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Report of: Chief Executive		
Report to: Full Council		
Date: 14 November 2018 Subject: Devolution, WYCA & Leeds City Region LEP update		
If relevant, name(s) of Ward(s):		
Are there implications for equality and diversity and cohesion and integration?	☐ Yes	⊠ No
Is the decision eligible for Call-In?	☐ Yes	⊠ No
Does the report contain confidential or exempt information?	☐ Yes	⊠ No
If relevant, Access to Information Procedure Rule num	ber:	
Appendix number:		

Summary of main issues

This report is intended to update Members on matters in the Leeds City Region Local Enterprise Partnership (LEP) and through the West Yorkshire Combined Authority (WYCA).

The main issues described in this report are related to an update on Devolution and from the latest public WYCA meetings in October 2018.

Recommendations

Members are asked to consider the content of this paper and action that might be needed from Leeds City Council as a result.

1. Purpose of this report

1.1 This report is intended to update Members on matters related to the progress of Devolution and matters regarding the Leeds City Region LEP and the West Yorkshire Combined Authority.

2. Background information

2.1 Following cross party agreement, this is the eighteenth report to Full Council to provide an update to Members on the progress related to Devolution and the work of the WYCA and Leeds City Region LEP.

3. Main Issues

Devolution

- 3.1 Devolution remains an issue of significant importance to the city region; both in terms of using the powers and flexibilities already devolved, and in making progress towards further devolution.
- 3.2 Work has been undertaken over the summer to further progress the proposals. This includes developing detailed governance arrangements and the economic case for One Yorkshire devolution.

Recent developments

3.3 On 10th October 2018, Leaders and representatives of the 18 local authorities and the Sheffield City Region Mayor, Dan Jarvis sent the latest submission to the Secretary of State (Ministry of Housing Communities and Local Government) with the findings of an independent study on the economic rationale for devolving to Yorkshire and further developments in relation to the governance proposals – based on a single One Yorkshire Combined Authority which would be overseen by a directly elected Mayor from May 2020.

A proposed route map agreed by One Yorkshire Leaders was also included as part of the latest submission, which sets out the timings of key steps including statutory processes, which would enable the election of a One Yorkshire Mayor in 2020. Delivery of the route map will be dependent on the Government's response.

A summary of the recent One Yorkshire submission to the Government is attached at Appendix 1.

<u>Independent economic study findings</u>

- 3.4 The study highlights that whilst Yorkshire region is geographically diverse encompassing cities, towns, countryside and coast, it is a coherent economic area, with strong interconnections and shared issues and opportunities for the region.
- 3.5 One Yorkshire devolution seeks to identify and unlock the shared economic opportunities in the region, building on the distinctive strengths in key economic

sectors like manufacturing, energy, distribution, transport, food, tourism, health, public administration and education and the competitive location at the geographic centre of the country with national and international connectivity by rail, road, air and sea.

- 3.6 The study further highlights that One Yorkshire devolution has strong local support from residents, businesses, 18 local councils and the Sheffield City Region Mayor.
- 3.7 According to the study, 75% of people in the region identify with Yorkshire, supported by business, who overwhelmingly see the Yorkshire brand as an important benefit especially when trading internationally.
- 3.8 Below are some of the potential economic benefits highlighted in the economic study to the region and UK of the One Yorkshire devolution proposals:
 - Up to £5,400 more extra growth per person, per year in the Yorkshire economy
 - Up to £30bn per year added to the Yorkshire economy with the power and scale to narrow the productivity gap with the UK average
 - Up to £10.4bn extra in exports per year
 - Up to £1.3bn a year more for our economy from increased investment in R&D
 - Up to £1.56bn a year more for the region's economy from increased investments in skills

Governance arrangements

- 3.9 The latest developments of on the One Yorkshire governance proposals which respond to the Government's requirement that appropriate governance arrangements are in place that reflect Yorkshire's scale and diversity, were also included in the 10th October 2018 submission to the Secretary of State.
- 3.10 The One Yorkshire governance proposals include:
 - Directly-elected One Yorkshire Mayor
 - Supported by a One Yorkshire Combined Authority with representation from all 18 partner councils
 - Delivering a One Yorkshire local industrial strategy, focusing on shared economic opportunities and challenges
 - With strengthened, transparent local enterprise partnerships providing private sector leadership and focus in functional economic areas/ subregional economies
- 3.11 New powers and funding for Yorkshire would be overseen by directly elected One Yorkshire Mayor providing strong visible leadership. The only additional elected person would be the Mayor supported by a single inclusive One Yorkshire Combined Authority recognising political plurality and diverse geography, with all leaders round the table with a say. This proposed model will

- enable collective agreement on strategic direction and decisions that can promote balanced growth across Yorkshire.
- 3.12 The One Yorkshire governance arrangements would allow the delivery a One Yorkshire local industrial strategy, focusing on shared economic opportunities and challenges. Also, supported by strengthened, transparent local enterprise partnerships providing private sector leadership and focus in functional economic areas/ sub-regional economies. The proposed governance arrangements are designed to work for all parts of the region and ensure decision making at the most appropriate and lowest possible level. A commitment has been made that this will be delivered at no extra cost to the taxpayer.

Next steps

- 3.13 As part of their consideration of Government's stated position that the SCR deal must be fully implemented before progressing the One Yorkshire proposal, Leaders have been advised this would be unlikely to allow sufficient time to deliver the ambition of a One Yorkshire Mayor by May 2020. Leaders have therefore proposed that the implementation of the SCR deal and a One Yorkshire deal could pragmatically be progressed in parallel instead of entirely sequentially.
- 3.14 The Yorkshire Leaders Board met on 25 October 2018 to discuss the progress of the One Yorkshire Devolution proposals. It was noted that no response has yet been received from the Secretary of State (Ministry of Housing Communities and Local Government) to the latest submission from Leaders and representatives of the 18 local authorities and the Sheffield City Region Mayor on 10th October 2018.
- 3.15 Whilst there is not currently an agreed timetable with central government for further devolution to Leeds, it is hoped detailed discussions with relevant Ministers can take place as soon as possible, in order to progress the proposal for a One Yorkshire devolution deal.

West Yorkshire Combined Authority (WYCA)

- 3.16 The following items were among those discussed at the Combined Authority meeting on the 11th October 2018. All WYCA decisions are subject to call-in.
- 3.17 Capital Spending and Project Approvals

WYCA approved the progression of, and funding for, a number of projects, including the West Yorkshire Plus Transport Fund and Growth Deal. Projects progress through a three stage process, from Pipeline Eligibility to Pipeline Development to Delivery and Evaluation.

The total combined funding value for these schemes is £37.821 million when fully approved, with £20.766 million funded by WYCA. A total of £970,000 was sought as part of the report.

Schemes identified below specifically relate to Leeds.

Stage 1: Pipeline Eligibility

Warm Homes Fund round 2a

A scheme which is part of a wider programme to help households across Leeds City Region lower their fuel bills and keep their homes warm. Phase 2a will enable more homes to benefit from modern gas central heating.

The scheme is funded by the National Grid Warm Homes Fund.

Superfast Broadband West Yorkshire and York - Contract 3

The project will deploy broadband infrastructure across the West Yorkshire and York geography within some of the hardest to reach urban and rural areas, areas not already targeted through a commercial roll out and areas not targeted by the previous phases.

3.18 Budget planning 2019/20

At the 11th October 2018 meeting, the Combined Authority were updated on the business planning process and revenue budget planning for 2019/20.

It was proposed that the 2019/20 business and budget planning process will follow a broadly similar structure to last year, but will also seek to take account of lessons learned. The report stated the main phases of activity to be undertaken:

- **Aug-Oct 18** Directorate planning Initial internal review and challenge by officers and members. Public engagement
- **Nov 18** Detailed review and challenge by officers and members. Public engagement. Draft final version of budget prepared for Combined Authority.
- **Dec 18 -** Combined Authority consideration of proposed budget. Refining and finalising budget and corporate plan.
- **Jan 19** Final amendments. Final version submitted to Combined Authority.
- **Feb 19 -** Combined Authority approval of budget and outline corporate plan. Staff dissemination
- Mar 19 Corporate Plan production
- Apr 19 Corporate Plan approval

In relation to the budget development specifically, the WYCA report states further work has been undertaken on a number of the areas identified in the

report to the 2 August meeting, including revised forecasts being provided by lead officers in the organisation. The draft forecast for 2018/19 shows that the original budget position of a use of reserves of £1.4 million has now reduced slightly to a forecast use of reserves of £1.2 million. The variances are still being reviewed but staffing savings appear to have made the largest contribution to that position.

The budget approved in February 2018 required a programme of reduced expenditure on bus tendered services.

The report further states that the initial budget proposal for 2019/20 is being put together. It assumes the continuation of the £1 million levy reduction and includes a further target for reductions in bus tendered services to continue towards the eventual £15.9 million baseline in 2021. Early submissions indicate a potential use of reserves of £1.4 million which at this stage is slightly above the strategy agreed in February. Further detailed review work is being undertaken which will inform the iteration of the budget for the next meeting.

Work has also been undertaken this year with finance officers from local authority partners of WYCA, involving a review of the budget process and the issues facing the Combined Authority in setting its budget.

A detailed budget will be provided to the meeting of 13 December 2018 and final approval will be sought at the meeting of 14 February 2019.

3.19 <u>Leeds City Region Brexit resilience and opportunities assessment</u>

The Combined Authority was asked to note and endorse the work and progress to date in supporting the city regions businesses and communities ahead of the UK's departure from the EU.

The report also provided information to support future policy planning and to inform discussion on the shape of the services provided to Leeds City Region businesses and communities.

The WYCA report includes a detailed matrix setting out specific actions that have been taken to address the key issues identified in an assessment in December 2016 of headline policy issues. These include the following:

- Support to businesses –business support schemes to provide greater resilience
- **Skills** product development to support upskilling and meet the needs of businesses specifically impacted by Brexit
- **Investor development** ensuring capacity to respond the needs of key local businesses
- **Trade** maximising domestic and international trade opportunities in a new and emerging environment
- **Inward investment** driving investment from key global markets

The LEP Board now receives a detailed Brexit economic report with dedicated commentary on the extent to which current local and national economic data offers insights on the health of the Leeds City Region and wider economy. The Combined Authority has also monitored the impact of UK's withdrawal, having formally responded to the Migration Advisory Committee's consultation on "EEA Workers in the UK Labour Market" in October 2017, whilst providing local insight on business views of Brexit to the DEXU select committee in March 2017.

Furthermore, both the CA and the LEP are working closely with local and regional partners supporting complementary work at both the district and Yorkshire and Humber regional level. Going forward both will look to significantly enhance their evidence base.

<u>European Structural and Investment Funds (ESIF) and the UK Shared</u> Prosperity Fund

The Government has made a commitment to create a new UK Shared Prosperity Fund (UKSPF) to replace ESIF.

The WYCA report highlights that a key task for the Combined Authority is to ensure continuity with the EU funds ending in December 2020 and with UKSPF starting in 2021. Going forward this will mean that the Combined Authority will need to play a key role in shaping and influencing the design of the new fund over the next year

Developing policy the response to maximise opportunities

Building on the progress to date, further work has also been undertaken to consider how to exercise the level of support to businesses and local communities.

The report states that the key message underlying the assessment is that the city region must be prepared to seize the opportunities that flow from its strong investment offer as the UK builds a new trading model, by ensuring that the products and services which allow our business and people to grow in new geographical and human capital markets are in place.

3.20 <u>Strengthened Local Enterprise Partnerships</u>

The Combined Authority was updated on the Leeds City Region Enterprise Partnership's (the LEP's) response to the Government's 'Strengthened Local Enterprise Partnerships' report.

A Review of LEPs was announced in the Industrial Strategy White Paper in November 2017. The LEP Review resulted in Government publishing a paper on 'Strengthened Local Enterprise Partnerships' on 24 July. The Review makes

clear the opportunity for those LEPs that are able to move forward in line with its recommendations, in conjunction with strong local political leadership. As well as additional direct capacity funding to implement improvements, the Review makes clear that the further roll-out of Local Industrial Strategies and access to the UK Shared Prosperity Fund rest on LEPs operating appropriately.

The Review proposes a number of changes to boost the performance of LEPs, increase their diversity and ensure they are operating in an open and transparent way. These include:

- A mandate for LEPs to submit proposals for revised geographies including removing overlaps.
- Supporting LEPs to consult widely and transparently on appointing new Chairs and improve board diversity.
- An aim for women to make up at least one third of LEP boards by 2020 with the expectation of equal representation by 2023.
- Up to £20m of additional funding between 2018/19 and 2019/20 to support the implementation of these changes and embed evidence in Local Industrial Strategies.

The Review requires two responses from LEPs, the first on proposals for the geography requirements and secondly setting out how the LEP will implement the other elements of the Review.

The LEP Board resolved at its meeting on 20 September to propose Government that a new LEP is created by combining the York, North Yorkshire and East Riding LEP, except for the East Riding, and the Leeds City Region. Enterprise Partnership, except for Barnsley.

The proposed new LEP would have a population of 3.1 million people and an annual economic output of £70.3 billion with 1.4 million jobs and 137,000 businesses. At almost 4,000 sq miles it covers 8% of England, including the major cities of Leeds, York, Bradford and Wakefield, complemented by diverse and distinctive towns and extensive rural and coastal areas (including three national parks). The rich diversity of places within the new geography means that coastal, rural and urban areas can combine to be stronger together, more effectively delivering inclusive growth, and be more influential with national and international partners. It is likely to be the largest LEP economy in the country outside of London.

The LEP Chair submitted the response on 28 September 2018, which is attached as Appendix 1 of the WYCA report.

The Leeds City Region LEP is also asked to respond by the end of October on how it will implement other improvements about leadership, transparency and performance. Appendix 2 of the WYCA report sets out how the LEP is positioned on those elements. The Combined Authority is the LEP's accountable body, meaning it provides the independent legal basis to implement decisions. Further reports will be brought to the Combined Authority

when it is clearer how the relationship between the LEP and Combined Authority will evolve.

The York, North Yorkshire & East Riding LEP Board submission

The York, North Yorkshire and East Riding Enterprise Partnership Board also submitted their response to government about proposed changes to geographical boundaries, as part of the 'Strengthening Local Partnerships' LEP review.

The York, North Yorkshire & East Riding LEP Board met on 14 September to consider the options and unanimously agreed to retain the current configuration of York, North Yorkshire & East Riding, including the overlaps with Leeds City Region and Humber LEPs, but strengthening and formalising collaboration with neighbouring LEPs.

The current LEP geography of York, North Yorkshire & East Riding comprises two unitary, one county and seven district councils. The LEP footprint overlaps with Humber LEP (East Riding of Yorkshire Council) and with Leeds City Region LEP (City of York Council, Harrogate Borough Council, Craven District Council and Selby District Council).

Next steps

The WYCA report states that the next steps for the Leeds City Region LEP and Combined Authority on the LEP Review are:

- To await response from Government on geography (expected November).
- Step-up joint discussions with partners in the York, North Yorkshire and East Riding LEP to collaboratively identify and develop better ways of working and understand how best practice across both organisations can be emulated. This includes, for example, the Leeds City Region's success in attracting transformative inward investment and how the YNYER LEP has focused on the growth potential of micro and small businesses in rural areas.
- Strengthen collaboration across all neighbouring LEPs, via the NP11 and with Yorkshire Leaders.
- Set out to Government how the LEP and Combined Authority will implement other improvements around Leadership & Capacity and Performance & Accountability.

3.21 Rail Performance and Governance Update

The Combined Authority was asked to note the update on the impact on passengers of the May 2018 rail timetable change and that Councillor Judith Blake, as the Authority's representative on the Transport for the North Rail North Committee, raises the Authority's concerns about the impact of prolonged

rail disruption and urges further action to restore rail performance to the level required by the respective franchises.

Emerging from the events of the summer, the Combined Authority was also asked to endorse the establishment of a West Yorkshire Combined Authority Rail Forum as described in the report. The Forum will enable the Combined Authority members, train operators, Network Rail, Transport for the North and other key bodies to discuss plans and issues affecting local services.

Governance Reviews

At the meeting of the Combined Authority in August, members set out the key points to submit to the review led by Councillor Blake and Rail Minister Jo Johnson into how the devolved franchise management arrangements can be strengthened to prevent the difficulties experienced by passengers since the timetables changed in May. These key points were also included in the 'Devolution, WYCA & Leeds City Region LEP update' report to Full Council on 12 September 2018.

The Review is expected to report its findings to the Transport for the North Board on 6 December 2018.

The Office of Rail and Road (ORR) published an interim report on 20 September 2018 into the national timetable disruption. Headed by ORR Chair Professor Stephen Glaister, its preliminary findings include the following (also stated in the WYCA report):

- Network Rail, Govia Thameslink Railway (GTR), Northern, the Department for Transport (DfT), and the Office of Rail and Road (ORR) all made mistakes, which contributed to the collapse of services, particularly on the GTR and Northern routes.
- There is an apparent gap in industry responsibility and accountability for managing systemic risks, and that needs to change.
- The System Operator (SO) function within Network Rail was in the best position to understand and manage the risks, but did not take sufficient action, especially in the critical period of autumn 2017.
- Neither GTR nor Northern were properly aware of or prepared for the problems in delivering the timetable and they did not do enough to provide accurate information to passengers when disruption occurred.
- Both DfT and ORR are responsible for overseeing aspects of the industry, but neither sufficiently questioned assurances they received from the industry about the risk of disruption.

The Secretary of State has in response launched a major review of the UK rail industry in the light of the failure of several franchises and the problems emerging nationally from the timetable changes. The review will be led by Keith Williams, former British Airways chief executive and deputy chairman of John Lewis Partnership, supported by an expert challenge panel, including Roger Marsh.

3.22 <u>Corporate Planning and performance</u>

The Combined Authority was updated on the corporate performance including progress against corporate plan priorities, risk management and budget position.

The Combined Authority's annual Corporate Plan 2018/19 sets out the vision and mission for the organisation and also highlights the long term regional ambitions. These ambitions fall under the key themes of boosting productivity, enabling inclusive growth and delivering 21st century transport.

A set of 14 headline success measures has been developed in order to measure the Combined Authority's success in contributing towards these regional ambitions. An update on progress against these success measures is provided as part of the performance snapshot report which is provided at Appendix 1 of the WYCA report. This shows that while the majority of indicators are assessed as 'green' (on track to be met), there is currently one indicator assessed as red which relates to the delivery of refurbished floor space through skills capital projects. At present it is estimated that this target won't be fully met in 2018/19, due to an unanticipated delay in the programme for one of the key projects.

Work is continuing on the development of integrated budget and business plan proposals for the 2019/20 financial year.

Corporate risk update

As part of the work to refresh corporate risk management arrangements, each Directorate at the CA has recently undertaken a detailed review of their directorate level risk registers. In light of these updates the corporate risk register for the organisation has subsequently been updated.

This has resulted in one new 'very high' rated risk and six new risks assessed as 'high' being added to the register.

The additional 'very high' risk relates to the possibility of corporate priorities not being met as a result of outdated organisational infrastructure and processes. While the assessment of this risk has resulted in a 'very high' rating being awarded at the current time, the projects which have been approved and are now underway as part of the transformation programme and the corporate technology programme are specifically designed to address this risk. The rating of 'very high' is therefore mitigated by the delivery of these critical organisational change programmes that are now moving forward at pace.

Six additional 'high' risks have been added to the corporate risk register. These include items relating to third party suppliers being unable to deliver against contracts, failure to secure sufficient revenue funding to deliver key services

and risks associated with changing external conditions which are outside of the control of the Combined Authority.

Revenue budget position - 2018/19

A summary of the 2018/19 current spend to budget as at August 2018 is attached at Appendix 2 in the WYCA report. There were no 'red' areas of concern to report in this paper.

The approved annual budget included a £1.4m deficit to be funded from general reserves. Forecasts at the time of the publication of the WYCA report suggest that expenditure is being managed within this figure.

3.23 Channel 4

The Combined Authority was updated on the significant inward investment opportunity and was asked for approval of the CA's bid to attract the Channel 4 National HQ to Leeds City Region.

Earlier in 2018 Channel 4 launched its '4 All the UK' strategy which involves the establishment of a new National HQ and two new Creative Hubs in the nations and regions. Leeds City Region submitted a bid for the Channel 4 National HQ to be in the City Region.

The WYCA report states that the Combined Authority, district partners and regional industry bodies have collaborated closely to develop a compelling offer to Channel 4, engaging with many creative artists, screenwriters, education institutions, film/TV sector professionals and the wider digital community who have lent support to the partnership approach. To support the Leeds City Region bid the #4Sparks social media campaign was created.

Following a strong collaborative bid and site visit, Leeds was shortlisted by Channel 4 for the location of their new National HQ, alongside Birmingham and Manchester.

During August and September, Channel 4 was holding advanced discussions with all of the shortlisted regions and has participated in visits to candidate cities to meet with members of the independent production sector, education providers and community groups from across the region.

Discussions continued to develop to an advanced stage to clarify and confirm the details within the proposals made by Leeds City Region partners. These were set out in Appendix 1 (stated as Exempt in the WYCA October 2018 report).

These proposals have been appraised in line with the Combined Authority assurance process and recommendations on progression of proposals, conditions and future approvals for this scheme have been made by the Combined Authority's Programme Appraisal Team. Approval was sought from the Combined Authority as part of the WYCA report.

Recent developments

On 31st October 2018, Channel 4's Chief Executive, Alex Mahon and the Channel 4 Board confirmed that Leeds will be the location of its new National HQ.

It was also announced, following discussions between Channel 4 and ITN, that a major new Channel 4 News hub will be established in Leeds, following the decision for Channel 4 to be located there in a new building, including a studio with the capability to regularly co-anchor the programme.

The announcement follows an extensive pitch process of two years of discussions with the broadcaster, with Tom Riordan, Chief Executive of Leeds City Council jointly leading the direct negotiations with the Leeds City Region Enterprise Partnership. The Leeds City Region bid also had cross party support, a strong partnership with local authority partners especially Bradford and York, Screen Yorkshire, the creative and digital agencies via the "All in Leeds" initiative, the education sector and many others.

This landmark decision is a sign of confidence in the city and initial forecasts suggest Channel 4's decision could directly contribute to the creation of more than 1,200 jobs and an economic impact of more than £1bn over the next decade across the Leeds City Region although the true impact, taking into account all the added value being home to a major international broadcaster will bring, will be much larger.

The new National HQ is also seen as a key opportunity to build on a fast growing independent production sector, the strong diverse, creative and digital sectors underpinned by world-leading universities in the city region, rebalance the UK broadcasting sector and help better represent the North and East of England in the national conversation.

The new National HQ and Creative Hubs (in Bristol and Glasgow) are to be established in 2019 and will be home to 300 Channel 4 jobs including key creative decision makers.

Further detailed work and discussions will now continue to identify locations and property within the National HQ location and delivery of the potential benefits across the city region. It is envisaged that staff will begin to move to the new location in 2019.

3.24 Corporate Update on Treasury Management

The purpose of this report was to provide an update on the legal claim issued against Barclays Bank PLC (Barclays) in respect of loans held by the Combined Authority and the 2006 regulatory findings made against Barclays on the manipulation of LIBOR.

The CA was asked for authorisation to be given to the Managing Director: to make a decision following consideration of legal advice and in consultation with

the Chair of the Combined Authority and Head of Legal and Governance Services on whether or not to proceed with service of the claim form; to take all necessary steps in relation to the proceedings; and take such action as is necessary to protect the interests of the Combined Authority.

Details of the potential estimated cost of legal proceedings beyond service of the claim were included in confidential Appendices of the WYCA report.

3.25 <u>European Structural and Investment Funds (ESIF) – Sustainable Urban</u> Development (SUD)

The Combined Authority, in its role as the Intermediate Body (IB) for the SUD part of the ESIF programme, was asked to approve the advice included in the outline assessment forms, the decision and any respective conditions outlined, and the prioritisation list for SUD included in the exempt Appendices of the WYCA report. The forms will be then submitted to the Managing Authority (MA), Ministry of Housing, Communities and Local Government (MHCLG).

The WYCA report recommendations also state that the agreement of the final selection of projects, once the MA has reconciled to the budget, is delegated to the Director, Resources in consultation with the Chair of the Combined Authority, as required, to ensure no further delays in progressing applications under the European programme occur.

4. Corporate Considerations

4.1 Consultation and Engagement

As this report is providing an update from a WYCA meeting, there hasn't been any specific consultation and engagement.

4.2 Equality and Diversity / Cohesion and Integration

There are no specific implications as a result of this report

4.3 Council policies and Best Council Plan

The Best Council Plan priorities refer to aspects of the WYCA work and are undertaken in that context.

4.4 Resources and value for money

There are no specific implications as a result of this report.

4.5 Legal Implications, Access to Information and Call In

There are no specific legal implications arising from this report.

4.6 **Risk Management**

There is currently a risk identified regarding Devolution on the Corporate Risk Register. This takes account of the need to secure a deal and the opportunities this presents, and ensures that any deal to be considered is in the best interests of the people of Leeds.

4.7 Recommendations

Members are asked to consider the content of this paper and action that might be needed from Leeds City Council as a result.

4.8 **Background documents**

None

4.9 **Appendices**

Appendix 1 - A summary of the One Yorkshire submission to the Government