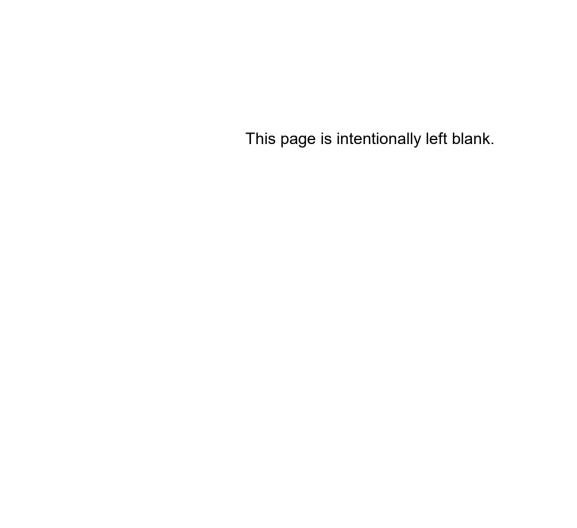
Revenue Budget 2020/21



Financial Management

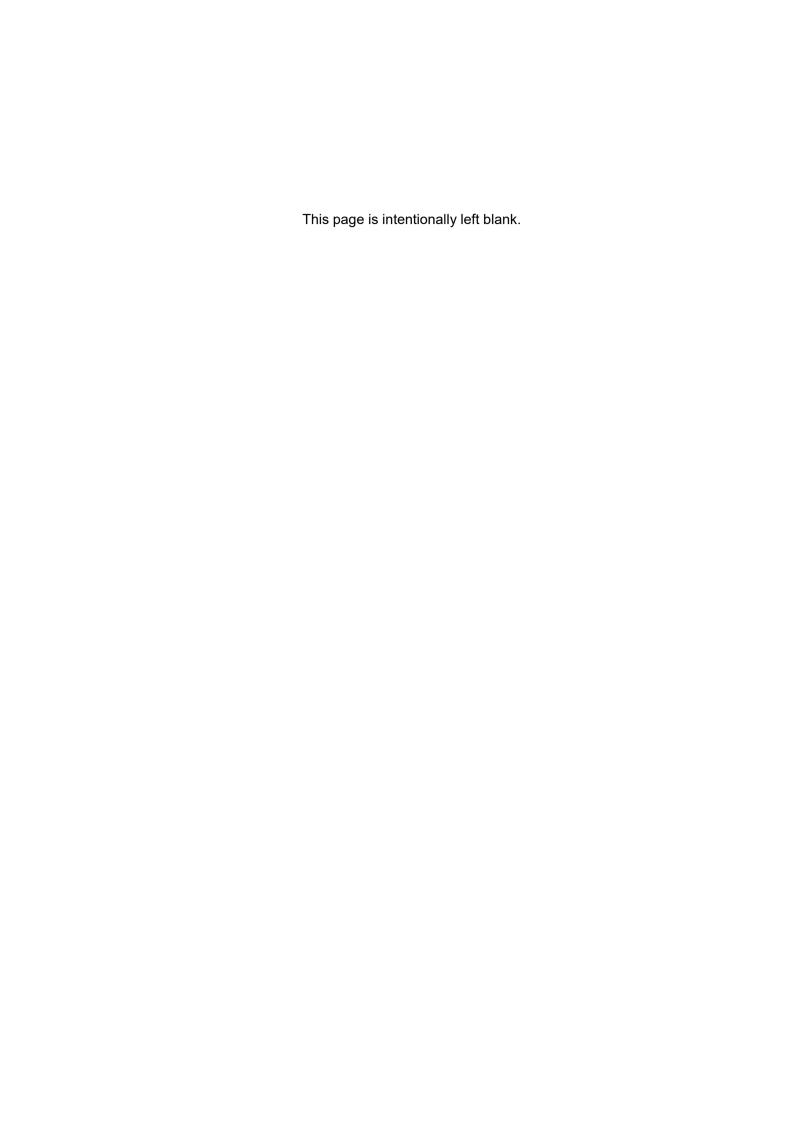


Budget Book 2020/21

Full Council 26th February 2020

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We prepare, balance and approve all budgets to the nearest £10. This document shows them to the nearest £1,000 so that they are easier to read. Any apparent arithmetical errors are due to this automatic rounding, and any budget elements smaller than £500 will appear as nil.



Statement of 2019/20 and 2020/21 budgets

		2019/20			2020/21	
Service	Net managed budget £000s	Net budget managed outside service £000s	Net budget £000s	Net managed budget £000s	Net budget managed outside service £000s	Net budget £000s
Adults and Health						
Health Partnerships	499	91	590	532	121	653
Access and Care	205,833	1,938	207,771	216,570	2,373	218,943
Service Transformation Team	1,493	160	1,653	1,991	249	2,240
Strategic Commissioning	(26,104)	1,426	(24,678)	(42,820)	1,115	(41,705)
Resources & Strategy	4,866	1,135	6,001	5,013	1,133	6,146
Provider services	19,367	2,991	22,358	19,385	3,922	23,307
Leeds Safeguarding Adults Board	226	25	251	226	31	257
Public Health	343	103	446	344	258	602
Pensions adjustment	206,523	(4,635) 3,234	(4,635) 209,757	0 201,241	(6,549) 2,653	(6,549) 203,894
Children and Families	200,020	0,204	200,707	201,241	2,000	200,004
Partnership and Health	18,253	16,220	34,473	18,471	17,930	36,401
Learning	4,894	1,081	5,975	5,400	1,597	6,997
Social Care	93,632	7,397	101,029	93,063	9,856	102,919
Resources and Strategy	4,970	(5,582)	(612)	5,437	(5,571)	(134)
Pensions adjustment	0	(2,591)	(2,591)	0	(5,688)	(5,688)
av Boots and	121,749	16,525	138,274	122,371	18,124	140,495
City Development Planning and Sustainable Development	1,945	672	2,617	1,683	940	2,623
Economic Development	1,945	862	2,505	1,083	137	2,623 1,868
Asset Management & Regeneration	(2,482)	6,384	3,902	(3,232)	4,614	1,382
Employment & Skills	1,694	173	1,867	1,713	429	2,142
Highways and Transportation	17,115	41,950	59,065	17,909	47,718	65,627
Arts and Heritage	10,863	7,027	17,890	12,382	3,111	15,493
Sport and Active Recreation	5,139	4,062	9,201	6,172	4,191	10,363
Resources and Strategy	1,026	(333)	693	1,045	109	1,154
Markets and City Centre	(1,052)	123	(929)	(1,064)	135	(929)
Pensions adjustment	0 35,891	(6,277) 54,643	(6,277) 90,534	0 38,339	(8,467) 52,917	(8,467) 91,256
Resources and Housing		·	·		•	·
Strategy and Improvement	4,973	72	5,045	5,170	(650)	4,520
Finance	7,138	(466)	6,672	7,247	(104)	7,143
Human Resources	6,088	395	6,483	5,962	460	6,422
Digital and Information Services	20,328	7,662	27,990	21,148	7,499	28,647
Procurement & Commercial Services	1,324	66	1,390	1,390	227	1,617
Legal Services	2,895	339	3,234	3,084	500	3,584
Democratic Services	4,989	(4,999)	(10)	5,095	(5,054)	41
Leeds Building Services	(11,009)	3,322	(7,687)	(10,655)	3,574	(7,081)
Supporting People Contract	6,083	44	6,127	6,083	32	6,115
Strategic Housing Partnership Corporate Property Management	1,091 6,170	1,406 404	2,497 6,574	1,409 6,320	10,011 294	11,420 6,614
Shared Services	19,189	2,097	21,286	19,234	2,614	21,848
Commercial Services	4,381	5,692	10,073	4,421	7,079	11,500
Facilities Management	8,244	1,845	10,089	7,916	918	8,834
Sustainable Energy and Air Quality	332	459	791	1,046	280	1,326
Pensions adjustment	0	(13,379)	(13,379)	0	(17,880)	(17,880)
	82,216	4,959	87,175	84,870	9,800	94,670
Communities and Environment Communities	5,356	1,202	6,558	4,852	1,155	6,007
Customer Access	20,012	2,390	22,402	20,546	2,840	23,386
Elections, Licensing and Registration	820	387	1,207	411	418	829
Welfare and Benefits	4,527	547	5,074	5,105	618	5,723
Car Parking Services	(8,280)	885	(7,395)	(7,385)	959	(6,426)
Community Safety	2,392	641	3,033	2,338	825	3,163
Waste Management	35,044	1,306	36,350	34,513	3,487	38,000
Parks & Countryside Environmental Action - City Centre	7,268 1,652	3,894 167	11,162 1,819	7,767 1,692	4,072 204	11,839 1,896
Environmental Health	1,594	42	1,636	1,457	150	1,607
Cleaner Neighbourhood Team	8,186	2,995	11,181	8,390	3,238	11,628
Pensions adjustment	0	(7,810)	(7,810)	0	(10,534)	(10,534)
	78,571	6,646	85,217	79,686	7,432	87,118
Strategic and Central Accounts						
Strategic and Central accounts	(12,758)	(61,248)	(74,006)	8,198	(59,091)	(50,893)
Pensions adjustment	0 (12,758)	(24,759) (86,007)	(24,759) (98,765)	0 8,198	(31,835) (90,926)	(31,835) (82,728)
NET COST OF CITY COUNCIL SERVICES	512,192	0	512,192	534,705	(30,323)	534,705
	·		·			
Contribution to/(from) General Fund Reserves	4,485	0	4,485	(9,000)		(9,000)
NET REVENUE CHARGE	516,677	0	516,677	525,705	0	525,705

Summary of 2020/21 budget by type of spending and income

	General Fund excluding Schools	Per Band D Property	Schools	HRA	Total Budget	% of total
	£000	£	£000	£000	£000	
Expenditure						
Employees	568,637	2,458	335,750	35,244	939,631	45
Premises	58.134	251	29.966	54.058	142,158	7
Supplies and services	12,190	_	91,150	101,785	,	10
Transport	50,944	220	1,601	396	52.941	3
Capital costs	35,747	154	15,952	57,420	109,119	5
Transfer payments	201.330	870	0,002	07,120	201.330	10
Payments to external service providers	438,006	1,893	0	105	438,111	21
, - y	1,364,988		474,419	249,008		100
	, ,	,		Í	, ,	
Income						
Grants	(466,852)	(2,018)	(439,025)	(21,385)	(927,262)	63
Rents	(17,881)	(77)	0	(212,482)	(230,363)	16
Fees, charges & other income	(261,908)	(1,132)	(35,394)	(10,111)	(307,413)	21
	(746,641)	(3,227)	(474,419)	(243,978)	(1,465,038)	100
Net budget	618,347	2,672	0	5,030	623,377	100
0 (1) (1 (1) (1)	(00.050)	(050)		(0.040)	(04.705)	
Contribution to/(from) IAS19 Pensions reserve	(80,953)	(350)		(3,842)	(84,795)	
Contribution to/(from) other earmarked reserves	(2,689)	(12)		(1,188)	(3,877)	
Contribution to/(from) General reserves	(9,000)	(39)	0	(F.020)	(9,000)	
	(92,642)	(400)	0	(5,030)	(97,672)	
Net revenue charge	525,705	2,272	0	0	525,705	

Notes: The number of Band D equivalent properties is

231,378

The total Individual Schools Budget (ISB) has been analysed at a subjective level in the above table. This provisional spend is based on previous expenditure and income patterns but will be subject to final determination by individual schools.

Item 1

Adults and Health

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Adults and Health Summary of budget by service (£000)

Budget Manager	Service	Total	Mana	Managed by the Service	d)	Managed	Total
		2019/20	Spending	Income	Net	Service	2020/21
Chief Officer Health Partnerships	Health Partnerships	290	1,496	(964)	532	121	653
Deputy Director Social Work and Social Care Services	Access and Care	207,771	254,451	(37,881)	216,570	2,372	218,943
Chief Officer Transformation & Innovation	Service Transformation Team	1,654	2,360	(369)	1,991	249	2,240
Deputy Director Integrated Commissioning	Strategic Commissioning	(24,678)	23,372	(66,192)	(42,820)	1,115	(41,705)
Chief Officer Resources and Strategy	Resources & Strategy	6,001	6,005	(885)	5,013	1,133	6,146
Deputy Director Social Work and Social	Provider Services	22,358	31,605	(12,220)	19,385	3,922	23,307
Deputy Director Social Work and Social Care Services	Leeds Safeguarding Adults Board	251	418	(193)	226	32	257
Director of Public Health	Public Health (Grant Funded)	446	45,293	(44,949)	344	258	602
Net Cost of Service		214,392	365,001	(163,759)	201,241	9,202	210,443
	Transfers to and from earmarked reserves	(4,635)	0	0	0	(6,549)	(6,549)
Net Revenue Charge		209,757	365,001	(163,759)	201,241	2,653	203,894

£000	Budget 2019/20	Budget 2020/21
Employees		
Direct Pay Costs	42,161	44,791
Agency And Temporary Staff	809	809
National Insurance Contributions	3,942	4,210
Superannuation Costs	6,126	6,511
Other Pension Costs	937	768
Other Employee Related Costs	65	54
Training And Development	369	364
Halling And Development	54,410	57,508
Premises	0.,	0.,000
Buildings Maintenance	52	52
Grounds Maintenance	25	25
Building Security	28	28
Cleaning And Workplace Refuse	104	104
Gas	216	207
Electricity	294	259
Other Utilities		
	158	162
Rents	129	44
NNDR	282	281
Accommodation Charges	9	12
Premises Related Insurance	32	14
0	1,329	1,189
Supplies & Services	000	
Materials and Equipment	602	602
Stationery and Postage	62	53
Advertising	4	4
IT and telecommunications	428	431
Insurance	67	78
Professional Services and Subscriptions	243	259
Grants and Contributions	302	201
Catering Service	27	25
Waste Disposal and Landfill Tax	12	12
Allowances	25	25
Consultancy Services	70	60
Commissioned Services	3,999	940
Other Hired and Contracted Services	526	561
Licences	44	42
Publication and Promotion	30	21
PFI Unitary Charges	5,207	5,207
Miscellaneous	145	138
THIS COLICE TO COLO	11,792	8,659
Transport	. 1,7 02	3,000
Vehicles And Plant Related Expenditure	28	28
Travel Allowances	931	933
Fuel	33	33
Private Hire	2	2
	29	32
Transport Related Insurance	1,024	1,028
Internal Charges	1,024	1,028
Managed Recharges Frm Other Directorates	9,599	⁶ 9,851
Managed Nechanges i ini Oniel Directorates	9,599	9,851
	9,599	9,001

£000	Budget 2019/20	Budget 2020/21
Agency Payments		
Services provided by other organisations	544	545
Services provided by Voluntary Sector	25,982	27,514
Carers Fees and Allowances	715	641
Services provided by Health Authorities	2,150	2,047
Public Health Commissioned Services	28,304	27,558
Contributions to Partnerships	95,529	101,923
Fees to Carers	473	394
Day Care	293	170
Home Care	29,605	34,546
Sheltered Accommodation	3,662	5,548
Residential and Nursing Placements	76,697	78,898
ŭ	263,954	279,783
Transfer Payments		
Direct Payments	12,542	10,643
Direct dymente	12,542	10,643
Appropriations	12,072	10,040
Transfers to/from Earmarked Reserves	(1,446)	(3,660)
Transiers Willom Lamarkeu Neserves	(1,446)	(3,660)
Managed Expenditure	353,204	365,001
Internal Income		
Income from other Directorates	(3,307)	(3,254)
Recharge Income from Capital	(313)	(513)
Charges to / from HRA	(698)	(699)
	(4,319)	(4,466)
Income - Grants	(1,010)	(.,)
Government Grants	(47,900)	(45,795)
DCLG Grants	(32,119)	(42,919)
DOLO GIAINO	(80,019)	(88,714)
Income - Sales	(00,010)	(00,7 1 1)
Sale of Goods and Services	(916)	(899)
Calc of Goods and Gervices	(916)	(899)
Income - Charges	(910)	(033)
Fees and charges	(316)	(316)
Contributions	1 ' '	, ,
Other income	(60,134)	(68,144)
	(656)	(923)
Rents	(321)	(297)
	(61,428)	(69,680)
Managed Income	(146,681)	(163,759)
Net Managed Budget	206,523	201,241
Accounting Adjustments		
IAS 19 Pensions Costs	4,644	6,549
Transfers to/from Statutory Reserves	(4,635)	(6,549)
Capital Charges	3,467	2,747
	3,476	2,747
Central Recharges	3,470	۷,۱41
•	(242)	7 (04)
Corporate & Democratic Core Income	` '	(94)
	(242)	(94)

£000	Budget 2019/20	Budget 2020/21
Managed Outside the Service	3,234	2,653
Net Cost of Service	209,757	203,894

Budget Manager: Chief Officer Health Partnerships

£000£	Budget 2019/20	Budget 2020/21
Employees		
Direct Pay Costs	851	877
National Insurance Contributions	92	95
Superannuation Costs	138	139
Other Pension Costs	29	30
	1,110	1,141
Supplies & Services		
Materials and Equipment	1	1
Stationery and Postage	1	1
IT and telecommunications	2	2
Professional Services and Subscriptions	2	2
Other Hired and Contracted Services	98	98
Publication and Promotion	2	2
	106	106
Transport		
Travel Allowances	4	4
	4	4
Agency Payments		
Services provided by other organisations	117	117
Contributions to Partnerships	69	128
	186	245
Managed Expenditure	1,405	1,496
Internal Income		
Income from other Directorates	(212)	(274
	(212)	(274
Income - Charges	,	
Fees and charges	(17)	(17
Contributions	(678)	(673
	(695)	(690
Managed Income	(906)	(964
Net Managed Budget	499	532
Accounting Adjustments		
Accounting Adjustments IAS 19 Pensions Costs	91	121
INO 13 FEI 1910 19 00212		
	91	121
Managed Outside the Service	91	12′
Net Cost of Service	590	653

Budget Manager: Deputy Director Social Work and Social Care Services

	£000	Budget 2019/20	Budge 2020/2
Employees			
Direct Pay Costs		11,512	12,34
Agency And Temporary Staff		312	31
National Insurance Contributions		1,156	1,25
Superannuation Costs		1,753	1,89
Other Pension Costs		116	10
Other Employee Related Costs		2	
Training And Development		19	1
2		14,871	15,93
Premises		_	
Grounds Maintenance		7	
Building Security		4	
Cleaning And Workplace Refuse		5	
Gas		31	3
Electricity		51	5
Other Utilities		49	5
Rents		44	4
NNDR		27 219	22
Supplies & Services		219	
Materials and Equipment		10	5
Stationery and Postage		14	1
IT and telecommunications		49	4
Professional Services and Subscriptions		15	1
Allowances		1	
Other Hired and Contracted Services		92	12
Licences		1	
PFI Unitary Charges		3,437	3,43
, ,		3,618	3,69
Γransport			
Vehicles And Plant Related Expenditure		5	
Travel Allowances		376	40
Private Hire		2	
		383	41
nternal Charges Managed Recharges Frm Other Directorates		5,729	5,49
managou reonargoo r mi outer proceduce		5,729	5,49
Agency Payments			
Services provided by Voluntary Sector		1,297	1,29
Carers Fees and Allowances		715	64
Services provided by Health Authorities		181	10
Contributions to Partnerships		92,998	99,15
Day Care		293	17
Home Care		28,144	33,38
Sheltered Accommodation		3,662	5,54
Residential and Nursing Placements		75,952	77,73
Francisco De La contra		203,242	218,04
Fransfer Payments Direct Payments		12,542	10 10,64
Directifayinents			10,64
		12,542	10,04

Budget Manager: Deputy Director Social Work and Social Care Services

Access and Care		
£000	Budget 2019/20	Budget 2020/2
Managed Expenditure	240,605	254,451
Internal Income		
Income from other Directorates	(649)	(542
	(649)	(542
Income - Grants		
Government Grants	(663)	(64
DCLG Grants	(3,131)	(3,13
	(3,794)	(3,77
Income - Charges		
Fees and charges	(157)	(15
Contributions	(29,585)	(32,81
Other income	(430)	(43
Rents	(157)	(15
	(30,329)	(33,56
Managed Income	(34,772)	(37,88
Net Managed Budget	205,833	216,570
Accounting Adjustments		
IAS 19 Pensions Costs	1,421	1,940
Capital Charges	517	43
	1,938	2,372
Managed Outside the Service	1,938	2,372
Net Cost of Service	207,771	218,94

Budget Manager: Chief Officer Transformation & Innovation

£000£	Budget 2019/20	Budget 2020/21
Employees	2010/20	2020/2
Employees Direct Box Coate	4.405	4.540
Direct Pay Costs	1,165	1,549
National Insurance Contributions	123	165
Superannuation Costs	185	231
Other Pension Costs	2	2
	1,475	1,946
Supplies & Services		
Stationery and Postage	1	1
Professional Services and Subscriptions	9	10
Consultancy Services	6	5
Commissioned Services	7	7
Other Hired and Contracted Services	6	5
	29	28
Transport		
Travel Allowances	4	4
	4	4
Agency Payments		
Services provided by Voluntary Sector	0	382
	0	382
Managed Expenditure	1,508	2,360
Internal Income		
Income from other Directorates	0	(144
	0	(144
Income - Charges		(,,
Other income	(15)	(225
	(15)	(225
Managed Income	(15)	(369
	` ,	
Net Managed Budget	1,493	1,991
Accounting Adjustments		
IAS 19 Pensions Costs	161	249
	161	249
Managed Outside the Service	161	249
-		
Net Cost of Service	1,654	2,240

Budget Manager: Deputy Director Integrated Commissioning

	£000	Budget 2019/20	Budge 2020/2
Employees			
Direct Pay Costs		3,138	3,239
National Insurance Contributions		334	33
Superannuation Costs		501	50
Other Pension Costs		66	4
		4,038	4,12
remises			
Building Security		1	
Gas		6	
Electricity		5	
Other Utilities		2	
Rents		85	
NNDR		8	
		107	1
upplies & Services			
Materials and Equipment		3	
Stationery and Postage		2	
IT and telecommunications		56	6
Professional Services and Subscriptions		34	2
Grants and Contributions		301	20
Waste Disposal and Landfill Tax		12	1
Commissioned Services		3,992	93
Other Hired and Contracted Services		66	6
	-	4,465	1,30
ransport		,	,
Travel Allowances		17	1
		17	1
ternal Charges			
Managed Recharges Frm Other Directorates		1,748	1,09
		1,748	1,09
gency Payments			
Services provided by other organisations		377	37
Services provided by Voluntary Sector		13,128	14,21
Services provided by Health Authorities		235	16
Contributions to Partnerships		2,462	2,63
Home Care		1,461	1,15
Residential and Nursing Placements		744	1,16
G		18,408	19,71
ppropriations			
Transfers to/from Earmarked Reserves		(123)	(2,88
		(123)	(2,88
		28,660	23,37
anaged Expenditure			
lanaged Expenditure ternal Income			
ternal Income		(1 777)	(1.86
ternal Income Income from other Directorates		(1,777)	(1,86
ternal Income		(271)	(27
ternal Income Income from other Directorates Charges to / from HRA			(1,86 (27 (2,13
ternal Income Income from other Directorates		(271)	(27

Budget Manager : Deputy Director Integrated Commissioning

Strategic Commissioning		
£000£	Budget 2019/20	Budget 2020/21
Income - Grants		
	(31,387)	(38,889
Income - Sales		
Sale of Goods and Services	(842)	(825
	(842)	(825
Income - Charges		
Contributions	(20,316)	(24,197
Other income	(10)	(10
Rents	(160)	(136
	(20,486)	(24,343
Managed Income	(54,764)	(66,192
Net Managed Budget	(26,104)	(42,820
Accounting Adjustments		
IAS 19 Pensions Costs	373	495
Capital Charges	1,052	620
	1,426	1,115
Managed Outside the Service	1,426	1,115
Net Cost of Service	(24,678)	(41,705

Budget Manager: Chief Officer Resources and Strategy

	£000	Budget 2019/20	Budge 2020/2
Employees			3_3/-
Direct Pay Costs		3,349	3,74
National Insurance Contributions		330	36
Superannuation Costs		511	53
Other Pension Costs		132	7
Other Employee Related Costs		48	4
Training And Development		317	31
		4,687	5,08
remises			
Cleaning And Workplace Refuse		1	
Premises Related Insurance		32	•
		33	,
upplies & Services			<u> </u>
Materials and Equipment		19	•
Stationery and Postage		27	2
Advertising		1	
IT and telecommunications		107	10
Insurance		63	•
Professional Services and Subscriptions		109	1:
Consultancy Services		65	
Other Hired and Contracted Services		201	2
Publication and Promotion		20	,
		612	64
ransport			
Travel Allowances		28	;
Transport Related Insurance		29	;
tornal Chargos		57	(
nternal Charges Managed Recharges Frm Other Directorates		267	14
Managed Recharges Frm Other Directorates		267	14
gency Payments		201	
Services provided by other organisations		50	Į
Corvices provided by outer organisations		50	· ·
lanaged Expenditure	_	5,707	6,00
		5,707	0,00
ternal Income Income from other Directorates		(20)	14
		(38)	(1
Recharge Income from Capital	_	(113)	(1
come - Grants	-	(151)	(2
Government Grants		(86)	1
Government Grants	-	(86)	(8)
come - Sales	-	(60)	(1
Sale of Goods and Services		(30)	(:
Calo di Codus ana Gonvices	-	(30)	(;
come - Charges	-	(50)	
Fees and charges		(124)	(1:
Contributions		(287)	(2
Other income		(163)	15 (2
	_	(574)	(6)

Budget Manager: Chief Officer Resources and Strategy

Resources & Strategy		
£000	Budget 2019/20	Budget 2020/21
Managed Income	(841)	(992)
Net Managed Budget	4,866	5,013
Accounting Adjustments		
IAS 19 Pensions Costs	316	497
Capital Charges	959	721
	1,275	1,218
Central Recharges		
Corporate & Democratic Core Income	(141)	(84
	(141)	(84
Managed Outside the Service	1,135	1,133
Net Cost of Service	6,001	6,146

Budget Manager: Deputy Director Social Work and Social Care Services

£000£	Budget 2019/20	Budge 2020/2
Employees		
Direct Pay Costs	18,868	19,62
Agency And Temporary Staff	497	49
National Insurance Contributions	1,550	1,62
Superannuation Costs	2,805	2,93
Other Pension Costs	380	23
Other Employee Related Costs	4	
Training And Development	5	
	24,111	24,91
Premises		_
Buildings Maintenance	52	
Grounds Maintenance	18	1
Building Security	22	2
Cleaning And Workplace Refuse	97	9
Gas	178	16
Electricity	238	20
Other Utilities	108	11
NNDR	247	25
Accommodation Charges	2	
	962	92
upplies & Services		
Materials and Equipment	535	47
Stationery and Postage	13	·
Advertising	1	
IT and telecommunications	169	16
Catering Service	27	2
Allowances	24	2
Other Hired and Contracted Services	7	
Licences	43	4
Publication and Promotion	3	
PFI Unitary Charges	1,770	1,77
Miscellaneous	145	13
	2,736	2,66
ransport		
Vehicles And Plant Related Expenditure	24	2
Travel Allowances	482	46
Fuel	33	() E(
nternal Charges	538	52
Managed Recharges Frm Other Directorates	602	40
	602	40
gency Payments		
Services provided by Health Authorities	1,735	1,78
Fees to Carers	473	39
	2,208	2,17
lanaged Expenditure	31,158	31,60
nternal Income		
Income from other Directorates	(415)	17
Recharge Income from Capital	(200)	(40

Budget Manager: Deputy Director Social Work and Social Care Services

Provider Services			
	£000	Budget 2019/20	Budget 2020/21
Internal Income			
Charges to / from HRA		(427)	(427
		(1,042)	(842
Income - Grants			
DCLG Grants		(1,610)	(1,610
		(1,610)	(1,610
Income - Sales			
Sale of Goods and Services		(44)	(44
		(44)	(44
Income - Charges			
Fees and charges		(19)	(19
Contributions		(9,033)	(9,663
Other income		(38)	(38
Rents		(4)	(4
		(9,095)	(9,724
Managed Income		(11,791)	(12,220
Net Managed Budget		19,367	19,385
Accounting Adjustments			
IAS 19 Pensions Costs		2,079	2,948
Capital Charges		912	975
		2,991	3,922
Managed Outside the Service		2,991	3,922
Net Cost of Service		22,358	23,307

Budget Manager : Deputy Director Social Work and Social Care Services

0003	Budget 2019/20	Budget 2020/21
Employees		
Direct Pay Costs	260	267
National Insurance Contributions	27	27
Superannuation Costs	29	29
Training And Development	3	3
	319	326
Supplies & Services		_
Materials and Equipment	2	2
Stationery and Postage	1	1
Advertising	2	2
IT and telecommunications	6	(
Professional Services and Subscriptions	42	42
Other Hired and Contracted Services	45	38
Transport	97	90
Transport Travel Allowances		
Travel Allowances	2 2	2
Managed Expenditure	418	418
Income - Charges		
Contributions	(193)	(193
	(193)	(193
Managed Income	(193)	(193
Net Managed Budget	226	226
Accounting Adjustments		
IAS 19 Pensions Costs	26	32
	26	32
Managed Outside the Service	26	32
Net Cost of Service	251	257

Budget Manager: Director of Public Health

Public Health (Grant Funded)			_
£	000	Budget 2019/20	Budget 2020/21
Employees			
Direct Pay Costs		3,019	3,152
National Insurance Contributions		331	344
Superannuation Costs		202	248
Other Pension Costs		212	274
Other Employee Related Costs		11	1
Training And Development		25	20
Halling / the Bovolopinone		3,800	4,038
Premises		3,555	.,,,,,
Buildings Maintenance		0	(
Accommodation Charges		7	10
, local in trial goo	-	7	10
Supplies & Services			
Materials and Equipment		33	46
Stationery and Postage		3	
IT and telecommunications		40	30
Insurance		4	
Professional Services and Subscriptions		32	3
Grants and Contributions		1	
Other Hired and Contracted Services		11	1
Publication and Promotion		6 129	12
Transport	-	129	12:
Travel Allowances		18	1:
i ravei Allowai ices		18	12
Internal Charges		10	12
Managed Recharges Frm Other Directorates		1,253	2,702
Managed Necharges i ini Other Directorates		1,253	2,702
Agency Payments		1,200	2,702
Services provided by Voluntary Sector		11,556	11,618
Public Health Commissioned Services		28,304	27,558
Public Health Commissioned Services			39,176
Appropriations	-	39,860	39,170
Appropriations Transfers to/from Earmarked Reserves		(4.222)	(77
Hansiers to/from Earmarked Reserves		(1,323)	(77-
		(1,323)	(77-
Managed Expenditure		43,743	45,293
Internal Income			
Income from other Directorates		(216)	(27
		(216)	(27
Income - Grants		(-/	(11)
Government Grants		(43,141)	(44,352
	-	(43,141)	(44,35
Income - Charges	-	(.5,)	(,50.
Contributions		(43)	(31
	-	(43)	(31
Married Harris	-	, ,	· · · · · · · · · · · · · · · · · · ·
Managed Income		(43,400)	(44,94
Net Managed Budget		344	²⁰ 34

Budget Manager: Director of Public Health

Public Health (Grant Funded)		
£000	Budget 2019/20	Budget 2020/21
Accounting Adjustments		
IAS 19 Pensions Costs	177	268
Capital Charges	25	0
	203	268
Central Recharges		
Corporate & Democratic Core Income	(101)	(10)
	(101)	(10)
Managed Outside the Service	102	258
Net Cost of Service	446	602

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Item 2

Children and Families

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Children and Families Summary of budget by service (£000)

Budget Manager	Service	Total	Mana	Managed by the Service		Managed Outside the	Total
		02/8102	Spending	Income	Net	Service	12/0202
Chief Officer Partnerships and Health	Partnerships & Health	34,474	20,688	(2,216)	18,471	17,930	36,401
Deputy Director for Learning	Learning	5,975	35,547	(30,147)	5,400	1,597	266'9
Deputy Director Social Care	Social Care	101,029	194,800	(101,737)	93,063	9,856	102,920
Chief Officer Resources and Strategy	Resources & Strategy	(612)	66,885	(61,449)	5,437	(5,571)	(134)
Net Cost of Service		140,865	317,920	(195,549)	122,371	23,812	146,183
	Transfers to and from earmarked reserves	(2,591)	0	0	0	(2,688)	(2,688)
Net Revenue Charge		138,275	317,920	(195,549)	122,371	18,124	140,495

0003	Budget 2019/20	Budget 2020/2
Employees		
Direct Pay Costs	67,936	73,370
Agency And Temporary Staff	811	716
National Insurance Contributions	6,952	7,341
Superannuation Costs	11,647	12,494
Other Pension Costs	7,179	6,978
Other Employee Related Costs	76	200
Training And Development	365	580
Premises	94,966	101,679
Buildings Maintenance	94	92
Grounds Maintenance	23	23
	63	62
Building Security	163	
Cleaning And Workplace Refuse		108
Gas	1,209	366
Electricity	373	1,350
Other Utilities	120	115
Rents	132	152
NNDR	683	655
Accommodation Charges	47	42
Premises Related Insurance	2,939	18 2,98 ²
Supplies & Services	2,333	2,50-
Materials and Equipment	1,321	1,336
Stationery and Postage	110	104
Advertising	106	127
IT and telecommunications	876	825
Insurance	347	789
Professional Services and Subscriptions	749	733
Grants and Contributions	37	462
Catering Service	1,009	1,009
Allowances	184	183
Consultancy Services	90	12
Security Services	95	9
Commissioned Services	88	50
Other Hired and Contracted Services	2,305	1,540
Licences	882	89
Publication and Promotion	29	25
PFI Unitary Charges Miscellaneous	52,782 0	53,199
Miscellaneous	61,009	61,504
ransport	3.,555	31,00
Vehicles And Plant Related Expenditure	104	12
Travel Allowances	1,753	1,803
Fuel	29	3.
Private Hire	10,724	11,429
Transport Related Insurance	21	1
otornal Chargos	12,631	13,40
nternal Charges Managed Recharges Frm Other Directorates	23,472	²⁶ 21,398
manageu Necharges i iiii Other Dilectorates	23,412	<u>∠1,39</u> 0

£000	Budget 2019/20	Budget 2020/21
Internal Charges	27.570	20.057
Agency Payments	27,578	26,957
Services provided by other organisations	30,695	39,506
Services provided by Voluntary Sector	6,418	7,229
General External Residential Placements	12,763	12,946
Independent Fostering Agencies	7,586	7,721
Carers Fees and Allowances	24,926	26,134
Services provided by Health Authorities	305	217
Public Health Commissioned Services	150	150
Supported Living	3,475	4,255
Former joint committee residual costs	3,297	3,471
WY Combined Authority (formerly WY PTE)	0,237	80
Contributions to Partnerships	220	245
·	45	45
Day Care		
Special Educational Needs Placements	3,917	6,283
To cofee Decreate	93,796	108,282
Transfer Payments		
Young People's Allowances	1,882	1,994
Direct Payments	1,200	1,200
	3,082	3,194
Appropriations	()	4
Transfers to/from Earmarked Reserves	(2,051)	(81)
	(2,051)	(81)
Managed Expenditure	293,950	317,920
Internal Income		
Income from other Directorates	(25,734)	(25,178)
Recharge Income from Capital	(265)	(265)
Charges to / from HRA	(1,293)	(1,325)
Redistribution of grants income	(5,359)	(5,679)
	(32,651)	(32,446)
Income - Grants		
Government Grants	(70,192)	(87,404)
DCLG Grants	(39,642)	(39,533)
	(109,833)	(126,937)
Income - Sales		
Sale of Goods and Services	(283)	(280)
	(283)	(280)
Income - Charges	, ,	` '
Fees and charges	(20,537)	(20,547)
Contributions	(6,136)	(6,746)
Other income	(2,385)	(8,216)
Rents	(375)	(375)
	(29,432)	(35,884)
Income - Other	(=3, :32)	(-5,551)
Interest and Dividends	(3)	(2)
	(3)	(2)
Managad Income		
Managed Income	(172,201)	(195,549)

	£000	Budget 2019/20	Budget 2020/21
Accounting Adjustments			
IAS 19 Pensions Costs		2,581	5,688
Transfers to/from Statutory Reserves		(2,591)	(5,688)
Capital Charges		16,788	18,424
		16,778	18,424
Central Recharges			
Corporate & Democratic Core Income		(252)	(300)
		(252)	(300)
Managed Outside the Service		16,526	18,124
Net Cost of Service		138,275	140,495

Budget Manager: Chief Officer Partnerships and Health

	£000	Budget 2019/20	Budge 2020/2
Employees			
Direct Pay Costs		2,621	2,71
National Insurance Contributions		293	30
Superannuation Costs		418	43
Other Pension Costs		154	10
Other Employee Related Costs		8	
Training And Development		235	23
		3,729	3,80
Premises		3,123	
Cleaning And Workplace Refuse		0	
·		0	
Supplies & Services			
Materials and Equipment		6	
Stationery and Postage		17	1
IT and telecommunications		606	60
Insurance		6	
Professional Services and Subscriptions		25	1
Catering Service		6	
Consultancy Services		40	4
Commissioned Services		88	Ę
Other Hired and Contracted Services		815	3
Licences		3	
Publication and Promotion		22	1
		1,635	80
ransport		1,000	
Travel Allowances		30	4
Private Hire		10,720	11,42
Tivacorino		10,750	11,46
nternal Charges		-,	
Managed Recharges Frm Other Directorates		4,359	4,43
		4,359	4,43
Agency Payments			
Services provided by other organisations		3	
Public Health Commissioned Services		150	15
Contributions to Partnerships		0	
		153	17
ppropriations Transfers to/from Earmarked Reserves		(500)	
Transiers Whom Earnained Neserves		(500)	
Managed Expenditure		20,126	20,68
nternal Income		20,120	20,00
Income from other Directorates		(1,171)	(85
	-	(1,171)	(85
ncome - Grants		· / /	
Government Grants		(491)	(83
		(491)	(83
ncome - Charges			20
Fees and charges		(192)	²⁹ (19
Contributions		(15)	(32

Budget Manager: Chief Officer Partnerships and Health

Partnerships & Health			
	£000	Budget 2019/20	Budget 2020/21
Income - Charges			
Other income		(5)	(10)
		(212)	(524)
Managed Income		(1,873)	(2,216)
Net Managed Budget		18,253	18,471
Accounting Adjustments			
IAS 19 Pensions Costs		212	374
Capital Charges		16,008	17,556
		16,220	17,930
Managed Outside the Service		16,220	17,930
Net Cost of Service		34,474	36,401

Budget Manager: Deputy Director for Learning

	£000	Budget 2019/20	Budge 2020/2
Employees			
Direct Pay Costs		12,066	13,02
National Insurance Contributions		1,299	1,37
Superannuation Costs		2,563	2,77
Other Pension Costs		242	12
Other Employee Related Costs		8	
Training And Development		23	3
		16,200	17,35
remises			
Cleaning And Workplace Refuse		1	
Gas		3	
Electricity		5	
Other Utilities		1	
Rents		35	3
NNDR		18	
Premises Related Insurance		21	1
		85	5
Supplies & Services			
Materials and Equipment		147	14
Stationery and Postage		2	
IT and telecommunications		45	4
Insurance		35	2
Professional Services and Subscriptions		203	22
Grants and Contributions		33	44
Allowances		0	
Other Hired and Contracted Services		568	61
Licences		570	58
Publication and Promotion		3	
		1,606	2,08
ransport			
Vehicles And Plant Related Expenditure		4	
Travel Allowances		223	22
Fuel		22	2
Transport Related Insurance		1	
		249	24
nternal Charges			
Managed Recharges Frm Other Directorates		8,985	9,08
		8,985	9,08
Agency Payments		\neg	
Services provided by other organisations		345	24
Services provided by Voluntary Sector		213	22
Special Educational Needs Placements		3,917	6,28
The state Day was a sta		4,475	6,75
ransfer Payments		_	
Young People's Allowances	-	1 1	
ppropriations	-	1	
ppropriations Transfers to/from Earmarked Reserves		0	31 (3
Transiers to/from Earmanda Neserves		0	31 (3

Budget Manager: Deputy Director for Learning

Managed Expenditure Internal Income	Budget 2019/20 31,600	Budget 2020/21
Internal Income	31,600	
		35,547
Income from other Directorates	(4,046)	(3,538
Redistribution of grants income	(780)	(967
	(4,826)	(4,506
Income - Grants		
Government Grants	(19,223)	(22,439
	(19,223)	(22,439
Income - Sales		
Sale of Goods and Services	(3)	0
	(3)	0
Income - Charges	(4.400)	(0.000
Fees and charges Contributions	(1,493)	(2,026
Contributions Other income	(1,156)	(1,156
Other income	(5) (2,654)	(3,202
	` ,	· · · · · · · · · · · · · · · · · · ·
Managed Income	(26,706)	(30,147
Net Managed Budget	4,894	5,400
Accounting Adjustments		
IAS 19 Pensions Costs	1,080	1,597
Capital Charges	1	Ć
	1,081	1,597
Managed Outside the Service	1,081	1,597
Net Cost of Service	5,975	6,997

Budget Manager: Deputy Director Social Care

	£000	Budget 2019/20	Budge 2020/2
Employees			
Direct Pay Costs		50,864	55,05
Agency And Temporary Staff		751	65
National Insurance Contributions		5,136	5,419
Superannuation Costs		8,319	8,92
Other Pension Costs		513	39
Other Employee Related Costs		61	18
Training And Development		102	29
		65,746	70,92
Premises			
Buildings Maintenance		92	9
Grounds Maintenance		16	1
Building Security		62	6
Cleaning And Workplace Refuse		161	10
Gas		178	17
Electricity		368	36
Other Utilities		120	11
Rents		97	11
NNDR		664	64
Accommodation Charges		47	2
Premises Related Insurance		11	
A service O O o o inco		1,816	1,74
Supplies & Services		000	00
Materials and Equipment		883	90
Stationery and Postage		63	5
Advertising		91	11
IT and telecommunications		187	13
Insurance		307	76
Professional Services and Subscriptions		485	45
Grants and Contributions		4	1
Catering Service		1,003	1,00
Allowances		182	17
Consultancy Services		50	8
Security Services		95	9
Other Hired and Contracted Services		804	76
Licences		281	27
Publication and Promotion		3	
PFI Unitary Charges		512	51
Miscellaneous		0	F 0.0
ransport	-	4,949	5,36
Vehicles And Plant Related Expenditure		100	11
Travel Allowances		1,475	1,51
Fuel		7	1,51
Private Hire		4	'
Transport Related Insurance		21	1
Tanapat Houled Houldhoo	-	1,607	1,66
nternal Charges	-	.,007	33
Managed Recharges Frm Other Directorates		7,217	5,79
Distributed Grants		4,107	5,55

Budget Manager: Deputy Director Social Care

Social Care		
£000	Budget 2019/20	Budget 2020/21
Internal Charges		
	11,324	11,355
Agency Payments		
Services provided by other organisations	30,346	39,257
Services provided by Voluntary Sector	6,205	7,006
General External Residential Placements	12,763	12,946
Independent Fostering Agencies	7,586	7,721
Carers Fees and Allowances	24,926	26,134
Services provided by Health Authorities	305	217
Supported Living	3,475	4,255
Former joint committee residual costs	3,297	3,471
WY Combined Authority (formerly WY PTE)	0	80
Contributions to Partnerships	220	220
Day Care	45	45
	89,168	101,353
Transfer Payments		
Young People's Allowances	1,881	1,993
Direct Payments	1,200	1,200
	3,081	3,193
Appropriations		
Transfers to/from Earmarked Reserves	(790)	(794)
	(790)	(794)
Managed Expenditure	176,900	194,800
Internal Income		
Income from other Directorates	(6,471)	(5,759)
Charges to / from HRA	(1,293)	(1,325)
Redistribution of grants income	(4,107)	(4,239)
	(11,870)	(11,323)
Income - Grants		
Government Grants	(45,516)	(58,997)
DCLG Grants	(8,683)	(8,414)
	(54,199)	(67,411)
Income - Charges		
Fees and charges	(10,213)	(9,374)
Contributions	(4,766)	(5,094)
Other income	(1,868)	(8,184)
Rents	(352)	(352)
	(17,199)	(23,003)
Managed Income	(83,269)	(101,737)
Net Managed Budget	93,632	93,063
Accounting Adjustments		
Accounting Adjustments IAS 19 Pensions Costs	6,619	8,988
	779	868
Capital Charges		
	7,398	9,856
Managed Outside the Service	7,398	34 9,856
Net Cost of Service	101,029	102,920

Budget Manager: Chief Officer Resources and Strategy

000£	Budget 2019/20	Budge 2020/2
Employees		
Direct Pay Costs	2,385	2,57
Agency And Temporary Staff	60	6
National Insurance Contributions	225	23
Superannuation Costs	346	35
Other Pension Costs	6,270	6,36
Training And Development	6	
	9,291	9,59
remises		
Buildings Maintenance	2	
Grounds Maintenance	7	
Building Security	1	
Gas	1,028	18
Electricity	0	98
Supplies & Services	1,038	1,18
Materials and Equipment	285	28
Stationery and Postage	28	
Advertising	15	•
IT and telecommunications	38	4
	36	
Professional Services and Subscriptions		•
Allowances	2	4.
Other Hired and Contracted Services	118	1
Licences	28	50.00
PFI Unitary Charges	52,270 52,820	52,68 53,24
ransport	02,020	00,2
Travel Allowances	25	
	25	2
nternal Charges	0.044	0.00
Managed Recharges Frm Other Directorates	2,911 2,911	2,08
ppropriations	2,011	2,00
Transfers to/from Earmarked Reserves	(761)	7:
	(761)	7:
fanaged Expenditure	65,324	66,88
nternal Income		
Income from other Directorates	(14,047)	(15,02
Recharge Income from Capital	(265)	(2
Redistribution of grants income	(472)	(4
Consta	(14,784)	(15,76
ncome - Grants	(4.000)	/F 44
Government Grants	(4,962)	(5,13
DCLG Grants	(30,959)	(31,1
	(35,921)	(36,2
ncome - Sales		
Sale of Goods and Services	(280)	(2
	(280)	35 (2

Budget Manager: Chief Officer Resources and Strategy

Resources & Strategy		
£000£	Budget 2019/20	Budget 2020/21
Income - Charges		
Fees and charges	(8,639)	(8,956
Contributions	(198)	(173
Other income	(507)	(2
Rents	(23)	(23
	(9,367)	(9,154
Income - Other		
Interest and Dividends	(3)	(2
	(3)	(2
Managed Income	(60,354)	(61,449
Net Managed Budget	4,970	5,437
Accounting Adjustments		
IAS 19 Pensions Costs	(5,330)	(5,271
	(5,330)	(5,271
Central Recharges		
Corporate & Democratic Core Income	(252)	(300
	(252)	(300
Managed Outside the Service	(5,582)	(5,571
Net Cost of Service	(612)	(134

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Summary of budget by service (£000)

Budget Manager			aged by the Servic	е	Managed Outside the	Total	
		2019/20	Spending	Income	Net	Service	2020/21
Chief Planning Officer	Planning And Sustainable Development	2,617	9,560	(7,877)	1,684	939	2,623
Chief Officer Economic Development	Economic Development	2,505	2,297	(566)	1,731	137	1,868
Chief Officer for Asset Management & Regeneration	Asset Management & Regeneration	3,902	17,517	(20,749)	(3,232)	4,614	1,382
Chief Officer Employment and Skills	Employment and Skills	1,867	7,437	(5,724)	1,713	429	2,142
Chief Officer Highways & Transportation	Highways And Transportation	59,065	68,126	(50,217)	17,909	47,718	65,627
Chief Officer Culture & Sport	Arts And Heritage	17,890	21,425	(9,043)	12,382	3,111	15,493
Chief Officer Culture & Sport	Sport And Active Recreation	9,201	26,640	(20,468)	6,172	4,191	10,363
Chief Officer, Operations	Resources and Strategy	694	1,045	0	1,045	109	1,154
Chief Officer, Operations	Markets and City Centre	(929)	3,503	(4,567)	(1,064)	135	(929)
Net Cost of Service		96,811	157,550	(119,211)	38,339	61,384	99,723
	Transfers to and from earmarked reserves	(6,277)	0	0	0	(8,467)	(8,467)
Net Revenue Charge		90,534	157,550	(119,211)	38,339	52,917	91,257

Employees Direct Pay Costs Agency And Temporary Staff National Insurance Contributions Superannuation Costs Other Pension Costs Other Employee Related Costs Training And Development Premises Buildings Maintenance Grounds Maintenance Building Security Cleaning And Workplace Refuse Gas Electricity	49,163 0 4,673 7,674 406 91 312 62,319 1,092 202 513 702 1,103	52,754 80 4,960 8,064 257 94 278 66,487 1,156 249 519 742
Direct Pay Costs Agency And Temporary Staff National Insurance Contributions Superannuation Costs Other Pension Costs Other Employee Related Costs Training And Development Premises Buildings Maintenance Grounds Maintenance Building Security Cleaning And Workplace Refuse Gas	0 4,673 7,674 406 91 312 62,319 1,092 202 513 702 1,103	80 4,960 8,064 257 94 278 66,487 1,156 249 519
Agency And Temporary Staff National Insurance Contributions Superannuation Costs Other Pension Costs Other Employee Related Costs Training And Development Premises Buildings Maintenance Grounds Maintenance Building Security Cleaning And Workplace Refuse Gas	0 4,673 7,674 406 91 312 62,319 1,092 202 513 702 1,103	80 4,960 8,064 257 94 278 66,487 1,156 249 519
National Insurance Contributions Superannuation Costs Other Pension Costs Other Employee Related Costs Training And Development Premises Buildings Maintenance Grounds Maintenance Building Security Cleaning And Workplace Refuse Gas	7,674 406 91 312 62,319 1,092 202 513 702 1,103	8,064 257 94 278 66,487 1,156 249 519
Superannuation Costs Other Pension Costs Other Employee Related Costs Training And Development Premises Buildings Maintenance Grounds Maintenance Building Security Cleaning And Workplace Refuse Gas	7,674 406 91 312 62,319 1,092 202 513 702 1,103	8,064 257 94 278 66,487 1,156 249 519
Other Pension Costs Other Employee Related Costs Training And Development Premises Buildings Maintenance Grounds Maintenance Building Security Cleaning And Workplace Refuse Gas	406 91 312 62,319 1,092 202 513 702 1,103	257 94 278 66,487 1,156 249 519
Other Employee Related Costs Training And Development Premises Buildings Maintenance Grounds Maintenance Building Security Cleaning And Workplace Refuse Gas	91 312 62,319 1,092 202 513 702 1,103	94 278 66,487 1,156 249 519
Training And Development Premises Buildings Maintenance Grounds Maintenance Building Security Cleaning And Workplace Refuse Gas	312 62,319 1,092 202 513 702 1,103	278 66,487 1,156 249 519
Premises Buildings Maintenance Grounds Maintenance Building Security Cleaning And Workplace Refuse Gas	62,319 1,092 202 513 702 1,103	1,156 249 519
Buildings Maintenance Grounds Maintenance Building Security Cleaning And Workplace Refuse Gas	1,092 202 513 702 1,103	1,156 249 519
Buildings Maintenance Grounds Maintenance Building Security Cleaning And Workplace Refuse Gas	202 513 702 1,103	249 519
Grounds Maintenance Building Security Cleaning And Workplace Refuse Gas	202 513 702 1,103	249 519
Building Security Cleaning And Workplace Refuse Gas	513 702 1,103	519
Cleaning And Workplace Refuse Gas	702 1,103	
Gas	1,103	172
		1,060
		9,012
Other Utilities	8,926	
	349	371
Rents	3,655	3,455
NNDR	3,473	3,522
Highways Maintenance	7,272	7,429
Premises Related Insurance	711	360
	27,998	27,875
Supplies & Services		
Materials and Equipment	7,266	7,309
Stationery and Postage	123	104
Advertising	239	288
IT and telecommunications	866	1,010
Insurance	1,038	1,306
Professional Services and Subscriptions	4,019	4,385
Grants and Contributions	2,155	2,150
Catering Service	2	2
Recycling and Reuse	20	20
Waste Disposal and Landfill Tax	61	61
Allowances	29	26
Consultancy Services	221	154
External Audit Fees	5	5
Security Services	330	380
Commissioned Services	60	60
Other Hired and Contracted Services	7,876	9,468
Licences	167	213
Publication and Promotion	494	529
PFI Unitary Charges Miscellaneous	19,515	19,381
IVIISCEIIdI IECUS	82 44,566	82 46,934
Fransport	44,000	40,934
	5 000	E 007
Vehicles And Plant Related Expenditure	5,099	5,087
Travel Allowances	328	287
Fuel	355	354
Transport Related Insurance	49	40 5 705
nternal Charges	5,831	5,785

£000£	Budget 2019/20	Budget 2020/21
Internal Charges		
Managed Recharges Frm Other Directorates	8,836	10,208
	8,836	10,208
Agency Payments		
Services provided by other organisations	150	150
Services provided by Voluntary Sector	1	0
Contributions to Partnerships	238	250
	388	400
Transfer Payments		
Disrepair Provision	(139)	(139)
	(139)	(139)
Appropriations		
Transfers to/from Earmarked Reserves	(56)	0
	(56)	0
Managed Expenditure	149,743	157,550
Internal Income		
Income from other Directorates	(19,722)	(19,819)
Recharge Income from Capital	(19,122)	(19,199)
Charges to / from HRA	(1,039)	(1,039)
Redistribution of grants income	(809)	(774)
r todical battori of grante in bottle	(40,692)	(40,831)
Income - Grants	(10,002)	(10,001)
Government Grants	(13,484)	(15,030)
DCLG Grants	(4,439)	(4,443)
	(17,922)	(19,473)
Income - Sales		(, ,
Sale of Goods and Services	(6,673)	(7,690)
	(6,673)	(7,690)
Income - Charges		,
Fees and charges	(26,767)	(28,147)
Contributions	(1,396)	(973)
Other income	(5,098)	(5,338)
Rents	(14,203)	(15,659)
	(47,465)	(50,117)
Income - Other		
Interest and Dividends	(1,100)	(1,100)
	(1,100)	(1,100)
Managed Income	(113,852)	(119,211)
Net Managed Budget	35,891	38,339
The managed budget	33,031	30,333
Accounting Adjustments		
Accounting Adjust none	6,277	8,467
IAS 19 Pensions Costs	0,211	
	(6,277)	(8,467)
IAS 19 Pensions Costs		(8,467) 53,093
IAS 19 Pensions Costs Transfers to/from Statutory Reserves	(6,277)	
IAS 19 Pensions Costs Transfers to/from Statutory Reserves	(6,277) 55,304	53,093
IAS 19 Pensions Costs Transfers to/from Statutory Reserves Capital Charges	(6,277) 55,304	53,093

	£000	Budget 2019/20	Budget 2020/21
Other Internal Adjustments			
Internal Reallocations Charges		3,080	3,080
Internal Reallocations Income		(3,080)	(3,080)
		0	0
Managed Outside the Service		54,643	52,917
Net Cost of Service		90,534	91,257

Budget Manager: Chief Planning Officer

£	000	Budget 2019/20	Budge 2020/2
		2019/20	2020/2
Employees		0.504	0.00
Direct Pay Costs		6,534	6,69
National Insurance Contributions		689	70
Superannuation Costs		1,060	1,06
Other Pension Costs		114	7.
Other Employee Related Costs		3	;
Training And Development		9	
		8,409	8,54
Premises		70	
Buildings Maintenance	-	70 70	6
Supplies & Services	-	70	0
Materials and Equipment		6	
Stationery and Postage		14	1
Advertising		68	6
IT and telecommunications		119	6
Insurance		34	2
		22	2
Professional Services and Subscriptions Grants and Contributions			
		6	
Allowances		1	0
Consultancy Services		41	2
Other Hired and Contracted Services	-	205 514	32 53
Transport		314	
Vehicles And Plant Related Expenditure		27	2
Travel Allowances		78	7
		105	10
Internal Charges			
Managed Recharges Frm Other Directorates		337	31
		337	31
Managed Expenditure		9,436	9,56
Internal Income			
Income from other Directorates		(482)	(48
Recharge Income from Capital		0	(10
roonargo moomo nom capitar		(482)	(58
Income - Grants		(102)	(00
DCLG Grants		(107)	(8
		(107)	(8
Income - Sales		, ,	(-
Sale of Goods and Services		(388)	(45
		(388)	(45
ncome - Charges			
Fees and charges		(6,303)	(6,63
Other income		(210)	(13
		(6,513)	(6,76
Managed Income		(7,490)	(7,87
		· ·	

Budget Manager: Chief Planning Officer

Planning And Sustainable Development		
£00	0 Budget 2019/20	Budget 2020/21
Accounting Adjustments		
IAS 19 Pensions Costs	815	1,083
	815	1,083
Other Internal Adjustments		
Internal Reallocations Charges	137	137
Internal Reallocations Income	(281)	(281)
	(143)	(143)
Managed Outside the Service	671	939
Net Cost of Service	2,617	2,623

Budget Manager: Chief Officer Economic Development

£000	Budget 2019/20	Budget 2020/21
Employees		
Direct Pay Costs	1,148	1,370
National Insurance Contributions	126	150
Superannuation Costs	186	219
Other Pension Costs	8	5
Other Employee Related Costs	1	1
Training And Development	5	5
	1,473	1,749
Supplies & Services		
Professional Services and Subscriptions	20	20
Allowances	10	10
Other Hired and Contracted Services	546	478
Publication and Promotion	576	16 523
Transport	376	523
Vehicles And Plant Related Expenditure	0	0
Travel Allowances	24	24
	24	24
Managed Expenditure	2,073	2,297
Internal Income		
Income from other Directorates	(15)	(8
	(15)	(8
Income - Grants	(00.4)	(450
Government Grants	(204)	(156
DCLG Grants	(204)	(32)
Income - Charges	(204)	(100
Other income	(211)	(370
	(211)	(370
Managed Income	(431)	(566
Net Managed Budget	1,643	1,731
Net Manageu Buuget	1,043	1,731
Accounting Adjustments		
IAS 19 Pensions Costs	154	232
Capital Charges	842	40
	997	272
Central Recharges		
Corporate & Democratic Core Income	(44)	(44
	(44)	(44
Other Internal Adjustments		
Internal Reallocations Charges	89	89
Internal Reallocations Income	(180)	(180
	(90)	(90
Managed Outside the Contine	862	137
Managed Outside the Service	002	101

Budget Manager: Chief Officer for Asset Management & Regeneration

	£000	Budget 2019/20	Budget 2020/21
Employees			
Direct Pay Costs		4,720	4,851
National Insurance Contributions		517	528
Superannuation Costs		763	772
Other Pension Costs		34	8
Other Employee Related Costs		7	7
Training And Development		19	19
Premises		6,060	6,184
Buildings Maintenance		158	208
Grounds Maintenance		84	116
		13	13
Building Security			
Cleaning And Workplace Refuse		15	15
Gas		15	15
Electricity		145	13
Other Utilities		32	30
Rents		3,653	3,453
NNDR		125	159
Premises Related Insurance		164	112
Supplies & Continue		4,404	4,25
Supplies & Services			
Materials and Equipment		3	:
Stationery and Postage		0	(
Advertising		15	15
IT and telecommunications		56	56
Insurance		64	139
Professional Services and Subscriptions		234	194
Consultancy Services		160	113
Security Services		4	•
Other Hired and Contracted Services		544 1,080	54
Transport	-	1,060	1,063
Vehicles And Plant Related Expenditure		14	1
Travel Allowances		10	10
		24	2
Internal Charges			
Managed Recharges Frm Other Directorates		5,447	6,130
		5,447	6,130
Transfer Payments Disrepair Provision		(139)	(13
Distepali Flovision	-	(139)	(13
Managed Expenditure		16,875	17,517
Internal Income		•	,
Income from other Directorates		(530)	(53
Recharge Income from Capital		(3,042)	(2,42
Charges to / from HRA		(1,039)	(1,03
Shargoo to / Iron Firet		(4,611)	(3,99
Income - Sales		(4,011)	46 (3,99
Sale of Goods and Services		(600)	(67
Jaie UI JUUUS ai iu Jei Viles		(800)	(0)

Budget Manager: Chief Officer for Asset Management & Regeneration

0000	Budget	Budget
£000	2019/20	2020/21
Income - Sales		
	(600)	(670
Income - Charges		
Fees and charges	(503)	(513
Contributions	(28)	(28
Other income	(729)	(1,180
Rents	(11,786)	(13,26
	(13,046)	(14,982
Income - Other		
Interest and Dividends	(1,100)	(1,100
	(1,100)	(1,100
Managed Income	(19,357)	(20,749
Net Managed Budget	(2,482)	(3,232
Accounting Adjustments		
IAS 19 Pensions Costs	592	827
Capital Charges	5,849	3,843
	6,440	4,670
Other Internal Adjustments		
Internal Reallocations Charges	85	85
Internal Reallocations Income	(142)	(14
	(57)	(5
Managed Outside the Service	6,384	4,614
Net Cost of Service	3,902	1,382

Budget Manager: Chief Officer Employment and Skills

Direct Pay Costs 1,920 2,5 National Insurance Contributions 2,6 3,11 4 Superannuation Costs 311 4 Other Pension Costs 100 100 Other Employee Related Costs 1 1 Premises 2,536 3,48 Electricity 3 1 Other Utilities 1 1 NNDR 7 1 Supplies & Services 11 1 Materials and Equipment 7 3 Stationery and Postage 1 11 If and telecommunications 111 1 Insurance 2 1 Professional Services and Subscriptions 3,178 3,0 Commissioned Services 60		£000	Budget 2019/20	Budget 2020/2
National Insurance Contributions 205 2 2 3 3 1 4 4 4 4 4 5 5 5 5 5	Employees			
Superannuation Costs	Direct Pay Costs		1,920	2,670
Other Pension Costs 1 Other Employee Related Costs 1 Premises 2,536 3,4 Premises 3 3 Electricity 3 1 Other Utilities 1 1 NNDR 7 Supplies & Services Materials and Equipment 7 Sationery and Postage 1 IT and telecommunications 11 1 Insurance 2 2 Professional Services and Subscriptions 31,78 3,0 Commissioned Services 60 3,0 Other Hield and Contracted Services 727 3 Publication and Promotion 100 1 Transport 4,086 3,6 Vehicles And Plant Related Expenditure 1 1 Transfers tolfrom Earmarked Reserves 9 1 Managed Recharges Frm Other Directorates 83 4 Appropriations (56) (56) Transfers tolfrom Earmarked Reserves (56) (56) Accounter Charges	National Insurance Contributions		205	278
Other Employee Related Costs 1 2,536 3,4i 7,536 3,4i 3,4i <t< td=""><td>Superannuation Costs</td><td></td><td>311</td><td>420</td></t<>	Superannuation Costs		311	420
Premises	Other Pension Costs		100	3
Premises Electricity 3 Other Utilities 1 NNDR 7 Supplies & Services 11 Materials and Equipment 7 Stationery and Postage 1 IT and telecommunications 11 Insurance 2 Professional Services and Subscriptions 3,178 3,0 Commissioned Services 60 0 Other Hired and Contracted Services 60 0 Other Hired and Contracted Services 60 0 Other Hired and Promotion 100 1 Iransport 4,086 3,6 Vehicles And Plant Related Expenditure 1 1 Translet And Plant Related Expenditure 1 1 Translet Sufform Expert Directorates 83 4 Managed Recharges Frm Other Directorates 83 4 Appropriations (56) (56) Transfers to/from Exmarked Reserves (56) (56) Analoged Expenditure 6,669 7,4 Accounted Free and cha	Other Employee Related Costs		•	
Electricity	Promises		2,536	3,40
Other Utilities 1 NNDR 7 Supplies & Services 11 Materials and Equipment 7 Stationery and Postage 1 IT and telecommunications 11 Insurance 2 Professional Services and Subscriptions 3,178 3,0 Commissioned Services 60 2 Other Hired and Contracted Services 60 2 Other Hord and Contracted Services 727 3 Publication and Promotion 100 1 Transport 1 1 Vehicles And Plant Related Expenditure 1 1 Travel Allowances 83 4 Managed Recharges Frm Other Directorates 83 4 Appropriations 83 4 Transfers to/from Earmarked Reserves (56) (56) Managed Expenditure 6,669 7,4 noome - Grants (3,800) (5,1 coome - Charges (58) (3 Fees and charges (589) (1			2	,
NNDR 7 Supplies & Services 111 Materials and Equipment 7 Stationery and Postage 1 IT and telecommunications 11 Insurance 2 Professional Services and Subscriptions 3,178 3,0 Commissioned Services 60 60 Other Hired and Contracted Services 727 3 Publication and Promotion 4,086 3,6 transport 4,086 3,6 vehicles And Plant Related Expenditure 1 1 transport 4,086 3,6 transport 9 1 termal Charges 8 4 Managed Recharges Frm Other Directorates 83 4 Appropriations (56) 5 Transfers to firom Earmarked Reserves (56) 5 danaged Expenditure 6,669 7,4 accome - Grants (3,800) (5,1 accome - Charges (3,800) (5,1 Fees and charges (6,865) <td< td=""><td>·</td><td></td><td></td><td></td></td<>	·			
11			-	
Supplies & Services 7 Materials and Equipment 7 Stationery and Postage 1 IT and telecommunications 11 Insurance 2 Professional Services and Subscriptions 3,178 3,0 Commissioned Services 60 0 Other Hired and Contracted Services 727 3 Publication and Promotion 100 1 Vehicles And Plant Related Expenditure 1 1 Transport 8 4 Vehicles And Plant Related Expenditure 1 1 Travel Allowances 8 4 Managed Recharges Frm Other Directorates 83 4 Appropriations 83 4 Transfers to/from Earmarked Reserves (56) (56) Annaged Expenditure 6,669 7,4 Accome - Grants (3,800) (5,1 Government Grants (3,800) (5,1 Accome - Charges (585) (3 Fees and charges (585) (3	NNDR	_		
Stationery and Postage 1 2 2 Professional Services and Subscriptions 3,178 3,0 3,0 3,178 3,0 3,0 3,0 3,0 3,0 1 1 1 <td>Supplies & Services</td> <td></td> <td></td> <td></td>	Supplies & Services			
IT and telecommunications 11 Insurance 2 Professional Services and Subscriptions 3,178 3,0 Commissioned Services 60 60 Other Hired and Contracted Services 727 3 Publication and Promotion 100 1 Vehicles And Plant Related Expenditure 1 1 Travel Allowances 8 8 Internal Charges 8 8 Managed Recharges Frm Other Directorates 83 4 Managed Recharges Frm Other Directorates 83 4 Appropriations (56) (56) Income - Grants respectively (56) (56) Managed Expenditure 6,669 7,4 Income - Grants (3,800) (5,1 Government Grants (3,800) (5,1 Income - Charges (58) (3 Fees and charges (58) (3 Contributions (58) (3 Other income 0 (1,175) (5 Managed Income (4,975) (5,7 Managed Income (4,97	Materials and Equipment		7	(
Insurance	Stationery and Postage		1	(
Professional Services and Subscriptions	IT and telecommunications		11	20
Commissioned Services 60 Other Hired and Contracted Services 727 3 Publication and Promotion 100 1 Inasport 4,086 3,6 Vehicles And Plant Related Expenditure 1 8 Travel Allowances 8 9 Internal Charges 83 4 Managed Recharges Frm Other Directorates 83 4 Appropriations 83 4 Transfers to/from Earmarked Reserves (56) (56) Managed Expenditure 6,669 7,4 Income - Grants (3,800) (5,1 Government Grants (3,800) (5,1 Income - Charges (585) (3 Fees and charges (585) (3 Contributions (589) (1 Other income 0 (Rents 0 (Managed Income (4,975) (5,7 Managed Income (4,975) (5,7 Managed Income (4,975) (5,7 <td>Insurance</td> <td></td> <td>2</td> <td></td>	Insurance		2	
Commissioned Services 60 Other Hired and Contracted Services 727 3 Publication and Promotion 100 3 transport 4,086 3,6 Vehicles And Plant Related Expenditure 1 8 Travel Allowances 8 8 Internal Charges 83 4 Managed Recharges Frm Other Directorates 83 4 Appropriations (56) (56) Transfers to/from Earmarked Reserves (56) (56) Managed Expenditure 6,669 7,4 Income - Grants (3,800) (5,1 Government Grants (3,800) (5,1 Income - Charges (585) (3 Fees and charges (585) (3 Contributions (589) (1 Other income 0 (6 Rents 0 (6 Managed Income (4,975) (5,7 Iet Managed Budget 1,694 1,7 Accounting Adjustments 1,28 4 </td <td>Professional Services and Subscriptions</td> <td></td> <td>3,178</td> <td>3,070</td>	Professional Services and Subscriptions		3,178	3,070
Publication and Promotion 100 1 4,086 3,6 ransport 1 1 Vehicles And Plant Related Expenditure 1 8 Travel Allowances 8 8 Internal Charges 83 4 Managed Recharges Frm Other Directorates 83 4 Appropriations (56) (56) Transfers to/from Earmarked Reserves (56) (56) Managed Expenditure 6,669 7,4 Income - Grants (3,800) (5,1 Government Grants (3,800) (5,1 Income - Charges (585) (3 Fees and charges (585) (3 Contributions (589) (1 Other income 0 (Rents 0 (Managed Income (4,975) (5,7 Iet Managed Budget 1,694 1,7 Occounting Adjustments 1,884 4 IAS 19 Pensions Costs 172 48 4 <td></td> <td></td> <td>60</td> <td>6</td>			60	6
A,086 3,	Other Hired and Contracted Services		727	36
Transport Vehicles And Plant Related Expenditure Travel Allowances Internal Charges Managed Recharges Frm Other Directorates Managed Recharges Frm Other Directorates Transfers to/from Earmarked Reserves Managed Expenditure Transfers to/from Ear	Publication and Promotion		100	10
Vehicles And Plant Related Expenditure 1 Travel Allowances 8 hternal Charges 9 Managed Recharges Frm Other Directorates 83 4 Appropriations (56) (56) Transfers to/from Earmarked Reserves (56) (56) Managed Expenditure 6,669 7,4 ncome - Grants (3,800) (5,1 Government Grants (3,800) (5,1 ncome - Charges (585) (3 Fees and charges (585) (3 Contributions (589) (1 Other income 0 (Rents 0 (Managed Income (4,975) (5,7 let Managed Budget 1,694 1,7 uccounting Adjustments 1,83 9 Pensions Costs 172 48 4			4,086	3,619
Travel Allowances 8 nternal Charges 83 Managed Recharges Frm Other Directorates 83 4 appropriations (56) Transfers to/from Earmarked Reserves (56) (56) Managed Expenditure 6,669 7,4 accome - Grants (3,800) (5,1 Government Grants (3,800) (5,1 accome - Charges (585) (3 Fees and charges (585) (3 Contributions (589) (1 Other income 0 (Rents 0 (Managed Income (4,975) (5,7 Iet Managed Budget 1,694 1,7 accounting Adjustments 1,894 4 IAS 19 Pensions Costs 172 48 4	Fransport 15			
9				
Managed Recharges Frm Other Directorates	I ravel Allowances	_		
Managed Recharges Frm Other Directorates 83 4 Appropriations (56) 4 Transfers to/from Earmarked Reserves (56) (56) Managed Expenditure 6,669 7,4 Income - Grants (3,800) (5,1 Government Grants (3,800) (5,1 Income - Charges (585) (3 Fees and charges (585) (3 Contributions (589) (1 Other income 0 (Rents 0 (Managed Income (4,975) (5,7 Idet Managed Budget 1,694 1,7 Accounting Adjustments 1,89 Pensions Costs 172 48 4	nternal Charges		<u> </u>	
Appropriations (56) Transfers to/from Earmarked Reserves (56) Managed Expenditure 6,669 7,4 Income - Grants (3,800) (5,1 Government Grants (3,800) (5,1 Income - Charges (585) (3 Fees and charges (585) (3 Contributions (589) (1 Other income 0 (1,175) (5 Managed Income (4,975) (5,7 Iet Managed Budget 1,694 1,7 Accounting Adjustments 1,894 1,7 IAS 19 Pensions Costs 172 48 4			83	40-
Transfers to/from Earmarked Reserves (56) Managed Expenditure 6,669 7,4 Income - Grants (3,800) (5,1 Government Grants (3,800) (5,1 Income - Charges (585) (3 Fees and charges (589) (1 Contributions (589) (1 Other income 0 (1,175) (5 Managed Income (4,975) (5,7 Iet Managed Budget 1,694 1,7 Accounting Adjustments 172 48 4			83	40
Managed Expenditure			(50)	
Managed Expenditure 6,669 7,4 Income - Grants (3,800) (5,1 Government Grants (3,800) (5,1 Income - Charges (585) (3 Fees and charges (585) (3 Contributions (589) (1 Other income 0 (Rents 0 (Managed Income (4,975) (5,7 Iet Managed Budget 1,694 1,7 Accounting Adjustments 1,694 1,7 IAS 19 Pensions Costs 172 48 4	ransiers to/from Earmarked Reserves	_	, , ,	
Common	Managed Expenditure		, ,	
Government Grants (3,800) (5,1 ncome - Charges (3,800) (5,1 Fees and charges (585) (3 Contributions (589) (1 Other income 0 (Rents 0 (Managed Income (4,975) (5,7 Jet Managed Budget 1,694 1,7 accounting Adjustments 1,72 48 4 IAS 19 Pensions Costs 172 48 4			0,000	7,70
(3,800) (5,1)			(3,800)	(5,14
Fees and charges (585) (3 Contributions (589) (1 Other income 0 (Rents 0 (Managed Income (4,975) (5,7 Met Managed Budget 1,694 1,7 Accounting Adjustments 1,894 1,7 IAS 19 Pensions Costs 172 48				(5,14
Contributions (589) (1 Other income 0 (Rents 0 (Managed Income (4,975) (5,7 Jet Managed Budget 1,694 1,7 Accounting Adjustments 1,72 48 IAS 19 Pensions Costs 172 48	ncome - Charges			
Other income 0 (Rents 0 ((1,175) (5 Managed Income (4,975) (5,7 Met Managed Budget 1,694 1,7 Accounting Adjustments 172 48 4			' '	(37
Rents 0 ((1,175) (5 (1,175) (5 (1,175) (5 (1,175) (5 (1,175)			(589)	(18
(1,175)			_	(1
Managed Income (4,975) (5,7 Met Managed Budget 1,694 1,7 Accounting Adjustments IAS 19 Pensions Costs 172 48 4	Rents			(1
let Managed Budget 1,694 1,70 Accounting Adjustments IAS 19 Pensions Costs 172 48 48				(57
Accounting Adjustments IAS 19 Pensions Costs 172 48 48 48	Alanaged Income		(4,975)	(5,72
IAS 19 Pensions Costs 172 ⁴⁸ 4	Net Managed Budget		1,694	1,71
IAS 19 Pensions Costs 172 ⁴⁸ 4	Accounting Adjustments			
			172	48 42
	2. 10 1 OHOIOHO 00000			42

Budget Manager: Chief Officer Employment and Skills

Employment and Skills		
£000	Budget 2019/20	Budget 2020/21
Managed Outside the Service	172	429
Net Cost of Service	1,867	2,142

Budget Manager: Chief Officer Highways & Transportation

	£000	2019/20	Budge 2020/2
Employees			
Direct Pay Costs		16,528	17,800
Agency And Temporary Staff		0	8
National Insurance Contributions		1,626	1,74
Superannuation Costs		2,667	2,82
Other Pension Costs		21	2
Other Employee Related Costs		43	5
Training And Development		134	10
		21,019	22,63
Premises			
Buildings Maintenance		606	61
Grounds Maintenance		78	8
Building Security		137	16
Cleaning And Workplace Refuse		12	1
Gas		16	1
Electricity		6,864	6,68
Other Utilities		47	4
Rents		0	
NNDR		203	20
Highways Maintenance		7,272	7,42
Premises Related Insurance		4	
Supplies & Services		15,238	15,26
Materials and Equipment		5,525	5,52
Stationery and Postage		7	3,32
Advertising		128	15
IT and telecommunications		361	53
Insurance		754	86
Professional Services and Subscriptions		95	49
Recycling and Reuse		20	48
Waste Disposal and Landfill Tax		61	6
Allowances			C
		3	
Consultancy Services Other Hired and Contracted Services		18	1 1
		1,299	1,53
Licences Publication and Promotion		0	4
		17	10.40
PFI Unitary Charges		13,715 22,002	13,46 22,71
Fransport		22,002	
Vehicles And Plant Related Expenditure		4,962	4,95
Travel Allowances		147	10
Fuel		345	34
Transport Related Insurance		46	5
		5,500	5,46
nternal Charges Managed Recharges Frm Other Directorates		4 700	0.05
Managed Recharges Frm Other Directorates		1,789 1,789	2,05 2,05
Managed Expenditure		65,548	50 68,12

Budget Manager: Chief Officer Highways & Transportation

£000£	Budget 2019/20	Budget 2020/21
Internal Income		
Income from other Directorates	(17,143)	(17,426)
Recharge Income from Capital	(16,080)	(16,671)
	(33,223)	(34,097)
Income - Grants		
Government Grants	(7,676)	(7,676)
	(7,676)	(7,676)
Income - Sales		
Sale of Goods and Services	(3,788)	(4,584)
	(3,788)	(4,584)
Income - Charges	(4.40=)	(4.004)
Fees and charges	(1,185)	(1,931
Contributions	(648)	(606
Other income	(1,914)	(1,323)
	` ,	, ,
Managed Income	(48,434)	(50,217)
Net Managed Budget	17,115	17,909
Accounting Adjustments		
IAS 19 Pensions Costs	2,316	3,038
Capital Charges	39,472	44,519
	41,789	47,556
Other Internal Adjustments		
Internal Reallocations Charges	934	934
Internal Reallocations Income	(773)	(773
	161	161
Managed Outside the Service	41,950	47,718
Net Cost of Service	59,065	65,627

	£000	Budget 2019/20	Budget 2020/2
Employees			
Direct Pay Costs		6,426	7,074
National Insurance Contributions		584	614
Superannuation Costs		1,023	1,064
Other Pension Costs		54	42
Other Employee Related Costs		16	
Training And Development		37	3
Premises		8,140	8,83
		29	2
Buildings Maintenance Grounds Maintenance		29 6	2
		_	5
Building Security		68 98	9
Cleaning And Workplace Refuse Gas		199	20
Electricity		511	20 55
Other Utilities		47	6
Rents		1	
NNDR		1,034	1,06
Premises Related Insurance		1,034 449	1,00
Fremises Neialeu insulance		2,444	2,25
upplies & Services		,	, -
Materials and Equipment		855	88
Stationery and Postage		37	3
Advertising		21	4
IT and telecommunications		101	13
Insurance		72	18
Professional Services and Subscriptions		216	16
Grants and Contributions		2,140	2,14
Catering Service		2	
Allowances		13	
Consultancy Services		2	
External Audit Fees		2	
Security Services		219	26
Other Hired and Contracted Services		4,168	5,62
Licences		47	7
Publication and Promotion		109	10
Miscellaneous		1 9,006	0.67
ransport		8,006	9,67
Vehicles And Plant Related Expenditure		85	8
Travel Allowances		23	2
Fuel		9	
Transport Related Insurance		1	
townel Charges		118	11
ternal Charges Managed Recharges Frm Other Directorates		287	38
a. agos i totilaigot i ouloi bilotoliato		287	38
gency Payments			52
Services provided by Voluntary Sector		1	
Contributions to Partnerships		152	16

£000£	Budget 2019/20	Budget 2020/21
Agency Payments		
	152	164
Managed Expenditure	19,147	21,425
Internal Income		
Income from other Directorates	(680)	(868)
	(680)	(868)
Income - Grants		
Government Grants	(1,590)	(1,630)
	(1,590)	(1,630)
Income - Sales	(4.507)	(4.000
Sale of Goods and Services	(1,597)	(1,686
Income - Charges	(1,597)	(1,686
Fees and charges	(2,976)	(3,213
Contributions	(71)	(102
Other income	(1,020)	(1,102
Rents	(349)	(442
	(4,416)	(4,860
Managed Income	(8,284)	(9,043)
Net Managed Budget	10,864	12,382
Accounting Adjustments		
IAS 19 Pensions Costs	843	1,109
Capital Charges	6,025	1,844
	6,868	2,953
Other Internal Adjustments		
Internal Reallocations Charges	158	158
	158	158
Managed Outside the Service	7,026	3,111
Net Cost of Service	17,890	15,493

Direct Pay Costs 10,529 10,94 National Insurance Contributions 805 82 Superannuation Costs 1,486 1,51 Other Emptoyee Related Costs 10 1 Training And Development 65 6 fermises 12,907 13,38 remises 112,907 13,38 remises 804 43 6 Grounds Maintenance 35 4 6 Grounds Maintenance 35 4 6 Building Security 22 2 <th>£000£</th> <th>Budget 2019/20</th> <th>Budge 2020/2</th>	£000£	Budget 2019/20	Budge 2020/2
National Insurance Contributions 805 82 Superannuation Costs 1,486 1,51 Other Pension Costs 10 1 Other Employee Related Costs 10 1 Training And Development 65 6 femises 12,907 13,38 remises 12,907 13,38 remises 43 6 Building Smaintenance 35 4 Building Security 22 2 2 Cleaning And Workplace Refuse 118 11 Gas 873 82 Bedericity 1,156 1,37 Other Utilities 208 21 NNDR 1,861 1,83 Premises Related Insurance 69 3 Upplies & Services 4,344 4,53 Materials and Equipment 852 86 Stationery and Postage 3 4 Advertising 7 1 1 1 Insurance 45 3	Employees		
Superamusition Costs	Direct Pay Costs	10,529	10,94
Other Pension Costs 12 1 Other Employee Related Costs 10 1 Training And Development 65 6 remises 12,907 13,33 remises 12,907 13,33 Building SMaintenance 35 4 Building Security 22 22 2 Cleaning And Workplace Refuse 118 11 12 11 11 13 11 13 11 13 14 </td <td>National Insurance Contributions</td> <td>805</td> <td>82</td>	National Insurance Contributions	805	82
Other Employee Related Costs 10 1 Training And Development 65 6 tremises 12,907 13,38 tremises 12,907 13,38 tremises 43 6 Building Security 22 2 Cleaning And Workplace Refuse 118 111 Gas 873 82 Electricity 1,156 1,37 Other Utilities 208 21 NNDR 1,861 1,83 Premises Related Insurance 69 3 All piles & Services 4,384 4,53 Materials and Equipment 852 86 Stationery and Postage 3 8 Advertising 7 7 IT and telecommunications 128 11 Insurance 45 3 Professional Services and Subscriptions 156 32 Grants and Contributions 10 1 Allowances 1 1 Security Services </td <td>Superannuation Costs</td> <td>1,486</td> <td>1,51</td>	Superannuation Costs	1,486	1,51
Training And Development 65 6 tremises 12,907 13,38 Buildings Maintenance 43 6 Grounds Maintenance 35 4 Building Security 22 2 Cleaning And Workplace Refuse 118 11 Gas 873 82 Electricity 1,156 1,37 Other Utilities 208 21 NNDR 1,861 1,83 Premises Related Insurance 69 3 upplies & Services 4,384 4,53 upplies & Services 3 4,53 upplies & Services 3 4 Materials and Equipment 852 86 Stationery and Postage 3 8 Advertising 7 7 IT and telecommunications 128 11 Insurance 45 3 Professional Services and Subscriptions 156 32 Grants and Contributions 10 1 Exterm	Other Pension Costs	12	1
remises Buildings Maintenance Building Security Cleaning And Workplace Refuse Bara Electricity Other Utilities Clas Refuse Re	Other Employee Related Costs	10	1
Buildings Maintenance 43 6 Grounds Maintenance 35 4 Building Security 22 22 Cleaning And Workplace Refuse 118 111 Gas 873 82 Electricity 1,166 1,37 Other Utilities 208 27 NNDR 1,861 1,83 Premises Related Insurance 69 3 upplies & Services 4,384 4,53 upplies & Services 852 86 Materials and Equipment 852 86 Stationery and Postage 3 4,384 4,53 upplies & Services 3 4 4,53 Materials and Equipment 852 86 86 3 Insurance 45 3 3 15 3 15 3 11 11 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Training And Development		6
Buildings Maintenance 43 66 Grounds Maintenance 35 4 Building Security 22 22 Cleaning And Workplace Refuse 118 111 Gas 873 83 Electricity 1,156 1,37 Other Utilities 208 21 NNDR 1,861 1,83 Premises Related Insurance 69 3 Premises Related Insurance 4,384 4,53 Upplies & Services 4,384 4,53 Upplies & Services 3 4,484 4,53 Upplies & Services 3 4,53 4,53 Upplies & Services 3 4,53 4,53 4,53 Upplies & Services 3 4,53 4,53 4,53 Upplies & Services 3 4,53 4,53 4,53 4,53 4,53 4,53 4,53 4,53 4,53 4,53 4,53 4,53 4,53 1,50 1,50 1,50 1,50 1,50 <	tremises	12,907	13,38
Grounds Maintenance 35 44 Building Security 22 2 Cleaning And Workplace Refuse 118 11 Gas 873 82 Electricity 1,1566 1,37 Other Utilities 208 21 NNDR 1,861 1,83 Premises Related Insurance 69 3 upplies & Services 4,384 4,53 upplies & Services 852 86 Materials and Equipment 852 86 Stationery and Postage 3 Advertising 7 IT and telecommunications 128 11 Insurance 45 3 Professional Services and Subscriptions 156 32 3 4 4 3 4 Grants and Contributions 10 1		43	6
Building Security 22 22 22 22 22 22 23 24 24			
Cleaning And Workplace Refuse 118 111 Gas 873 82 Electricity 1,156 1,37 Other Utilities 208 21 NNDR 1,861 1,83 Premises Related Insurance 69 3 upplies & Services 4,384 4,53 upplies & Services 852 86 Materials and Equipment 852 86 Stationery and Postage 3 4 Materials and Equipment 852 86 Stationery and Postage 3 4 Advertising 7 7 IT and telecommunications 128 11 Insurance 45 33 Professional Services and Subscriptions 156 32 Grants and Contributions 10 1 Allowances 1 1 External Audit Fees 3 3 Security Services 304 47 Licences 304 47 Licences			
Gas 873 82 Electricity 1,156 1,37 Other Utilities 208 21 NNDR 1,861 1,83 Premises Related Insurance 69 3 upplies & Services 4,384 4,53 upplies & Services 852 86 Materials and Equipment 852 86 Stationery and Postage 3 Advertising 7 IT and telecommunications 128 11 Insurance 45 3 Professional Services and Subscriptions 156 32 Grants and Contributions 10 1 Allowances 1 1 External Audit Fees 3 3 Security Services 34 3 Other Hired and Contracted Services 34 3 Other Hired and Promotion 120 14 PFI Unitary Charges 5,800 5,91 Miscellaneous 7,583 8,05 ransport 4 4 </td <td></td> <td></td> <td></td>			
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Other Utilities 208 21 NNDR 1,861 1,861 Premises Related Insurance 69 3 upplies & Services 4,384 4,53 upplies & Services 3 3 Materials and Equipment 852 86 Stationery and Postage 3 4 Advertising 7 1 1 In and telecommunications 128 11 Insurance 45 3 3 Professional Services and Subscriptions 156 32 Grants and Contributions 10 1 1 Allowances 10 1 1 External Audit Fees 3 3 3 3 Security Services 34 3 3 3 Security Services 34 3 3 3 Security Services 34 3 3 3 Licences 120 12 12 12 12 12 12 12 <td></td> <td></td> <td></td>			
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Premises Related Insurance 69 3 upplies & Services 4,384 4,53 Materials and Equipment 852 86 Stationery and Postage 3 4 IT and telecommunications 128 11 Insurance 45 3 Professional Services and Subscriptions 156 32 Grants and Contributions 10 1 Allowances 1 1 External Audit Fees 3 3 Security Services 34 3 Services 120 12 Publication and Promotion 120 14 PFI Unitary C			
upplies & Services 4,384 4,53 Materials and Equipment 852 86 Stationery and Postage 3			1
Materials and Equipment 852 86 Stationery and Postage 3 Advertising 7 IT and telecommunications 128 11 Insurance 45 3 Professional Services and Subscriptions 156 32 Grants and Contributions 10 1 Allowances 1 1 External Audit Fees 3 3 Security Services 34 3 Other Hired and Contracted Services 304 47 Licences 120 12 Publication and Promotion 120 14 PFI Unitary Charges 5,800 5,91 Miscellaneous 1 7,583 8,05 ransport Vehicles And Plant Related Expenditure 9 2 Travel Allowances 29 2 Fuel 2 40 4 Itemal Charges 368 38 Managed Recharges Frm Other Directorates 368 38 gency Payments 86 8 Services provided by other organisations 150 <	Tembes Neialed insulance		
Stationery and Postage 3 Advertising 7 IT and telecommunications 128 11 Insurance 45 3 Professional Services and Subscriptions 156 32 Grants and Contributions 10 1 Allowances 1 1 External Audit Fees 3 3 Security Services 34 3 Other Hired and Contracted Services 304 47 Licences 120 12 Publication and Promotion 120 14 PFI Unitary Charges 5,800 5,91 Miscellaneous 1 7,583 8,05 ransport Vehicles And Plant Related Expenditure 9 2 Travel Allowances 29 2 Fuel 2 2 ternal Charges 40 4 Managed Recharges Frm Other Directorates 368 38 gency Payments 368 38 Services provided by other organisations 150 15 Contributions to Partnerships 86 8			
Advertising 7 IT and telecommunications 128 11 Insurance 45 3 Professional Services and Subscriptions 156 32 Grants and Contributions 10 1 Allowances 1 1 External Audit Fees 3 3 Security Services 34 3 Other Hired and Contracted Services 304 47 Licences 120 12 Publication and Promotion 120 14 PFI Unitary Charges 5,800 5,91 Miscellaneous 7,583 8,05 ransport 7,583 8,05 vehicles And Plant Related Expenditure 9 2 Travel Allowances 29 2 Fuel 40 4 termal Charges 368 38 Managed Recharges Frm Other Directorates 368 38 gency Payments 368 38 Services provided by other organisations 150 15 Contributions to Partnerships 86 8			
IT and telecommunications 128 111 Insurance 45 33 Professional Services and Subscriptions 156 32 Grants and Contributions 10 1 Allowances 1 1 External Audit Fees 3 3 Security Services 34 3 Other Hired and Contracted Services 304 47 Licences 120 12 Publication and Promotion 120 12 PFI Unitary Charges 5,800 5,91 Miscellaneous 1 7,583 8,05 ransport Vehicles And Plant Related Expenditure 9 7 Travel Allowances 29 2 Fuel 29 2 ternal Charges 40 4 Managed Recharges Frm Other Directorates 368 38 gency Payments 368 38 Services provided by other organisations 150 15 Contributions to Partnerships 86 8			
Insurance 45 33 Professional Services and Subscriptions 156 32 Grants and Contributions 10 1 Allowances 1 1 External Audit Fees 3 3 Security Services 34 3 Other Hired and Contracted Services 304 47 Licences 120 12 Publication and Promotion 120 14 PFI Unitary Charges 5,800 5,91 Miscellaneous 1 7,583 8,05 ransport Vehicles And Plant Related Expenditure 9 2 Travel Allowances 29 2 Fuel 2 40 4 termal Charges 368 38 Managed Recharges Frm Other Directorates 368 38 gency Payments 368 38 Services provided by other organisations 150 15 Contributions to Partnerships 86 8	g and a second s		
Professional Services and Subscriptions 156 32 Grants and Contributions 10 1 Allowances 1 1 External Audit Fees 3 3 Security Services 34 3 Other Hired and Contracted Services 304 47 Licences 120 12 Publication and Promotion 120 14 PFI Unitary Charges 5,800 5,91 Miscellaneous 1 7,583 8,05 ransport Vehicles And Plant Related Expenditure 9 1 1 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 4 <td>IT and telecommunications</td> <td></td> <td></td>	IT and telecommunications		
Grants and Contributions 10 1 Allowances 1 1 External Audit Fees 3 3 Security Services 34 3 Other Hired and Contracted Services 304 47 Licences 120 12 Publication and Promotion 120 14 PFI Unitary Charges 5,800 5,91 Miscellaneous 1 7,583 8,05 ransport Vehicles And Plant Related Expenditure 9 2 Travel Allowances 29 2 Fuel 2 40 4 ternal Charges 368 38 Managed Recharges Frm Other Directorates 368 38 gency Payments 368 38 Services provided by other organisations 150 15 Contributions to Partnerships 86 8 236 54 23			
Allowances 1 External Audit Fees 3 Security Services 34 3 Other Hired and Contracted Services 304 47 Licences 120 12 Publication and Promotion 120 14 PFI Unitary Charges 5,800 5,91 Miscellaneous 1 7,583 8,05 ransport 7,583 8,05 8,05 ransport 9 2 2 Vehicles And Plant Related Expenditure 9 2 2 Travel Allowances 29 2 Fuel 2 40 4 sternal Charges 368 38 Managed Recharges Frm Other Directorates 368 38 gency Payments 368 38 Services provided by other organisations 150 15 Contributions to Partnerships 86 8			
External Audit Fees 3 Security Services 34 3 Other Hired and Contracted Services 304 47 Licences 120 12 Publication and Promotion 120 14 PFI Unitary Charges 5,800 5,91 Miscellaneous 1 7,583 8,05 ransport 7,583 8,05 8,05 vehicles And Plant Related Expenditure 9 2 2 2 2 2 2 2 40 4		10	1
Security Services 34 3 Other Hired and Contracted Services 304 47 Licences 120 12 Publication and Promotion 120 14 PFI Unitary Charges 5,800 5,91 Miscellaneous 1 7,583 8,05 ransport 2 7,583 8,05 Vehicles And Plant Related Expenditure 9 2 2 2 Travel Allowances 29 2 2 2 40 4		1	
Other Hired and Contracted Services 304 47 Licences 120 12 Publication and Promotion 120 14 PFI Unitary Charges 5,800 5,91 Miscellaneous 1 7,583 8,05 ransport 7,583 8,05 Vehicles And Plant Related Expenditure 9 2 Travel Allowances 29 2 Fuel 2 40 4 ternal Charges 368 38 Managed Recharges Frm Other Directorates 368 38 gency Payments 368 38 Services provided by other organisations 150 15 Contributions to Partnerships 86 8 236 54 23	External Audit Fees	3	
Licences 120 12 Publication and Promotion 120 14 PFI Unitary Charges 5,800 5,91 Miscellaneous 1 7,583 8,05 ransport Vehicles And Plant Related Expenditure 9 2 Vehicles And Plant Related Expenditure 9 2 Travel Allowances 29 2 Fuel 2 40 4 ternal Charges 368 38 Managed Recharges Frm Other Directorates 368 38 gency Payments 368 38 Services provided by other organisations 150 15 Contributions to Partnerships 86 8 236 54 23	Security Services	34	3
Publication and Promotion 120 14 PFI Unitary Charges 5,800 5,91 Miscellaneous 1 7,583 8,05 ransport Vehicles And Plant Related Expenditure 9 2 Vehicles And Plant Related Expenditure 9 2 Travel Allowances 29 2 Fuel 2 40 4 Iternal Charges 368 38 Managed Recharges Frm Other Directorates 368 38 gency Payments 368 38 Services provided by other organisations 150 15 Contributions to Partnerships 86 8 236 54 23	Other Hired and Contracted Services	304	47
PFI Unitary Charges 5,800 5,91 Miscellaneous 1 7,583 8,05 ransport 7,583 8,05 Vehicles And Plant Related Expenditure 9 2 Travel Allowances 29 2 Fuel 2 40 4 ternal Charges 368 38 Managed Recharges Frm Other Directorates 368 38 gency Payments 368 38 Services provided by other organisations 150 15 Contributions to Partnerships 86 8 236 54 23		120	
Miscellaneous 1 7,583 8,05 ransport 7,583 8,05 Vehicles And Plant Related Expenditure 9 Travel Allowances 29 2 Fuel 2 Iternal Charges 40 4 Managed Recharges Frm Other Directorates 368 38 gency Payments 368 38 Services provided by other organisations 150 15 Contributions to Partnerships 86 8 236 54 23	Publication and Promotion	120	14
7,583 8,05 ransport Vehicles And Plant Related Expenditure 9 Travel Allowances 29 2 Fuel 2 ternal Charges 40 4 Managed Recharges Frm Other Directorates 368 38 gency Payments 368 38 gency Payments 5 Contributions to Partnerships 86 88 236 54 23		5,800	5,91
ransport 9 Vehicles And Plant Related Expenditure 9 Travel Allowances 29 2 Fuel 40 4 Iternal Charges 368 38 Managed Recharges Frm Other Directorates 368 38 gency Payments 368 38 Services provided by other organisations 150 15 Contributions to Partnerships 86 8 236 54 23	Miscellaneous	·	
Vehicles And Plant Related Expenditure 9 Travel Allowances 29 2 Fuel 2 40 4 ternal Charges 368 38 Managed Recharges Frm Other Directorates 368 38 gency Payments 368 38 Services provided by other organisations 150 15 Contributions to Partnerships 86 8 236 54 23	ranchort	7,583	8,05
Travel Allowances 29 2 Fuel 2 40 4 Managed Recharges Frm Other Directorates 368 38 gency Payments 368 38 Services provided by other organisations 150 15 Contributions to Partnerships 86 8 236 54 23		۵	
Fuel 2 40 4 40 4 40 4 40 4 40 4 40 4 40 4 40 4 40 4 40 4 40 4 368 38 369 38 360 38 360 38 360 38 360 38	·		
40			
Managed Recharges Frm Other Directorates 368 38 368 38 368 38 368 38 368 38 368 38 369 38 360 150 360 150 360 8 <td>i uei</td> <td></td> <td></td>	i uei		
368 38 38 38 38 38 38 38			
gency Payments Services provided by other organisations Contributions to Partnerships 150 15 86 8 236 54 23	Managed Recharges Frm Other Directorates		
Services provided by other organisations Contributions to Partnerships 150 15 86 8 236 54 23	gency Payments	308	38
Contributions to Partnerships 86 88 236 54 23		150	15
236 ₅₄ 23			8
			00
	lanaged Expenditure	25.518	

£000£	Budget 2019/20	Budget 2020/21
Internal Income		
Income from other Directorates	(852)	(486
Redistribution of grants income	(809)	(774
	(1,661)	(1,260
Income - Grants		
Government Grants	(213)	(422
DCLG Grants	(4,331)	(4,331
	(4,544)	(4,753)
Income - Sales		
Sale of Goods and Services	(301)	(301
	(301)	(301
Income - Charges		
Fees and charges	(13,486)	(13,782
Contributions	(60)	(54
Other income	(24)	(15
Rents	(303)	(303
	(13,873)	(14,154
Managed Income	(20,380)	(20,468
Net Managed Budget	5,139	6,172
Accounting Adjustments		
IAS 19 Pensions Costs	1,291	1,626
Capital Charges	2,559	2,353
	3,850	3,979
Other Internal Adjustments	-,	
Internal Reallocations Charges	254	254
Internal Reallocations Income	(42)	(42
	212	212
Managed Outside the Service	4,062	4,191
Net Cost of Service	9,201	10,363

Budget Manager: Chief Officer, Operations

£000£	Budget	Budget
	2019/20	2020/21
Employees		
Direct Pay Costs	543	553
National Insurance Contributions	39	38
Superannuation Costs	51	49
Other Pension Costs	44	44
Other Employee Related Costs	9	3
Training And Development	42	42
Supplies & Services	729	728
Materials and Equipment	9	6
Stationery and Postage	61	46
IT and telecommunications	90	78
Insurance	2	1
	56	55
Professional Services and Subscriptions Allowances	2	(
Other Hired and Contracted Services	72	125
Other filled and Contracted Services	291	313
Transport	291	310
Travel Allowances	1	
Transport Related Insurance	1	(
	3	
Internal Charges		
Managed Recharges Frm Other Directorates	3	3
	3	3
Managed Expenditure	1,026	1,045
Net Managed Budget	1,026	1,045
Accounting Adjustments		
IAS 19 Pensions Costs	1	Ç
Capital Charges	526	473
Capital Charges		
Control Pacharges	527	482
Central Recharges Corporate & Democratic Core Income	(617)	(13
Corporate & Democratic Core income	` '	
Other lister week Adii vetween to	(617)	(13
Other Internal Adjustments	007	00-
Internal Reallocations Charges	837	837
Internal Reallocations Income	(1,079)	(1,079
	(242)	(24)
	` '	
Managed Outside the Service	(332)	109

Budget Manager: Chief Officer, Operations

£000	Budget 2019/20	Budget 2020/21
Employees		
Direct Pay Costs	816	798
National Insurance Contributions	82	80
Superannuation Costs	127	123
Other Pension Costs	19	19
Other Employee Related Costs	1	1
Premises	1,046	1,022
Buildings Maintenance	187	187
Building Security	273	273
Cleaning And Workplace Refuse	460	502
Electricity	247	266
Other Utilities	14	14
NNDR	242	250
Premises Related Insurance	25	16
	1,447	1,507
Supplies & Services		
Materials and Equipment	9	17
Stationery and Postage	0	(
Insurance	66	54
Professional Services and Subscriptions	41	43
Allowances	0	C
Security Services	73	75
Other Hired and Contracted Services	11	11
Licences	0	7
Publication and Promotion	147	147
Miscellaneous	80 427	81 435
Fransport	TLI	
Vehicles And Plant Related Expenditure	1	1
Travel Allowances	8	7
100	8	8
nternal Charges Managed Recharges Frm Other Directorates	522	532
	522	532
Managed Expenditure	3,450	3,503
nternal Income		
Income from other Directorates	(19) (19)	(19
ncome - Charges	(10)	(1.
Fees and charges	(1,728)	(1,703
Other income	(990)	(1,202
Rents	(1,766)	(1,644
	(4,483)	(4,548
Managed Income	(4,502)	(4,567
Net Managed Budget	(1,052)	(1,064

Budget Manager: Chief Officer, Operations

Markets and City Centre		
£000	Budget 2019/20	Budget 2020/21
Accounting Adjustments		
IAS 19 Pensions Costs	93	115
Capital Charges	31	21
	124	135
Other Internal Adjustments		
Internal Reallocations Charges	584	584
Internal Reallocations Income	(584)	(584)
	0	0
Managed Outside the Service	124	135
Net Cost of Service	(929)	(929)

Item 4

Resources and Housing

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Resources and Housing Summary of budget by service (£000)

Budget Manager	Service	Total	Mana	Managed by the Service	4)	Managed	Total
		Z018/Z0	Spending	Income	Net	Service	2020/21
Chief Officer Strategy and Policy	Strategy and Improvement	5,045	6,449	(1,279)	5,170	(651)	4,520
Chief Officer Financial Services	Finance	6,672	13,231	(5,984)	7,247	(104)	7,143
Chief Officer Human Resources	Human Resources	6,483	7,084	(1,122)	5,962	460	6,422
Chief Digital & Information Officer	Digital and Information Service	27,990	31,971	(10,823)	21,148	7,499	28,647
Chief Officer Financial Services	Procurement and Commercial Services	1,390	2,332	(943)	1,390	228	1,617
City Solicitor	Legal Services	3,234	5,587	(2,503)	3,084	200	3,584
City Solicitor	Democratic Services	(10)	5,095	0	5,095	(5,054)	41
Chief Officer Civic Enterprise Leeds	Leeds Building Services	(7,687)	58,660	(69,315)	(10,655)	3,575	(7,081)
Chief Officer Housing	Supporting People Contracts	6,127	9,984	(3,901)	6,083	32	6,115
Chief Officer Housing	Strategic Housing Partnership & Support	2,497	11,318	(9,910)	1,409	10,011	11,420
Chief Officer Civic Enterprise Leeds	Corporate Property Management	6,574	7,036	(716)	6,320	294	6,614
Chief Officer Strategy and Policy	Shared Services	21,286	26,698	(7,464)	19,234	2,613	21,848
Chief Officer Civic Enterprise Leeds	Commercial Services	10,073	70,181	(65,760)	4,421	7,079	11,500
Chief Officer Civic Enterprise Leeds	Facilities Management	10,089	11,448	(3,532)	7,916	918	8,834
Chief Officer Sustainable Energy & AQ	Sustainable Energy & Air Quality	791	3,487	(2,441)	1,046	280	1,326
Net Cost of Service		100,554	270,560	(185,691)	84,869	27,681	112,550
	Transfers to and from earmarked reserves	(13,379)	0	0	0	(17,881)	(17,881)
Net Revenue Charge		87,174	270,560	(185,691)	84,869	008'6	94,670

	£000	Budget 2019/20	Budget 2020/21
Employees			
Direct Pay Costs		123,334	129,830
Agency And Temporary Staff		761	795
National Insurance Contributions		10,557	11,048
Superannuation Costs		18,305	18,863
Other Pension Costs		2,572	2,500
Other Employee Related Costs		1,066	2,300 1,155
• •		·	
Training And Development		644 157,239	670 164,862
Premises		107,200	104,002
Buildings Maintenance		6,010	5,655
Grounds Maintenance		130	122
Building Security		424	434
Cleaning And Workplace Refuse		1,301	1,307
·			
Gas		671	631
Electricity		1,705	1,662
Other Utilities		267	267
Rents		1,528	1,898
NNDR		3,652	3,606
Accommodation Charges		(6)	4
Premises Related Insurance		219	113
		15,901	15,699
Supplies & Services			
Materials and Equipment		18,883	17,240
Stationery and Postage		1,409	1,372
Advertising		71	71
IT and telecommunications		8,992	9,390
Insurance		171	230
Professional Services and Subscriptions		1,167	1,112
Grants and Contributions		239	288
Catering Service		0	0
Waste Disposal and Landfill Tax		280	285
Allowances		16	12
Consultancy Services		20	22
External Audit Fees		179	179
Security Services		332	339
Other Hired and Contracted Services		20,078	23,836
Licences		9	9
Publication and Promotion		22	27
Miscellaneous		25	611
Transport		51,893	55,024
Transport Vehicles And Plant Related Expenditure		6,713	7,607
Vehicles And Plant Related Expenditure		·	•
Travel Allowances		516	545
Fuel		4,998	4,849
Private Hire		7,820	7,820
Transport Related Insurance		303	323
Litrary I Oliverna		20,350	21,143
Internal Charges		4.000	62 5.440
Managed Recharges Frm Other Directorates		4,026	5,112
Charges To/From HRA		748	748

£000	Budget 2019/20	Budget 2020/21
Internal Charges	4 774	E 960
Agency Payments	4,774	5,860
Services provided by other organisations	9,972	9,972
Services provided by Voluntary Sector	28	28
Contributions to Partnerships	19	0
Contribution to 1 diameter inpo	10,020	10,000
Transfer Payments	10,020	10,000
Civic Allowances	57	57
Olvie Pillowal idea	57	57
Appropriations	31	
Transfers to/from Earmarked Reserves	(793)	(2.095)
Hansiers to/norn Earmained Neserves	, ,	(2,085)
	(793)	(2,085)
Managed Expenditure	259,440	270,560
Internal Income		
Income from other Directorates	(139,971)	(143,946)
Recharge Income from Capital	(9,306)	(10,764)
Charges to / from HRA	(8,455)	(9,311)
Redistribution of grants income	(268)	(268)
redistribution of grants income	(157,999)	(164,289)
Income - Grants	(137,333)	(104,203)
Government Grants	(4.522)	(1 670)
DCLG Grants	(1,532)	(1,678)
DCLG Grants	(2,940)	(3,667)
Incomo Colos	(4,473)	(5,345)
Income - Sales	(0.000)	(2.045)
Sale of Goods and Services	(2,990)	(3,945)
In the second of	(2,990)	(3,945)
Income - Charges	(0.500)	(0.00.4)
Fees and charges	(6,562)	(6,934)
Contributions	(738)	(782)
Other income	(3,895)	(3,820)
Rents	(554)	(563)
Income Received From BITMO	(12)	(12)
	(11,761)	(12,111)
Income - Other		
Interest and Dividends	(2)	(2)
	(2)	(2)
Managed Income	(177,224)	(185,691)
Net Managed Budget	82,216	84,869
	, ,	,
Accounting Adjustments		
IAS 19 Pensions Costs	13,379	17,881
Transfers to/from Statutory Reserves	(13,379)	(17,881)
Capital Charges	13,593	18,540
	13,593	18,540
Central Recharges	10,000	10,040
Corporate & Democratic Core Income	(8,635)	(8,740)
Corporate a Domogratio Core intomic		63
	(8,635)	(8,740)

	£000	Budget 2019/20	Budget 2020/21
Other Internal Adjustments			
Internal Reallocations Charges		1,272	1,272
Internal Reallocations Income		(1,272)	(1,272)
		0	0
Managed Outside the Service		4,958	9,800
Net Cost of Service		87,174	94,670

Budget Manager: Chief Officer Strategy and Policy

000£	Budget 2019/20	Budget 2020/2
Employees		
Direct Pay Costs	4,129	4,471
National Insurance Contributions	418	439
Superannuation Costs	626	648
Other Pension Costs	127	136
Other Employee Related Costs	7	10
Training And Development	14	14
Premises	5,322	5,717
Cleaning And Workplace Refuse	0	C
Accommodation Charges	0	(
	1	1
Supplies & Services		۰.
Materials and Equipment	32	29
Stationery and Postage	5	4
Advertising	25	25
IT and telecommunications	91	85
Insurance	3	(
Professional Services and Subscriptions	383	423
Allowances	2	2
Other Hired and Contracted Services	123 664	65 ²
Transport		
Vehicles And Plant Related Expenditure	2	2
Travel Allowances	13	13
Fuel	0	(
Transport Related Insurance	0	(
nternal Charges	16	16
Managed Recharges Frm Other Directorates	64	64
	64	64
Managed Expenditure	6,067	6,449
Internal Income	(122)	/0-
Income from other Directorates	(496)	(68
Charges to / from HRA	(564)	(56-
ncome - Charges	(1,000)	(1,244
Fees and charges	(35)	(3
	(35)	(3
Managed Income	(1,095)	(1,279
Net Managed Budget	4,973	5,170
Accounting Adjustments		
IAS 19 Pensions Costs	422	56
Capital Charges	1,730	876
Capital Charges		
	2,152	₆₅ 1,44

Budget Manager: Chief Officer Strategy and Policy

Strategy and Improvement		
£000	Budget 2019/20	Budget 2020/21
Central Recharges		
Corporate & Democratic Core Income	(2,080)	(2,091)
	(2,080)	(2,091)
Managed Outside the Service	72	(651)
Net Cost of Service	5,045	4,520

Budget Manager: Chief Officer Financial Services

Finance			
	0003	Budget 2019/20	Budget 2020/21
Employees			
Direct Pay Costs		8,466	8,910
National Insurance Contributions		855	894
Superannuation Costs		1,349	1,381
Other Pension Costs		763	675
Other Employee Related Costs		5	6
Training And Development		31	31
		11,469	11,897
Supplies & Services			
Materials and Equipment		8	8
Stationery and Postage		103	103
Advertising		3	3
IT and telecommunications		354	353
Insurance		12	14
Professional Services and Subscriptions		560	560
Allowances		0	(
External Audit Fees		179	179
Other Hired and Contracted Services		67	67
Other Filled and Contracted Services		1,285	1,286
Transport	-	1,200	1,200
Vehicles And Plant Related Expenditure		0	(
Travel Allowances		25	25
Private Hire		4	20
rivate i ile	-	29	29
Internal Charges	-	25	
Managed Recharges Frm Other Directorates		42	18
Managod Noshangoo i iiii Othor Birodonatoo	-	42	18
Managed Expenditure		12,825	13,231
Internal Income			
Income from other Directorates		(1,480)	(1,697
Recharge Income from Capital		(575)	(693
Testicing mornic mem capital	-	(2,055)	(2,390
Income - Grants	-	(2,000)	(2,000
DCLG Grants		(1,217)	(1,265
2020 Glarilo	-	(1,217)	(1,265
Income - Sales	-	(1,211)	(1,200
Sale of Goods and Services		(108)	(97
Calc of Coods and Convices	-	(108)	(97
Income - Charges	-	(100)	(3)
Fees and charges		(2,081)	(2,061
Other income		(221)	(2,001
Income Received From BITMO		(6)	(10.
INCOME NECEIVEUT TOTT DITTIVIC	-	(2,307)	(2,232
Managed Income		(5,688)	(5,984
Net Managed Budget		7,138	7,247

Budget Manager: Chief Officer Financial Services

Finance		
£000	Budget 2019/20	Budget 2020/21
Accounting Adjustments		
IAS 19 Pensions Costs	419	822
Capital Charges	205	164
	625	986
Central Recharges		
Corporate & Democratic Core Income	(1,090)	(1,090)
	(1,090)	(1,090)
Managed Outside the Service	(465)	(104)
Net Cost of Service	6,672	7,143

Budget Manager: Chief Officer Human Resources

£000£	Budget 2019/20	Budget 2020/2
Employees		
Direct Pay Costs	4,791	4,801
Agency And Temporary Staff	62	112
National Insurance Contributions	486	485
Superannuation Costs	769	743
Other Pension Costs	236	292
Other Employee Related Costs	172	172
Training And Development	166	136
Training And Development	6,681	6,741
Premises	0,001	0,7 11
Cleaning And Workplace Refuse	0	C
Accommodation Charges	2	12
/ locality of algor	2	12
Supplies & Services	_	
Materials and Equipment	5	5
Stationery and Postage	6	2
IT and telecommunications	9	7
Insurance	6	7
Professional Services and Subscriptions	39	38
Other Hired and Contracted Services	251	240
Californ mod and Contactod Convictor	316	302
Transport	0.0	
Vehicles And Plant Related Expenditure	2	2
Travel Allowances	24	24
	26	26
Internal Charges		
Managed Recharges Frm Other Directorates	48	4
	48	4
Managed Expenditure	7,073	7,084
Internal Income		
Income from other Directorates	(637)	(658
Recharge Income from Capital	0	(82
Necharge income nom capital	(637)	(739
Income - Sales	(037)	(73:
Sale of Goods and Services	(271)	(27
Gale of Goods and Gervices	(271)	(27
income - Charges	(211)	(21
Fees and charges	(74)	(110
Other income	(3)	(110
	(77)	(112
	, ,	· · · · · · · · · · · · · · · · · · ·
Managed Income	(985)	(1,122
Net Managed Budget	6,089	5,962
Accounting Adjustments		
IAS 19 Pensions Costs	439	512
Capital Charges	5	69
	443	51:

Budget Manager: Chief Officer Human Resources

Human Resources		
£000	Budget 2019/20	Budget 2020/21
Central Recharges		
Corporate & Democratic Core Income	(50)	(52)
	(50)	(52)
Managed Outside the Service	394	460
Net Cost of Service	6,483	6,422

Budget Manager : Chief Digital & Information Officer

£000	Budget 2019/20	Budget 2020/2
Employees		
Direct Pay Costs	17,247	17,844
Agency And Temporary Staff	202	202
National Insurance Contributions	1,768	1,818
Superannuation Costs	2,650	2,685
Other Pension Costs	395	32
Other Employee Related Costs	9	9
Training And Development	56	50
Premises	22,327	22,94
Cleaning And Workplace Refuse	1	
Supplies & Services	1	
Materials and Equipment	3	;
Stationery and Postage	1	
IT and telecommunications	7,953	8,48
Insurance	29	3
Professional Services and Subscriptions	5	,
Other Hired and Contracted Services	308	28
	8,298	8,80
Transport		
Vehicles And Plant Related Expenditure	15	1
Travel Allowances	38	3
Fuel	4	
Transport Related Insurance	8	
	65	5
Internal Charges		
Managed Recharges Frm Other Directorates	110	17
	110	17
Managed Expenditure	30,801	31,97
Internal Income		
Income from other Directorates	(1,800)	(1,70
Recharge Income from Capital	(5,921)	(6,22
Charges to / from HRA	(962)	(96
Income - Sales	(8,683)	(8,88
Sale of Goods and Services	(145)	(14
Calc of Coods and Corvices	(145)	(14
Income - Charges		
Fees and charges	(391)	(37
Contributions	(85)	(33
Other income	(1,169)	(1,07
	(1,645)	(1,78
Managed Income	(10,473)	(10,82
Net Managed Budget	20,328	21,14

Budget Manager : Chief Digital & Information Officer

Digital and Information Service			
	£000	Budget 2019/20	Budget 2020/21
Accounting Adjustments			
IAS 19 Pensions Costs		1,929	2,561
Capital Charges		5,783	4,987
		7,712	7,548
Central Recharges			
Corporate & Democratic Core Income		(50)	(49)
		(50)	(49)
Managed Outside the Service		7,662	7,499
Net Cost of Service		27,990	28,647

Budget Manager: Chief Officer Financial Services

rocurement and Commercial Services		
£000	Budget 2019/20	Budge 2020/2
Employees		
Direct Pay Costs	1,575	1,72
National Insurance Contributions	171	18
Superannuation Costs	255	26
Other Pension Costs	142	7
Other Employee Related Costs	6	•
Training And Development	15	1
	2,164	2,26
Premises	_	
Cleaning And Workplace Refuse	0	
Supplies & Services	0	
Materials and Equipment	1	
Stationery and Postage	0	
IT and telecommunications	6	
Insurance	6	
Professional Services and Subscriptions	3	
Allowances	0	
Other Hired and Contracted Services	40	4
Other Filled and Contracted Cervices	56	5
Transport		
Vehicles And Plant Related Expenditure	1	
Travel Allowances	4	
nternal Charges	5	
Managed Recharges Frm Other Directorates	1	
Managea Neonalges I IIII Calci Directorates	1	
Managed Expenditure	2,227	2,33
Internal Income	·	
Recharge Income from Capital	(131)	(13
Charges to / from HRA	(74)	(7
	(205)	(20
ncome - Charges		
Fees and charges	(55)	(5
Other income	(642)	(68
	(697)	(73
Managed Income	(903)	(94
Net Managed Budget	1,324	1,39
Accounting Adjustments		
IAS 19 Pensions Costs	82	21
Capital Charges	0	21
Capital Orlanges	82	24
Central Recharges	02	
Corporate & Democratic Core Income	(16)	(1
	(16)	73 (1
Managed Outside the Service	66	22

Budget Manager: Chief Officer Financial Services

Procurement and Commercial Services		
£000	Budget 2019/20	Budget 2020/21
Net Cost of Service	1,390	1,617

Budget Manager: City Solicitor

	£000	Budget 2019/20	Budget 2020/21
Employees			
Direct Pay Costs		3,965	4,110
National Insurance Contributions		440	459
Superannuation Costs		635	676
Other Pension Costs		119	115
Other Employee Related Costs		71	36
Training And Development		30	30
		5,262	5,427
Premises			
Cleaning And Workplace Refuse		2	0
Supplies & Services		2	0
Materials and Equipment		69	93
Stationery and Postage		5	5
IT and telecommunications		10	10
Insurance		4	5
Professional Services and Subscriptions		0	0
Allowances		1	1
Other Hired and Contracted Services		5	5
		95	120
Transport			
Travel Allowances		8	4
Transport Related Insurance		1 9	1
nternal Charges	-	9	<u></u>
Managed Recharges Frm Other Directorates		49	34
		49	34
Managed Expenditure		5,418	5,587
nternal Income			
Income from other Directorates		(1,852)	(2,077
		(1,852)	(2,077
ncome - Sales		(=0)	(0.0
Sale of Goods and Services		(52)	(62
noomo Chargos		(52)	(62
ncome - Charges Fees and charges		(120)	/15
Contributions		(120) (206)	(15 C
Other income		(293)	(349
		(619)	(364
Managed Income	_	(2,523)	(2,503
Net Managed Budget		2,895	3,084
			<u> </u>
Accounting Adjustments IAS 19 Pensions Costs		438	616
Capital Charges		0	010
('ontol ('horaco			

Budget Manager : City Solicitor

Legal Services		
£000	Budget 2019/20	Budget 2020/21
Central Recharges		
Corporate & Democratic Core Income	(99)	(116)
	(99)	(116)
Managed Outside the Service	339	500
Net Cost of Service	3,234	3,584

Budget Manager: City Solicitor

£0	00	Budget 2019/20	Budget 2020/21
Employees			
Direct Pay Costs		3,976	4,050
National Insurance Contributions		372	368
Superannuation Costs		273	271
Other Pension Costs		50	77
Other Employee Related Costs		3	10
Training And Development		10	10
Premises		4,684	4,785
Grounds Maintenance		1	1
			1
Building Security		1	1
Cleaning And Workplace Refuse		2	2
Supplies & Services		_	
Materials and Equipment		6	7
Stationery and Postage		42	42
Advertising		4	4
IT and telecommunications		97	93
Insurance		5	5
Professional Services and Subscriptions		13	11
Allowances		7	3
Other Hired and Contracted Services		42	48
Publication and Promotion		14	14
Transport		230	228
Vehicles And Plant Related Expenditure		3	3
Travel Allowances		13	13
Fuel		5	5
Transport Related Insurance		0	0
		22	22
Transfer Payments			
Civic Allowances		57 57	57 57
Managed Expenditure		4,996	5,095
Income - Charges		,	-,
Fees and charges		(2)	0
Other income		(5)	0
		(7)	C
Managed Income		(7)	C
Net Managed Budget		4,989	5,095
			•
Accounting Adjustments		400	<u> </u>
IAS 19 Pensions Costs		189	216
Capital Charges		0	C
		l I	

Budget Manager : City Solicitor

Democratic Services		
£000	Budget 2019/20	Budget 2020/21
Central Recharges		
Corporate & Democratic Core Income	(5,188)	(5,270)
	(5,188)	(5,270)
Managed Outside the Service	(4,998)	(5,054)
Net Cost of Service	(10)	41

£000	Budget 2019/20	Budget 2020/21
Employees		
Direct Pay Costs	19,784	20,728
National Insurance Contributions	1,938	2,021
Superannuation Costs	3,145	3,128
Other Pension Costs	30	30
Other Employee Related Costs	44	100
Training And Development	85	180
Premises	25,026	26,187
Buildings Maintenance	105	10
Building Security	17	24
Cleaning And Workplace Refuse	294	324
Gas	6	(
Electricity	31	26
Other Utilities	12	12
NNDR	60	56
	526	554
Supplies & Services		
Materials and Equipment	11,217	9,442
Stationery and Postage	54	6
IT and telecommunications	205	12
Insurance	21	27
Professional Services and Subscriptions	17	17
Allowances	0	40.00
Other Hired and Contracted Services	16,420	19,927
Licences	27,937	29,602
Transport	21,931	29,002
Vehicles And Plant Related Expenditure	620	868
Travel Allowances	112	148
Fuel	460	480
Transport Related Insurance	146	157
. 4	1,338	1,653
Internal Charges	,	
Managed Recharges Frm Other Directorates	739	664
	739	664
Managed Expenditure	55,566	58,660
Internal Income		
Income from other Directorates	(66,505)	(69,30
	(66,505)	(69,30
Income - Charges		
Other income	(70)	(1
	(70)	(10
Managed Income	(66,575)	(69,315
Net Managed Budget	(11,009)	(10,65

Leeds Building Services		
£000£	Budget 2019/20	Budget 2020/21
Accounting Adjustments		
IAS 19 Pensions Costs	2,727	3,354
Capital Charges	596	221
	3,323	3,575
Managed Outside the Service	3,323	3,575
Net Cost of Service	(7,687)	(7,081)

Budget Manager: Chief Officer Housing

Supporting People Contracts			
	£000	Budget 2019/20	Budget 2020/21
Supplies & Services			
Grants and Contributions		12	12
		12	12
Agency Payments			
Services provided by other organisations		9,972	9,972
		9,972	9,972
Managed Expenditure		9,984	9,984
Internal Income			
Income from other Directorates		(899)	(899)
Recharge Income from Capital		(198)	(198)
Charges to / from HRA		(2,804)	(2,804)
		(3,901)	(3,901)
Managed Income		(3,901)	(3,901)
Net Managed Budget		6,083	6,083
Accounting Adjustments			
Capital Charges		44	32
		44	32
Managed Outside the Service		44	32
Net Cost of Service		6,127	6,115

Budget Manager: Chief Officer Housing

	£000	Budget 2019/20	Budg 2020/
Employees		2010/20	2020/
Employees Direct Pour Coate		E 010	6.0
Direct Pay Costs		5,010	6,9
National Insurance Contributions		503	6
Superannuation Costs		822	1,14
Other Pension Costs		6	
Other Employee Related Costs		2	
Training And Development		6,346	8,82
remises		0,340	0,0
Buildings Maintenance		133	•
Cleaning And Workplace Refuse		0	
Other Utilities		1	
Rents		37	;
NNDR			
		13	
Premises Related Insurance		2 187	
Supplies & Services		107	
Materials and Equipment		8	
Stationery and Postage		11	
Advertising		3	
IT and telecommunications		8	•
Insurance		6	
Professional Services and Subscriptions		79	;
Grants and Contributions		167	2
Security Services		2	2
Other Hired and Contracted Services		416	5
			3
Miscellaneous		0 699	8
ransport		000	
Vehicles And Plant Related Expenditure		20	;
Travel Allowances		100	1
Fuel		4	
Transport Related Insurance		1	
		125	1:
nternal Charges			
Managed Recharges Frm Other Directorates		1,848	2,1
Charges To/From HRA	_	441	4
gency Payments	-	2,288	2,59
Contributions to Partnerships		19	
Contribution to 1 distriction has		19	
ppropriations			
Transfers to/from Earmarked Reserves		(779)	(1,2
		(779)	(1,2
Managed Expenditure		8,885	11,3
nternal Income			
Income from other Directorates		(62)	82 (2.4
Recharge Income from Capital		(1,811)	(2,4
Charges to / from HRA		(3,015)	(3,4

Budget Manager: Chief Officer Housing

£000£	Budget 2019/20	Budget 2020/21
Internal Income		
Redistribution of grants income	(268)	(268)
	(5,155)	(6,299)
Income - Grants	(, ====)	
DCLG Grants	(1,723)	(2,389)
Jacobse Colos	(1,723)	(2,389)
Income - Sales Sale of Goods and Services	(15)	(15
Sale of Goods and Services	(15) (15)	(15)
Income - Charges	(13)	(13)
Fees and charges	(436)	(635
Other income	(104)	(203
Rents	(352)	(362
Income Received From BITMO	(6)	(6
	(899)	(1,206)
Income - Other		
Interest and Dividends	(2)	(2
	(2)	(2
Managed Income	(7,793)	(9,910
Net Managed Budget	1,091	1,409
Accounting Adjustments		
IAS 19 Pensions Costs	714	1,233
Capital Charges	709	8,778
	1,424	10,011
Central Recharges		
Corporate & Democratic Core Income	(18)	0
	(18)	0
Managed Outside the Service	1,406	10,011
Net Cost of Service	2,497	11,420

£000£	Budget 2019/20	Budg 2020/
Employees		
Direct Pay Costs	708	8
National Insurance Contributions	75	;
Superannuation Costs	116	1:
Other Pension Costs	26	
Other Employee Related Costs	0	
Training And Development	4	
Drawings	930	1,04
Premises Premises	5.450	5 0
Buildings Maintenance	5,158	5,30
Grounds Maintenance	5	
Building Security	25	:
Gas	37	;
Electricity	60	(
Other Utilities	33	;
NNDR	285	3
Premises Related Insurance	6	
	5,610	5,84
Supplies & Services		
Materials and Equipment	4	
IT and telecommunications	17	
Insurance	2	
Consultancy Services	0	
	23	
Fransport		
Vehicles And Plant Related Expenditure	2	
Travel Allowances	32	;
Fuel	1	
nternal Charges	34	
Managed Recharges Frm Other Directorates	119	,
	119	
Managed Expenditure	6,716	7,03
nternal Income		
Recharge Income from Capital	(450)	(6
	(450)	(6
ncome - Charges		
Other income	(96)	(
	(96)	(
Managed Income	(546)	(7
Net Managed Budget	6,170	6,32
Accounting Adjustments		
IAS 19 Pensions Costs	75	1
	328	1 ⁻
Capital Charges		-
	404	84 29

Corporate Property Management		
£000£	Budget 2019/20	Budget 2020/21
Net Cost of Service	6,574	6,614

Budget Manager: Chief Officer Strategy and Policy

Employees Direct Pay Costs National Insurance Contributions Superannuation Costs Other Pension Costs Other Employee Related Costs Training And Development Premises Buildings Maintenance Building Security Cleaning And Workplace Refuse Gas	£000	Budget 2019/20 18,574 1,650 2,855 394 655 25 24,152	18,71 1,65 2,81 44 65 24,29
Direct Pay Costs National Insurance Contributions Superannuation Costs Other Pension Costs Other Employee Related Costs Training And Development Premises Buildings Maintenance Building Security Cleaning And Workplace Refuse Gas		1,650 2,855 394 655 25 24,152	1,65 2,81 44 65
Direct Pay Costs National Insurance Contributions Superannuation Costs Other Pension Costs Other Employee Related Costs Training And Development Premises Buildings Maintenance Building Security Cleaning And Workplace Refuse Gas		1,650 2,855 394 655 25 24,152	1,65 2,81 44 65
Superannuation Costs Other Pension Costs Other Employee Related Costs Training And Development Premises Buildings Maintenance Building Security Cleaning And Workplace Refuse Gas		2,855 394 655 25 24,152	2,81 44 65 2
Other Pension Costs Other Employee Related Costs Training And Development Premises Buildings Maintenance Building Security Cleaning And Workplace Refuse Gas		2,855 394 655 25 24,152	2,81 44 65 2
Other Pension Costs Other Employee Related Costs Training And Development Premises Buildings Maintenance Building Security Cleaning And Workplace Refuse Gas		394 655 25 24,152	44 65 2
Other Employee Related Costs Training And Development Premises Buildings Maintenance Building Security Cleaning And Workplace Refuse Gas		655 25 24,152	65 2
Training And Development Premises Buildings Maintenance Building Security Cleaning And Workplace Refuse Gas		25 24,152	2
Premises Buildings Maintenance Building Security Cleaning And Workplace Refuse Gas			24,29
Buildings Maintenance Building Security Cleaning And Workplace Refuse Gas		1	
Building Security Cleaning And Workplace Refuse Gas		1	
Cleaning And Workplace Refuse Gas			
Gas		4	
		5	
		9	
Electricity		15	•
Other Utilities		4	
Rents		151	15
NNDR		33	3
		222	22
Supplies & Services		4.47	
Materials and Equipment		447	44
Stationery and Postage		1,169	1,11
IT and telecommunications		83	2
Insurance		25	2
Professional Services and Subscriptions		2	
Other Hired and Contracted Services		393	39
ransport		2,118	2,01
Vehicles And Plant Related Expenditure		23	2
Travel Allowances		7	-
Fuel			,
		13	•
Transport Related Insurance		1 44	
nternal Charges			
Managed Recharges Frm Other Directorates		119	1
		119	11
Managed Expenditure		26,655	26,69
nternal Income			
Income from other Directorates		(6,284)	(6,20
Recharge Income from Capital		(67)	(6
Charges to / from HRA		0	(5.00)
ncome - Grants	-	(6,351)	(6,32
DCLG Grants		0	(
DOLO GIAIIS	-	0	(
ncome - Sales		0	
Sale of Goods and Services		(264)	(26
Olemen Olemen		(264)	86 (26
ncome - Charges Fees and charges		(489)	(50

Budget Manager: Chief Officer Strategy and Policy

Shared Services		
£000£	Budget 2019/20	Budget 2020/21
Income - Charges		
Other income	(361)	(361)
	(851)	(862)
Managed Income	(7,466)	(7,464)
Net Managed Budget	19,189	19,234
Accounting Adjustments		
IAS 19 Pensions Costs	2,073	2,606
Capital Charges	32	12
	2,104	2,618
Central Recharges		
Corporate & Democratic Core Income	(7)	(5)
	(7)	(5)
Managed Outside the Service	2,097	2,613
Net Cost of Service	21,286	21,848

£000	Budget 2019/20	Budge 2020/2
imployees		
Direct Pay Costs	32,634	33,698
Agency And Temporary Staff	498	48
National Insurance Contributions	1,678	1,690
Superannuation Costs	4,440	4,52
Other Pension Costs	210	23
Other Employee Related Costs	85	14
Training And Development	194	15
	39,739	40,93
remises	,	,
Buildings Maintenance	59	6
Grounds Maintenance	1	
Building Security	7	
Cleaning And Workplace Refuse	224	23
Gas	56	5
Electricity	59	6
Other Utilities	12	1
NNDR	129	13
Accommodation Charges	(9)	
Premises Related Insurance	5	(
Fremises Related insurance	543	56
upplies & Services	343	30
Materials and Equipment	6,774	6,92
Stationery and Postage	13	1
Advertising	21	2
IT and telecommunications	127	12
Insurance	37	5
Professional Services and Subscriptions	56	1
Catering Service	0	
Waste Disposal and Landfill Tax	280	28
Allowances	6	20
Other Hired and Contracted Services		
	1,467	1,35
Publication and Promotion	8	1
Miscellaneous	25	2
ranchart	8,815	8,83
ransport	0.040	0.05
Vehicles And Plant Related Expenditure	6,016	6,65
Travel Allowances	111	11
Fuel	4,508	4,33
Private Hire	7,816	7,81
Transport Related Insurance	136	14
ternal Charges	18,588	19,06
Managed Recharges Frm Other Directorates	374	51
Charges To/From HRA	245	24
Onaiges 10/1 Ioni i IIVA	619	75
gency Payments	019	73
Services provided by Voluntary Sector	28	88 2
	Z()	88 2

£000	Budget 2019/20	Budget 2020/21
Managed Expenditure	68,332	70,181
Internal Income		
Income from other Directorates	(58,249)	(59,106)
Charges to / from HRA	(307)	(307
	(58,556)	(59,414
Income - Grants		
Government Grants	(178)	(178
Leaves Oaks	(178)	(178
Income - Sales Sale of Goods and Services	(2.070)	(2.020
Sale of Goods and Services	(2,070)	(2,830
Income - Charges	(2,070)	(2,030
Fees and charges	(2,145)	(2,390
Contributions	(447)	(447
Other income	(555)	(501
	(3,147)	(3,339
Managed Income	(63,951)	(65,760)
Net Managed Budget	4,382	4,421
Accounting Adjustments		
IAS 19 Pensions Costs	3,624	4,677
Capital Charges	2,068	2,441
	5,692	7,118
Central Recharges	3,032	7,110
Corporate & Democratic Core Income	0	(39
·	0	(39
Other Internal Adjustments		(33
Internal Reallocations Charges	1,272	1,272
Internal Reallocations Income	(1,272)	(1,272
	0	0
Managed Outside the Service	5,692	7,079
Net Cost of Service	10,073	11,500

	£000	Budget 2019/20	Budge 2020/2
Employees			
Direct Pay Costs		1,619	1,499
National Insurance Contributions		106	10
Superannuation Costs		229	21
Other Pension Costs		73	7
Other Employee Related Costs		4	
Training And Development		6	
remises		2,036	1,90
Buildings Maintenance		555	13
Grounds Maintenance		123	12
Building Security		369	37
Cleaning And Workplace Refuse		774	73
Gas		563	52
Electricity		1,539	1,50
Other Utilities		198	1,30
Rents		1,340	1,71
NNDR		2,978	2,77
Premises Related Insurance		205	10
r Terrises ivelated insulative		8,644	8,17
upplies & Services			
Materials and Equipment		310	26
Stationery and Postage		1	
IT and telecommunications		28	2
Insurance		14	3
Professional Services and Subscriptions		10	1
Security Services		330	33
Other Hired and Contracted Services		115	14
Licences		6 814	82
ransport		014	02
Vehicles And Plant Related Expenditure		8	
Travel Allowances		22	2
Fuel		4	
Private Hire		0	
Transport Related Insurance		11	1
		44	4
ternal Charges		475	40
Managed Recharges Frm Other Directorates		475	43
Charges To/From HRA		538	50
lanaged Expenditure		12,076	11,44
ternal Income		,	,
Income from other Directorates		(1,596)	(1,40
Charges to / from HRA		(76)	(1,10
		(1,671)	(1,40
ncome - Grants		, .	90 (90
Government Grants		(936)	(93
		(936)	(93

Facilities Management		
£000	Budget 2019/20	Budget 2020/21
Income - Sales		
Sale of Goods and Services	(1)	(26
	(1)	(26
Income - Charges		
Fees and charges	(704)	(726
Other income	(319)	(237
Rents	(201)	(201
	(1,224)	(1,164
Managed Income	(3,832)	(3,532
Net Managed Budget	8,244	7,916
Accounting Adjustments		
IAS 19 Pensions Costs	127	159
Capital Charges	1,743	760
	1,871	918
Central Recharges		
Corporate & Democratic Core Income	(26)	O
	(26)	0
Managed Outside the Service	1,845	918
Net Cost of Service	10,089	8,834

Budget Manager: Chief Officer Sustainable Energy & AQ

	£000	Budget 2019/20	Budget 2020/2
Employees			
Direct Pay Costs		857	1,493
National Insurance Contributions		94	16
Superannuation Costs		139	23
Other Pension Costs		0	
Other Employee Related Costs		3	
Training And Development		6	
		1,099	1,90
Premises		_	
Other Utilities		7	
NNDR		154 161	22
Supplies & Services		101	
Materials and Equipment		0	
Stationery and Postage		0	
Advertising		14	1
IT and telecommunications		3	
Insurance		0	
Professional Services and Subscriptions		0	
Grants and Contributions		60	
Consultancy Services		20	2
Other Hired and Contracted Services		431	75
Miscellaneous		0	58
TVISCORDI ICCUS		529	1,37
ransport			
Travel Allowances		6	
Transport Related Insurance		0	
nternal Charges	_	6	
Managed Recharges Frm Other Directorates		39	83
Managed Recharges Fith Other Directorates		39	83
Appropriations			
Transfers to/from Earmarked Reserves		(14)	(86
		(14)	(86
Managed Expenditure		1,820	3,48
nternal Income		(112)	<i>-</i> _
Income from other Directorates		(110)	(7
Recharge Income from Capital		(152)	(35
Charges to / from HRA		(654)	(1,05
ncome - Grants		(916)	(1,47
Government Grants		(419)	(56
		(419)	(56
ncome - Sales			
Sale of Goods and Services		(65)	(23
ocomo Chargos		(65)	(23
ncome - Charges		(5.1)	92
Fees and charges		(31)	(3

Budget Manager: Chief Officer Sustainable Energy & AQ

Sustainable Energy & Air Quality			
	£000	Budget 2019/20	Budget 2020/21
Income - Charges			
		(88)	(167)
Managed Income		(1,487)	(2,441)
Net Managed Budget		332	1,046
Accounting Adjustments			
IAS 19 Pensions Costs		121	227
Capital Charges		350	66
		471	293
Central Recharges			
Corporate & Democratic Core Income		(12)	(13)
		(12)	(13)
Managed Outside the Service		459	280
Net Cost of Service		791	1,326

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Communities and Environment Summary of budget by service (£000)

Budget Manager	Service	Total	Mana	Managed by the Service		Managed	Total
		Z019/Z0 	Spending	Income	Net	Service	2020/21
Chief Officer Communities	Communities	6,558	16,566	(11,714)	4,852	1,154	6,007
Chief Officer Customer Access & Welfare	Customer Access	22,402	25,106	(4,560)	20,546	2,840	23,386
Chief Officer Elections & Regulatory	Elections, Licensing and Registration	1,207	6,258	(5,847)	411	418	829
Chief Officer Customer Access & Welfare	Welfare and Benefits	5,074	196,901	(191,795)	5,105	618	5,723
Chief Officer Environmental Services	Car Parking Services	(7,395)	4,867	(12,252)	(7,385)	696	(6,427)
Chief Officer Safer Leeds	Community Safety	3,033	8,842	(6,504)	2,338	825	3,163
Chief Officer Environmental Services	Waste Management	36,350	44,279	(9,766)	34,513	3,487	38,000
Chief Officer Parks & Countryside	Parks And Countryside	11,162	33,914	(26,147)	2,766	4,072	11,839
Chief Officer Environmental Services	Environmental Action (City Centre)	1,819	2,119	(427)	1,692	204	1,896
Chief Officer Elections & Regulatory	Environmental Health	1,636	2,038	(581)	1,457	150	1,607
Chief Officer Environmental Services	Cleaner Neighbourhood Teams	11,181	12,762	(4,372)	8,390	3,238	11,628
Net Cost of Service		93,027	353,651	(273,965)	79,686	17,966	97,652
	Transfers to and from earmarked reserves	(7,810)	0	0	0	(10,534)	(10,534)
Net Revenue Charge		85,217	353,651	(273,965)	989'62	7,432	87,118

Summary of budget by type of spending or income

£	000 Budget 2019/20	Budget 2020/21
Employees		
Direct Pay Costs	69,799	73,324
Agency And Temporary Staff	314	336
National Insurance Contributions	6,704	6,894
Superannuation Costs	10,235	10,569
Other Pension Costs	1,161	684
Other Employee Related Costs	189	225
Training And Development	237	230
	88,639	92,262
Premises		
Buildings Maintenance	149	147
Grounds Maintenance	3,385	3,629
Building Security	413	425
Cleaning And Workplace Refuse	755	770
Gas	582	528
Electricity	948	966
Other Utilities	281	305
Rents	210	211
NNDR	2,524	2,310
Accommodation Charges	1,051	1,015
Premises Related Insurance	81	82
Fremises Related insurance	10,380	10,388
Supplies & Services	10,000	10,000
Materials and Equipment	5,761	5,834
Stationery and Postage	1,049	1,033
Advertising	85	87
IT and telecommunications	2,654	2,689
Insurance	301	457
Professional Services and Subscriptions	1,650	1,679
Grants and Contributions		
	5,897	5,903
Catering Service	3	3
Recycling and Reuse	2,938	2,796
Waste Disposal and Landfill Tax	2,653	2,841
Allowances	9	8
Consultancy Services	55	55
External Audit Fees	45	45
Security Services	96	76
Commissioned Services	(12)	0
Other Hired and Contracted Services	6,606	6,248
Licences	91	88
Publication and Promotion	338	261
PFI Unitary Charges	11,852	12,035
Miscellaneous	1,613	1,275
THE COME TO SEE	43,683	43,413
Transport		
Vehicles And Plant Related Expenditure	5,925	6,171
Travel Allowances	343	331
Fuel	2,653	2,792
Private Hire	5	5
		0.8
Transport Related Insurance	284	289

Summary of budget by type of spending or income

£000	Budget 2019/20	Budget 2020/21
Internal Charges		
Managed Recharges Frm Other Directorates	8,827	8,739
Distributed Grants	829	679
	9,656	9,418
Agency Payments		
Services provided by other organisations	3,864	3,783
Contributions to Partnerships	273	80
Home Care	90	90
	4,226	3,953
Transfer Payments		
Compensation Payments	1	1
Housing Benefit Payments	253,667	185,429
	253,668	185,430
Appropriations		
Transfers to/from Earmarked Reserves	0	(799)
	0	(799)
Managed Expenditure	419,462	353,651
Internal Income	,	,
Income from other Directorates	(9,519)	(9,459)
	(9,319)	(909)
Recharge Income from Capital	(14,401)	, ,
Charges to / from HRA		(15,372)
Redistribution of grants income	(487)	(627)
Income - Grants	(25,307)	(26,366)
Government Grants	(265,139)	(197,459)
DCLG Grants	(1,362)	(1,271)
DOLG Grants	(266,501)	(1,271)
Income - Sales	(200,301)	(190,730)
Sale of Goods and Services	(5,306)	(5,247)
dale di dodus ai lu dei vices	(5,306)	(5,247)
Income - Charges	(0,000)	(5,247)
Fees and charges	(28,995)	(28,794)
Contributions	(3,275)	(3,635)
Other income	(10,512)	(10,197)
Rents	(986)	(986)
Income Received From BITMO	(9)	(9)
income reconvertion brime	(43,777)	(43,622)
Managardinasara		
Managed Income	(340,891)	(273,965)
Net Managed Budget	78,571	79,686
Accounting Adjustments		
Accounting Adjustments IAS 19 Pensions Costs	7,810	10,534
Transfers to/from Statutory Reserves	(7,810)	(10,534)
Capital Charges	7,093	(10,534) 7,969
Capital Charges		
0	7,093	7,969
Central Recharges		/
Corporate & Democratic Core Income	(447)	99 (537)
	(447)	(537)

Summary of budget by type of spending or income

	£000	Budget 2019/20	Budget 2020/21
Other Internal Adjustments			
Internal Reallocations Charges		2,059	2,059
Internal Reallocations Income		(2,059)	(2,059)
		0	0
Managed Outside the Service		6,646	7,432
Net Cost of Service		85,217	87,118

Budget Manager: Chief Officer Communities

	£000	Budget 2019/20	Budget 2020/2
Employees			
Direct Pay Costs		3,788	3,942
National Insurance Contributions		385	413
Superannuation Costs		571	605
Other Pension Costs		73	79
Other Employee Related Costs		1	
Training And Development		0	(
		4,818	5,045
Premises		,	,
Cleaning And Workplace Refuse		0	(
Gas		6	6
Electricity		2	2
Rents		7	7
NNDR		205	208
Accommodation Charges		1,037	951
Premises Related Insurance		20	99
1 Terrises ivelated insurance		1,277	1,183
Supplies & Services		1,277	1,100
Materials and Equipment		9	8
		15	15
Stationery and Postage IT and telecommunications			
		67	68
Insurance		13	14
Professional Services and Subscriptions		93	84
Grants and Contributions		3,107	3,098
Catering Service		3	3
Allowances		1	1
Other Hired and Contracted Services		2,027	1,757
Licences		4	4
Publication and Promotion		56	43
		5,396	5,096
Fransport			
Travel Allowances		34	31
Transport Related Insurance		12	7
		45	37
nternal Charges			
Managed Recharges Frm Other Directorates		1,100	952
Distributed Grants		829	679
		1,928	1,631
Agency Payments			
Services provided by other organisations		3,864	3,783
		3,864	3,783
Appropriations			
Transfers to/from Earmarked Reserves		0	(209
		0	(209
Managed Expenditure		17,328	16,566
		17,020	10,500
nternal Income			_
Income from other Directorates		(1,113)	101 (993
Charges to / from HRA		(511)	(51)
Redistribution of grants income		(487)	(62

Budget Manager: Chief Officer Communities

Communities		
£000£	Budget 2019/20	Budget 2020/21
Internal Income		
	(2,110)	(2,131)
Income - Grants		
Government Grants	(7,750)	(7,474
DCLG Grants	(313)	(229
	(8,063)	(7,703
Income - Charges		
Fees and charges	(292)	(292
Contributions	(1,399)	(1,477
Other income	(108)	(110
Rents	(1)	(1
	(1,798)	(1,879
Managed Income	(11,972)	(11,714
Net Managed Budget	5,356	4,852
Accounting Adjustments		
IAS 19 Pensions Costs	428	580
Capital Charges	1,004	886
	1,432	1,466
Central Recharges		
Corporate & Democratic Core Income	(230)	(312
	(230)	(312
Managed Outside the Service	1,202	1,154
Net Cost of Service	6,558	6,007

Budget Manager: Chief Officer Customer Access & Welfare

	£000	Budget 2019/20	Budget 2020/2
Employees			
Direct Pay Costs		14,863	16,006
Agency And Temporary Staff		27	27
National Insurance Contributions		1,591	1,508
Superannuation Costs		1,886	2,052
Other Pension Costs		451	316
Other Employee Related Costs		16	1;
Training And Development		27	2
		18,860	19,948
remises		,	
Buildings Maintenance		20	2
Grounds Maintenance		4	
Building Security		324	324
Cleaning And Workplace Refuse		17	10
Gas		101	9
Electricity		176	18
Other Utilities		10	2
Rents		10	_
NNDR		522	57
Accommodation Charges		8	5
Premises Related Insurance		19	50
Fremises Related insulance	-	1,203	1,34
upplies & Services	-	1,203	1,540
Materials and Equipment		939	93
Stationery and Postage		64	93 6
Advertising		3	
IT and telecommunications		810	; 84
		27	3
Insurance			
Professional Services and Subscriptions		119	11
Allowances		5	
Security Services		2	
Commissioned Services		(12)	70
Other Hired and Contracted Services		778	78
Licences		2	
Publication and Promotion		4	
Miscellaneous	-	0	0.00
	-	2,740	2,80
ransport		70	-
Vehicles And Plant Related Expenditure		76	7
Travel Allowances		52	5
Fuel		34	3
Transport Related Insurance	-	166	16
ternal Charges	-	100	10
Managed Recharges Frm Other Directorates		977	98
G G		977	98
ppropriations			
Transfers to/from Earmarked Reserves		0	103 (15
		0	(15

Budget Manager: Chief Officer Customer Access & Welfare

£000£	Budget	Budget
2000	2019/20	2020/21
Managed Expenditure	23,945	25,106
Internal Income		
Income from other Directorates	(980)	(892
Recharge Income from Capital	(899)	(907
Charges to / from HRA	(490)	(1,320
	(2,368)	(3,120
Income - Sales		
Sale of Goods and Services	(462)	(457
	(462)	(457
Income - Charges		
Fees and charges	(673)	(56
Contributions	(15)	(
Other income	(414)	(41
Rents	0	(
	(1,102)	(983
Managed Income	(3,933)	(4,560
Net Managed Budget	20,012	20,546
Accounting Adjustments		
IAS 19 Pensions Costs	1,201	1,788
Capital Charges	1,222	1,110
	2,423	2,898
Central Recharges		
Corporate & Democratic Core Income	(33)	(58
	(33)	(58
Managed Outside the Service	2,389	2,840

Budget Manager: Chief Officer Elections & Regulatory

	£000	Budget 2019/20	Budget 2020/2
Employees			
Direct Pay Costs		3,392	3,478
Agency And Temporary Staff		5	į
National Insurance Contributions		265	300
Superannuation Costs		474	469
Other Pension Costs		17	7
Other Employee Related Costs		3	;
Training And Development		53	50
		4,210	4,316
Premises			
Buildings Maintenance		6	•
Grounds Maintenance		3	;
Building Security		7	-
Cleaning And Workplace Refuse		7	19
Gas		8	;
Electricity		35	3
Other Utilities		2	:
Rents		164	16
NNDR		33	3
Premises Related Insurance		0	
		263	27
upplies & Services		400	4.4
Materials and Equipment		120	11:
Stationery and Postage		453	45
Advertising		17	1
IT and telecommunications		425	42
Insurance		10	
Professional Services and Subscriptions		25	5
Allowances		1	
Security Services		2	
Other Hired and Contracted Services		184	13
Licences		1	
ransport	_	1,237	1,21
Vehicles And Plant Related Expenditure		6	
Travel Allowances		29	2
Fuel		2	
Transport Related Insurance		0	
Transport Totalea medianes		37	3
iternal Charges			
Managed Recharges Frm Other Directorates		424	42
		424	42
lanaged Expenditure		6,170	6,25
iternal Income			
Income from other Directorates		(6)	(
		(6)	(
ncome - Grants		_	105
Government Grants		0	(40
		0	(40

Budget Manager: Chief Officer Elections & Regulatory

Elections, Licensing and Registration		
£000	Budget 2019/20	Budget 2020/21
Income - Sales		
Sale of Goods and Services	(39)	(39)
	(39)	(39)
Income - Charges		
Fees and charges	(4,261)	(4,358)
Contributions	(935)	(935)
Other income	(109)	(109)
	(5,305)	(5,402)
Managed Income	(5,350)	(5,847)
Net Managed Budget	820	411
Accounting Adjustments		
IAS 19 Pensions Costs	398	501
Capital Charges	9	9
	407	509
Central Recharges		
Corporate & Democratic Core Income	(20)	(91)
	(20)	(91)
Managed Outside the Service	387	418
Net Cost of Service	1,207	829

Budget Manager: Chief Officer Customer Access & Welfare

	£000	Budget 2019/20	Budge 2020/2
Employees			
Direct Pay Costs		4,834	4,85
National Insurance Contributions		428	44
Superannuation Costs		752	72
Other Pension Costs		108	12
Other Employee Related Costs		4	
Training And Development		9	
		6,135	6,16
Premises			
Cleaning And Workplace Refuse		8	
Electricity		0	
Rents		5	
Accommodation Charges		6	
		19	2
Supplies & Services			
Materials and Equipment		5	
Stationery and Postage		461	44
Advertising		43	2
IT and telecommunications		543	52
Insurance		7	
Professional Services and Subscriptions		108	10
Grants and Contributions		2,259	2,33
Allowances		1	,
Consultancy Services		45	2
External Audit Fees		45	2
Other Hired and Contracted Services		278	28
Publication and Promotion		8	
Miscellaneous		1,612	1,27
		5,414	5,12
- ransport		,	,
Travel Allowances		29	2
Private Hire		5	
		34	3
nternal Charges			
Managed Recharges Frm Other Directorates		123	12
		123	12
ransfer Payments			
Compensation Payments		1	
Housing Benefit Payments		253,667	185,42
		253,668	185,43
Managed Expenditure		265,394	196,90
nternal Income			•
Income from other Directorates		(540)	(54
Charges to / from HRA		(900)	(90
Charges to / Holli Files	-	(1,440)	(1,44
ncome - Grants	-	(1,770)	(1,44
Government Grants		(251,422)	(183,97
DCLG Grants		(1,049)	107 (1,04
DOLO Giano		(252,471)	(1,02

Budget Manager: Chief Officer Customer Access & Welfare

Net Cost of Service	5,074	5,723
Managed Outside the Service	547	618
	(5)	(16
Corporate & Democratic Core Income	(5)	(16
Central Recharges		
	552	634
Capital Charges	1	C
IAS 19 Pensions Costs	551	634
Accounting Adjustments		
Net Managed Budget	4,527	5,10
Managed Income	(260,867)	(191,795
	(6,956)	(5,338
Other income	(6,936)	(5,318
Fees and charges	(20)	(2
ncome - Charges		
£000£	Budget 2019/20	Budget 2020/2

	£000	Budget 2019/20	Budge 2020/2
Employees			
Direct Pay Costs		2,038	2,07
National Insurance Contributions		183	18
Superannuation Costs		308	30
Other Pension Costs		3	
Other Employee Related Costs		2	
Training And Development		2	
3		2,535	2,57
Premises		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
Buildings Maintenance		1	
Grounds Maintenance		30	3
Building Security		18	1
Cleaning And Workplace Refuse		19	1
Electricity		62	6
Other Utilities		10	1
NNDR		812	75
Premises Related Insurance		11	73
Fleitises Related insulative		964	90
Supplies & Services		304	
Materials and Equipment		148	15
Stationery and Postage		21	2
Advertising		0	
IT and telecommunications		-	20
		285	29
Insurance		4	4.0
Professional Services and Subscriptions		190	18
Other Hired and Contracted Services		422	41
Francost		1,070	1,08
Fransport Valvioles And Blant Balated Fire and thurs		40	
Vehicles And Plant Related Expenditure		40	4
Travel Allowances		1	
Fuel		10	
Transport Related Insurance		2	
atomal Charres		53	5
nternal Charges Managed Recharges Frm Other Directorates		252	25
Managed Recharges Fill Other Directorates		252	25
Managed Expenditure		4,874	4,86
nternal Income			
Income from other Directorates		(57)	(7
		(57)	(7
ncome - Charges			
Fees and charges		(13,073)	(12,16
Other income		(9)	,
Rents		(15)	(1
	-	(13,098)	(12,18
Managed Income		(13,155)	(12,25
wanagea income		(13,133)	
Net Managed Budget		(8,280)	¹⁰⁹ (7,38

Car Parking Services		
£000	Budget 2019/20	Budget 2020/21
Accounting Adjustments		
IAS 19 Pensions Costs	267	333
Capital Charges	618	626
	885	959
Managed Outside the Service	885	959
Net Cost of Service	(7,395)	(6,427)

Budget Manager: Chief Officer Safer Leeds

000£	Budget 2019/20	Budge 2020/2
Employees		
Direct Pay Costs	4,918	5,12
National Insurance Contributions	518	53
Superannuation Costs	764	75
Other Pension Costs	35	
Other Employee Related Costs	5	
Training And Development	2	
	6,241	6,41
remises		
Cleaning And Workplace Refuse	0	
Electricity	14	1
Rents	8	
cupplies & Services	22	2
Materials and Equipment	13	1
Stationery and Postage	9	·
IT and telecommunications	286	28
Insurance	6	1
Professional Services and Subscriptions	318	31
Grants and Contributions	130	13
		13
Allowances	1	_
Security Services	18	1
Other Hired and Contracted Services	922	90
Licences	1,706	1,70
ransport	1,700	1,70
Vehicles And Plant Related Expenditure	59	5
Travel Allowances	54	5
Fuel	34	3
Transport Related Insurance	2	
Transport Notated insurance	149	14
iternal Charges		
Managed Recharges Frm Other Directorates	411	38
	411	38
gency Payments		
Contributions to Partnerships	273	8
Home Care	90	9
	363	17
lanaged Expenditure	8,892	8,84
ternal Income		
Income from other Directorates	(1,375)	(1,39
Charges to / from HRA	(3,697)	(3,82
come - Grants	(5,073)	(5,21
Government Grants	(658)	(30
	(658)	(30
ncome - Charges	(===)	
Contributions	(563)	111 (77
Other income	(206)	(20

Budget Manager: Chief Officer Safer Leeds

Community Safety			
	£000	Budget 2019/20	Budget 2020/21
Income - Charges			
		(769)	(980)
Managed Income		(6,499)	(6,504)
Net Managed Budget		2,392	2,338
Accounting Adjustments			
IAS 19 Pensions Costs		634	817
Capital Charges		38	16
		672	833
Central Recharges			
Corporate & Democratic Core Income		(31)	(8
		(31)	(8)
Managed Outside the Service		641	825
Net Cost of Service		3,033	3,163

Employees Direct Pay Costs Direct Pay Costs 12,285 13,58 Agency And Temporary Staff 283 30 30 30 30 30 30 30	£000	Budget	Budget
Direct Pay Costs 12,285 13,88 Agency And Temporary Staff 283 30 National Insurance Contributions 1,246 1,37 Superannuation Costs 253 2 Other Pension Costs 46 11 Other Employee Related Costs 46 11 Training And Development 42 4 Fremises 16,017 17,45 Buildings Maintenance 88 8 Buildings Maintenance 88 8 Buildings Maintenance 88 8 Building Security 5 1 Cleaning And Workplace Refuse 5 1 Gas 4 4 Electricity 140 13 Other Utilities 25 2 Rents 5 1 NNDR 250 26 Pormises Related Insurance 3 29 Materials and Equipment 309 29 Stationery and Postage 6 6 If and t		2019/20	2020/2
Agency And Temporary Staff 283 30 National Insurance Contributions 1,246 1,37 Superannuation Costs 1,862 2,01 Other Pension Costs 253 2 Other Employee Related Costs 46 111 Training And Development 42 4 Fremises 88 8 Buildings Maintenance 88 8 Buildings Security 5 1 Cleaning And Workplace Refuse 5 1 Gas 4 4 Electricity 140 13 Other Utilities 25 2 Rents 5 2 NNDR 25 2 Premises Related Insurance 3 524 Supplies & Services 30 29 Materials and Equipment 30 2 Stationery and Postage 6 6 IT and telecommunications 100 9 Insurance 27 2 Vaste Disposed and Land	Employees		
National Insurance Contributions 1,246 1,37	Direct Pay Costs	12,285	13,583
Superannuation Costs 1,862 2,01 Other Penison Costs 263 2 Other Employee Related Costs 46 11 Training And Development 42 4 Premises 16,017 17,45 Buildings Maintenance 88 8 Building Security 5 1 Cleaning And Workplace Refuse 5 1 Gas 4 140 13 Electricity 140 13 Other Utilities 25 2 2 Rents 5 1 10 11 13 13 13 13 14 13 13 14 13 14 13 14 13 14 13 14 14 13 14 14 13 14 14 13 14 14 13 14 14 14 14 14 14 14 14 14 14 14 14 14 14 14	Agency And Temporary Staff	283	309
Other Pension Costs 253 2 Other Employee Related Costs 46 11 Training And Development 42 4 Premises Buildings Maintenance 88 8 Building Security 5 1 Cleaning And Workplace Refuse 5 1 Gas 4 1 Electricity 140 13 Other Utilities 25 2 Rents 5 5 NNDR 250 26 Premises Related Insurance 3 26 Premises Related Insurance 524 54 Materials and Equipment 309 29 Stationery and Postage 6 100 9 Insurance 27 2 Professional Services and Subscriptions 3 2,79 2 Recycling and Reuse 2,938 2,79 2 2 Waste Disposal and Landfill Tax 2,652 2,84 4 Allowances 4 7	National Insurance Contributions	1,246	1,376
Other Employee Related Costs 46 11 Training And Development 42 4 Premises 16.017 17.45 Premises 88 8 Building Security 5 1 Cleaning And Workplace Refuse 5 1 Gas 4 140 13 Electricity 140 13 Other Utilities 25 2 Rents 5 5 Rents 25 2 Rents 250 26 Premises Related Insurance 3 25 Premises Related Insurance 3 25 Supplies & Services 3 25 Materials and Equipment 309 29 Stationery and Postage 6 6 IT and telecommunications 100 9 Insurance 27 2 Professional Services and Subscriptions 3 2,79 Recycling and Reuse 2,938 2,79 Waste Disposal and L	Superannuation Costs	1,862	2,010
Training And Development 42 4 Premises 16,017 17,45 Buildings Maintenance 88 8 Building Security 5 1 Cleaning And Workplace Refuse 5 1 Gas 4 4 113 Electricity 140 13 13 Other Utilities 25 2 2 Rents 5 5 1 NNDR 250 26 2 2 Premises Related Insurance 3 5 5 4 4 5 5 2	Other Pension Costs	253	2.
Training And Development 42 4 Premises 16,017 17,45 Buildings Maintenance 88 8 Building Security 5 1 Cleaning And Workplace Refuse 5 1 Gas 4 4 113 Electricity 140 13 13 Other Utilities 25 2 2 Rents 5 5 1 NNDR 250 26 2 2 Premises Related Insurance 3 5 5 4 4 5 5 2	Other Employee Related Costs	46	110
Permises Buildings Maintenance Buildings Maintenance Buildings Maintenance Building Security 5 5 5 5 5 5 5 5 5		42	4:
Premises 88 8 Building Security 5 5 Cleaning And Workplace Refuse 5 6 Gas 4 140 13 Electricity 140 13 Other Utilities 25 2 Rents 5 NNDR NNDR 250 26 Premises Related Insurance 3 25 Supplies & Services 3 524 54 Materials and Equipment 309 29 29 25 26 66 6 17 100 9 29 29 28 21 54 <td< td=""><td></td><td>16,017</td><td>17,452</td></td<>		16,017	17,452
Building Security 5 1 Cleaning And Workplace Refuse 5 6 Gas 4 4 Electricity 140 13 Other Utilities 25 2 Rents 5 5 NNDR 250 26 Premises Related Insurance 3 3 Supplies & Services 524 54 Materials and Equipment 309 29 Materials and Equipment 309 29 Stationery and Postage 100 9 IT and telecommunications 100 9 Insurance 27 2 Professional Services and Subscriptions 3 3 Recycling and Reuse 2,938 2,79 Waste Disposal and Landfill Tax 2,652 2,84 Allowances 0 0 Consultancy Services 8 8 Security Services 47 2 Other Hired and Contracted Services 168 14 Licence	Premises	,	,
Building Security 5 1 Cleaning And Workplace Refuse 5 Gas 4 Electricity 140 13 Other Utilities 25 2 Rents 5 5 NNDR 250 26 Premises Related Insurance 3 3 Supplies & Services 254 54 Materials and Equipment 309 29 Materials and Equipment 309 29 Stationery and Postage 6 6 IT and telecommunications 100 9 Insurance 27 2 Professional Services and Subscriptions 3 3 Recycling and Reuse 2,938 2,79 Waste Disposal and Landfill Tax 2,652 2,84 Allowances 0 0 Consultancy Services 4 2 Other Hired and Contracted Services 168 14 Licences 48 4 Publication and Promotion 215		88	8
Cleaning And Workplace Refuse 5 Gas 4 Electricity 140 13 Other Utilities 25 25 Rents 5 NNDR 250 26 NNDR 250 26 27 26 26 26 26 27 22 27 22 27 26 27 22 27 22 27 22 27 22 27			1:
Gas 4 Electricity 140 13 Other Utilities 25 2 Rents 5 5 NNDR 250 26 Premises Related Insurance 3 524 54 Supplies & Services 524 5			
Electricity			
Other Utilities 25 22 Rents 5 5 NNDR 250 26 Premises Related Insurance 3 26 Supplies & Services 524 54 Materials and Equipment 309 29 Stationery and Postage 6 6 IT and telecommunications 100 9 Insurance 27 2 Professional Services and Subscriptions 3 2,79 Recycling and Reuse 2,938 2,79 Waste Disposal and Landfill Tax 2,652 2,84 Allowances 0 0 Consultancy Services 8 8 Security Services 47 2 Other Hired and Contracted Services 168 14 Licences 48 4 PFI Unitary Charges 11,852 12,03 Transport Vehicles And Plant Related Expenditure 2,831 3,05 Travel Allowances 10 1 Teuel 1,536		1	
Rents NNDR 5 260 26 Premises Related Insurance 3 524 54 Supplies & Services 524 54 Materials and Equipment 309 29 Stationery and Postage 6 100 9 IT and telecommunications 100 9 Insurance 27 2 Professional Services and Subscriptions 3 8 Recycling and Reuse 2,938 2,79 Waste Disposal and Landfill Tax 2,652 2,84 Allowances 0 0 Consultancy Services 8 8 Security Services 47 2 Other Hired and Contracted Services 168 14 Licences 48 4 Publication and Promotion 215 15 PFI Unitary Charges 11,852 12,03 Transport 2,831 3,05 Transport Related Expenditure 2,831 3,05 Transport Related Insurance 12,93 4,506	•		
NNDR 250 26 Premises Related Insurance 3 Supplies & Services 524 54 Materials and Equipment 309 29 Stationery and Postage 6 10 9 Insurance 27 2 Professional Services and Subscriptions 3 2,938 2,79 Professional Reuse 2,938 2,79 Waste Disposal and Landfill Tax 2,652 2,84 Allowances 0 0 Consultancy Services 8 8 Security Services 47 2 Other Hired and Contracted Services 168 14 Licences 48 4 Publication and Promotion 215 15 PFI Unitary Charges 11,852 12,03 Transport Vehicles And Plant Related Expenditure 2,831 3,05 Travel Allowances 10 1 Transport Related Insurance 129 13 Transport Related Insurance 129 13 Appropriations 3,317 3,40 Approp			
Premises Related Insurance 3 Supplies & Services 524 54 Materials and Equipment 309 29 Stationery and Postage 6 17 and telecommunications 100 9 Insurance 27 2 2 7 2 Professional Services and Subscriptions 3 3 2,938 2,79 2,938 2,79 2,938 2,79 2,938 2,79 2,938 2,79 2,938 2,79 2,938 2,79 2,938 2,79 2,938 2,79 2,938 2,79 2,938 2,79 2,284 4,01 2,652 2,84 2,84 4,0652 2,84 4,08 4,08 4,08 4,27 2 2,84 4,08			
Supplies & Services 524 54 Materials and Equipment 309 29 Stationery and Postage 6 100 9 Insurance 27 2 Professional Services and Subscriptions 3 2,79 2 Recycling and Reuse 2,938 2,79 2,84 2,838 2,79 2,84 2,852 2,84 Allowances 0 0 0 0 0 2,652 2,84 2,84 2,938 2,79 2,938 2,79 2,938 2,79 2,938 2,79 2,938 2,79 2,84 2,84 2,81 3,05 2,84 3,81 2,84 2,84 3,81 3,81 3,81 3,41 3,65 2,84 3,81 3,45 3,47 2 2,84 3,41 3,65 1,63 1,63 1,63 1,63 1,63 1,63 1,63 1,63 1,63 1,63 1,63 1,63 1,63 1,63 1,63 1,63 1,63 1,63			
Supplies & Services 309 29 Materials and Equipment 309 29 Slationery and Postage 6 100 9 IT and telecommunications 100 9 Insurance 27 2 Professional Services and Subscriptions 3 2,938 2,79 Waste Disposal and Landfill Tax 2,652 2,84 Allowances 0 0 0 Consultancy Services 8 8 6 1 Security Services 47 2 2 2 84 1 4 2 2 84 1 4 2 2 8 1 4 2 2 8 1 4 2 2 8 1 4 2 2 8 1 4 4 2 2 8 1 4 4 2 2 8 1 4 4 2 2 8 1 4 2 2 1 <td>Premises Related Insurance</td> <td></td> <td></td>	Premises Related Insurance		
Materials and Equipment 309 29 Stationery and Postage 6 17 IT and telecommunications 100 9 Insurance 27 2 Professional Services and Subscriptions 3 2,938 2,79 Waste Disposal and Landfill Tax 2,652 2,84 Allowances 0 0 0 Consultancy Services 47 2 Other Hired and Contracted Services 48 4 Licences 48 4 Publication and Promotion 215 15 PFI Unitary Charges 11,852 12,03 Transport 2,831 3,05 Transport Vehicles And Plant Related Expenditure 2,831 3,05 Travel Allowances 10 1 Transport Related Insurance 129 13 Appropriations 3,317 3,40 Appropriations 3,317 3,40 Appropriations 0 (44 Appropriations 0 (44		524	54.
Stationery and Postage 6 IT and telecommunications 100 9 Insurance 27 2 Professional Services and Subscriptions 3 Recycling and Reuse 2,938 2,79 Waste Disposal and Landfill Tax 2,652 2,84 Allowances 0 0 Consultancy Services 8 8 Security Services 47 2 Other Hired and Contracted Services 168 14 Licences 48 4 Publication and Promotion 215 15 PFI Unitary Charges 11,852 12,03 Transport 2,831 3,05 Travel Allowances 10 1 Travel Allowances 10 1 Travel Allowances 10 1 Transport Related Insurance 129 13 Appropriations 3,317 3,40 Appropriations 0 (44 Transfers to/from Earmarked Reserves 0 (44	••		
IT and telecommunications 100 9 Insurance 27 2 Professional Services and Subscriptions 3 Recycling and Reuse 2,938 2,79 Waste Disposal and Landfill Tax 2,652 2,84 Allowances 0 0 Consultancy Services 8 8 Security Services 47 2 Other Hired and Contracted Services 168 14 Licences 48 4 Publication and Promotion 215 15 PFI Unitary Charges 11,852 12,03 Transport 18,372 18,47 Vehicles And Plant Related Expenditure 2,831 3,05 Travel Allowances 10 1 Travel Allowances 10 1 Travel Allowances 10 4 Transport Related Insurance 129 13 Internal Charges 3,317 3,40 Managed Recharges Frm Other Directorates 3,317 3,40 Appropriations 3,317 3,40 Transfers to/from Earmarked Reserves 0<			
Insurance 27 2 Professional Services and Subscriptions 3 Recycling and Reuse 2,938 2,79 Waste Disposal and Landfill Tax 2,652 2,84 Allowances 0 0 Consultancy Services 8 8 Security Services 47 2 Other Hired and Contracted Services 168 14 Licences 48 4 Publication and Promotion 215 15 PFI Unitary Charges 11,852 12,03 Transport 2,831 3,05 Travel Allowances 10 1 Travel Allowances 10 1 Transport Related Insurance 129 13 Internal Charges 4,506 4,84 Managed Recharges Frm Other Directorates 3,317 3,40 Appropriations 3,317 3,40 Transfers to/from Earmarked Reserves 0 (44		_	
Professional Services and Subscriptions 3 Recycling and Reuse 2,938 2,79 Waste Disposal and Landfill Tax 2,652 2,84 Allowances 0 0 Consultancy Services 8 8 Security Services 47 2 Other Hired and Contracted Services 168 14 Licences 48 4 Publication and Promotion 215 15 PFI Unitary Charges 11,852 12,03 Transport 2,831 3,05 Vehicles And Plant Related Expenditure 2,831 3,05 Travel Allowances 10 1 Fuel 1,536 1,63 Transport Related Insurance 129 13 Appropriations 3,317 3,40 Appropriations 3,317 3,40 Transfers to/from Earmarked Reserves 0 (44			
Recycling and Reuse 2,938 2,79 Waste Disposal and Landfill Tax 2,652 2,84 Allowances 0 0 Consultancy Services 8 8 Security Services 47 2 Other Hired and Contracted Services 168 14 Licences 48 4 Publication and Promotion 215 15 PFI Unitary Charges 11,852 12,03 Transport 2,831 3,05 Travel Allowances 10 1 Fuel 1,536 1,63 Transport Related Insurance 4,506 4,84 Internal Charges 4,506 4,84 Managed Recharges Frm Other Directorates 3,317 3,40 Appropriations 3,317 3,40 Transfers to/from Earmarked Reserves 0 (44			2
Waste Disposal and Landfill Tax 2,652 2,84 Allowances 0 0 Consultancy Services 8 8 Security Services 47 2 Other Hired and Contracted Services 168 14 Licences 48 4 Publication and Promotion 215 15 PFI Unitary Charges 11,852 12,03 Transport 2,831 3,05 Vehicles And Plant Related Expenditure 2,831 3,05 Travel Allowances 10 1 Fuel 1,536 1,63 Transport Related Insurance 129 13 Appropriations 3,317 3,40 Appropriations 0 (44 Transfers to/from Earmarked Reserves 0 (44			
Allowances		2,938	2,79
Consultancy Services 8 Security Services 47 2 Other Hired and Contracted Services 168 14 Licences 48 4 Publication and Promotion 215 15 PFI Unitary Charges 11,852 12,03 Transport 18,372 18,47 Vehicles And Plant Related Expenditure 2,831 3,05 Travel Allowances 10 1 Fuel 1,536 1,63 Transport Related Insurance 129 13 Internal Charges 4,506 4,84 Managed Recharges Frm Other Directorates 3,317 3,40 Appropriations 3,317 3,40 Transfers to/from Earmarked Reserves 0 (44	Waste Disposal and Landfill Tax	2,652	2,84
Security Services 47 2 Other Hired and Contracted Services 168 14 Licences 48 4 Publication and Promotion 215 15 PFI Unitary Charges 11,852 12,03 Transport 18,372 18,47 Vehicles And Plant Related Expenditure 2,831 3,05 Travel Allowances 10 1 Fuel 1,536 1,63 Transport Related Insurance 129 13 Internal Charges 4,506 4,84 Managed Recharges Frm Other Directorates 3,317 3,40 Appropriations 3,317 3,40 Transfers to/from Earmarked Reserves 0 (44	Allowances	0	
Other Hired and Contracted Services 168 14 Licences 48 4 Publication and Promotion 215 15 PFI Unitary Charges 11,852 12,03 18,372 18,47 Fransport 2,831 3,05 Travel Allowances 10 1 Fuel 1,536 1,63 Transport Related Insurance 129 13 Internal Charges 4,506 4,84 Managed Recharges Frm Other Directorates 3,317 3,40 Appropriations 0 (44 Transfers to/from Earmarked Reserves 0 (44	Consultancy Services	8	
Licences 48 4 Publication and Promotion 215 15 PFI Unitary Charges 11,852 12,03 18,372 18,47 Transport 2,831 3,05 Travel Allowances 10 1 Fuel 1,536 1,63 Transport Related Insurance 129 13 Internal Charges 4,506 4,84 Managed Recharges Frm Other Directorates 3,317 3,40 Appropriations 0 (44 Transfers to/from Earmarked Reserves 0 (44	Security Services	47	2
Publication and Promotion 215 15 PFI Unitary Charges 11,852 12,03 18,372 18,47 Fransport 2,831 3,05 Travel Allowances 10 1 Fuel 1,536 1,63 Transport Related Insurance 129 13 Appropriations 3,317 3,40 Appropriations 0 (44 Transfers to/from Earmarked Reserves 0 (44	Other Hired and Contracted Services	168	14
PFI Unitary Charges 11,852 12,03 18,372 18,47 Transport 2,831 3,05 Travel Allowances 10 1 Fuel 1,536 1,63 Transport Related Insurance 129 13 Appropriations 3,317 3,40 Appropriations 0 (44 Transfers to/from Earmarked Reserves 0 (44	Licences	48	4
Transport 18,372 18,47 Vehicles And Plant Related Expenditure 2,831 3,05 Travel Allowances 10 1 Fuel 1,536 1,63 Transport Related Insurance 129 13 Internal Charges 3,317 3,40 Appropriations 3,317 3,40 Appropriations 0 (44 Transfers to/from Earmarked Reserves 0 (44	Publication and Promotion	215	15
Transport 18,372 18,47 Vehicles And Plant Related Expenditure 2,831 3,05 Travel Allowances 10 1 Fuel 1,536 1,63 Transport Related Insurance 129 13 Internal Charges 3,317 3,40 Appropriations 3,317 3,40 Transfers to/from Earmarked Reserves 0 (44	PFI Unitary Charges	11,852	12,03
Transport 2,831 3,05 Travel Allowances 10 1 Fuel 1,536 1,63 Transport Related Insurance 129 13 Appropriations 3,317 3,40 Appropriations 0 (44 Transfers to/from Earmarked Reserves 0 (44	, c	18,372	18,47
Vehicles And Plant Related Expenditure 2,831 3,05 Travel Allowances 10 1 Fuel 1,536 1,63 Transport Related Insurance 129 13 4,506 4,84 Internal Charges 3,317 3,40 Appropriations 3,317 3,40 Transfers to/from Earmarked Reserves 0 (44	Transport	,	
Travel Allowances 10 1 Fuel 1,536 1,63 Transport Related Insurance 129 13 Internal Charges 4,506 4,84 Managed Recharges Frm Other Directorates 3,317 3,40 Appropriations 0 (44 Transfers to/from Earmarked Reserves 0 (44		2.831	3.05
Fuel 1,536 1,63 Transport Related Insurance 129 13 4,506 4,84 Internal Charges 3,317 3,40 Appropriations 3,317 3,40 Transfers to/from Earmarked Reserves 0 (44	·		1
Transport Related Insurance 129 13 4,506 4,84 Internal Charges 3,317 3,40 Managed Recharges Frm Other Directorates 3,317 3,40 Appropriations 0 (44 Transfers to/from Earmarked Reserves 0 (44			
4,506			
nternal Charges Managed Recharges Frm Other Directorates 3,317 3,40 3,317 3,40 Appropriations Transfers to/from Earmarked Reserves 0 (44	Talioport Notated inditation		
Managed Recharges Frm Other Directorates 3,317 3,40 3,317 3,40 Appropriations Transfers to/from Earmarked Reserves 0 (44	nternal Charges	7,500	4,04
Appropriations Transfers to/from Earmarked Reserves 3,317 3,40 0 (44		2 217	2 40
Appropriations Transfers to/from Earmarked Reserves 0 (44	wanayeu Necharges Firm Other Directorates		
Transfers to/from Earmarked Reserves 0 (44	Appropriations	3,317	3,40
		_	,,,
	i ransiers to/irom Earmarked Reserves		(4.4
		0	113 (44

£000£	Budget 2019/20	Budget 2020/21
Internal Income		
Income from other Directorates	(461)	(461
Charges to / from HRA	(268)	(273
Income - Grants	(729)	(734
Government Grants	(5,269)	(5,269
Covernment Grants	(5,269)	(5,269
Income - Sales	(0,200)	(0,200
Sale of Goods and Services	(600)	(422
	(600)	(422
Income - Charges		
Fees and charges	(427)	(786
Contributions	0	(7
Other income	(668)	(2,548
	(1,095)	(3,341
Managed Income	(7,693)	(9,766
Net Managed Budget	35,044	34,513
Accounting Adjustments		
IAS 19 Pensions Costs	1,379	2,153
Capital Charges	2,029	3,406
	3,409	5,559
Central Recharges		
Corporate & Democratic Core Income	(44)	(12
	(44)	(12
Other Internal Adjustments	(6.3-5)	,, , , , , ,
Internal Reallocations Income	(2,059)	(2,059
	(2,059)	(2,059
Managed Outside the Service	1,306	3,487
Net Cost of Service	36,350	38,000

Budget Manager : Chief Officer Parks & Countryside

	£000	Budget 2019/20	Budge 2020/2
Employees			
Direct Pay Costs		13,822	14,27
National Insurance Contributions		1,184	1,22
Superannuation Costs		2,123	2,15
Other Pension Costs		32	1
Other Employee Related Costs		59	4
Training And Development		65	6
Premises	_	17,284	17,77
Buildings Maintenance		13	1
Grounds Maintenance		3,349	3,59
Building Security		59	5,55
		349	35
Cleaning And Workplace Refuse Gas		460	41
Electricity		513	52
Other Utilities		188	19
		17	18
Rents NNDR		693	45
			40
Premises Related Insurance		5,668	5,64
upplies & Services		3,555	
Materials and Equipment		3,941	4,02
Stationery and Postage		10	•
Advertising		22	2
IT and telecommunications		83	8
Insurance		192	32
Professional Services and Subscriptions		268	27
Grants and Contributions		341	34
Waste Disposal and Landfill Tax		1	
Allowances		0	
Consultancy Services		2	
Security Services		26	2
Other Hired and Contracted Services		1,310	1,33
Licences		32	3
Publication and Promotion		52	
Miscellaneous		1	
ransport	-	6,284	6,53
Vehicles And Plant Related Expenditure		1,266	1,27
Travel Allowances		20	1,27
Fuel		505	53
Transport Related Insurance		54	5
Harisport Colated Irisulatios	-	1,846	1,88
nternal Charges			
Managed Recharges Frm Other Directorates		2,082 2,082	2,08
Agnaged Evpenditure			2,08
Managed Expenditure		33,164	33,91
nternal Income			
Income from other Directorates		(4,690)	(4,78

Budget Manager: Chief Officer Parks & Countryside

Parks And Countryside		
£000£	Budget 2019/20	Budget 2020/21
Internal Income		
Charges to / from HRA	(4,206)	(4,305)
	(8,896)	(9,086)
Income - Grants		
Government Grants	(40)	(40
	(40)	(40)
Income - Sales		
Sale of Goods and Services	(4,094)	(4,210)
	(4,094)	(4,210)
Income - Charges	(40.040)	/40 O==
Fees and charges	(10,012)	(10,377
Contributions	(329)	(408
Other income	(1,556)	(1,056
Rents	(970)	(970
	(12,866)	(12,811)
Managed Income	(25,896)	(26,147)
Net Managed Budget	7,268	7,766
Accounting Adjustments		
IAS 19 Pensions Costs	1,829	2,240
Capital Charges	2,087	1,856
	3,916	4,096
Central Recharges	·	<u> </u>
Corporate & Democratic Core Income	(22)	(24
	(22)	(24
Managed Outside the Service	3,894	4,072
Net Cost of Service	11,162	11,839

	£000	Budget 2019/20	Budget 2020/21
Employees			
Direct Pay Costs		1,259	1,285
National Insurance Contributions		119	119
Superannuation Costs		202	205
Other Pension Costs		28	19
Other Employee Related Costs		1	1
Training And Development		4	4
Premises		1,613	1,633
Buildings Maintenance		1	1
Electricity		2	3
Other Utilities		4	4
NNDR		2	15
NINDIX		10	23
Supplies & Services			
Materials and Equipment		28	29
IT and telecommunications		6	10
Insurance		2	2
Professional Services and Subscriptions		142	143
Other Hired and Contracted Services		27	27
Francourt		204	211
Transport Vehicles And Plant Related Expenditure		174	175
Travel Allowances		2	173
Fuel		51	52
Transport Related Insurance		0	0
Transport related insurance		227	230
nternal Charges			
Managed Recharges Frm Other Directorates		25	23
		25	23
Managed Expenditure		2,079	2,119
nternal Income			
Income from other Directorates		(167)	(167
Recharge Income from Capital		(1)	(1
Charges Charges		(168)	(168
ncome - Charges Fees and charges		(214)	(214
Other income		(45)	(45
Other moonie		(259)	(259
Managed Income	_	(427)	(427
Net Managed Budget		1,652	1,692
A			
Accounting Adjustments IAS 19 Pensions Costs		149	203
		18	10
Capital Charges			

Environmental Action (City Centre)		
£000	Budget 2019/20	Budget 2020/21
Central Recharges		
Corporate & Democratic Core Income	0	(9)
	0	(9)
Managed Outside the Service	167	204
Net Cost of Service	1,819	1,896

Budget Manager: Chief Officer Elections & Regulatory

£000	Budget 2019/20	Budget 2020/2
Employees		
Direct Pay Costs	1,136	1,153
National Insurance Contributions	108	11
Superannuation Costs	179	17
Other Pension Costs	110	5
Other Employee Related Costs	1	
Training And Development	15	
Premises	1,549	1,50
Electricity	1	
	1	
Supplies & Services		
Materials and Equipment	26	1
Stationery and Postage	8	
Advertising	0	•
IT and telecommunications	40	3
Insurance	2	20
Professional Services and Subscriptions	300	30
Other Hired and Contracted Services	99	5
Publication and Promotion	4 479	42
Transport	170	
Vehicles And Plant Related Expenditure	13	1
Travel Allowances	49	4
Fuel	7	
Transport Related Insurance	0	
nternal Charges	69	5
Managed Recharges Frm Other Directorates	60	4
	60	4
Managed Expenditure	2,157	2,03
nternal Income		
Income from other Directorates	(114)	(13
Charges to / from HRA	(49)	(5
Oaks	(163)	(19
ncome - Sales Sale of Goods and Services	(91)	(9
Cale of 3000s at to 35t vices	(91)	(9
ncome - Charges	(- /	
Fees and charges	(24)	(1
Contributions	(34)	(3
Other income	(243)	(22
Income Received From BITMO	(9)	(
	(310)	(28
Managed Income	(563)	(58
	1	

Budget Manager: Chief Officer Elections & Regulatory

Environmental Health			
	£000	Budget 2019/20	Budget 2020/21
Accounting Adjustments			
IAS 19 Pensions Costs		46	143
Capital Charges		3	14
		50	157
Central Recharges			
Corporate & Democratic Core Income		(7)	(7)
		(7)	(7)
Managed Outside the Service		43	150
Net Cost of Service		1,636	1,607

	£000	Budget 2019/20	Budget 2020/21
Employees			
Direct Pay Costs		7,464	7,556
National Insurance Contributions		678	672
Superannuation Costs		1,116	1,103
Other Pension Costs		50	50
Other Employee Related Costs		50	37
Training And Development		17	17
		9,375	9,435
Premises			
Buildings Maintenance		20	20
Cleaning And Workplace Refuse		349	349
Gas		4	4
Electricity		4	4
Other Utilities		43	44
Rents		3	3
NNDR		8	7
		430	431
Supplies & Services			
Materials and Equipment		222	230
Stationery and Postage		4	4
IT and telecommunications		10	14
Insurance		12	14
Professional Services and Subscriptions		83	83
Grants and Contributions		60	0
Allowances		0	0
Other Hired and Contracted Services		391	400
		782	745
Transport			
Vehicles And Plant Related Expenditure		1,461	1,477
Travel Allowances		63	64
Fuel		473	483
Transport Related Insurance		80	76
		2,078	2,099
Internal Charges Managed Recharges Frm Other Directorates		57	52
Managed Recharges Frm Other Directorates		57	52
Managad Expanditure			
Managed Expenditure		12,722	12,762
Internal Income		(47)	/4-
Income from other Directorates		(17)	(17
Charges to / from HRA		(4,280)	(4,177
Income - Sales		(4,297)	(4,194
Sale of Goods and Services		(20)	(20
Sale of Goods at it set vices		(20)	(20
Income - Charges		(20)	(20
Other income		(218)	(158
	-	(218)	(158
			121
Managed Income		(4,535)	(4,372

Cleaner Neighbourhood Teams		
£000£	Budget 2019/20	Budget 2020/21
Net Managed Budget	8,186	8,390
Accounting Adjustments		
IAS 19 Pensions Costs	928	1,143
Capital Charges	64	36
	992	1,179
Central Recharges		, -
Corporate & Democratic Core Income	(56)	C
	(56)	(
Other Internal Adjustments		
Internal Reallocations Charges	2,059	2,059
	2,059	2,059
Managed Outside the Service	2,995	3,238
Net Cost of Service	11,181	11,628

Item 6

Strategic and Central

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Strategic and Central Accounts Summary of budget by service (£000)

Budget Manager	Service	Total	Mana	Managed by the Service	d)	Managed Outside the	Total
		02/61.02	Spending	Income	Net	Service	1.7/0707
Chief Officer Financial Services	Strategic Accounts	1,150	(13,311)	(20,217)	(33,528)	31,712	(1,816)
Chief Officer Financial Services	Debt Financing Costs	2,983	35,747	(17,881)	17,866	(009)	17,266
Chief Officer Financial Services	Corporate & Democratic Core	10,954	0	128	128	10,547	10,674
Chief Officer Financial Services	Non-Distributable Costs	6,122	0	0	0	6,123	6,123
Chief Officer Financial Services	Government Grants And Parish Precepts	(30,208)	2,161	(27,581)	(25,420)	0	(25,420)
Chief Officer Financial Services	Joint Committees And Other Bodies	35,894	35,201	0	35,201	0	35,201
Chief Officer Financial Services	Miscellaneous	(83)	5,746	(794)	4,952	(2,008)	(26)
Chief Officer Financial Services	Capital Accounting Appropriations	(96,333)	0	0	0	(101,865)	(101,865)
Chief Officer Financial Services	Corporate Insurance	0	9,167	(9,167)	0	0	0
Net Cost of Service		(69,521)	74,710	(75,512)	(802)	(59,091)	(26,893)
	Transfers to and from earmarked reserves	(24,759)	0	0	0	(31,835)	(31,835)
Net Revenue Charge		(94,280)	74,710	(75,512)	(802)	(90,926)	(91,728)

Summary of budget by type of spending or income

£000£	Budget 2019/20	Budget 2020/21
Employees		
Other Pension Costs	5,053	4,977
Training And Development	(90)	(90
	4,963	4,887
Premises		
NNDR	177	0
	177	0
Supplies & Services		
IT and telecommunications	35	35
Insurance	4,788	4,715
Professional Services and Subscriptions	600	700
Grants and Contributions	362	363
General Capitalisation	(8,082)	(7,582
Contingency	760	155
Corporate Initiatives & Savings Targets	800	(800
Other Hired and Contracted Services	478	480
	(259)	(1,934
Internal Charges		
Managed Recharges Frm Other Directorates	4,646	3,942
	4,646	3,942
Agency Payments		
Former joint committee residual costs	378	364
WY Joint Committees	1,396	1,396
WY Probation Service	9	0
WY Combined Authority (formerly WY PTE)	32,740	32,076
Flood Defence Levy	384	384
Coroners Service	1,373	1,345
Transfer Device ante	36,279	35,564
Transfer Payments	0.004	0.464
Business Rates Pool	6,001	2,161
Land Drainage Levies	6,009	2,169
Capital	0,009	2,109
Capital Financing Charge	(10,316)	(9,389
External Interest Charge	75,254	78,314
Statutory capital charge to HRA	(28,062)	(28,116
Use of capital receipts to fund PFI	(17,517)	(19,923)
Minimum Revenue Provision	1,000	14,261
William Novolido Frovidori	20,359	35,147
Appropriations	20,000	35,111
Transfer to/from General Fund Reserves	4,485	(9,000
Transfers to/from Earmarked Reserves	(1,400)	3,710
Transfers to/from Capital Reserve	133	226
	3,218	(5,064
Managed Expenditure	75,393	74,710
	10,080	74,710
Internal Income	(07.045)	(00.070
Income from other Directorates	(27,245)	(26,378
Charges to / from HRA	(12,803)	(12,803)
Corporate & Democratic Core Chge to HRA	(1,355)	126 (1,655
	(41,403)	(40,835

Summary of budget by type of spending or income

£000	Budget 2019/20	Budget 2020/21
Income - Grants		
Government Grants	(383)	(348)
DCLG Grants	(35,899)	(27,305)
	(36,282)	(27,653)
Income - Charges		
Fees and charges	(782)	(747)
Contributions	(754)	(719)
Other income	(3,732)	(4,819)
	(5,269)	(6,285)
Income - Other		
Interest and Dividends	(713)	(739)
	(713)	(739)
Managed Income	(83,666)	(75,512)
Net Managed Budget	(8,273)	(802)
Accounting Adjustments		
IAS 19 Pensions Costs	24,759	31,835
Transfers to/from Statutory Reserves	(24,759)	(31,835)
Capital Charges	(96,245)	(100,773)
	(96,245)	(100,773)
Central Recharges		
Corporate & Democratic Core Income	10,238	9,846
	10,238	9,846
Managed Outside the Service	(86,007)	(90,926)
Net Cost of Service	(94,280)	(91,728)

Training And Development (90) ((90) ((90) ((90) ((90) ((90) ((90) ((90) ((90) ((177) (Supplies & Services 177 Grants and Contributions (8,082) General Capitalisation (8,082) Contringency 760 1: Corporate Initiatives & Savings Targets 800 (8 Other Hired and Contracted Services 4 4 Appropriations (6,453) (8,1: Transfer to from General Fund Reserves (2,000) 3.7 Transfers to from Earmarked Reserves (2,000) 3.7 Transfers to from Earmarked Reserves (2,000) 3.7 Transfers to from Capital Reserve 13.3 2 Income Capital Reserve (3,748) (13.3) Income - Charges to / from HRA (1,2,903) (12,6) Corporate & Democrati	£000	Budget 2019/20	Budget 2020/21
Training And Development (90) ((90) ((90) ((90) ((90) ((90) ((90) ((90) ((90) ((177) (Supplies & Services 177 Grants and Contributions (8,082) General Capitalisation (8,082) Contringency 760 1: Corporate Initiatives & Savings Targets 800 (8 Other Hired and Contracted Services 4 4 Appropriations (6,453) (8,1: Transfer to from General Fund Reserves (2,000) 3.7 Transfers to from Earmarked Reserves (2,000) 3.7 Transfers to from Earmarked Reserves (2,000) 3.7 Transfers to from Capital Reserve 13.3 2 Income Capital Reserve (3,748) (13.3) Income - Charges to / from HRA (1,2,903) (12,6) Corporate & Democrati	Employees		
Premises (90) (10)		(90)	(90)
NNDR 177 Supplies & Services 177 Grants and Contributions 65 17 General Capitalisation (8,082) 7,5 Contingency 760 11 Corporate Initiatives & Savings Targets 800 8 Other Hired and Contracted Services 4 (6,453) (8,1 Appropriations 4,485 (9,0 (7,5) (8,1 Transfer toffrom General Fund Reserves 2,000) 3,7 (7,5) (8,1 Transfers toffrom Earmarked Reserves (2,000) 3,7 (7,5) (8,1 (9,0 (9,0 3,7 (1,3,3) 2,2 (8,18) (9,0 (1,2,0 (1,3,3) 2,2 (8,18) (9,0 3,7 (7,0) 3,7 (7,0) 3,7 (7,0) 3,7 (7,0) 3,7 (7,0) 3,7 3,7 3,3 2,2 2,618 (5,0) (5,0) (5,0) (5,0) (5,0) (5,0) (5,0) (5,0) (5,0) (5,0) (5,0) (5,0) (7,0) <td>, i</td> <td>` '</td> <td>(90</td>	, i	` '	(90
Supplies & Services 1777 Grants and Contributions 65 General Capitalisation (8,082) (7,5) Contingency 760 1: Corporate Initiatives & Savings Targets 800 (8 Other Hired and Contracted Services 4 Appropriations (6,453) (8,1: Transfer to/from General Fund Reserves (2,000) 3,7 Transfers to/from Earmarked Reserves (2,000) 3,7 Transfers to/from Capital Reserve 133 2. 2,618 (5,0) (5,0 Managed Expenditure (3,748) (13,3 Internal Income (6,62) (5 Charges to / from HRA (12,803) (12,8 Copporate & Democratic Core Chge to HRA (14,71) (1,7) Income - Charges (459) (4 Fees and charges (459) (4 Other income (3,519) (4,6 Other income (18,814) (20,2 Net Managed Budget (22,562) (33,51 A	Premises	, ,	, ,
Supplies & Services 65 65 Grants and Contributions (8,082) (7,5) General Capitalisation (8,082) (7,5) Contingency 760 11 Corporate Initiatives & Savings Targets 800 (8 Other Hired and Contracted Services 4 (6,453) (8,11 Appropriations (6,453) (8,11 (8,11 Transfer to/from General Fund Reserves 4,485 (9,0 (2,000) 3,7 Transfers to/from Earmarked Reserves (2,000) 3,7 133 2 2,618 (5,0) Transfers to/from Capital Reserve 133 2 2,618 (5,0) 3,748 (13,3) 2 2,618 (5,0) (5,0 4,65 (5,0) 4,65 (6,65) (5,0 (5,0) 4,65 (6,65) (5,0 (5,0 (5,0 4,65 (6,0) (1,3,3) (12,80 (12,80 (12,80 (12,80 (12,80 (12,80 (12,80 (12,80 (12,80 (12,80 (12,80 (12,80	NNDR	177	0
Grants and Contributions 65 1 General Capitalisation (8,082) (7,5) Contingency 760 11 Corporate Initiatives & Savings Targets 800 (8 Other Hired and Contracted Services 4 (6,453) (8,1) Appropriations (6,453) (8,1) Transfer to/from General Fund Reserves 4,485 (9,0) Transfers to/from Earmarked Reserves (2,000) 3,7 Transfers to/from Capital Reserve 133 2 2,618 (5,0) Managed Expenditure (3,748) (13,3) Income (562) (5 Charges to / from HRA (12,803) (12,8 Corporate & Democratic Core Chge to HRA (1,471) (1,7 Income - Charges (459) (4 Fees and charges (459) (4 Other income (3,519) (4.6 (3,978) (5,0) Managed Income (18,814) (20,2 Net Managed Budget (22,562) (33,5) <td></td> <td>177</td> <td>0</td>		177	0
General Capitalisation (8,082) (7,5) Contingency 760 1: Corporate Initiatives & Savings Targets 800 (8 Other Hired and Contracted Services 4 Appropriations (6,453) (8,1: Transfer to/from General Fund Reserves (2,000) 3,7 Transfers to/from Earmarked Reserves (2,000) 3,7 Transfers to/from Capital Reserve 133 2 2,618 (5,0) Managed Expenditure (3,748) (13,3 Internal Income (662) (5 Income from other Directorates (562) (5 Charges to / from HRA (12,803) (12,8 Corporate & Democratic Core Chge to HRA (1,471) (1,7 Income - Charges (459) (4 Fees and charges (459) (4 Other income (3,519) (4,6 Other income (18,814) (20,2 Net Managed Budget (22,562) (33,5 Accounting Adjustments 1,0 1,0 IAS 19 Pensions Costs 23,712 30,7	Supplies & Services		
Contingency 760 1: Corporate Initiatives & Savings Targets 800 (8 Other Hired and Contracted Services 4 Appropriations (6,453) (8,1: Transfer to/from General Fund Reserves (2,000) 3,7 Transfers to/from Earmarked Reserves (2,000) 3,7 Transfers to/from Capital Reserve 133 2 Z,618 (5,0) Managed Expenditure (3,748) (13,3 Income from other Directorates (562) (5 Charges to / from HRA (12,803) (12,8 Corporate & Democratic Core Chge to HRA (1,471) (1,71) Income - Charges (459) (4 Fees and charges (459) (4 Other income (3,579) (5,0 Managed Income (18,814) (20,2 Net Managed Budget (22,562) (33,5) Accounting Adjustments 23,712 30,7 LAS 19 Pensions Costs 23,712 30,7 Capital Charges 0 1,0	Grants and Contributions	65	66
Corporate Initiatives & Savings Targets Other Hired and Contracted Services 4 Appropriations (6.453) (8.1) Transfer to/from General Fund Reserves 4,485 (9.0) Transfers to/from Earmarked Reserves (2.000) 3.7 Transfers to/from Capital Reserve 133 2 Z,618 (5,0) Managed Expenditure (3,748) (13,3 Internal Income (562) (5 Charges to / from HRA (12,803) (12,8 Corporate & Democratic Core Chge to HRA (14,836) (15,1) Income - Charges (459) (4 Fees and charges (459) (4 Other income (3,519) (4,6 (3,978) (5,0) (5,0) Managed Income (22,562) (33,519) Accounting Adjustments (22,562) (33,51) IAS 19 Pensions Costs 23,712 30,7 Capital Charges 0 1,0 Managed Outside the Service 23,712 31,7	General Capitalisation	(8,082)	(7,582)
Other Hired and Contracted Services 4 (6,453) (8,1:4) Appropriations (6,453) (8,1:4) (6,453) (8,1:4) Transfer toffrom General Fund Reserves (2,000) 3,7: 3,7: 133 2:2:2:000 3,7:1 3,7:1 133 2:2:0:000 3,7:1 133 2:2:0:000 2,6:18 (5,0:0) 0.0:0:0:0:0:0:0:0:0:0:0:0:0:0:0:0:0:0:0		760	155
Appropriations Transfer to/from General Fund Reserves Transfer to/from Earmarked Reserves Transfers to/from Earmarked Reserves Transfers to/from Capital Reserve 133 22 2,618 (5,0) Managed Expenditure (3,748) (13,3) Internal Income Income from other Directorates (562) (5 Charges to / from HRA (12,803) (12,803) Corporate & Democratic Core Chge to HRA (1,471) (1,7) (14,836) (15,1) Income - Charges Fees and charges (459) (4 Other income (3,519) (4,6 (3,978) (5,0) Managed Income (18,814) (20,2) Net Managed Budget (22,562) (33,5) Accounting Adjustments IAS 19 Pensions Costs Capital Charges (3,712) 30,7 Capital Charges (3,712) 31,7 Managed Outside the Service (23,712) 31,7	Corporate Initiatives & Savings Targets	800	(800)
Appropriations 4,485 (9,0 Transfer to/from General Fund Reserves (2,000) 3,7 Transfers to/from Capital Reserve 133 2 Z,618 (5,0 Managed Expenditure (3,748) (13,3 Internal Income (562) (5 Income from other Directorates (562) (5 Charges to / from HRA (12,803) <t< td=""><td>Other Hired and Contracted Services</td><td>4</td><td>5</td></t<>	Other Hired and Contracted Services	4	5
Transfer to/from General Fund Reserves 4,485 (9,00 Transfers to/from Earmarked Reserves (2,000) 3,7* Transfers to/from Capital Reserve 133 2 2,618 (5,0) Managed Expenditure (3,748) (13,3 Internal Income (562) (5 Income from other Directorates (562) (5 Charges to / from HRA (12,803) (12,80 Corporate & Democratic Core Chge to HRA (1,471) (1,7* (14,836) (15,1) Income - Charges (459) (4 Fees and charges (459) (4 Other income (18,814) (20,2 Managed Income (18,814) (20,2 Net Managed Budget (22,562) (33,5) Accounting Adjustments 23,712 30,7* IAS 19 Pensions Costs 23,712 30,7* Capital Charges 0 1,00 Managed Outside the Service 23,712 31,7*		(6,453)	(8,157
Transfers to/from Earmarked Reserves (2,000) 3,7* Transfers to/from Capital Reserve 133 2 2,618 (5,0 Managed Expenditure (3,748) (13,3 Income from other Directorates (562) (5 Charges to / from HRA (12,803) (12,8 Corporate & Democratic Core Chge to HRA (14,471) (1,7* Income - Charges (459) (4 Fees and charges (459) (4 Other income (3,519) (4,6 (3,978) (5,0 Managed Income (18,814) (20,2 Net Managed Budget (22,562) (33,5) Accounting Adjustments 23,712 30,7* Capital Charges 0 1,00 Managed Outside the Service 23,712 31,7*	Appropriations		
Transfers to/from Capital Reserve 133 2.	Transfer to/from General Fund Reserves	4,485	(9,000
Accounting Adjustments 2,618 (5,0000 (3,748) (13,300 (13,300 (13,300 (13,300 (13,300 (13,300 (12,800 (14,800) (14,800) (14,800) (14,800) (14,800) (14,800) (14,800) (14,800) (14,800) (14,800) (15,100 (14,800) (14,800) (15,100 (14,8	Transfers to/from Earmarked Reserves	` '	3,710
Managed Expenditure (3,748) (13,3 Internal Income (562) (5 Income from other Directorates (562) (5 Charges to / from HRA (12,803) (12,803) Corporate & Democratic Core Chge to HRA (1,471) (1,71) Income - Charges (459) (4 Fees and charges (459) (4 Other income (3,519) (4,6 (3,978) (5,0) Managed Income (18,814) (20,2 Net Managed Budget (22,562) (33,5) Accounting Adjustments 23,712 30,7* Capital Charges 23,712 30,7* Capital Charges 0 1,00 Managed Outside the Service 23,712 31,7*	Transfers to/from Capital Reserve		226
Internal Income		2,618	(5,064
Income from other Directorates	Managed Expenditure	(3,748)	(13,311
Charges to / from HRA (12,803) (12,803) (12,803) (12,803) (12,803) (12,803) (12,803) (12,803) (12,803) (12,803) (12,803) (14,471) (1,51) (1,471) (1,471) (1,471) (1,471) (1,471) (1,51) (1,471) (1,471) (1,471) (1,471) (1,471) (1,471) (1,471) (1,51) (4,60) (2,51) (4,60) (4,60) (3,519) (4,60) (3,519) (4,60) (3,519) (4,60) (3,519) (4,60) (3,519) (4,60) (3,519) (4,60) (3,519) (4,60) (3,519) (4,60) (3,519) (4,60) (3,519) (4,60) (3,519) (4,60) (3,519) (4,60) (3,519) (4,60) (3,519) (4,60) (2,2,52) (33,51)<	Internal Income		
Corporate & Democratic Core Chge to HRA (1,471) (1,771) Income - Charges (14,836) (15,12) Fees and charges (459) (4 Other income (3,519) (4,6 Managed Income (18,814) (20,2 Net Managed Budget (22,562) (33,52) Accounting Adjustments 23,712 30,70 LAS 19 Pensions Costs 23,712 30,70 Capital Charges 0 1,00 Managed Outside the Service 23,712 31,70	Income from other Directorates	(562)	(562
Compact Charges Char	Charges to / from HRA	(12,803)	(12,803
Income - Charges (459) (4 Other income (3,519) (4,6 (3,978) (5,0 Managed Income (18,814) (20,2 Net Managed Budget (22,562) (33,52 Accounting Adjustments 23,712 30,7° Capital Charges 0 1,00 Managed Outside the Service 23,712 31,7° Managed Outside the Service 23,712 31,7°	Corporate & Democratic Core Chge to HRA	(1,471)	(1,782
Fees and charges (459) (4 Other income (3,519) (4,6 (3,978) (5,0) Managed Income (18,814) (20,2 Net Managed Budget (22,562) (33,5) Accounting Adjustments 23,712 30,7° Capital Charges 0 1,00 Managed Outside the Service 23,712 31,7° Managed Outside the Service 23,712 31,7°		(14,836)	(15,147
Other income (3,519) (4,6 (3,978) (5,0) Managed Income (18,814) (20,2 Net Managed Budget (22,562) (33,512) Accounting Adjustments 23,712 30,712 Capital Charges 0 1,00 Managed Outside the Service 23,712 31,712	-		
Managed Income (18,814) (20,2)	•	` '	(459
Managed Income (18,814) (20,2) Net Managed Budget (22,562) (33,5) Accounting Adjustments 23,712 30,7' LAS 19 Pensions Costs 23,712 30,7' Capital Charges 0 1,00 Managed Outside the Service 23,712 31,7'	Other income		(4,611
Net Managed Budget (22,562) (33,5) Accounting Adjustments 23,712 30,7° IAS 19 Pensions Costs 23,712 30,7° Capital Charges 0 1,00 Managed Outside the Service 23,712 31,7°		(3,978)	(5,070
Accounting Adjustments IAS 19 Pensions Costs Capital Charges 23,712 30,7 0 1,00 23,712 31,7 Managed Outside the Service 23,712 31,7	Managed Income	(18,814)	(20,217
IAS 19 Pensions Costs 23,712 30,77 Capital Charges 0 1,00 Managed Outside the Service 23,712 31,77	Net Managed Budget	(22,562)	(33,528
IAS 19 Pensions Costs 23,712 30,77 Capital Charges 0 1,00 Managed Outside the Service 23,712 31,77	Accounting Adjustments		
Capital Charges 0 1,00 23,712 31,77 Managed Outside the Service 23,712 31,77		23,712	30,712
23,712 31,7° Managed Outside the Service 23,712 31,7°			1,000
Managed Outside the Service 23,712 31,7	. •		31,712
	Managed Outside the Service		31,712
NOT LOST OF BOTUPO	Net Cost of Service	1,150	(1,816

£000	Budget 2019/20	Budget 2020/21
Supplies & Services		
Professional Services and Subscriptions	500	600
	500	600
Capital		
Capital Financing Charge	(10,316)	(9,389)
External Interest Charge	75,254	78,314
Statutory capital charge to HRA	(28,062)	(28,116)
Use of capital receipts to fund PFI	(17,517)	(19,923)
Minimum Revenue Provision	1,000	14,261
	20,359	35,147
Managed Expenditure	20,859	35,747
Internal Income		
Income from other Directorates	(16,147)	(16,654
	(16,147)	(16,654
Income - Charges	, ,	
Fees and charges	(316)	(288
Other income	(200)	(200
	(516)	(488
Income - Other	(0.0)	(1.00)
Interest and Dividends	(713)	(739)
Indicated and Dividends	(713)	(739)
Managed Income	(17,376)	(17,881)
Net Managed Budget	3,483	17,866
Central Recharges		
Corporate & Democratic Core Income	(500)	(600
·	(500)	(600
Managed Outside the Service	(500)	(600
Net Cost of Service	2,983	17,266

Corporate & Democratic Core			
	£000	Budget 2019/20	Budget 2020/21
Internal Income			
Corporate & Democratic Core Chge to HRA		117	128
		117	128
Managed Income		117	128
Net Managed Budget		117	128
Central Recharges			
Corporate & Democratic Core Income		10,838	10,547
		10,838	10,547
Managed Outside the Service		10,838	10,547
Net Cost of Service		10,954	10,674

Net Cost of Service		(30,208)	(25,420
Net Managed Budget		(30,208)	(25,420
Managed Income		(36,209)	(27,581
		(36,209)	(27,581
DCLG Grants		(35,899)	(27,305
Government Grants		(310)	(275
Income - Grants			
Managed Expenditure		6,001	2,161
		6,001	2,161
Business Rates Pool		6,001	2,161
Transfer Payments			
	£000	Budget 2019/20	Budget 2020/21

Joint Committees And Other Bodies		
£000	Budget 2019/20	Budget 2020/21
Agency Payments		
WY Joint Committees	1,396	1,396
WY Probation Service	9	0
WY Combined Authority (formerly WY PTE)	32,740	32,076
Flood Defence Levy	384	384
Coroners Service	1,373	1,345
	35,902	35,201
Managed Expenditure	35,902	35,201
Income - Charges		
Fees and charges	(8)	0
	(8)	0
Managed Income	(8)	0
Net Managed Budget	35,894	35,201
Net Cost of Service	35,894	35,201

liscellaneous	Doubert	D. J.
£000£	Budget 2019/20	Budge 2020/2
Employees		
Other Pension Costs	5,053	4,97
	5,053	4,97
Supplies & Services	400	
Professional Services and Subscriptions	100	10
Grants and Contributions	298	29
Agency Payments	398	39
Former joint committee residual costs	378	36
Tomor journ committee residual costs	378	36
Transfer Payments		
Land Drainage Levies	8	
	8	
Managed Expenditure	5,836	5,74
Income - Grants		
Government Grants	(73)	(7
	(73)	(7
ncome - Charges		
Contributions	(754)	(71
Other income	(6)	
	(760)	(72
Managed Income	(833)	(79
Net Managed Budget	5,003	4,95
Accounting Adjustments		
IAS 19 Pensions Costs	(5,053)	(4,97
Capital Charges	67	(,, , ,
. •	(4,986)	(4,90
Central Recharges	(4,300)	(4,30
Corporate & Democratic Core Income	(100)	(10
	(100)	(10
Managed Outside the Service	(5,086)	(5,00
Net Cost of Service	(83)	(5,5)

Net Cost of Service	0	O
Net Managed Budget	0	0
Managed Income	(10,543)	(9,167
	(7)	(5
Other income	(7)	(5
ncome - Charges		· · · ·
noone non out. Shootidad	(10,536)	(9,162
Internal Income Income from other Directorates	(10,536)	(9,162
Managed Expenditure	10,543	9,167
Transfers to/from Earmarked Reserves	600	C
Appropriations		
	4,646	3,942
Managed Recharges Frm Other Directorates	4,646	3,942
nternal Charges	5,297	5,225
Other Hired and Contracted Services	474	475
Insurance	4,788	4,715
Supplies & Services IT and telecommunications	35	35
£000	Budget 2019/20	Budget 2020/2