17,332	19,832
Premises			
Buildings Maintenance		606	606
Grounds Maintenance		78	78
Building Security		110	117
Cleaning And Workplace Refuse		7	7
Gas		12	12
Electricity		5,429	5,447
Other Utilities		58	360
Rents		0	0
NNDR		123	201
Highways Maintenance		7,079	7,079
Premises Related Insurance		4	4
		13,505	13,911
Supplies & Services			
Materials and Equipment		4,930	4,833
Stationery and Postage		7	7
Advertising		75	88
IT and telecommunications		339	341
Insurance		1,249	1,019
Professional Services and Subscriptions		165	122
Recycling and Reuse		10	20
Waste Disposal and Landfill Tax		71	61
Allowances		3	3
Consultancy Services		18	18
Other Hired and Contracted Services		1,182	1,300
Licences		0	0
Publication and Promotion		30	14
PFI Unitary Charges		13,165	13,315
		21,243	21,141
Transport			
Vehicles And Plant Related Expenditure		3,440	4,030
Travel Allowances		133	127
Fuel		333	332
Transport Related Insurance		59	68
		3,965	4,557
Internal Charges			
Managed Recharges Frm Other Directorates		2,028	1,870
		2,028	1,870
Managed Expenditure		58,072	61,311
Internal Income	39		
Income from other Directorates		(15,003)	(15,429)

# City Development

Budget Manager : Chief Officer Highways

Highways And Transportation			
	£000	Budget 2017/18	Budget 2018/19
Internal Income			
Recharge Income from Capital		(13,115)	(15,458)
		(28,118)	(30,887)
Income - Grants			
Government Grants		(7,714)	(7,676)
		(7,714)	(7,676)
Income - Sales			
Sale of Goods and Services		(3,085)	(3,469)
		(3,085)	(3,469)
Income - Charges			
Fees and charges		(986)	(1,126)
Contributions		(547)	(598)
Other income		(865)	(2,696)
		(2,398)	(4,420)
Managed Income		(41,314)	(46,452)
<b>Net Managed Budget</b>		<b>16,758</b>	<b>14,859</b>
Accounting Adjustments			
IAS 19 Pensions Costs		920	2,055
Capital Charges		33,454	36,170
		34,373	38,224
Other Internal Adjustments			
Internal Reallocations Charges		934	934
Internal Reallocations Income		(773)	(773)
		161	161
Managed Outside the Service		34,535	38,386
<b>Net Cost of Service</b>		<b>51,293</b>	<b>53,244</b>

# City Development

Budget Manager : Chief Officer for Culture and Sport

Arts And Heritage			
	£000	Budget 2017/18	Budget 2018/19
Employees			
Direct Pay Costs		5,788	6,217
National Insurance Contributions		524	547
Superannuation Costs		881	974
Other Pension Costs		17	60
Other Employee Related Costs		21	21
Training And Development		37	37
		7,267	7,855
Premises			
Buildings Maintenance		19	19
Grounds Maintenance		6	6
Building Security		65	68
Cleaning And Workplace Refuse		69	78
Gas		174	177
Electricity		386	393
Other Utilities		91	92
Rents		17	1
NNDR		889	1,010
Premises Related Insurance		341	344
		2,056	2,189
Supplies & Services			
Materials and Equipment		699	971
Stationery and Postage		39	37
Advertising		21	21
IT and telecommunications		87	101
Insurance		79	79
Professional Services and Subscriptions		137	233
Grants and Contributions		2,089	2,140
Catering Service		10	10
Allowances		14	13
Consultancy Services		9	9
External Audit Fees		2	2
Security Services		217	221
Other Hired and Contracted Services		2,524	3,162
Licences		32	47
Publication and Promotion		110	109
Miscellaneous		1	1
		6,071	7,156
Transport			
Vehicles And Plant Related Expenditure		99	98
Travel Allowances		27	24
Fuel		11	9
Private Hire		0	0
Transport Related Insurance		0	0
		137	131
Internal Charges			
Managed Recharges Frm Other Directorates		322	283
		322	283
Agency Payments			
Services provided by Voluntary Sector		1	1

# City Development

Budget Manager : Chief Officer for Culture and Sport

Arts And Heritage			
	£000	Budget 2017/18	Budget 2018/19
Agency Payments			
Contributions to Partnerships		130	152
		130	152
Managed Expenditure		15,983	17,766
Internal Income			
Income from other Directorates		(666)	(684)
		(666)	(684)
Income - Grants			
Government Grants		(1,590)	(1,590)
		(1,590)	(1,590)
Income - Sales			
Sale of Goods and Services		(938)	(1,563)
		(938)	(1,563)
Income - Charges			
Fees and charges		(2,812)	(3,072)
Contributions		(72)	(71)
Other income		(170)	(270)
Rents		(212)	(230)
		(3,265)	(3,642)
Managed Income		(6,459)	(7,480)
<b>Net Managed Budget</b>		<b>9,524</b>	<b>10,286</b>
Accounting Adjustments			
IAS 19 Pensions Costs		379	761
Capital Charges		640	627
		1,019	1,387
Other Internal Adjustments			
Internal Reallocations Charges		158	158
		158	158
Managed Outside the Service		1,177	1,546
<b>Net Cost of Service</b>		<b>10,702</b>	<b>11,832</b>

# City Development

Budget Manager : Chief Officer for Culture and Sport

Sport And Active Recreation			
	£000	Budget 2017/18	Budget 2018/19
Employees			
Direct Pay Costs		9,979	10,165
Agency And Temporary Staff		17	0
National Insurance Contributions		828	821
Superannuation Costs		1,269	1,307
Other Pension Costs		53	25
Other Employee Related Costs		17	9
Training And Development		55	55
		12,220	12,382
Premises			
Buildings Maintenance		44	46
Grounds Maintenance		35	35
Building Security		23	22
Cleaning And Workplace Refuse		110	105
Gas		492	502
Electricity		669	683
Other Utilities		327	331
NNDR		1,882	1,866
Premises Related Insurance		49	53
		3,630	3,641
Supplies & Services			
Materials and Equipment		969	819
Stationery and Postage		7	3
Advertising		13	3
IT and telecommunications		128	120
Insurance		45	38
Professional Services and Subscriptions		38	156
Grants and Contributions		10	10
Allowances		2	1
External Audit Fees		3	2
Security Services		37	34
Other Hired and Contracted Services		399	249
Licences		97	100
Publication and Promotion		131	116
PFI Unitary Charges		6,076	6,174
Miscellaneous		3	0
		7,957	7,824
Transport			
Vehicles And Plant Related Expenditure		9	9
Travel Allowances		27	24
Fuel		2	2
Transport Related Insurance		8	0
		47	35
Internal Charges			
Managed Recharges Frm Other Directorates		469	415
		469	415
Agency Payments			
Services provided by other organisations		85	145
Contributions to Partnerships		0	40
		85	185

# City Development

Budget Manager : Chief Officer for Culture and Sport

Sport And Active Recreation			
	£000	Budget 2017/18	Budget 2018/19
Managed Expenditure		24,407	24,482
Internal Income			
Income from other Directorates		(916)	(971)
Redistribution of grants income		(791)	(793)
		(1,707)	(1,763)
Income - Grants			
Government Grants		(368)	(136)
DCLG Grants		(4,331)	(4,331)
		(4,700)	(4,467)
Income - Sales			
Sale of Goods and Services		(499)	(297)
		(499)	(297)
Income - Charges			
Fees and charges		(11,737)	(12,987)
Contributions		(20)	(60)
Other income		(39)	(34)
Rents		(282)	(300)
		(12,078)	(13,381)
Managed Income		(18,984)	(19,909)
<b>Net Managed Budget</b>		<b>5,423</b>	<b>4,573</b>
Accounting Adjustments			
IAS 19 Pensions Costs		516	1,094
Capital Charges		2,525	2,674
		3,042	3,768
Other Internal Adjustments			
Internal Reallocations Charges		254	254
Internal Reallocations Income		(42)	(42)
		212	212
Managed Outside the Service		3,254	3,980
<b>Net Cost of Service</b>		<b>8,678</b>	<b>8,553</b>



# City Development

Budget Manager : Chief Officer Resources and Strategy

Resources and Strategy			
	£000	Budget 2017/18	Budget 2018/19
Employees			
Direct Pay Costs		521	623
National Insurance Contributions		76	45
Superannuation Costs		79	62
Other Pension Costs		45	44
Other Employee Related Costs		12	9
Training And Development		42	42
		774	825
Supplies & Services			
Materials and Equipment		9	9
Stationery and Postage		61	61
IT and telecommunications		90	90
Insurance		1	2
Professional Services and Subscriptions		56	56
Allowances		4	4
Other Hired and Contracted Services		65	72
		285	292
Transport			
Vehicles And Plant Related Expenditure		0	0
Travel Allowances		3	3
Transport Related Insurance		0	1
		4	5
Internal Charges			
Managed Recharges Frm Other Directorates		63	3
		63	3
Managed Expenditure		1,126	1,126
Internal Income			
Income from other Directorates		(1)	0
		(1)	0
Income - Charges			
Fees and charges		(3)	0
Contributions		0	0
Other income		(1)	0
		(4)	0
Managed Income		(5)	0
<b>Net Managed Budget</b>		<b>1,121</b>	<b>1,126</b>
Accounting Adjustments			
IAS 19 Pensions Costs		(9)	8
Capital Charges		140	280
		130	288
Central Recharges			
Corporate & Democratic Core Income		(757)	(564)
		(757)	(564)
Other Internal Adjustments			
Internal Reallocations Charges		837	837
Internal Reallocations Income		(1,079)	(1,079)

## City Development

Budget Manager : Chief Officer Resources and Strategy

Resources and Strategy			
	£000	Budget 2017/18	Budget 2018/19
		(242)	(242)
Managed Outside the Service		(869)	(518)
Net Cost of Service		252	608

**Resources and Housing**

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## Resources and Housing

Summary of budget by service (£000)

Budget Manager	Service	Total 2017/18	Managed by the Service			Managed Outside the Service	Total 2018/19
			Spending	Income	Net		
Chief Officer Strategy and Improvement	Strategy and Improvement	4,278	6,066	(1,004)	5,062	555	5,617
Chief Officer Financial Services	Finance	5,682	12,656	(5,980)	6,676	(555)	6,122
Chief Officer HR	Human Resources	5,554	7,164	(1,601)	5,563	372	5,935
Chief Digital & Information Officer	Digital and Information Service	22,819	28,049	(8,459)	19,590	6,908	26,498
Chief Officer PPPU & Procurement	Public Private Partnership & Procurement	1,457	2,098	(576)	1,522	17	1,540
City Solicitor	Legal Services	(2,181)	4,583	(1,824)	2,759	259	3,018
City Solicitor	Democratic Services	(58)	4,917	(7)	4,910	(4,816)	94
Director of Resources and Housing	General Fund Support Services	(134)	0	0	0	0	0
Chief Officer Property and Contracts	Leeds Building Services	(6,898)	55,660	(65,271)	(9,611)	3,084	(6,527)
Director of Resources and Housing	SP Contracts & SECC	6,251	9,984	(3,901)	6,083	42	6,125
Chief Officer Housing Management	Strategic Housing Partnership & Support	6,887	9,888	(7,444)	2,445	9,200	11,645
Chief Officer Property and Contracts	Corporate Property Management	5,506	6,377	(546)	5,831	257	6,088
Chief Officer Shared Services	Shared Services	20,846	26,943	(7,559)	19,384	1,996	21,380
Chief Officer Civic Enterprise	Commercial Services	3,222	62,997	(59,795)	3,202	3,600	6,802
Chief Officer Civic Enterprise	Facilities Management	6,947	11,433	(3,863)	7,570	913	8,483
Director of Resources and Housing	Low Carbon	468	1,108	(62)	1,046	133	1,178
Net Cost of Service		80,646	249,923	(167,892)	82,032	21,966	103,998
	Transfers to and from earmarked reserves	(4,557)	0	0	0	(11,919)	(11,919)
Net Revenue Charge		76,089	249,923	(167,892)	82,032	10,047	92,079

# Resources and Housing

Budget Manager : Chief Officer Strategy and Improvement

Strategy and Improvement			
	£000	Budget 2017/18	Budget 2018/19
Employees			
Direct Pay Costs		4,082	3,835
National Insurance Contributions		456	520
Superannuation Costs		649	695
Other Pension Costs		182	208
Other Employee Related Costs		6	7
Training And Development		11	14
		5,386	5,278
Premises			
Cleaning And Workplace Refuse		0	0
Accommodation Charges		0	0
		0	1
Supplies & Services			
Materials and Equipment		40	38
Stationery and Postage		11	7
Advertising		25	25
IT and telecommunications		50	67
Insurance		3	3
Professional Services and Subscriptions		397	397
Allowances		3	2
Other Hired and Contracted Services		137	167
Publication and Promotion		1	1
		667	706
Transport			
Vehicles And Plant Related Expenditure		2	2
Travel Allowances		27	15
Fuel		0	0
Transport Related Insurance		0	0
		30	17
Internal Charges			
Managed Recharges Frm Other Directorates		76	63
		76	63
Managed Expenditure		6,159	6,066
Internal Income			
Income from other Directorates		(261)	(443)
Charges to / from HRA		(488)	(492)
		(749)	(935)
Income - Charges			
Fees and charges		(48)	(54)
Other income		(15)	(15)
		(63)	(69)
Managed Income		(811)	(1,004)
<b>Net Managed Budget</b>		<b>5,348</b>	<b>5,062</b>
Accounting Adjustments			
IAS 19 Pensions Costs		401	312
Capital Charges		462	2,076
		864	2,389

## Resources and Housing

Budget Manager : Chief Officer Strategy and Improvement

Strategy and Improvement			
	£000	Budget 2017/18	Budget 2018/19
Central Recharges Corporate & Democratic Core Income		(1,933)	(1,833)
		(1,933)	(1,833)
Managed Outside the Service		(1,070)	555
Net Cost of Service		4,278	5,617

# Resources and Housing

Budget Manager : Chief Officer Financial Services

Finance			
	£000	Budget 2017/18	Budget 2018/19
Employees			
Direct Pay Costs		8,947	8,547
National Insurance Contributions		956	870
Superannuation Costs		1,411	1,349
Other Pension Costs		772	684
Other Employee Related Costs		6	4
Training And Development		46	46
		12,138	11,499
Premises			
Cleaning And Workplace Refuse		0	0
Rents		5	5
NNDR		2	0
		7	5
Supplies & Services			
Materials and Equipment		9	9
Stationery and Postage		60	60
Advertising		3	3
IT and telecommunications		218	223
Insurance		6	10
Professional Services and Subscriptions		654	557
Allowances		0	0
External Audit Fees		241	181
Other Hired and Contracted Services		215	15
Licences		0	0
		1,408	1,059
Transport			
Vehicles And Plant Related Expenditure		1	1
Travel Allowances		51	51
		52	52
Internal Charges			
Managed Recharges Frm Other Directorates		187	42
		187	42
Managed Expenditure		13,792	12,656
Internal Income			
Income from other Directorates		(1,586)	(1,460)
Recharge Income from Capital		(586)	(586)
		(2,171)	(2,045)
Income - Grants			
DCLG Grants		(1,242)	(1,205)
		(1,242)	(1,205)
Income - Sales			
Sale of Goods and Services		(110)	(108)
		(110)	(108)
Income - Charges			
Fees and charges		(2,765)	(2,357)
Other income		(263)	(249)
Income Received From ALMOs/BITMO		0	(15)
		(3,028)	(2,621)



# Resources and Housing

Budget Manager : Chief Officer Financial Services

Finance		
	£000	
	Budget 2017/18	Budget 2018/19
Managed Income	(6,552)	(5,980)
<b>Net Managed Budget</b>	<b>7,240</b>	<b>6,676</b>
Accounting Adjustments		
IAS 19 Pensions Costs	(432)	453
Capital Charges	90	147
	(342)	599
Central Recharges		
Corporate & Democratic Core Income	(1,216)	(1,154)
	(1,216)	(1,154)
Managed Outside the Service	(1,558)	(555)
<b>Net Cost of Service</b>	<b>5,682</b>	<b>6,122</b>

# Resources and Housing

Budget Manager : Chief Officer HR

Human Resources			
	£000	Budget 2017/18	Budget 2018/19
Employees			
Direct Pay Costs		5,021	4,747
Agency And Temporary Staff		13	71
National Insurance Contributions		500	490
Superannuation Costs		784	783
Other Pension Costs		340	239
Other Employee Related Costs		151	140
Training And Development		(160)	100
		6,649	6,570
Premises			
Cleaning And Workplace Refuse		1	1
Accommodation Charges		3	3
		4	4
Supplies & Services			
Materials and Equipment		37	15
Stationery and Postage		7	7
IT and telecommunications		188	217
Insurance		3	5
Professional Services and Subscriptions		14	14
Other Hired and Contracted Services		217	137
		466	395
Transport			
Vehicles And Plant Related Expenditure		1	1
Travel Allowances		29	29
Private Hire		0	0
		31	31
Internal Charges			
Managed Recharges Frm Other Directorates		303	165
		303	165
Managed Expenditure		7,453	7,164
Internal Income			
Income from other Directorates		(1,467)	(1,327)
		(1,467)	(1,327)
Income - Sales			
Sale of Goods and Services		(121)	(121)
		(121)	(121)
Income - Charges			
Fees and charges		(105)	(146)
Other income		(8)	(8)
		(113)	(154)
Managed Income		(1,700)	(1,601)
<b>Net Managed Budget</b>		<b>5,753</b>	<b>5,563</b>
Accounting Adjustments			
IAS 19 Pensions Costs		(128)	421
Capital Charges		3	1
		(125)	422

## Resources and Housing

Budget Manager : Chief Officer HR

Human Resources			
	£000	Budget 2017/18	Budget 2018/19
Central Recharges Corporate & Democratic Core Income		(73)	(50)
		(73)	(50)
Managed Outside the Service		(199)	372
<b>Net Cost of Service</b>		<b>5,554</b>	<b>5,935</b>

# Resources and Housing

Budget Manager : Chief Digital & Information Officer

Digital and Information Service			
	£000	Budget 2017/18	Budget 2018/19
Employees			
Direct Pay Costs		14,092	16,615
Agency And Temporary Staff		1,702	202
National Insurance Contributions		1,600	1,683
Superannuation Costs		2,056	2,499
Other Pension Costs		465	369
Other Employee Related Costs		6	4
Training And Development		56	56
		19,977	21,427
Premises			
Cleaning And Workplace Refuse		1	1
		1	1
Supplies & Services			
Materials and Equipment		3	3
Stationery and Postage		4	4
IT and telecommunications		6,257	6,312
Insurance		9	15
Professional Services and Subscriptions		6	6
Other Hired and Contracted Services		177	228
		6,456	6,568
Transport			
Vehicles And Plant Related Expenditure		15	15
Travel Allowances		28	28
Fuel		4	4
Transport Related Insurance		0	5
		47	53
Internal Charges			
Managed Recharges Frm Other Directorates		59	1
		59	1
Managed Expenditure		26,541	28,049
Internal Income			
Income from other Directorates		(2,435)	(2,043)
Recharge Income from Capital		(3,728)	(3,594)
Charges to / from HRA		(962)	(962)
		(7,125)	(6,599)
Income - Sales			
Sale of Goods and Services		(177)	(145)
		(177)	(145)
Income - Charges			
Fees and charges		(36)	(36)
Contributions		(719)	(414)
Other income		(536)	(1,264)
		(1,291)	(1,715)
Managed Income		(8,593)	(8,459)
<b>Net Managed Budget</b>		<b>17,948</b>	<b>19,590</b>

## Resources and Housing

Budget Manager : Chief Digital & Information Officer

Digital and Information Service			
£000		Budget 2017/18	Budget 2018/19
Accounting Adjustments			
IAS 19 Pensions Costs		483	1,731
Capital Charges		4,421	5,200
		4,904	6,931
Central Recharges			
Corporate & Democratic Core Income		(33)	(23)
		(33)	(23)
Managed Outside the Service		4,871	6,908
Net Cost of Service		22,819	26,498

# Resources and Housing

Budget Manager : Chief Officer PPPU & Procurement

Public Private Partnership & Procurement			
	£000	Budget 2017/18	Budget 2018/19
Employees			
Direct Pay Costs		5,518	1,549
National Insurance Contributions		610	155
Superannuation Costs		883	232
Other Pension Costs		134	129
Other Employee Related Costs		11	4
Training And Development		40	15
		7,195	2,085
Premises			
Cleaning And Workplace Refuse		1	0
		1	0
Supplies & Services			
Materials and Equipment		2	1
Stationery and Postage		1	0
IT and telecommunications		22	4
Insurance		3	1
Professional Services and Subscriptions		1	0
Other Hired and Contracted Services		23	2
		52	8
Transport			
Vehicles And Plant Related Expenditure		2	1
Travel Allowances		18	3
		20	4
Internal Charges			
Managed Recharges Frm Other Directorates		95	1
		95	1
Managed Expenditure		7,363	2,098
Internal Income			
Income from other Directorates		(469)	(100)
Recharge Income from Capital		(4,760)	(16)
		(5,229)	(116)
Income - Charges			
Fees and charges		(51)	(51)
Other income		(789)	(409)
		(840)	(460)
Managed Income		(6,069)	(576)
<b>Net Managed Budget</b>		<b>1,294</b>	<b>1,522</b>
Accounting Adjustments			
IAS 19 Pensions Costs		262	67
Capital Charges		9	3
		271	69
Central Recharges			
Corporate & Democratic Core Income		(108)	(52)
		(108)	(52)
Managed Outside the Service		164	17

## Resources and Housing

Budget Manager : Chief Officer PPPU & Procurement

Public Private Partnership & Procurement			
	£000	Budget 2017/18	Budget 2018/19
<b>Net Cost of Service</b>		<b>1,457</b>	<b>1,540</b>

# Resources and Housing

Budget Manager : City Solicitor

Legal Services			
	£000	Budget 2017/18	Budget 2018/19
Employees			
Direct Pay Costs		3,238	3,166
National Insurance Contributions		322	316
Superannuation Costs		482	479
Other Pension Costs		46	46
Other Employee Related Costs		73	72
Training And Development		30	30
		4,190	4,110
Premises			
Cleaning And Workplace Refuse		2	2
		2	2
Supplies & Services			
Materials and Equipment		68	68
Stationery and Postage		5	5
IT and telecommunications		37	37
Insurance		2	3
Professional Services and Subscriptions		4	4
Allowances		1	1
Other Hired and Contracted Services		17	17
		135	136
Transport			
Travel Allowances		27	27
		27	27
Internal Charges			
Managed Recharges Frm Other Directorates		348	307
		348	307
Managed Expenditure		4,703	4,583
Internal Income			
Income from other Directorates		(6,489)	(1,396)
		(6,489)	(1,396)
Income - Sales			
Sale of Goods and Services		(52)	(52)
		(52)	(52)
Income - Charges			
Fees and charges		(93)	(93)
Other income		(283)	(283)
		(376)	(376)
Managed Income		(6,917)	(1,824)
<b>Net Managed Budget</b>		<b>(2,214)</b>	<b>2,759</b>
Accounting Adjustments			
IAS 19 Pensions Costs		170	358
Capital Charges		5	0
		175	358
Central Recharges			
Corporate & Democratic Core Income		(141)	(98)
		(141)	(98)



## Resources and Housing

Budget Manager : City Solicitor

Legal Services		
£000	Budget 2017/18	Budget 2018/19
Managed Outside the Service	33	259
<b>Net Cost of Service</b>	<b>(2,181)</b>	<b>3,018</b>

# Resources and Housing

Budget Manager : City Solicitor

Democratic Services			
	£000	Budget 2017/18	Budget 2018/19
Employees			
Direct Pay Costs		3,931	3,940
National Insurance Contributions		361	359
Superannuation Costs		244	241
Other Pension Costs		70	52
Other Employee Related Costs		3	2
Training And Development		10	10
		4,619	4,603
Premises			
Grounds Maintenance		1	1
Building Security		1	1
Cleaning And Workplace Refuse		0	0
		2	2
Supplies & Services			
Materials and Equipment		13	11
Stationery and Postage		30	30
Advertising		2	4
IT and telecommunications		107	119
Insurance		2	4
Professional Services and Subscriptions		18	18
Allowances		7	7
Other Hired and Contracted Services		26	26
Publication and Promotion		14	14
		219	233
Transport			
Vehicles And Plant Related Expenditure		3	3
Travel Allowances		15	13
Fuel		5	5
Transport Related Insurance		0	0
		24	22
Internal Charges			
Managed Recharges Frm Other Directorates		12	0
		12	0
Transfer Payments			
Civic Allowances		57	57
		57	57
Managed Expenditure		4,933	4,917
Income - Charges			
Fees and charges		(2)	(2)
Other income		(5)	(5)
		(7)	(7)
Managed Income		(7)	(7)
<b>Net Managed Budget</b>		<b>4,926</b>	<b>4,910</b>
Accounting Adjustments			
IAS 19 Pensions Costs		39	152
Capital Charges		9	7
		48	159

## Resources and Housing

Budget Manager : City Solicitor

Democratic Services			
	£000	Budget 2017/18	Budget 2018/19
Central Recharges Corporate & Democratic Core Income		(5,032)	(4,975)
		(5,032)	(4,975)
Managed Outside the Service		(4,984)	(4,816)
<b>Net Cost of Service</b>		<b>(58)</b>	<b>94</b>

# Resources and Housing

Budget Manager : Chief Officer Property and Contracts

Leeds Building Services			
	£000	Budget 2017/18	Budget 2018/19
Employees			
Direct Pay Costs		16,020	19,791
National Insurance Contributions		1,558	1,940
Superannuation Costs		2,312	3,133
Other Pension Costs		139	41
Other Employee Related Costs		87	91
Training And Development		67	85
		20,184	25,080
Premises			
Buildings Maintenance		262	105
Building Security		17	17
Cleaning And Workplace Refuse		34	294
Gas		6	6
Electricity		24	24
Other Utilities		12	12
NNDR		64	61
		418	518
Supplies & Services			
Materials and Equipment		9,129	10,997
Stationery and Postage		54	54
IT and telecommunications		207	207
Insurance		7	15
Professional Services and Subscriptions		17	17
Allowances		0	0
Other Hired and Contracted Services		11,978	17,072
Licences		3	3
		21,395	28,366
Transport			
Vehicles And Plant Related Expenditure		885	607
Travel Allowances		109	109
Fuel		436	436
Transport Related Insurance		125	91
		1,555	1,244
Internal Charges			
Managed Recharges Frm Other Directorates		452	452
Charges To/From HRA		196	0
		648	452
Managed Expenditure		44,201	55,660
Internal Income			
Income from other Directorates		(51,431)	(65,201)
		(51,431)	(65,201)
Income - Sales			
Sale of Goods and Services		(125)	0
		(125)	0
Income - Charges			
Other income		(1,025)	(70)
		(1,025)	(70)
Managed Income		(52,580)	(65,271)

## Resources and Housing

Budget Manager : Chief Officer Property and Contracts

Leeds Building Services			
£000		Budget 2017/18	Budget 2018/19
<b>Net Managed Budget</b>		<b>(8,380)</b>	<b>(9,611)</b>
Accounting Adjustments			
IAS 19 Pensions Costs		1,007	2,599
Capital Charges		475	489
		1,482	3,088
Central Recharges			
Corporate & Democratic Core Income		0	(4)
		0	(4)
Managed Outside the Service		1,482	3,084
<b>Net Cost of Service</b>		<b>(6,898)</b>	<b>(6,527)</b>

## Resources and Housing

Budget Manager : Director of Resources and Housing

SP Contracts & SECC		
	£000	
	Budget 2017/18	Budget 2018/19
Supplies & Services		
Grants and Contributions	12	12
	12	12
Agency Payments		
Services provided by other organisations	10,042	9,972
	10,042	9,972
Managed Expenditure	10,054	9,984
Internal Income		
Income from other Directorates	(819)	(899)
Recharge Income from Capital	(198)	(198)
Charges to / from HRA	(2,804)	(2,804)
	(3,821)	(3,901)
Managed Income	(3,821)	(3,901)
<b>Net Managed Budget</b>	<b>6,233</b>	<b>6,083</b>
Accounting Adjustments		
Capital Charges	18	42
	18	42
Managed Outside the Service	18	42
<b>Net Cost of Service</b>	<b>6,251</b>	<b>6,125</b>

# Resources and Housing

Budget Manager : Chief Officer Housing Management

Strategic Housing Partnership & Support			
	£000	Budget 2017/18	Budget 2018/19
Employees			
Direct Pay Costs		4,655	5,846
National Insurance Contributions		458	586
Superannuation Costs		686	886
Other Pension Costs		13	12
Other Employee Related Costs		2	2
Training And Development		3	3
		5,817	7,334
Premises			
Buildings Maintenance		113	113
Cleaning And Workplace Refuse		0	0
Other Utilities		2	2
Rents		40	40
NNDR		12	12
Premises Related Insurance		2	1
		170	169
Supplies & Services			
Materials and Equipment		10	10
Stationery and Postage		12	12
Advertising		3	3
IT and telecommunications		7	7
Insurance		4	4
Professional Services and Subscriptions		80	80
Grants and Contributions		167	167
Allowances		0	0
Security Services		2	2
Other Hired and Contracted Services		403	431
Miscellaneous		0	0
		689	718
Transport			
Vehicles And Plant Related Expenditure		19	19
Travel Allowances		88	88
Fuel		4	4
Transport Related Insurance		3	1
		114	111
Internal Charges			
Managed Recharges Frm Other Directorates		130	1,145
Charges To/From HRA		432	432
		562	1,576
Agency Payments			
Contributions to Partnerships		19	19
		19	19
Appropriations			
Transfers to/from Earmarked Reserves		(40)	(40)
		(40)	(40)
Managed Expenditure		7,330	9,888
Internal Income			
Income from other Directorates	67	(82)	(82)
Recharge Income from Capital		(1,421)	(1,510)

# Resources and Housing

Budget Manager : Chief Officer Housing Management

Strategic Housing Partnership & Support			
	£000	Budget 2017/18	Budget 2018/19
Internal Income			
Charges to / from HRA		(2,886)	(2,930)
Redistribution of grants income		(264)	(268)
		(4,652)	(4,789)
Income - Grants			
DCLG Grants		0	(1,794)
		0	(1,794)
Income - Sales			
Sale of Goods and Services		(15)	(15)
		(15)	(15)
Income - Charges			
Fees and charges		(428)	(433)
Other income		(103)	(103)
Rents		(303)	(303)
Income Received From ALMOs/BITMO		(6)	(6)
		(839)	(844)
Income - Other			
Interest and Dividends		(2)	(2)
		(2)	(2)
Managed Income		(5,508)	(7,444)
<b>Net Managed Budget</b>		<b>1,822</b>	<b>2,445</b>
Accounting Adjustments			
IAS 19 Pensions Costs		295	735
Capital Charges		4,770	8,482
		5,065	9,218
Central Recharges			
Corporate & Democratic Core Income		0	(18)
		0	(18)
Managed Outside the Service		5,065	9,200
<b>Net Cost of Service</b>		<b>6,887</b>	<b>11,645</b>



# Resources and Housing

Budget Manager : Chief Officer Property and Contracts

Corporate Property Management			
	£000	Budget 2017/18	Budget 2018/19
Employees			
Direct Pay Costs		669	682
National Insurance Contributions		89	90
Superannuation Costs		100	104
Other Pension Costs		27	26
Other Employee Related Costs		0	0
Training And Development		4	4
		890	907
Premises			
Buildings Maintenance		4,346	4,865
Grounds Maintenance		5	5
Building Security		25	25
Gas		32	32
Electricity		47	47
Other Utilities		39	39
NNDR		215	246
Premises Related Insurance		14	7
		4,723	5,266
Supplies & Services			
Materials and Equipment		4	4
IT and telecommunications		17	17
Insurance		1	2
		23	23
Transport			
Vehicles And Plant Related Expenditure		2	2
Travel Allowances		31	31
Fuel		1	1
		34	34
Internal Charges			
Managed Recharges Frm Other Directorates		165	146
		165	146
Managed Expenditure		5,835	6,377
Internal Income			
Recharge Income from Capital		(450)	(450)
		(450)	(450)
Income - Charges			
Other income		(96)	(96)
		(96)	(96)
Managed Income		(546)	(546)
<b>Net Managed Budget</b>		<b>5,289</b>	<b>5,831</b>
Accounting Adjustments			
IAS 19 Pensions Costs		18	62
Capital Charges		199	195
		217	257
Managed Outside the Service	69	217	257
<b>Net Cost of Service</b>		<b>5,506</b>	<b>6,088</b>

# Resources and Housing

Budget Manager : Chief Officer Shared Services

Shared Services			
	£000	Budget 2017/18	Budget 2018/19
Employees			
Direct Pay Costs		18,084	18,493
Agency And Temporary Staff		5	5
National Insurance Contributions		2,084	1,648
Superannuation Costs		2,982	2,778
Other Pension Costs		189	493
Other Employee Related Costs		759	758
Training And Development		15	15
		24,117	24,189
Premises			
Buildings Maintenance		1	1
Building Security		5	4
Cleaning And Workplace Refuse		8	6
Gas		10	10
Electricity		17	17
Other Utilities		2	6
Rents		122	99
NNDR		34	32
		198	175
Supplies & Services			
Materials and Equipment		421	371
Stationery and Postage		1,186	1,167
Advertising		1	1
IT and telecommunications		412	414
Insurance		5	9
Professional Services and Subscriptions		14	14
Allowances		0	0
Other Hired and Contracted Services		493	504
Publication and Promotion		1	1
		2,533	2,481
Transport			
Vehicles And Plant Related Expenditure		25	25
Travel Allowances		9	9
Fuel		18	12
Transport Related Insurance		1	1
		52	47
Internal Charges			
Managed Recharges Frm Other Directorates		56	52
		56	52
Managed Expenditure		26,957	26,943
Internal Income			
Income from other Directorates		(6,284)	(6,331)
Recharge Income from Capital		0	(67)
		(6,284)	(6,398)
Income - Sales			
Sale of Goods and Services		(351)	(357)
		(351)	(357)
Income - Charges			
Fees and charges		(379)	(419)

# Resources and Housing

Budget Manager : Chief Officer Shared Services

Shared Services			
	£000	Budget 2017/18	Budget 2018/19
Income - Charges Other income		(367)	(385)
		(746)	(804)
Managed Income		(7,381)	(7,559)
<b>Net Managed Budget</b>		<b>19,576</b>	<b>19,384</b>
Accounting Adjustments IAS 19 Pensions Costs Capital Charges		1,104	1,860
		173	140
		1,276	2,000
Central Recharges Corporate & Democratic Core Income		(6)	(4)
		(6)	(4)
Managed Outside the Service		1,270	1,996
<b>Net Cost of Service</b>		<b>20,846</b>	<b>21,380</b>

# Resources and Housing

Budget Manager : Chief Officer Civic Enterprise

Commercial Services			
	£000	Budget 2017/18	Budget 2018/19
Employees			
Direct Pay Costs		27,630	29,751
Agency And Temporary Staff		251	193
National Insurance Contributions		1,582	1,606
Superannuation Costs		3,118	3,784
Other Pension Costs		140	174
Other Employee Related Costs		100	83
Training And Development		105	102
		32,925	35,692
Premises			
Buildings Maintenance		64	64
Grounds Maintenance		1	1
Building Security		14	14
Cleaning And Workplace Refuse		254	226
Gas		52	52
Electricity		55	55
Other Utilities		29	29
NNDR		129	129
Accommodation Charges		1	1
Premises Related Insurance		5	4
		604	575
Supplies & Services			
Materials and Equipment		7,051	6,717
Stationery and Postage		11	12
Advertising		1	1
IT and telecommunications		213	203
Insurance		24	31
Professional Services and Subscriptions		17	12
Catering Service		0	0
Recycling and Reuse		1	0
Waste Disposal and Landfill Tax		6	6
Allowances		1	1
Other Hired and Contracted Services		1,098	1,071
Licences		0	0
Publication and Promotion		19	8
Miscellaneous		27	24
		8,471	8,087
Transport			
Vehicles And Plant Related Expenditure		5,212	5,174
Travel Allowances		88	95
Fuel		4,830	4,828
Private Hire		7,796	7,816
Transport Related Insurance		94	113
		18,020	18,026
Internal Charges			
Managed Recharges Frm Other Directorates		429	344
Charges To/From HRA		245	245
		673	589
Agency Payments			
Services provided by Voluntary Sector		28	28

## Resources and Housing

Budget Manager : Chief Officer Civic Enterprise

Commercial Services			
	£000	Budget 2017/18	Budget 2018/19
Agency Payments		28	28
Managed Expenditure		60,721	62,997
Internal Income			
Income from other Directorates		(55,333)	(55,851)
Charges to / from HRA		(307)	(307)
		(55,640)	(56,159)
Income - Grants			
Government Grants		(178)	(178)
		(178)	(178)
Income - Sales			
Sale of Goods and Services		(1,847)	(1,864)
		(1,847)	(1,864)
Income - Charges			
Fees and charges		(604)	(705)
Contributions		(228)	(372)
Other income		(517)	(517)
		(1,349)	(1,594)
Managed Income		(59,014)	(59,795)
<b>Net Managed Budget</b>		<b>1,708</b>	<b>3,202</b>
Accounting Adjustments			
IAS 19 Pensions Costs		1,277	2,935
Capital Charges		288	688
		1,565	3,623
Central Recharges			
Corporate & Democratic Core Income		(51)	(22)
		(51)	(22)
Other Internal Adjustments			
Internal Reallocations Charges		1,272	1,272
Internal Reallocations Income		(1,272)	(1,272)
		0	0
Managed Outside the Service		1,514	3,600
<b>Net Cost of Service</b>		<b>3,222</b>	<b>6,802</b>

# Resources and Housing

Budget Manager : Chief Officer Civic Enterprise

Facilities Management			
	£000	Budget 2017/18	Budget 2018/19
Employees			
Direct Pay Costs		1,340	1,546
National Insurance Contributions		86	101
Superannuation Costs		179	216
Other Pension Costs		38	46
Other Employee Related Costs		5	5
Training And Development		6	6
		1,655	1,920
Premises			
Buildings Maintenance		156	406
Grounds Maintenance		123	123
Building Security		367	369
Cleaning And Workplace Refuse		577	821
Gas		438	475
Electricity		1,211	1,077
Other Utilities		321	329
Rents		1,250	1,250
NNDR		2,845	3,158
Premises Related Insurance		163	154
		7,450	8,163
Supplies & Services			
Materials and Equipment		200	322
Stationery and Postage		1	1
IT and telecommunications		6	28
Insurance		7	7
Professional Services and Subscriptions		0	10
Security Services		0	325
Other Hired and Contracted Services		75	75
Licences		6	6
		294	773
Transport			
Vehicles And Plant Related Expenditure		8	8
Travel Allowances		7	22
Fuel		4	4
Private Hire		0	0
Transport Related Insurance		1	1
		19	34
Internal Charges			
Managed Recharges Frm Other Directorates		274	481
Charges To/From HRA		63	63
		337	543
Managed Expenditure		9,754	11,433
Internal Income			
Income from other Directorates		(1,566)	(1,566)
Charges to / from HRA		(76)	(76)
		(1,641)	(1,641)
Income - Grants			
Government Grants		(936)	(936)
		(936)	(936)

## Resources and Housing

Budget Manager : Chief Officer Civic Enterprise

Facilities Management			
	£000	Budget 2017/18	Budget 2018/19
Income - Sales			
Sale of Goods and Services		(1)	(1)
		(1)	(1)
Income - Charges			
Fees and charges		(704)	(704)
Other income		(380)	(380)
Rents		(201)	(201)
		(1,285)	(1,285)
Managed Income		(3,863)	(3,863)
<b>Net Managed Budget</b>		<b>5,892</b>	<b>7,570</b>
Accounting Adjustments			
IAS 19 Pensions Costs		42	136
Capital Charges		1,018	780
		1,060	916
Central Recharges			
Corporate & Democratic Core Income		(4)	(3)
		(4)	(3)
Managed Outside the Service		1,056	913
<b>Net Cost of Service</b>		<b>6,947</b>	<b>8,483</b>

# Resources and Housing

Budget Manager : Director of Resources and Housing

Low Carbon			
	£000	Budget 2017/18	Budget 2018/19
Employees			
Direct Pay Costs		296	777
National Insurance Contributions		33	78
Superannuation Costs		44	118
Other Pension Costs		0	0
Other Employee Related Costs		0	3
Training And Development		0	6
		373	982
Premises			
Other Utilities		0	7
		0	7
Supplies & Services			
Materials and Equipment		0	0
Stationery and Postage		0	0
Advertising		0	12
IT and telecommunications		0	3
Insurance		0	1
Professional Services and Subscriptions		0	0
Grants and Contributions		60	60
Consultancy Services		0	20
Other Hired and Contracted Services		54	15
		114	112
Transport			
Travel Allowances		3	6
		3	6
Managed Expenditure		490	1,108
Internal Income			
Charges to / from HRA		(42)	(42)
		(42)	(42)
Income - Charges			
Fees and charges		0	(20)
		0	(20)
Managed Income		(42)	(62)
<b>Net Managed Budget</b>		<b>448</b>	<b>1,046</b>
Accounting Adjustments			
IAS 19 Pensions Costs		20	99
Capital Charges		0	50
		20	149
Central Recharges			
Corporate & Democratic Core Income		0	(17)
		0	(17)
Managed Outside the Service		20	133
<b>Net Cost of Service</b>		<b>468</b>	<b>1,178</b>



Communities and Environment

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## Communities and Environment

Summary of budget by service (£000)

Budget Manager	Service	Total 2017/18	Managed by the Service			Managed Outside the Service	Total 2018/19
			Spending	Income	Net		
Chief Officer Communities	Communities	5,012	16,393	(11,594)	4,799	294	5,093
Chief Officer Customer Access and Welfare	Customer Access	20,992	23,429	(3,952)	19,477	2,305	21,781
Chief Officer Elections, Licensing & Registration	Elections, Licensing and Registration	(125)	6,239	(5,485)	753	291	1,044
Chief Officer Customer Access and Welfare	Welfare and Benefits	2,304	253,990	(250,116)	3,874	543	4,416
Chief Officer Environmental Action	Car Parking Services	(7,869)	4,936	(13,168)	(8,232)	872	(7,360)
Chief Officer Community Safety	Community Safety	1,612	7,203	(5,033)	2,170	518	2,688
Chief Officer Waste Management	Waste Management	34,616	41,662	(7,861)	33,801	1,873	35,675
Chief Officer Parks and Countryside	Parks And Countryside	9,182	31,420	(24,626)	6,794	3,683	10,477
Chief Officer Environmental Action	Environmental Action (City Centre)	1,580	2,011	(427)	1,583	151	1,734
Chief Officer Environmental Action	Environmental Health	1,619	2,053	(561)	1,492	1	1,494
Chief Officer Environmental Action	Cleaner Neighbourhood Teams	10,231	12,506	(4,561)	7,946	2,962	10,907
Net Cost of Service		79,154	401,842	(327,384)	74,458	13,492	87,950
	Transfers to and from earmarked reserves	(2,723)	0	0	0	(6,945)	(6,945)
Net Revenue Charge		76,431	401,842	(327,384)	74,458	6,546	81,005

# Communities and Environment

Budget Manager : Chief Officer Communities

Communities			
	£000	Budget 2017/18	Budget 2018/19
Employees			
Direct Pay Costs		2,925	3,173
National Insurance Contributions		330	327
Superannuation Costs		456	467
Other Pension Costs		57	60
Other Employee Related Costs		1	3
Training And Development		0	0
		3,768	4,030
Premises			
Cleaning And Workplace Refuse		1	0
Gas		3	5
Electricity		2	1
Other Utilities		1	0
Rents		7	7
NNDR		206	208
Accommodation Charges		1,144	1,102
Premises Related Insurance		13	15
		1,376	1,339
Supplies & Services			
Materials and Equipment		10	9
Stationery and Postage		19	12
IT and telecommunications		54	67
Insurance		3	11
Professional Services and Subscriptions		39	39
Grants and Contributions		1,900	2,957
Catering Service		3	3
Allowances		2	1
Other Hired and Contracted Services		2,023	2,692
Licences		4	4
Publication and Promotion		17	11
		4,074	5,806
Transport			
Travel Allowances		26	25
Private Hire		0	6
		26	30
Internal Charges			
Managed Recharges Frm Other Directorates		359	744
Distributed Grants		1,501	978
		1,860	1,723
Agency Payments			
Services provided by other organisations		4,265	3,814
		4,265	3,814
Appropriations			
Transfers to/from Earmarked Reserves		0	(350)
		0	(350)
Managed Expenditure		15,369	16,393
Internal Income			
Income from other Directorates	80	(365)	(798)
Charges to / from HRA		(511)	(511)

# Communities and Environment

Budget Manager : Chief Officer Communities

Communities			
	£000	Budget 2017/18	Budget 2018/19
Internal Income			
Redistribution of grants income		(1,130)	(1,284)
		(2,005)	(2,592)
Income - Grants			
Government Grants		(7,344)	(6,897)
DCLG Grants		0	(271)
		(7,344)	(7,169)
Income - Charges			
Fees and charges		(312)	(332)
Contributions		(361)	(1,395)
Other income		(100)	(106)
Rents		(1)	(1)
		(773)	(1,833)
Managed Income		(10,122)	(11,594)
<b>Net Managed Budget</b>		<b>5,247</b>	<b>4,799</b>
Accounting Adjustments			
IAS 19 Pensions Costs		148	366
Capital Charges		420	622
		568	988
Central Recharges			
Corporate & Democratic Core Income		(803)	(694)
		(803)	(694)
Other Internal Adjustments			
Internal Reallocations Charges		449	0
Internal Reallocations Income		(449)	0
		0	0
Managed Outside the Service		(235)	294
<b>Net Cost of Service</b>		<b>5,012</b>	<b>5,093</b>

# Communities and Environment

Budget Manager : Chief Officer Customer Access and Welfare

Customer Access			
	£000	Budget 2017/18	Budget 2018/19
Employees			
Direct Pay Costs		13,941	14,553
Agency And Temporary Staff		27	27
National Insurance Contributions		1,474	1,538
Superannuation Costs		1,703	1,800
Other Pension Costs		316	410
Other Employee Related Costs		10	10
Training And Development		28	27
		17,500	18,365
Premises			
Buildings Maintenance		20	20
Grounds Maintenance		4	4
Building Security		24	224
Cleaning And Workplace Refuse		15	17
Gas		110	88
Electricity		171	141
Other Utilities		39	20
Rents		1	1
NNDR		584	552
Accommodation Charges		8	8
Premises Related Insurance		28	25
		1,004	1,101
Supplies & Services			
Materials and Equipment		1,037	979
Stationery and Postage		104	64
Advertising		1	3
IT and telecommunications		921	802
Insurance		21	19
Professional Services and Subscriptions		18	119
Allowances		3	5
Security Services		2	2
Commissioned Services		0	(12)
Other Hired and Contracted Services		779	778
Licences		2	2
Publication and Promotion		5	4
Miscellaneous		0	0
		2,893	2,764
Transport			
Vehicles And Plant Related Expenditure		79	76
Travel Allowances		47	52
Fuel		39	34
Transport Related Insurance		5	0
		170	162
Internal Charges			
Managed Recharges Frm Other Directorates		1,005	1,037
		1,005	1,037
Managed Expenditure		22,572	23,429
Internal Income	82		
Income from other Directorates		(946)	(947)

# Communities and Environment

Budget Manager : Chief Officer Customer Access and Welfare

Customer Access			
	£000	Budget 2017/18	Budget 2018/19
Internal Income			
Recharge Income from Capital		(750)	(700)
Charges to / from HRA		(189)	(490)
		(1,885)	(2,137)
Income - Sales			
Sale of Goods and Services		(479)	(462)
		(479)	(462)
Income - Charges			
Fees and charges		(674)	(673)
Contributions		(250)	(265)
Other income		(54)	(414)
Rents		0	0
		(978)	(1,352)
Managed Income		(3,342)	(3,952)
<b>Net Managed Budget</b>		<b>19,230</b>	<b>19,477</b>
Accounting Adjustments			
IAS 19 Pensions Costs		448	1,097
Capital Charges		1,351	1,240
		1,799	2,338
Central Recharges			
Corporate & Democratic Core Income		(37)	(33)
		(37)	(33)
Managed Outside the Service		1,762	2,305
<b>Net Cost of Service</b>		<b>20,992</b>	<b>21,781</b>

# Communities and Environment

Budget Manager : Chief Officer Elections, Licensing & Registration

Elections, Licensing and Registration			
	£000	Budget 2017/18	Budget 2018/19
Employees			
Direct Pay Costs		2,514	3,455
National Insurance Contributions		248	273
Superannuation Costs		399	421
Other Pension Costs		44	28
Other Employee Related Costs		6	8
Training And Development		30	45
		3,242	4,230
Premises			
Buildings Maintenance		7	6
Grounds Maintenance		1	2
Building Security		2	7
Cleaning And Workplace Refuse		6	6
Gas		4	7
Electricity		18	27
Other Utilities		3	4
Rents		0	160
NNDR		30	31
Premises Related Insurance		0	0
		71	249
Supplies & Services			
Materials and Equipment		132	134
Stationery and Postage		75	379
Advertising		69	12
IT and telecommunications		221	371
Insurance		3	10
Professional Services and Subscriptions		9	9
Allowances		1	1
Security Services		7	7
Other Hired and Contracted Services		193	234
Licences		1	1
		709	1,158
Transport			
Vehicles And Plant Related Expenditure		6	6
Travel Allowances		31	31
Fuel		2	2
Transport Related Insurance		0	0
		39	40
Internal Charges			
Managed Recharges Frm Other Directorates		614	563
		614	563
Managed Expenditure		4,676	6,239
Internal Income			
Income from other Directorates		(4)	(51)
		(4)	(51)
Income - Sales			
Sale of Goods and Services		(8)	(39)
		(8)	(39)
Income - Charges			



## Communities and Environment

Budget Manager : Chief Officer Elections, Licensing & Registration

Elections, Licensing and Registration			
	£000	Budget 2017/18	Budget 2018/19
Income - Charges			
Fees and charges		(3,870)	(4,351)
Contributions		(935)	(935)
Other income		(109)	(109)
		(4,914)	(5,395)
Managed Income		(4,926)	(5,485)
<b>Net Managed Budget</b>		<b>(250)</b>	<b>753</b>
Accounting Adjustments			
IAS 19 Pensions Costs		135	327
Capital Charges		17	9
		151	336
Central Recharges			
Corporate & Democratic Core Income		(27)	(45)
		(27)	(45)
Managed Outside the Service		124	291
<b>Net Cost of Service</b>		<b>(125)</b>	<b>1,044</b>

# Communities and Environment

Budget Manager : Chief Officer Customer Access and Welfare

Welfare and Benefits			
	£000	Budget 2017/18	Budget 2018/19
Employees			
Direct Pay Costs		4,846	4,960
National Insurance Contributions		444	456
Superannuation Costs		738	762
Other Pension Costs		91	92
Other Employee Related Costs		(93)	4
Training And Development		9	9
		6,035	6,284
Premises			
Cleaning And Workplace Refuse		0	0
Rents		5	5
		5	5
Supplies & Services			
Materials and Equipment		(26)	1
Stationery and Postage		423	431
IT and telecommunications		626	638
Insurance		2	5
Professional Services and Subscriptions		114	115
Grants and Contributions		2,333	2,360
Allowances		1	1
External Audit Fees		42	42
Other Hired and Contracted Services		226	230
Publication and Promotion		1	1
Miscellaneous		33	33
		3,772	3,857
Transport			
Travel Allowances		44	24
		44	24
Internal Charges			
Managed Recharges Frm Other Directorates		37	8
		37	8
Transfer Payments			
Compensation Payments		1	1
Housing Benefit Payments		277,026	243,811
		277,027	243,812
Managed Expenditure		286,921	253,990
Internal Income			
Income from other Directorates		(510)	(520)
Charges to / from HRA		(800)	(800)
		(1,310)	(1,320)
Income - Grants			
Government Grants		(273,217)	(241,177)
DCLG Grants		(1,193)	(1,091)
		(274,410)	(242,268)
Income - Charges			
Fees and charges		(29)	(20)
Other income		(9,102)	(6,508)
		(9,131)	(6,528)

# Communities and Environment

Budget Manager : Chief Officer Customer Access and Welfare

Welfare and Benefits		
£000	Budget 2017/18	Budget 2018/19
Managed Income	(284,852)	(250,116)
<b>Net Managed Budget</b>	<b>2,069</b>	<b>3,874</b>
Accounting Adjustments		
IAS 19 Pensions Costs	240	550
Capital Charges	11	2
	251	553
Central Recharges		
Corporate & Democratic Core Income	(16)	(10)
	(16)	(10)
Managed Outside the Service	235	543
<b>Net Cost of Service</b>	<b>2,304</b>	<b>4,416</b>

# Communities and Environment

Budget Manager : Chief Officer Environmental Action

Car Parking Services			
	£000	Budget 2017/18	Budget 2018/19
Employees			
Direct Pay Costs		2,001	1,995
National Insurance Contributions		173	176
Superannuation Costs		286	296
Other Pension Costs		36	11
Other Employee Related Costs		2	1
Training And Development		2	2
		2,500	2,481
Premises			
Buildings Maintenance		10	10
Grounds Maintenance		20	29
Building Security		18	18
Cleaning And Workplace Refuse		50	42
Electricity		56	50
Other Utilities		21	21
Rents		7	0
NNDR		717	787
Premises Related Insurance		5	7
		904	963
Supplies & Services			
Materials and Equipment		290	294
Stationery and Postage		6	6
Advertising		6	6
IT and telecommunications		165	155
Insurance		4	3
Professional Services and Subscriptions		206	202
Other Hired and Contracted Services		544	561
Publication and Promotion		4	4
		1,224	1,230
Transport			
Vehicles And Plant Related Expenditure		41	41
Travel Allowances		2	2
Fuel		20	21
Transport Related Insurance		2	1
		64	65
Internal Charges			
Managed Recharges Frm Other Directorates		203	197
		203	197
Managed Expenditure		4,895	4,936
Internal Income			
Income from other Directorates		(69)	(57)
		(69)	(57)
Income - Charges			
Fees and charges		(13,267)	(13,088)
Other income		(18)	(9)
Rents		(14)	(14)
		(13,299)	(13,111)
Managed Income		(13,368)	(13,168)

## Communities and Environment

Budget Manager : Chief Officer Environmental Action

Car Parking Services		
£000	Budget 2017/18	Budget 2018/19
<b>Net Managed Budget</b>	<b>(8,473)</b>	<b>(8,232)</b>
Accounting Adjustments		
IAS 19 Pensions Costs	92	238
Capital Charges	511	633
	603	872
Managed Outside the Service	603	872
<b>Net Cost of Service</b>	<b>(7,869)</b>	<b>(7,360)</b>

# Communities and Environment

Budget Manager : Chief Officer Community Safety

Community Safety			
	£000	Budget 2017/18	Budget 2018/19
Employees			
Direct Pay Costs		4,011	4,311
Agency And Temporary Staff		50	0
National Insurance Contributions		391	449
Superannuation Costs		584	657
Other Pension Costs		69	43
Other Employee Related Costs		7	6
Training And Development		6	6
		5,117	5,473
Premises			
Cleaning And Workplace Refuse		0	0
Electricity		9	11
Other Utilities		1	1
Rents		8	8
NNDR		0	6
		18	26
Supplies & Services			
Materials and Equipment		14	14
Stationery and Postage		9	9
IT and telecommunications		281	287
Insurance		5	5
Professional Services and Subscriptions		331	59
Grants and Contributions		130	130
Allowances		1	1
Security Services		18	18
Other Hired and Contracted Services		1,317	886
Licences		4	4
		2,109	1,411
Transport			
Vehicles And Plant Related Expenditure		57	58
Travel Allowances		54	54
Fuel		36	37
Transport Related Insurance		13	3
		161	152
Internal Charges			
Managed Recharges Frm Other Directorates		453	140
		453	140
Managed Expenditure		7,857	7,203
Internal Income			
Income from other Directorates		(1,354)	(1,096)
Charges to / from HRA		(3,203)	(3,555)
		(4,557)	(4,651)
Income - Grants			
Government Grants		(1,506)	(40)
		(1,506)	(40)
Income - Charges			
Contributions		(94)	(68)
Other income		(261)	(274)
		(355)	(342)

## Communities and Environment

Budget Manager : Chief Officer Community Safety

Community Safety		
	£000	
	Budget 2017/18	Budget 2018/19
Managed Income	(6,418)	(5,033)
<b>Net Managed Budget</b>	<b>1,439</b>	<b>2,170</b>
Accounting Adjustments		
IAS 19 Pensions Costs	189	511
Capital Charges	82	56
	271	567
Central Recharges		
Corporate & Democratic Core Income	(97)	(49)
	(97)	(49)
Managed Outside the Service	173	518
<b>Net Cost of Service</b>	<b>1,612</b>	<b>2,688</b>

# Communities and Environment

Budget Manager : Chief Officer Waste Management

Waste Management			
	£000	Budget 2017/18	Budget 2018/19
Employees			
Direct Pay Costs		10,663	11,820
Agency And Temporary Staff		258	255
National Insurance Contributions		1,071	1,181
Superannuation Costs		1,546	1,764
Other Pension Costs		221	280
Other Employee Related Costs		95	101
Training And Development		42	42
		13,895	15,445
Premises			
Buildings Maintenance		103	91
Building Security		5	5
Cleaning And Workplace Refuse		5	5
Gas		5	3
Electricity		112	114
Other Utilities		31	31
Rents		5	5
NNDR		223	240
Premises Related Insurance		2	2
		490	495
Supplies & Services			
Materials and Equipment		322	309
Stationery and Postage		7	6
IT and telecommunications		97	98
Insurance		33	26
Professional Services and Subscriptions		3	3
Recycling and Reuse		2,485	2,678
Waste Disposal and Landfill Tax		3,231	2,773
Allowances		0	0
Consultancy Services		3	8
Security Services		64	46
Other Hired and Contracted Services		52	336
Licences		53	54
Publication and Promotion		215	215
PFI Unitary Charges		11,731	11,335
Miscellaneous		5	0
		18,301	17,887
Transport			
Vehicles And Plant Related Expenditure		2,897	2,775
Travel Allowances		13	13
Fuel		1,439	1,486
Transport Related Insurance		125	109
		4,474	4,383
Internal Charges			
Managed Recharges Frm Other Directorates		3,219	3,451
		3,219	3,451
Managed Expenditure		40,379	41,662
Internal Income	92		
Income from other Directorates		(461)	(461)



# Communities and Environment

Budget Manager : Chief Officer Waste Management

Waste Management			
	£000	Budget 2017/18	Budget 2018/19
Internal Income			
Charges to / from HRA		(254)	(225)
		(715)	(686)
Income - Grants			
Government Grants		(5,269)	(5,269)
		(5,269)	(5,269)
Income - Sales			
Sale of Goods and Services		(482)	(589)
		(482)	(589)
Income - Charges			
Fees and charges		(327)	(377)
Other income		(573)	(940)
		(900)	(1,317)
Managed Income		(7,366)	(7,861)
<b>Net Managed Budget</b>		<b>33,014</b>	<b>33,801</b>
Accounting Adjustments			
IAS 19 Pensions Costs		473	1,207
Capital Charges		3,247	2,771
		3,720	3,977
Central Recharges			
Corporate & Democratic Core Income		(58)	(45)
		(58)	(45)
Other Internal Adjustments			
Internal Reallocations Income		(2,059)	(2,059)
		(2,059)	(2,059)
Managed Outside the Service		1,603	1,873
<b>Net Cost of Service</b>		<b>34,616</b>	<b>35,675</b>

# Communities and Environment

Budget Manager : Chief Officer Parks and Countryside

Parks And Countryside			
	£000	Budget 2017/18	Budget 2018/19
Employees			
Direct Pay Costs		12,360	13,114
Agency And Temporary Staff		15	0
National Insurance Contributions		1,071	1,120
Superannuation Costs		1,564	1,980
Other Pension Costs		95	54
Other Employee Related Costs		41	64
Training And Development		65	65
		15,211	16,397
Premises			
Buildings Maintenance		13	13
Grounds Maintenance		3,185	3,231
Building Security		56	58
Cleaning And Workplace Refuse		338	346
Gas		409	401
Electricity		392	413
Other Utilities		237	256
Rents		17	17
NNDR		381	412
Premises Related Insurance		20	18
		5,048	5,165
Supplies & Services			
Materials and Equipment		3,307	3,906
Stationery and Postage		10	10
Advertising		22	22
IT and telecommunications		68	81
Insurance		276	256
Professional Services and Subscriptions		271	235
Grants and Contributions		311	341
Waste Disposal and Landfill Tax		1	1
Allowances		0	0
Consultancy Services		2	2
Security Services		25	26
Other Hired and Contracted Services		838	921
Licences		31	31
Publication and Promotion		46	52
Miscellaneous		1	1
		5,211	5,887
Transport			
Vehicles And Plant Related Expenditure		1,255	1,256
Travel Allowances		20	20
Fuel		467	486
Transport Related Insurance		74	58
		1,815	1,820
Internal Charges			
Managed Recharges Frm Other Directorates		2,090	2,152
		2,090	2,152
Managed Expenditure	94	29,376	31,420
Internal Income			

# Communities and Environment

Budget Manager : Chief Officer Parks and Countryside

Parks And Countryside			
	£000	Budget 2017/18	Budget 2018/19
Internal Income			
Income from other Directorates		(4,589)	(4,625)
Charges to / from HRA		(4,055)	(4,196)
		(8,644)	(8,821)
Income - Grants			
Government Grants		(40)	(40)
		(40)	(40)
Income - Sales			
Sale of Goods and Services		(2,785)	(4,000)
		(2,785)	(4,000)
Income - Charges			
Fees and charges		(9,485)	(9,910)
Contributions		(296)	(296)
Other income		(637)	(639)
Rents		(905)	(920)
		(11,323)	(11,765)
Managed Income		(22,792)	(24,626)
<b>Net Managed Budget</b>		<b>6,584</b>	<b>6,794</b>
Accounting Adjustments			
IAS 19 Pensions Costs		641	1,615
Capital Charges		1,975	2,096
		2,616	3,711
Central Recharges			
Corporate & Democratic Core Income		(18)	(27)
		(18)	(27)
Managed Outside the Service		2,598	3,683
<b>Net Cost of Service</b>		<b>9,182</b>	<b>10,477</b>

# Communities and Environment

Budget Manager : Chief Officer Environmental Action

Environmental Action (City Centre)			
	£000	Budget 2017/18	Budget 2018/19
Employees			
Direct Pay Costs		1,147	1,207
National Insurance Contributions		104	112
Superannuation Costs		168	191
Other Pension Costs		28	28
Other Employee Related Costs		5	0
Training And Development		4	4
		1,457	1,543
Premises			
Buildings Maintenance		1	1
Electricity		3	2
Other Utilities		3	4
NNDR		2	2
		9	9
Supplies & Services			
Materials and Equipment		30	31
IT and telecommunications		5	5
Insurance		8	1
Professional Services and Subscriptions		138	141
Other Hired and Contracted Services		32	31
		214	211
Transport			
Vehicles And Plant Related Expenditure		169	170
Travel Allowances		4	2
Fuel		49	50
Transport Related Insurance		17	0
		239	223
Internal Charges			
Managed Recharges Frm Other Directorates		56	25
		56	25
Managed Expenditure		1,975	2,011
Internal Income			
Income from other Directorates		(167)	(167)
Recharge Income from Capital		0	(1)
		(167)	(168)
Income - Charges			
Fees and charges		(214)	(214)
Other income		(80)	(45)
		(294)	(259)
Managed Income		(461)	(427)
<b>Net Managed Budget</b>		<b>1,514</b>	<b>1,583</b>
Accounting Adjustments			
IAS 19 Pensions Costs		51	133
Capital Charges		15	18
		66	151
Managed Outside the Service		66	151

## Communities and Environment

Budget Manager : Chief Officer Environmental Action

Environmental Action (City Centre)			
	£000	Budget 2017/18	Budget 2018/19
<b>Net Cost of Service</b>		<b>1,580</b>	<b>1,734</b>

# Communities and Environment

Budget Manager : Chief Officer Environmental Action

Environmental Health			
	£000	Budget 2017/18	Budget 2018/19
<b>Employees</b>			
Direct Pay Costs		1,088	1,097
National Insurance Contributions		112	113
Superannuation Costs		165	174
Other Pension Costs		131	114
Other Employee Related Costs		1	1
Training And Development		8	7
		1,506	1,506
<b>Premises</b>			
Buildings Maintenance		2	2
Cleaning And Workplace Refuse		1	0
Electricity		7	5
Other Utilities		0	0
		10	7
<b>Supplies &amp; Services</b>			
Materials and Equipment		53	53
Stationery and Postage		11	9
IT and telecommunications		6	5
Insurance		7	4
Professional Services and Subscriptions		243	250
Allowances		0	0
Other Hired and Contracted Services		86	87
Publication and Promotion		4	4
		409	411
<b>Transport</b>			
Vehicles And Plant Related Expenditure		8	8
Travel Allowances		50	51
Fuel		5	5
Transport Related Insurance		2	0
		66	65
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		68	16
Charges To/From HRA		48	48
		116	65
<b>Managed Expenditure</b>		2,107	2,053
<b>Internal Income</b>			
Income from other Directorates		(116)	(116)
Charges to / from HRA		(49)	(49)
		(165)	(165)
<b>Income - Sales</b>			
Sale of Goods and Services		(93)	(93)
		(93)	(93)
<b>Income - Charges</b>			
Fees and charges		(19)	(19)
Contributions		(34)	(34)
Other income		(254)	(243)
Income Received From ALMOs/BITMO		0	(7)
		(307)	(303)

# Communities and Environment

Budget Manager : Chief Officer Environmental Action

Environmental Health		
	£000	
	Budget 2017/18	Budget 2018/19
Managed Income	(565)	(561)
<b>Net Managed Budget</b>	<b>1,542</b>	<b>1,492</b>
Accounting Adjustments		
IAS 19 Pensions Costs	(54)	33
Capital Charges	173	4
	119	36
Central Recharges		
Corporate & Democratic Core Income	(42)	(35)
	(42)	(35)
Managed Outside the Service	77	1
<b>Net Cost of Service</b>	<b>1,619</b>	<b>1,494</b>

# Communities and Environment

Budget Manager : Chief Officer Environmental Action

Cleaner Neighbourhood Teams			
	£000	Budget 2017/18	Budget 2018/19
Employees			
Direct Pay Costs		7,117	7,297
National Insurance Contributions		621	649
Superannuation Costs		976	1,072
Other Pension Costs		106	35
Other Employee Related Costs		39	37
Training And Development		17	17
		8,875	9,107
Premises			
Buildings Maintenance		20	20
Cleaning And Workplace Refuse		345	345
Gas		0	3
Electricity		6	3
Other Utilities		44	43
Rents		3	3
NNDR		8	10
		425	427
Supplies & Services			
Materials and Equipment		227	230
Stationery and Postage		4	4
Advertising		0	0
IT and telecommunications		12	12
Insurance		49	22
Professional Services and Subscriptions		131	133
Grants and Contributions		0	60
Allowances		0	0
Other Hired and Contracted Services		491	391
		913	852
Transport			
Vehicles And Plant Related Expenditure		1,438	1,451
Travel Allowances		61	63
Fuel		457	466
Transport Related Insurance		71	78
		2,027	2,058
Internal Charges			
Managed Recharges Frm Other Directorates		87	62
		87	62
Managed Expenditure		12,328	12,506
Internal Income			
Income from other Directorates		(26)	(17)
Charges to / from HRA		(4,219)	(4,301)
		(4,245)	(4,317)
Income - Sales			
Sale of Goods and Services		(20)	(20)
		(20)	(20)
Income - Charges			
Fees and charges		(5)	(5)
Other income		(247)	(218)
		(252)	(223)



# Communities and Environment

Budget Manager : Chief Officer Environmental Action

Cleaner Neighbourhood Teams		
£000	Budget 2017/18	Budget 2018/19
Managed Income	(4,517)	(4,561)
<b>Net Managed Budget</b>	<b>7,811</b>	<b>7,946</b>
Accounting Adjustments		
IAS 19 Pensions Costs	333	869
Capital Charges	119	75
	451	944
Central Recharges		
Corporate & Democratic Core Income	(91)	(41)
	(91)	(41)
Other Internal Adjustments		
Internal Reallocations Charges	2,059	2,059
	2,059	2,059
Managed Outside the Service	2,419	2,962
<b>Net Cost of Service</b>	<b>10,231</b>	<b>10,907</b>

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**Strategic and Central**

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## Strategic and Central Accounts

Summary of budget by service (£000)

Budget Manager	Service	Total 2017/18	Managed by the Service			Managed Outside the Service	Total 2018/19
			Spending	Income	Net		
Chief Officer Financial Services	Strategic Accounts	(19,282)	(6,580)	(40,285)	(46,864)	24,712	(22,152)
Chief Officer Financial Services	Debt Financing Costs	19,215	24,747	(1,167)	23,580	(475)	23,105
Chief Officer Financial Services	Corporate & Democratic Core	11,807	0	162	162	10,829	10,991
Chief Officer Financial Services	Non-Distributable Costs	4,401	0	0	0	6,487	6,487
Chief Officer Financial Services	Government Grants And Parish Precepts	(22,160)	9,740	(36,895)	(27,155)	0	(27,155)
Chief Officer Financial Services	Joint Committees And Other Bodies	37,100	36,913	0	36,913	0	36,913
Chief Officer Financial Services	Miscellaneous	(99)	5,930	(852)	5,078	(4,475)	602
Chief Officer Financial Services	Capital Accounting Appropriations	(79,449)	0	0	0	(91,049)	(91,049)
Chief Officer Financial Services	Corporate Insurance	0	10,294	(10,294)	0	0	0
Net Cost of Service		(48,467)	81,044	(89,330)	(8,287)	(53,971)	(62,258)
	Transfers to and from earmarked reserves	(27,451)	0	0	0	(25,981)	(25,981)
Net Revenue Charge		(75,919)	81,044	(89,330)	(8,287)	(79,952)	(88,239)

# Strategic and Central Accounts

Budget Manager : Chief Officer Financial Services

Strategic Accounts			
	£000	Budget 2017/18	Budget 2018/19
Employees			
Training And Development		(250)	(90)
		(250)	(90)
Supplies & Services			
Grants and Contributions		75	70
General Capitalisation		(7,482)	(8,482)
Corporate Initiatives & Savings Targets		(1,000)	(600)
Other Hired and Contracted Services		4	4
		(8,403)	(9,008)
Appropriations			
Transfer to/from General Fund Reserves		0	1,756
Transfers to/from Earmarked Reserves		(3,100)	750
Transfers to/from Capital Reserve		361	12
		(2,739)	2,518
Managed Expenditure		(11,392)	(6,580)
Internal Income			
Income from other Directorates		(15,220)	(21,647)
Charges to / from HRA		(14,069)	(12,743)
Corporate & Democratic Core Chge to HRA		(1,517)	(1,517)
		(30,806)	(35,907)
Income - Charges			
Fees and charges		(1,077)	(459)
Other income		(4,920)	(3,919)
		(5,997)	(4,378)
Managed Income		(36,803)	(40,285)
<b>Net Managed Budget</b>		<b>(48,194)</b>	<b>(46,864)</b>
Accounting Adjustments			
IAS 19 Pensions Costs		28,912	24,712
		28,912	24,712
Managed Outside the Service		28,912	24,712
<b>Net Cost of Service</b>		<b>(19,282)</b>	<b>(22,152)</b>

# Strategic and Central Accounts

Budget Manager : Chief Officer Financial Services

Debt Financing Costs			
	£000	Budget 2017/18	Budget 2018/19
Supplies & Services			
Professional Services and Subscriptions		0	475
		0	475
Capital			
Capital Financing Charge		0	(725)
External Interest Charge		65,551	69,689
Statutory capital charge to HRA		(27,662)	(27,662)
Use of capital receipts to fund PFI		(18,754)	(18,030)
Minimum Revenue Provision		1,000	1,000
		20,135	24,272
Managed Expenditure		20,135	24,747
Income - Charges			
Fees and charges		(316)	(316)
Other income		(250)	(300)
		(566)	(616)
Income - Other			
Interest and Dividends		(354)	(551)
		(354)	(551)
Managed Income		(920)	(1,167)
<b>Net Managed Budget</b>		<b>19,215</b>	<b>23,580</b>
Central Recharges			
Corporate & Democratic Core Income		0	(475)
		0	(475)
Managed Outside the Service		0	(475)
<b>Net Cost of Service</b>		<b>19,215</b>	<b>23,105</b>

# Strategic and Central Accounts

Budget Manager : Chief Officer Financial Services

Corporate & Democratic Core			
	£000	Budget 2017/18	Budget 2018/19
Internal Income Corporate & Democratic Core Chge to HRA		162	162
		162	162
Managed Income		162	162
<b>Net Managed Budget</b>		<b>162</b>	<b>162</b>
Central Recharges Corporate & Democratic Core Income		11,645	10,829
		11,645	10,829
Managed Outside the Service		11,645	10,829
<b>Net Cost of Service</b>		<b>11,807</b>	<b>10,991</b>



## Strategic and Central Accounts

Budget Manager : Chief Officer Financial Services

Government Grants And Parish Precepts		
	£000	
	Budget 2017/18	Budget 2018/19
Transfer Payments		
Business Rates Levy	1,739	9,740
	1,739	9,740
Managed Expenditure	1,739	9,740
Income - Grants		
Government Grants	(1,565)	(290)
DCLG Grants	(22,334)	(36,605)
	(23,899)	(36,895)
Managed Income	(23,899)	(36,895)
<b>Net Managed Budget</b>	<b>(22,160)</b>	<b>(27,155)</b>
<b>Net Cost of Service</b>	<b>(22,160)</b>	<b>(27,155)</b>

# Strategic and Central Accounts

Budget Manager : Chief Officer Financial Services

Joint Committees And Other Bodies		
	£000	
	Budget 2017/18	Budget 2018/19
Agency Payments		
Former joint committee residual costs	0	(290)
WY Joint Committees	1,384	1,396
WY Probation Service	6	6
WY Combined Authority (formerly WY PTE)	34,046	34,046
Flood Defence Levy	370	390
Coroners Service	1,295	1,366
	37,100	36,913
Managed Expenditure	37,100	36,913
<b>Net Managed Budget</b>	<b>37,100</b>	<b>36,913</b>
<b>Net Cost of Service</b>	<b>37,100</b>	<b>36,913</b>

# Strategic and Central Accounts

Budget Manager : Chief Officer Financial Services

Miscellaneous			
	£000	Budget 2017/18	Budget 2018/19
Employees			
Other Pension Costs		5,417	5,131
		5,417	5,131
Supplies & Services			
Professional Services and Subscriptions		100	100
Grants and Contributions		298	298
		398	398
Agency Payments			
Former joint committee residual costs		421	393
		421	393
Transfer Payments			
Land Drainage Levies		7	7
		7	7
Managed Expenditure		6,243	5,930
Income - Grants			
Government Grants		(157)	(82)
		(157)	(82)
Income - Charges			
Contributions		(925)	(764)
Other income		(6)	(6)
		(931)	(770)
Managed Income		(1,088)	(852)
<b>Net Managed Budget</b>		<b>5,155</b>	<b>5,078</b>
Accounting Adjustments			
IAS 19 Pensions Costs		(5,761)	(5,131)
Capital Charges		607	756
		(5,153)	(4,375)
Central Recharges			
Corporate & Democratic Core Income		(100)	(100)
		(100)	(100)
Managed Outside the Service		(5,253)	(4,475)
<b>Net Cost of Service</b>		<b>(99)</b>	<b>602</b>

# Strategic and Central Accounts

Budget Manager : Chief Officer Financial Services

Corporate Insurance			
	£000	Budget 2017/18	Budget 2018/19
Supplies & Services			
IT and telecommunications		44	40
Insurance		3,558	5,202
Other Hired and Contracted Services		681	669
		4,283	5,911
Internal Charges			
Managed Recharges Frm Other Directorates		4,127	4,383
		4,127	4,383
Appropriations			
Transfers to/from Earmarked Reserves		1,028	0
		1,028	0
Managed Expenditure		9,438	10,294
Internal Income			
Income from other Directorates		(9,398)	(10,248)
		(9,398)	(10,248)
Income - Charges			
Other income		(40)	(46)
		(40)	(46)
Managed Income		(9,438)	(10,294)
<b>Net Managed Budget</b>		<b>0</b>	<b>0</b>
<b>Net Cost of Service</b>		<b>0</b>	<b>0</b>