

Report of the Chief Officer Financial Services

Report to Executive Board

Date: 15th November 2017

Subject: Capital Programme Quarter 2 Update 2017-2021

Are specific electoral Wards affected? If relevant, name(s) of Ward(s):	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
Are there implications for equality and diversity and cohesion and integration?	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
Is the decision eligible for Call-In?	<input checked="" type="checkbox"/> Yes	<input type="checkbox"/> No
Does the report contain confidential or exempt information? If relevant, Access to Information Procedure Rule number: Appendix number:	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No

Summary of main issues

1. This report sets out the latest capital programme position for both the General Fund and the Housing Revenue Account (HRA).
2. The Council continues to deliver significant capital investment across the city which will provide improved facilities and infrastructure and supports the Leeds economy, whilst ensuring the impact on debt costs within the revenue budget continues to be managed.
3. Whilst the capital programme remains affordable in 2017-18 and within the £4m increase in debt costs built into the medium term financial strategy for 2018-19, ongoing reviews will consider the continued affordability of debt costs in future years in the context of: planned expenditure and the Best Council Plan priorities; projections on interest rates; and the strength of the Council's balance sheet to fund capital spend. Scheme phasing will continue to be monitored to ensure that it is accurate and realistic.
4. There are a number of significant pressures building within the capital programme, including the Learning Places Programme deficit that are being reviewed and will be reported in the February 2018 update of the capital programme. Major and annual schemes continue to progress, with no significant concerns to report at this stage as set out in **Appendix C**.
5. The HRA programme remains affordable over the next 3 years.

Recommendations

Executive Board is requested to:

1. Note the latest position at quarter 2 on the General Fund and HRA capital programmes;
2. Note the net increase in the General Fund and HRA capital programme 2017- 2021 of £337.5m since the setting of the capital programme in February 2017. These injections are listed in Appendix D; £64.1m of schemes require approval as part of this report;
3. Note that the borrowing required to fund the capital programme in 2017-18 has reduced by £5.4m since the February capital programme update 2017. The capital programme remains affordable within the approved debt budget for 2017-18, and that further work is underway through regular capital programme reviews to ensure that future debt costs are maintained within the overall medium term financial strategy;
4. Approve the following £64.1m of injections into the capital programme as set out below and in Appendix D:
 - £38.2m education grants funding;
 - £9.6m additional Better Care Fund grant;
 - £5.4m annual programme injections reconciling to the medium term financial strategy as set out in Appendix B funded by LCC borrowing;
 - £5.0m Local Centres Programme;
 - £3.1m other grants and contributions;
 - £2.0m Grand Quarter Townscape Heritage Scheme Grant;
 - £0.8m capital receipts incentive scheme (CRIS) as detailed at Appendix E;
5. The above decision to inject funding will be implemented by the Chief Officer Financial Services.

1. **Purpose of this report**

- 1.1. The purpose of the report is to provide Members with an update on the capital programme position as at quarter 2 the end of September 2017. The report includes 7 appendices as listed at the end of the report. The report also seeks some specific approvals in relation to funding injections per Appendix D.

2. **Background information**

- 2.1. The capital programme approved by Council in February 2017 projected expenditure of £880.6m from 2017-20. This included borrowing of £382.0m over the period, including £160.0m in 2017-18. The cost of financing this borrowing was included in the debt budget also approved in February.
- 2.2. In June 2017 the outturn capital programme update was presented to Executive Board. This highlighted the 2017-20 capital programme had increased from £880.6m to £947.5m in June 2017 taking account of the outturn position and injections to the programme within that period. The forecast expenditure funded from borrowing for 2017-20 had increased from £382.0m to £403.0m.

3. **Capital Programme**

3.1. **Capital Programme Latest Position 2017/21**

- 3.1.1. The 2017-21 gross capital programme currently stands at £1,218.1m, an increase of £337.5m since the February 2017 Capital Programme update to EB. Appendix D details the £64.1m of new injections as part of this report and £273.4m of injections made since February. The main injections are £121.6m for ELOR, Leeds Public Transport Investment Programme of £100m, Education Grant Funding £38.2m and additional Better Care fund grant of £9.6m all of which are detailed at appendix D. The current overall forecast position is set out in Appendix A.
- 3.1.2. The General Fund capital programme currently stands at £885.8m for this period. It provides for investment in improved facilities and infrastructure and also has an impact on the Leeds economy through supporting jobs and income and business generated throughout the city. The HRA capital programme currently provides for capital investment of £332.3m for the 3 years 2017-18 through to 2019-20.
- 3.1.3. The programme includes an increase in borrowing of £77.5m to £459.5m since the February 2017 capital programme. This is mainly due to the LCC contribution to the ELOR programme of £43.6m, our Strategic Investment Fund £8.5m, the additional £5.4m annual programmes needed to reconcile to the medium term financial strategy as set out in Appendix B (£4.6m for general capitalisation and £0.8m for interest capitalisations on our assets), £5m for the Local Centres Programme, £4m for the development of a new Waste Depot at Newmarket Approach, £3.7m contribution to the West Yorkshire Playhouse refurbishment, £3.3m contribution to the District Heating Network, £1.5m for the Empty Homes Strategy, £1.4m for City Centre Access Restrictions and £1.1m of various other smaller programmes.
- 3.1.4. A review of the Leeds funded element of the capital programme took place after outturn and recognised that capital spend reflects a realistic priority based

programme that contributes to the delivery of the Best Council Plan. Work continues to address capacity to deliver the current programme. The revised programme remains affordable in 2017/18 and within the £4m increase in debt costs for 2018/19 that is included within the medium term financial strategy.

3.1.5. Capital Programme 2017-18

3.1.6. The latest capital programme resources position for General Fund and HRA in 2017-18 is shown in Table 1 below.

Table 1 - Capital Resources Position

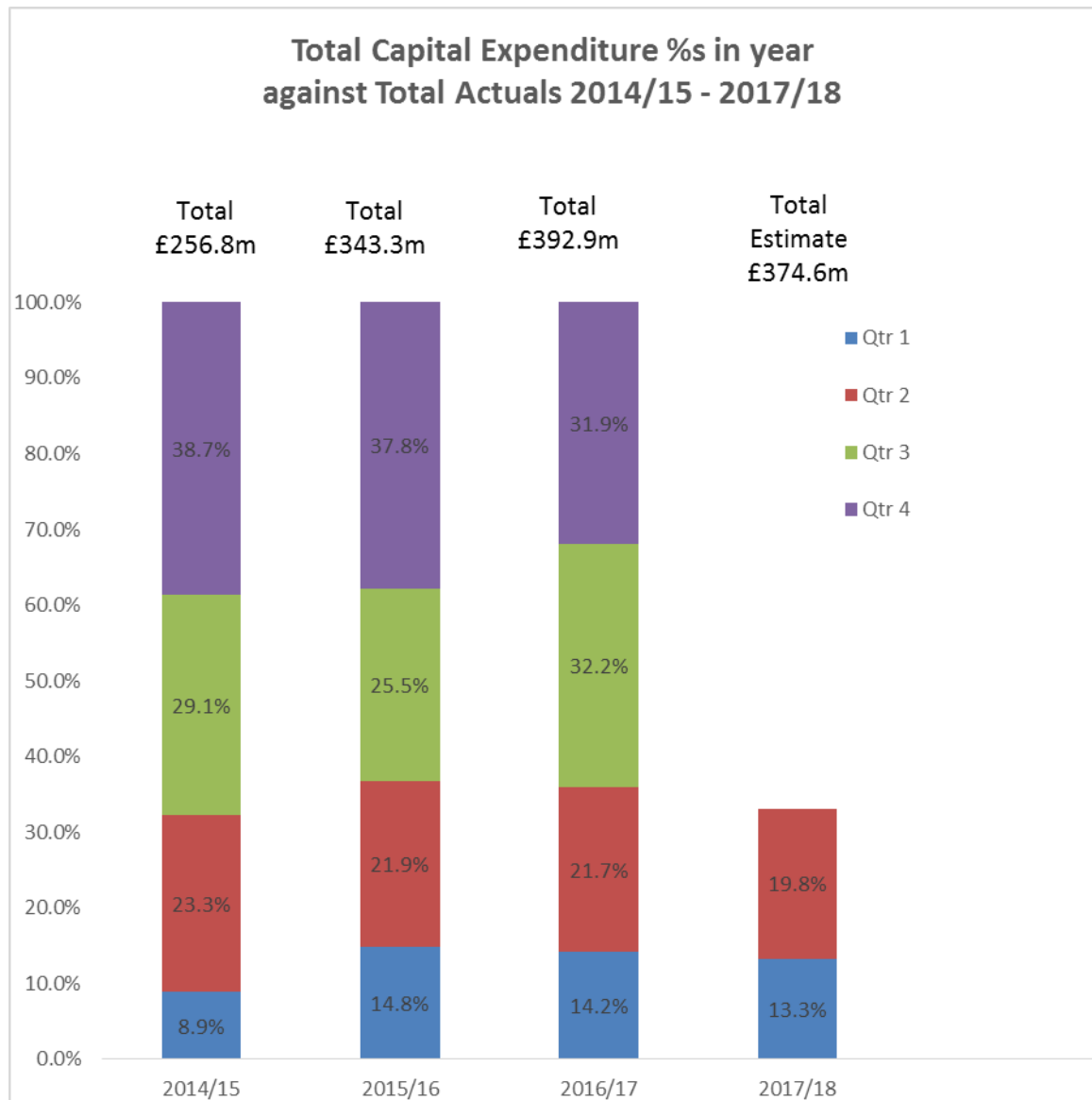
	2017/18		
	Capital Programme Feb 2017 £m	Latest Quarter 2 £m	Variance £m
Forecast Expenditure	380.5	374.6	(5.9)
Funded By;			
Borrowing	160.0	154.6	(5.4)
Government Grants	107.5	119.9	12.4
HRA Self Financing	81.5	69.3	(12.2)
Other Grants & Contributions	9.8	15.7	5.9
HRA Right to Buy Receipts	20.7	13.4	(7.3)
Revenue / Reserves	1.0	1.7	0.7
Total Forecast Resources	380.5	374.6	(5.9)

3.1.7. Table 1 details current projected resources in 2017-18 of £374.6m a reduction of £5.9m since the February 2017 capital programme update to EB. The LCC borrowing figure for 2017/18 has reduced by £5.4m.

3.1.8. The LCC Borrowing figure of £154.6m per table 1 includes £70.1m of schemes where a revenue provision is set aside either from schemes with supported income streams or schemes which result in overall revenue savings (spend to save schemes). Annual programmes account for £50.7m LCC resources as set out in Appendix B (supported by £6.1m of grant) and other major programmes have LCC borrowing provision of £33.8m.

3.1.9. Spend to quarter 2 is in line with previous years but is still relatively low at £124.0m or 33.1% of the projection to the year end of £374.6m as shown in Graph 1.

Graph 1: Percentage spend rates per Quarter

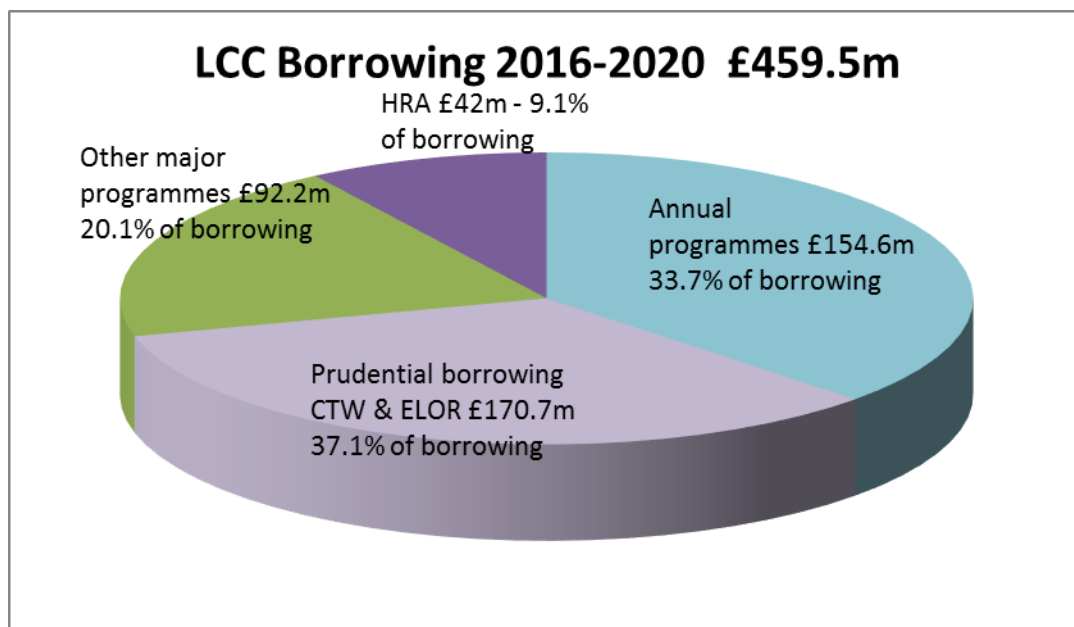


3.1.10. Capital Programme Affordability

3.1.11. The capital programme remains affordable and details are contained within the Treasury Management report elsewhere on the agenda. The level of spend in 2017-18 onwards has been adjusted to reflect a more realistic profile and lower projections on interest costs. The debt cost of the revised capital programme remains within the 2017-18 budget and is expected to be contained within the £4m estimated increase for 2018-19 forecasted within the medium term financial strategy. This projection will continue to be adjusted for the level of capital spend, interest rate assumptions and strength of the Council's balance sheet. This approach will continue to inform the Council's medium term financial strategy before setting the debt budget requirement in the following years

3.1.12. Overall the level of borrowing required to fund the full 2017-21 capital programme is £459.5m. Of this, £367.3m or 79.9% relates to capital expenditure that is funded by additional income or generates revenue savings or ensures that our assets are maintained to an acceptable standard. The remaining 20.1% or £92.2m supports the Best Council Plan objectives. The split of LCC borrowing for the full programme is shown in the pie chart below.

Pie Chart 1 – LCC Borrowing Split 2017-2021



3.1.13. Whilst the programme remains affordable there are pressures building seeking potential further capital investment. These pressures continue to be addressed across Directorates and will be finalised as part of the capital programme setting in February 2018. The major item on the future pressures list relates to £79.9m Learning Places Programme.

3.2. Major Programmes and Other Directorate schemes

3.2.1 The major programmes and other directorate schemes continue to make significant progress as set out in the narrative in Appendix F. Ongoing reviews and more efficient monitoring of the full programme has allowed us to better cashflow the programme and predict more accurate borrowing levels earlier in the process. Major scheme programme boards continue to address issues when they arise and ensure the governance and effective delivery of these programmes. The major programmes and other smaller schemes within objectives are summarised at Appendix C and are listed under the Best Council Plan objectives and priorities for delivery of the capital programme.

3.2.2 Members are asked to note that this report reflects other items with capital implications elsewhere on this agenda which include the Local Centres Programme (LCP), The Grand Quarter Townscape Heritage scheme and an update “Beyond Decent Homes – The 2018 Housing Revenue Account Capital Investment Plan”.

3.3. Capital Receipts Incentive Scheme

- 3.3.1 The establishment of a Capital Receipts Incentive Scheme (CRIS) was approved by Executive Board in October 2011. The key feature of the scheme is that 20% of each net receipt generated will be retained locally for re-investment, subject to a maximum per receipt of £100k, with 15% retained by the respective Ward and 5% pooled across the Council and distributed to Wards on the basis of need via community committees.
- 3.3.2 Some receipts are excluded from the scheme and these are largely receipts that are that are already assumed to fund the Council's budget or are earmarked in some other way to previous or future spend.

Appendix E details the additional CRIS allocations to wards and community committees for the period September 2016 to March 2017 and April to September 2017, and identifies the total balance of resources available for use. Executive Board is requested to approve the injection of £798.0k into the Capital Programme.

3.4. Economic Impact of the Capital Programme

- 3.4.1 An assessment of the economic impact of the Council's capital programme investment has been undertaken which makes use of the Regional Econometric Model (REM) which can estimate the wider economic impact of the capital programme through multiplier effects. The key points below estimate the economic impact for Leeds and the Leeds City Region from 2017-2021:
- An estimated peak of 5,177 net additional FTE job roles in Leeds will be created over the four years through Leeds City Council capital expenditure generating over £1,065m Gross Value Added (GVA) for the Leeds economy.
 - In addition a further net additional 209 jobs and £20m GVA will be created in the wider Leeds City Region by our capital expenditure
 - In total, it is therefore estimated that Leeds City Council capital expenditure between 2017-2021 will create a peak of 5,386 FTE jobs and generate £1,085m GVA in the Leeds City Region.
- 3.4.2 In addition to the use of the Regional Econometric Model (REM) to determine the effect on the economy, further analysis is ongoing to assess the impact employment and skills obligations within Council contracts have on jobs and apprenticeships.

3.5 Prudential Code and Treasury Management Code

- 3.5.1 Members are asked to note that cipfa has consulted upon changes to the prudential code and treasury management code. The changes when published, will be reported in the next update to Executive Board.

4 Corporate Considerations

4.1 Consultation and Engagement

- 4.1.1 Consultation on the Council's budget proposals, including the capital programme, took place prior to the finalisation and approval of the budget in February 2017. This report gives an update on progress at quarter 2 within the approved capital

programme. This report also seeks to inject funding for specific proposals for which the necessary consultations will take place when the individual schemes are implemented by services.

4.2 Equality and Diversity / Cohesion and Integration

4.2.1 The capital programme sets out a plan of capital expenditure over future years and further spending decisions are taken in accordance with capital approval processes, as projects are developed. This is when more detailed information will be available as to where in the city capital spending will be incurred and the impact on services, buildings and people. Service Directorates will include equality considerations as part of the rationale in determining specific projects from capital budgets.

4.3 Council policies and Best Council Plan

4.3.1 Capital objectives are set out as part of the February 2017 budget process and the capital programme approved in February 2017 is structured to show schemes under these objectives. The schemes have been drawn up in conjunction with the 2017-18 budget and seek to ensure that the Council's financial resources are directed towards its policies and priorities and, that these policies and priorities as part of the Best Council Plan are affordable.

4.4 Resources and value for money

4.4.1 The resource implications of this report are detailed in section 3 above. For the capital programme to be sustainable, the Chief Officer Financial Services must be satisfied that the cost of borrowing currently included in the capital programme can be contained within the approved revenue debt budget. The updated capital programme funding statement set out in appendix A shows that the total cost of borrowing for 2017-18 is £154.6m and remains affordable.

4.4.2 For HRA, the position set out in Appendix A and current monitoring procedures shows that expenditure can be managed within available resources for 2017-18.

4.4.3 In order to ensure that schemes meet Council priorities and are value for money, the Chief Officer Financial Services has processes in place to ensure:

- the introduction of new schemes into the capital programme will only take place after completion and approval of a full business case and identification of the required resources;
- promotion of best practice in capital planning and estimating to ensure that scheme estimates and programmes are realistic;
- the use of departmental unsupported borrowing for spend to save schemes is based on individual business cases and in the context of identifying the revenue resources to meet the borrowing costs.

4.5 Legal Implications, Access to Information and Call In

4.5.1 The recommendations in this report are available for call in and there are no other legal implications arising from this report.

4.6 Risk Management

4.6.1 One of the main risks in managing the capital programme is that insufficient resources are available to fund the programme. As the capital programme is fully funded this risk lies within the treasury management of the debt budget. Monthly monitoring procedures are in place for expenditure, resources and capital receipts and debt monitoring to ensure that this risk can be managed effectively.

4.6.2 In addition, the following measures are in place:

- ensuring written confirmation of external funding is received prior to contractual commitments being entered into
- provision of a contingency within the capital programme to deal with unforeseen circumstances
- compliance with both financial regulations and contract procedure rules to ensure the Council's position is protected.
- ensuring all major programmes are supported by programme boards

4.6.3 The aspiration remains not to increase the level of debt and for new schemes to be fully funded (either by external resources or departmental prudential borrowing), or are essential (under health and safety grounds or in order to ensure Council assets are maintained for continued service provision). However, scope exists for the Council to progress priority schemes whilst retaining a realistic and affordable programme within the current debt budget projections.

5 Conclusions

5.1 The Council continues to deliver significant capital investment across the city which will provide improved facilities and infrastructure and also support the Leeds economy, whilst ensuring the impact on debt costs within the revenue budget is managed.

5.2 The report concludes that the capital programme shows an increase in the overall resources required to fund the 2017-2021 capital programme of £337.5m since the February capital programme update. These injections are listed in Appendix D; £64.1m of schemes require approval as part of this report;

5.3 A further review of current scheme profiles and capacity to deliver the capital programme is ongoing and will be reported back to Members in the 2018-19 capital programme update in February 2018.

5.4 For HRA, forecast expenditure can be contained within available resources in 2017/18.

6 Recommendations

Executive Board is requested to:

6.1 Note the latest position at quarter 2 on the General Fund and HRA Capital programmes;

- 6.2 Note the net increase in the General Fund and HRA Capital Programme 2017-2021 of £337.5m since the setting of the capital programme in February 2017. These injections are listed in Appendix D; £64.1m of schemes require approval as part of this report;
- 6.3 Note that the borrowing required to fund the Capital Programme in 2017-18 has reduced by £5.4m since the Feb Capital Programme update 2017. The Capital Programme remains affordable within the approved debt budget for 2017-18, and that further work is underway through regular capital programme reviews to ensure that future debt costs are maintained within the overall Medium Term Financial Strategy;
- 6.4 Approve the following £64.1m of injections into the capital programme as set out below and in Appendix D:
- £38.2m education grants funding;
 - £9.6m Better Care Fund grant;
 - £5.4m annual programme injections reconciling to the medium term financial strategy as set out in Appendix B funded by LCC borrowing;
 - £5.0m Local Centres Programme;
 - £3.1m other grants and contributions;
 - £2.0m Grand Quarter Townscape Heritage Scheme Grant;
 - £0.8m capital receipts incentive scheme (CRIS) as detailed at Appendix E;
- 6.5 The above decision to inject funding will be implemented by the Chief Officer Financial Services.

Appendices

A – Capital Programme Funding Statement 2017-2021

B – Annual Programmes

C – Major Programmes and Other Schemes

D – Net Capital Programme Injections (February 2017 to September 2017)

E – Capital Receipts Incentive Scheme (CRIS) Injections

F – Major schemes within each objective 2017–2021

G – Equality, Diversity, Cohesion and Integration Screening Document

Background documents¹ None

¹ The background documents listed in this section are available to download from the Council's website, unless they contain confidential or exempt information. The list of background documents does not include published works.

Capital Programme Funding Statement 2017-2021

Appendix A

	2017/18 £000	2018/19 £000	2019/20 £000	2020 & on £000	Total £000
EXPENDITURE					
GENERAL FUND (GF)					
IMPROVING OUR ASSETS	120242	78363.8	55436.1	20381.8	274,423.7
INVESTING IN MAJOR INFRASTRUCTURE	21690.1	61917	78340.7	97271.7	259,219.5
SUPPORTING SERVICE PROVISION	105529	64040.8	33118.9	21163.6	223,852.3
INVESTING IN NEW TECHNOLOGY	9000.7	5544.7	6192.8	0	20,738.2
SUPPORTING THE LEEDS ECONOMY	20226.5	21566.1	13833	2819	58,444.6
CENTRAL & OPERATIONAL EXPENDITURE	11990.8	6900	23115.6	7169.2	49,175.6
TOTAL ESTIMATED SPEND ON GF	288,679.1	238,332.4	210,037.1	148,805.3	885,853.9
HOUSING REVENUE ACCOUNT (HRA)					
IMPROVING OUR ASSETS - COUNCIL HOUSING	85926.9	86582.7	131170	28620.2	332,299.8
TOTAL ESTIMATED SPEND ON HRA	85,926.9	86,582.7	131,170.0	28,620.2	332,299.8
TOTAL ESTIMATED SPEND	374,606.0	324,915.1	341,207.1	177,425.5	1,218,153.7
RESOURCES					
GENERAL FUND (GF)					
Specific Resources					
GOVERNMENT GRANTS	118,888.7	125,837.4	106,338.8	90,130.7	441,195.6
OTHER GRANTS & CONTRIBUTIONS	15,181.0	6,936.2	2,760.6	2,271.8	27,149.6
Corporate Resources					
BORROWING - Corporate	84,509.2	76,628.3	89,923.7	39,423.4	290,484.6
BORROWING - Departmental Prudential borrowing	70,100.2	28,930.5	11,014.0	16,979.4	127,024.1
CAP. RESOURCES REQD FOR GF	288,679.1	238,332.4	210,037.1	148,805.3	885,853.9
HOUSING REVENUE ACCOUNT (HRA)					
Specific Resources					
HRA SELF FINANCING	69317.3	68714.3	72958.8	20120.2	231,110.6
R.T.B. CAPITAL RECEIPTS	13356	11567.6	20036.7	-3500	41,460.3
GOVERNMENT GRANTS	1030.6	941.3	7691	0	9,662.9
OTHER CONTRIBUTIONS	2,223.0	2,954.7	2,888.3	0.0	8,066.0
BORROWING - Departmental	0	2404.8	27595.2	12000	42,000.0
CAP. RESOURCES REQD FOR HRA	85,926.9	86,582.7	131,170.0	28,620.2	332,299.8
TOTAL CAP. RESOURCES REQD	374,606.0	324,915.1	341,207.1	177,425.5	1,218,153.7
	0.0	0.0	0.0	0.0	
BORROWING REQUIRED TO FUND THIS PROGRAMME	154,609.4	107,963.6	128,532.9	68,402.8	459,508.7
Average Interest rate (subject to change)	0.50%	0.75%	0.75%	1.00%	

Appendix B

ANNUAL PROGRAMMES

Best Council Plan Objectives for the Capital Programme	2017/18 £000	2018/19 £000	2019/20 £000	2020 & on £000	Total £000
Improving Our Assets					
Highways Maintenance	11,000	12,000	13,000	0.0	36,000
Highways Maintenance Capitalisations	4,000	4,000	4,000	0.0	12,000
Highways Maintenance Note 1	1,023	0	0	0.0	1,023
Schools Capital expenditure	3,500	3,500	3,286	0.0	10,286
Heritage Assets	2,000	2,000	2,000	0.0	6,000
Corporate Property Maintenance	1,500	1,500	1,500	0.0	4,500
General Refurbishment Schools	1,000	1,000	1,000	0.0	3,000
Demolition	1,000	1,000	1,000	0.0	3,000
Fire Risk Assessments - Remedial Works	1,100	1,000	1,000	0.0	3,100
Library Books	700	700	700	0.0	2,100
Sports Maintenance	500	500	500	0.0	1,500
Sports Maintenance Note 1	400	100	0	0.0	500
Traffic Management Programme	200	200	200	0.0	600
Civic Hall Backlog Maintenance	250	250	250	0.0	750
Improving our assets slippage adjustments	5,538	253	677	86	6,553
	33,711	28,003	29,112	86	90,912
Supporting Service Provision					
Adaptations - DFG LCC Funding	2,869	2,869	2,869	0.0	8,607
Adaptations - Grant & External Note 1	4,649	4,649	4,649	0.0	13,947
Telecare (ASC)	400	400	400	0.0	1,200
Adaptation to Private Homes outside of scope	400	400	400	0.0	1,200
Supporting Service provision slippage adjustments	124.8	-100	0	738	763
	8,443	8,218	8,318	738	25,717
Investing In New Technology					
Essential Services Programme	2,900	2,900	2,900	0.0	8,700
Essential Services Programme Staffing	1,200	1,200	1,200	0.0	3,600
Investing in New Technology slippage adjustments	1,923.3	-100.0	100.0	0.0	1,923
	6,023	4,000	4,200	0	14,223
Supporting The Leeds Economy					
Project Support Fund - Groundwork	70	70	70	67	277
Supporting the Leeds Economy adjustments	0.0	0	0	0.0	0
	70	70	70	67	277
Central & Operational Expenditure					
General Capitalisation	4,000	4,000	1,423	0	9,423
General Capitalisation reconciling to the medium term financial strategy	0	1,000	3,576.9	0.0	4,577
Vehicle Programme	3,317	500	16,599	0	20,416
Capital Programme Management	600	600	600	0.0	1,800
Capitalisation Interest	300	300	242.4	0	842
Capitalisation Interest reconciling to the medium term financial strategy	370	200	257.6	0.0	828
Central and Operational adjustments	0	0	0	14	14
	8,587	6,600	22,699	14	37,900
Total Annual Programmes	56,834.0	46,890.8	64,399.2	904.2	169,028.2
Total Annual Programme Injections at quarter 2	370.0	1,200.0	3,834.5	0.0	5,404.5

Note 1 - These lines are made up of additional grant funding £14,720.0k and estimated external income of £750.0k. The net LCC element for 2017/18 is £50,729.6k per 3.1.8 within the main report. The annual programme injections within the quarter 2 report amount to **£5,404.5k** as set out in the above table.

MAJOR PROGRAMMES & OTHER SCHEMES

Appendix C

Major Programmes & Other Directorate schemes	2017/18 £000	2018/19 £000	2019/20 £000	2020 & On £000	Total £000
Improving our assets - Council Housing					
HRA Housing Leeds Refurbishment & BITMO	68,891.3	76,720.0	81,840.4	28,620.2	256,071.9
HRA Council Housing Growth	17,035.6	9,862.7	49,329.6	0.0	76,227.9
Improving our assets					
Childrens - Cap Maint & Devolved Formula Capital	9,928.5	11,197.8	8,535.3	14,986.1	44,647.7
Changing the Workplace	23,414.7	10,645.0	0.0	0.0	34,059.7
Bridges and Structures	8,495.2	5,590.0	4,800.0	0.0	18,885.2
Highways Maintenance LTP	6,296.5	5,000.0	5,000.0	0.0	16,296.5
Section 278 and Section 106 schemes	5,343.8	3,914.1	2,988.4	3,000.0	15,246.3
Strategic Acquisitions	10,066.4	401.6	0.0	0.0	10,468.0
Highways Transport package	2,704.1	2,239.7	2,000.0	2,310.7	9,254.5
Highways Junction Improvements	3,373.6	5,418.0	720.0	0.0	9,511.6
Whinmoor Nursery	6,942.4	924.0	0.0	0.0	7,866.4
Aire Valley (Temple Green) Park and Ride	1,815.0	1,500.0	0.0	0.0	3,315.0
Community Hubs	1,840.8	914.1	0.0	0.0	2,754.9
Conversion of RCV vehicles to Gas	0.0	744.0	840.0	0.0	1,584.0
Leeds City Centre Network Improvements	657.3	600.0	0.0	0.0	1,257.3
Highways Adoption of 32 roads	1,040.4	0.0	0.0	0.0	1,040.4
Other schemes within the objective	4,612.2	1,272.7	1,440.3	-0.5	7,324.7
	172,457.8	136,943.7	157,494.0	48,916.5	515,812.0
Investing in Major Infrastructure					
East Leeds Orbital Road	4,958.0	18,000.0	45,268.5	54,889.1	123,115.6
Leeds Public Transport Investment Programme	5,000.0	30,360.0	31,000.0	42,382.6	108,742.6
Flood Alleviation Schemes	7,667.7	7,015.0	1,850.7	0.0	16,533.4
Cycle City Ambition	3,569.1	4,604.2	0.0	0.0	8,173.3
City Centre Vehicle Access	1,000.0	400.0	0.0	0.0	1,400.0
Energy Efficiency & Green Deal	410.0	421.3	0.0	0.0	831.3
Other schemes within the objective	-914.7	1,116.5	221.5	0	423.3
	21,690.1	61,917.0	78,340.7	97,271.7	259,219.5
Supporting Service Provision					
Childrens Learning Places - (Basic Need Grant)	45,544.3	34,724.8	18,675.7	1,079.1	100,023.9
Childrens SEMH (Social Emotional Mental Health)	31,088.1	1,473.2	272.8	3.0	32,837.1
Social Care and Health Fund	1,113.5	2,955.0	2,780.0	18,105.0	24,953.5
District Heating Network	10,119.8	11,000.0	0.0	0.0	21,119.8
Private sector Renewal - Equity Loans	1,044.8	1,157.3	1,189.1	802.3	4,193.5
Waste Depot and residual Kirkstall HWSS	1,431.8	2,828.7	69.3	0.0	4,329.8
Adults & Health Various Schemes	1,993.0	774.2	0.0	0.0	2,767.2
Other schemes within the objective	4,750.9	909.6	1,814.0	436.3	7,910.8
	97,086.2	55,822.8	24,800.9	20,425.7	198,135.6
Investing in New Technology					
Customer Access Phase 1 & 2	1,073.0	950.0	1,409.2	0.0	3,432.2
ASC Care Act Implementation Systems work	639.8	416.3	416.3	0.0	1,472.4
Other schemes within the objective	1,264.6	178.4	167.3	0.0	1,610.3
	2,977.4	1,544.7	1,992.8	0.0	6,514.9
Supporting the Leeds Economy					
West Yorkshire Playhouse	1,046.6	10,450.0	2,090.0	0.0	13,586.6
Local Centres Programme & Townscape Heritage Initiative	2,659.4	4,165.1	3,809.6	1,750.0	12,384.1
Aire Valley Enterprise Zone & Logic Leeds Spine road	547.8	834.2	5,760.0	0.0	7,142.0
Holbeck Group Repair	3,797.1	0.0	0.0	0.0	3,797.1
City Region Revolving Infrastructure Fund	2,590.6	1,059.3	0.0	0.0	3,649.9
Digital Business Incubators	2,629.4	1,000.0	0.0	0.0	3,629.4
Public Realm Various	914.8	1,648.0	302.6	100.0	2,965.4
Kirkgate Market Strategy	1,197.6	500.0	0.0	0.0	1,697.6
Southbank Regeneration (HUV)	862.9	550.0	200.0	0.0	1,612.9
Grand Theatre Works	1,374.6	0.0	0.0	0.0	1,374.6
Ward Based, Committee Welbeing & CRIS	13.0	698.3	698.6	698.7	2,108.6
Other schemes within the objective	2,522.7	591.2	902.2	203.7	4,219.8
	20,156.5	21,496.1	13,763.0	2,752.4	58,168.0
Central & Operational Expenditure					
Contingency General Capital Programme	300.0	300.0	300.0	6,155.0	7,055.0
Transformational Change	3,000.0	0.0	116.5	0.0	3,116.5
Contingency Special Emergencies	104.0	0.0	0.0	1,000.0	1,104.0
	3,404.0	300.0	416.5	7,155.0	11,275.5
Total Major Programmes & Other smaller schemes	317,772.0	278,024.3	276,807.9	176,521.3	1,049,125.5
Annual Programmes (See Appendix B)	56,834.0	46,890.8	64,399.2	904.2	169,028.2
Total Capital Programme	374,606.0	324,915.1	341,207.1	177,425.5	1,218,153.7
LCC Borrowing					
Corporate Borrowing	84,509.2	76,628.3	89,923.7	39,423.4	290,484.6
Departmental Borrowing	70,100.2	28,930.5	11,014.0	16,979.4	127,024.1
HRA Borrowing	0.0	2404.8	27595.2	12000	42,000.0
TOTAL Borrowing	154,609.4	107,963.6	128,532.9	68,402.8	459,508.7
LCC resources in system	154,609.4	107,963.6	128,532.9	68,402.8	459,508.7
Capital Programme	374,606.0	324,915.1	341,207.1	177,425.5	1,218,153.7
% LCC resources 2017-2021	41.3%	33.2%	37.7%	38.6%	37.7%

Net Capital Programme Injections (February 2017 to September 2017)

Appendix D

	Corporate Borrowing £000	Borrowing Supported by Revenue £000	Specific Resources £000	Total Resources £000
Injection of Education Grants Funding			38,182.0	38,182.0
Better Care Fund Grant Injection			7,768.0	7,768.0
Annual Programmes Injection reconciling to the medium term financial strategy	5,404.5		0.0	5,404.5
Local Centres Programme	5,000.0			5,000.0
Grand Quarter Townscape Heritage scheme	0.0		2,000.0	2,000.0
Reinjection of BCF Grant as not utilised in 16/17			1,800.0	1,800.0
DFC Grant Injection			1,446.8	1,446.8
CRIS Injection Oct '16 to Mar '17	673.2			673.2
Injection of Public Health Grant			377.5	377.5
Dept of Health Funding Injection			359.3	359.3
City Centre Waterfront Public Realm funding pressure	300.0			300.0
Injection of Yorkshire Water contribution re FAS1 Scheme			299.9	299.9
Injection re Green Deal funding returned from Leeds City Region	269.4			269.4
CRIS Injection Apr '17 to Sep '17	124.8			124.8
Injection of ERDF Funding into HRA Schemes			105.0	105.0
Net Injections sought as part of this report	11,771.9	0.0	52,338.5	64,110.4
East Leeds Orbital Road	43,642.1		77,922.9	121,565.0
Leeds Public Transport Investment			100,000.0	100,000.0
West Yorkshire Playhouse Refurbishment	3,249.0	500.0	9,291.0	13,040.0
Strategic Acquisitions - Injection re Logic Leeds		8,540.6		8,540.6
Highways Works Grant Injections			7,345.0	7,345.0
District Heating Network		3,276.0	3,100.6	6,376.6
Transformational Change (severance costs)			5,800.0	5,800.0
Waste Depot Development		4,010.5		4,010.5
HRA - RTB Capital Receipts Injection			1,600.0	1,600.0
LCC Borrowing Injection re Empty Homes Strategy	1,500.0			1,500.0
City Centre Access Restrictions	1,400.0			1,400.0
S106 Injection			1,381.1	1,381.1
Quarry Hill Gateway Court Funding Injections	750.0		396.0	1,146.0
Sovereign Square Greenscape	601.4		188.0	789.4
Highways NPIF Grant Injections			742.0	742.0
Additional LTP Funding - LCC confirmed as Band 3 Authority			730.0	730.0
EY Grant Injection re 30hr places for eligible 3 & 4 year olds			705.3	705.3
CIL Injection re Allocation to LP Programme			685.4	685.4
Middleton Mountain Bike Scheme - Grant Injections			683.5	683.5
Injection of additional DFT Grant re Storm Eva			600.0	600.0
CCAG Grant Injection re City Connect 2			543.0	543.0
Clear Air Zone & Air Quality Monitoring / Research			468.0	468.0
RCCO Injection re AIP area of Iveson PS Expansion			400.0	400.0
PS Contribution Injection re Kirkstall Forge			307.0	307.0
Vision for Leisure Centres feasibility	300.0			300.0
Dept Borrowing Injection re Lotherton Hall Coastal Zone Development		230.0		230.0
Dept Borrowing Injection re Scott Hall Bodyline Equipment		153.0		153.0
Ringfenced Capital Receipts Injection re Medical Needs Teaching Service relocation	130.0			130.0
RCCO Injection re Lotherton Hall Xmas Experience 2017			57.0	57.0
HRA - Deletion of HRA Resources following update of HRA Business Plan			-1,669.0	-1,669.0
Deletion of Dept Borrowing in the SEMH Programme		-15,000.0		-15,000.0
Other approvals	6,379.6	-6,873.7	483.8	-10.3
Other 2016/17 approved injections February to Outturn	4,336.9	8,636.4	-4,121.9	8,851.4
Net Injections with approvals in place	62,289.0	3,472.8	207,638.7	273,400.5
Total Net Injections	74,060.9	3,472.8	259,977.2	337,510.9

Appendix E

Capital Receipts Incentive scheme (CRIS) Injections

Ward Based Initiative (WBI) Allocations						
	CRIS Injection to 15th Sept '16 15% WBI	CRIS Injection 16th Sept '16 - Sep '17 15% WBI	Total CRIS Injection	Total WBI Allocation	Spent / Committed (as at Sept '17)	Total Balance Available
	£000	£000	£000	£000	£000	£000
ADEL AND WHARFEDALE	32.7	0.0	32.7	72.7	50.0	22.7
ALWOODLEY	95.9	0.0	95.9	135.9	119.6	16.3
ARDSLEY AND ROBIN HOOD	20.8	0.0	20.8	60.8	27.2	33.7
ARMLEY	25.4	0.0	25.4	65.4	62.8	2.6
BEESTON AND HOLBECK	56.8	0.0	56.8	96.8	26.0	70.8
BRAMLEY AND STANNINGLEY	82.2	16.7	98.9	138.9	40.7	98.2
BURMANTOFTS AND RICHMOND	52.5	4.5	57.0	97.0	54.0	43.0
CALVERLEY AND FARSLEY	45.3	0.0	45.3	85.3	78.4	6.9
CHAPEL ALLERTON	0.0	0.0	0.0	40.0	40.0	0.0
CITY AND HUNSLET	182.8	251.4	434.2	474.2	3.0	471.2
CROSSGATES AND WHINMOOR	0.0	0.0	0.0	40.0	31.4	8.6
FARNLEY AND WORTLEY	61.9	70.3	132.2	172.2	85.8	86.4
GARFORTH AND SWILLINGTON	15.1	0.0	15.1	55.1	49.4	5.7
GIPTON AND HAREHILLS	190.5	3.7	194.2	234.2	123.6	110.6
GUISELEY AND RAWDON	0.0	0.0	0.0	40.0	40.0	0.0
HAREWOOD	51.6	28.9	80.5	120.5	35.4	85.1
HEADINGLEY	205.1	0.0	205.1	245.1	93.1	151.9
HORSFORTH	0.0	15.5	15.5	55.5	40.0	15.5
HYDE PARK AND WOODHOUSE	217.9	17.2	235.1	275.1	15.5	259.6
KILLINGBECK AND SEACROFT	0.0	0.0	0.0	40.0	40.0	0.0
KIPPAX AND METHLEY	10.8	0.0	10.8	50.8	38.7	12.1
KIRKSTALL	42.4	9.8	52.2	92.2	47.9	44.3
MIDDLETON PARK	28.9	0.0	28.9	68.9	53.5	15.4
MOORTOWN	45.4	0.0	45.4	85.4	76.4	9.0
MORLEY NORTH	4.8	53.0	57.8	97.8	32.5	65.3
MORLEY SOUTH	26.9	0.0	26.9	66.9	39.1	27.8
OTLEY AND YEADON	22.9	44.0	66.9	106.9	43.7	63.2
PUDSEY	102.2	75.0	177.2	217.2	34.8	182.4
ROTHWELL	62.5	0.0	62.5	102.5	47.3	55.2
ROUNDHAY	32.4	8.5	40.9	80.9	72.3	8.6
TEMPLE NEWSAM	50.9	0.0	50.9	90.9	34.3	56.6
WEETWOOD	90.8	0.0	90.8	130.8	64.7	66.1
WETHERBY	0.0	0.0	0.0	40.0	40.0	0.0
TOTALs	1,857.4	598.5	2,455.9	3,775.9	1,681.1	2,094.8

Community Committee Allocations						
Area	CRIS Injection to Sept '16 5% AWB	CRIS Injection Sept '16 to Sep '17 5% AWB	Total CRIS Injection 5% AWB	Transfer from ACW Residual schemes	Spent / Committed (as at Sept '17)	Balance on ACW CRIS
	£000	£000	£000	£000	£000	£000
INNER SOUTH	77.9	25.4	103.3	0.0	5.9	97.4
OUTER SOUTH	63.5	20.6	84.1	29.8	24.8	89.1
OUTER EAST	63.6	20.4	84.0	0.0	16.5	67.5
INNER WEST	54.5	21.9	76.4	0.0	38.9	37.5
INNER NORTH WEST	66.5	16.9	83.4	0.0	51.5	31.9
OUTER WEST	53.5	17.4	70.9	0.0	16.1	54.8
OUTER NORTH WEST	55.2	17.5	72.7	30.0	24.2	78.5
INNER NORTH EAST	55.3	17.7	73.0	0.0	29.2	43.8
INNER EAST	90.8	29.6	120.4	0.0	16.2	104.2
OUTER NORTH EAST	38.3	12.1	50.4	0.0	17.1	33.3
TOTALs	619.1	199.5	818.6	59.8	240.4	638.0

798.0

Major schemes within each objective 2017- 2021

1. Improving our Assets

Housing Revenue Account (HRA)

Council Housing Growth Programme – The programme has delivered £32.1m of spend in previous years with an estimated spend of £17m for 2017/18, future spend profiled as £10m in 2018/19 and the residual £49m to complete by 2020/2021. The Council is targeting c£30.0m of council housing growth funding from within the overall programme to support the delivery of extra care housing. The Newbuild programme has delivered 5 schemes which have completed at £18m. 3 schemes are on site with a combined construction value of £11m, Broadlea Street, Garnet Grove and the former Whinmoor Pub with 3 schemes in procurement/feasibility at the Beeches, Nevilles and Meynell Approach. The Empty Homes programme £11.3m has brought 120 homes back into use since 2014. Phase 1 of the programme has delivered 26 homes. Phase 2 the 2015-18 Empty Homes programme has currently delivered 96 homes with a further 8 in conveyancing and one community centre awaiting confirmation which will give a total of 102 homes delivered.

As part of the Council Housing Growth Programme and to support the delivery of the Better Lives Programme, the Council intends to enable the initial delivery of 200 Council owned extra care apartments with the intention that this investment acts as catalyst to promote the wider development of extra care across the city.

An Executive Board report was approved in July 2017 which included recommendations on

- £30m budget for delivery of extra care
- Approval of 6 council owned sites to be dedicated to the delivery of extra care
- Intended procurement strategy for the delivery of extra care (via the North Yorkshire Extra Care Framework).
- Potential revenue savings which will result from the provision of additional extra care housing places across the city.

Council Housing Investment Programme – Housing Leeds and BITMO have current funding of £256.0m over the coming 3 year period 2017-20. This investment will allow £80+m in each of the next 3 years which will fulfil a number of LCCs key priorities; improving housing conditions and energy efficiency, improvements to the environment through reduced carbon emissions and supporting more people to live safely in their own homes. A further detailed report on the 10 year investment programme “Beyond Decent Homes – The 2018 Housing Revenue Account Capital Investment Plan” is elsewhere on this board’s agenda.

General Fund

Changing the Workplace – The programme continues to progress and £1.5m has been saved from the release of 6 properties. Merrion House has been vacated and over 1,600 staff have been through new ways of working so that services can work more effectively and improve outcomes for the citizens of Leeds. The next phase will see over 2,000 going through the process with Merrion House, St George House and Civic Hall refurbished and made fit for purpose. This will allow the city centre office accommodation to be reduced from 17 to 4 with the surplus properties being released. Works have commenced on site to refurbish and create the new Merrion House with an envisaged date for completion of the base build works (including the tenant enhancements) end of January 2018. Post fit-out it is envisaged that staff would be able to commence a phased occupancy of the building from mid February with all staff having moved into Merrion House by the end of May 2018. Works have commenced to St George House with the first phase completed and the second phase due to complete November 2017 and the final phase being completed once current occupiers have moved to Merrion in 2018.

Planned Highways Maintenance – The Highways programme over the next 4 years provides for £387.6m and includes £51.1m of annual programme borrowing up to 2019/20 to address backlog maintenance on district roads/streets. It includes £18.9m for the maintenance of our Bridges and Structures, £15.3m of developer contributions through Section 278/106. Leeds Public Investment Programme has £109m, East Leeds orbital road has £123m. A further £25.5m of Local Transport Plan government grant is provided for within the highways programme for the transport package & other maintenance. Of the total available £17.2m is injected within this report as annual highways maintenance programmes across the four years to 2020/21 set out in Appendix B and £2.7m other as set out in Appendix D.

Children's Capital Maintenance and Devolved Formula Capital – the 2017/18 School Condition Allocation of £7m, used to fund the Capital Maintenance Programme, was confirmed on 03/04/17 and the 2017/18 Devolved Formula Capital Grant of £1.6m on 09/06/17. These allocations have reduced over time as more schools have transferred to academy status. To ensure a 3 year capital programme provision based on 2017/18 allocations, injections of £6.2m and £1.4m have been made respectively and injection approval sought as part of this report. Balances are being accumulated within the Capital Maintenance Programme to undertake more substantial refurbishment at prioritised sites.

Whinmoor Nursery The Arium, Leeds Park Nursery - The Whinmoor Grange Atrium "The Arium at Whinmoor Grange" was completed on 3rd October and an opening event was held from 7th to 8th October which was attended by 5,000 members of public. Depot enhancements are progressing at Temple Newsam in order to complete the final decant of staff from Redhall.

2. Investing in Major Infrastructure

East Leeds Orbital Road - The Council has made good progress in bringing forward the package of transport measures that will be essential to support the

development of the East Leeds Extension strategic growth area. Central to these is the East Leeds Orbital Road, which has now reached a design freeze enabling submission of a planning application in February. The 7km road would unlock the potential to build up to 5000 new homes in the East Leeds Extension and support the wider housing and economic growth of East Leeds. A business case for part funding of the scheme through the West Yorkshire Transport Fund has Gateway 1 approval from WYCA, with a Gateway 2 Business Case to be submitted by the year-end, seeking support to move through to the tender stage of works procurement. The Council is continuing to assume prudential borrowing to meet the initial gap between the available funding and capital cost of the scheme, to be eventually reimbursed through roof tax contributions from house builders.

Leeds Public Transport Investment programme – The programme comprises of a package of public transport improvements that, taken together, will deliver a major step change in the quality and effectiveness of our transport network. Headline proposals include:

- A new Leeds High Frequency Bus Network – over 90% of core bus services will run every 10 minutes between 7am and 8pm.
- Additional investment of £71m by First group to provide 284 brand new, comfortable and environmentally clean buses with free wi-fi and contact-less payments which will achieve close to a 90% reduction in NOx emissions by 2020.
- Development of three new rail stations for key development and economic hubs serving Leeds Bradford Airport, Thorpe Park and White Rose. 2000 additional park and ride spaces with the first new site opening at Stourton.
- A 1000 more bus stops with real time information.
- Making three more rail stations accessible at Cross Gates, Morley and Horsforth.
- Creating 21st Century interchanges around Vicar Lane, the Headrow and Infirmary Street and improved facilities in our district centres.

Funding from Leeds and the West Yorkshire Combined Authority (WYCA) of £8.8m and £1m respectively will increase the funding to £183.3m. In addition Private Sector finance including expenditure on more environmentally friendly buses by bus operators could bring the total investment to over £270m.

Flood Alleviation – Phase 1 of the Leeds Flood Alleviation Scheme was officially opened on 04/10/17. The £50m scheme provides protection to Leeds City Centre against a 1 in 100 year flood event and has been completed on time and on budget. Formal injection approval is being sought as part of this report for a £0.3m injection from Yorkshire Water to the scheme. September '17 Executive Board approved a report on the emerging proposals for a Phase 2 scheme (flood defences upstream of the City Centre) following the announcement by Government after initially committing to providing £35m between now and 2021 and committing to ensuring the scheme will be able to be completed after this. Widespread engagement with stakeholders is currently being undertaken and a further report is due to be considered by December '17 Executive Board to agree the outline business case submission to DEFRA.

Cycle City Ambition - This programme is fully funded by the West Yorkshire Combined Authority (WYCA). Final account issues for the CityConnect1 scheme continue to be progressed. The proposals for CityConnect2 were approved by February '17 Executive Board and the works contract was recently awarded to Carillion Construction Ltd. Works are due to complete in Autumn 2018.

3. Supporting Service Provision

Learning Places (Basic Need) – On 04/03/17 the Government announced new capital funding for Special Educational Needs and Disabilities (SEND). Leeds will receive £3.2m across a 3 year period from 18/19 to 20/21, which will be managed under the Learning Places Programme. This was followed by an announcement on 03/04/17 confirming the £28.7m 19/20 Basic Need Grant Allocation. Formal injection approval of these amounts are being sought as part of this report. June '17 Executive Board received a Programme update report. It provided authority to spend approval of £19.3m for the next tranche of schemes, reset the programme risk fund to £10.8m and noted a projected funding deficit of £71.2m. The current projected funding deficit has increased to £79.9m with the deficit first arising in 18/19.

Social Emotional Mental Health – The £45m programme to provide facilities across 3 schools for children and young people with social, emotional and mental health issues within the city are progressing on site with the schools due to open between January and September 2018. The scheme is funded by £15m of Basic Need Grant and £30m of Borrowing.

Social Care and Health Fund – £7.2m over 4 years has been injected into the programme for the Adult & Social Care Health Fund - Digital Improvements Programme (£7.2m of unsupported LCC funding has been replaced with this grant) and now forms part of the £25m total programme) which LCC & Health Partners are setting out proposals for. One of these proposals is the Person Held Record which received approval at September's Executive Board.

District Heating Network - Executive Board approved funding of c£17m, alongside £4m of funding from the LEP, to construct the first phase of a citywide district heating network, to pipe lower cost and lower carbon heat from the RERF to businesses and residents in dense urban areas. In order to turn this opportunity into a reality, the Council is working to secure sufficient heat customers to allow the Director of Resources and Housing to sign off the business case. Construction is anticipated to start in the new year. Executive Board also approved related work in Lincoln Green/Ebor Gardens to convert 1,440 flats from electric storage heaters to district heating, and to connect another 543 flats with existing DH systems in Saxton Gardens and Ebor Gardens. This is supported by £5.8m of ERDF monies with the balance coming from the HRA. The Housing network is now being mobilised with construction due to start in November.

Adaptations to Private Homes - The adaptations programme has funding of £30m across the next 4 years. This supports in the region of 800+ grants for adaptations

per year. A further £400k is provided as an annual programme for adaptations to private homes to support more people to remain independently in their own homes.

4. Investing in New Technology

ICT Infrastructure – There are a number of major essential IT investments and associated programmes of work that are required over the next few years. The council upgrade for the entire estate of PC's and laptops to Windows 10 is underway and this will continue through to completion in FY 2018/19. The rollout of the new collaboration and telephony platform based on Microsoft Skype is on target to close by December 2017, which will replace the legacy Cisco telephony systems. The replacement of 900 old PC's and laptops is underway and will continue across the remaining FY. Further funding for an additional 400 laptops will be committed in January 2018. Major investment to implement a range of cyber measures is in progress, to both procure and deploy a range of solutions to protect our sensitive and personal information. A significant refresh is required of our ageing server and storage estate, and this will be replaced by a future proofed capability that has the potential to also host other organisations' computer systems as we continue to work on a city first basis with a range of partners, particularly across health and care. This procurement has commenced with contract award anticipated by January 2018. Investment is also required to ensure our citizens and staff are not digitally dis-enfranchised. Tablet computers and connectivity services are currently being acquired.

5. Supporting the Leeds Economy

West Yorkshire Playhouse - Executive Board at its meeting in July 2017 authorised a Stage 2 grant application to Arts Council England (ACE) for the refurbishment and reconfiguration of the West Yorkshire Playhouse and approved an injection and authority to spend of £13.04m subject to the Stage 2 bid being successful. The Stage 2 Grant Application was submitted to (ACE) on 16 August 2017 and it is anticipated that ACE will make their decision in mid-December 2017. On the assumption that the Council is successful in its application to ACE, the works will commence on site at the end of March 2018.

Aire Valley Leeds Enterprise Zone - The Leeds Enterprise Zone (EZ) has continued to deliver and interest in the area is strong. Over 600,000 sq ft of new floorspace has now been delivered and the EZ is now home to a range of indigenous companies within the city who have taken up new buildings to grow their businesses as well as companies new to the city including Amazon, John Lewis and Perspex Distribution. Infrastructure works to deliver access to all parts of Gateway 45 has now completed as well as phase 1 remediation works. The Temple Green Park and Ride facility opened earlier in the year and is proving popular. The Council continues to explore the delivery of additional power to the area to ensure that the area can be effectively promoted to a range of end users, but in particular manufacturers and has had an outline business case to fund the ultimate solution approved by the LEP's Investment Committee.

Townscape Heritage Initiative (THI) schemes – The First White Cloth Hall scheme is estimated to cost £2.6m and in October 2016 it received support from the City Centre Plans Panel. The £2.6m funding is made up by prudentially borrowing £1.85m that is supported by the income generated from the refurbishment. The redevelopment also has a commitment from Heritage Lottery Fund (£0.5m secured funding), Historic England (£0.25m unsecured funding) making a total budget of £2.6m. The property has very recently been acquired by a property development company who plan to apply for planning permission before the end of 2017. The Council is in dialogue with the new owner and subject to the progression of the planning application and the ongoing discussions a report will be brought to Executive Board later in the financial year to outline the Council's support for the proposed scheme.

The council has successfully completed the Armley THI scheme, resulting in 23 refurbished properties. The council's investment of £680k levered in £1.47m from the HLF, the EU and the and private sector. The Chapeltown THI is due to complete in November 2017, with the last 4 properties currently on site.

Local Centres Programme - The Programme seeks to utilise the £5m agreed by Full Council in March 2017 to fund innovative and sustainable improvements to local and neighbourhood centres as a component of supporting regeneration and inclusive growth across the city.

Digital Business Incubator (Leeds Tech Hub) – The Leeds Tech Hub Fund was launched last year which was introduced as a catalyst for growth and expansion in the city's fast-growing digital sector. After an application process was opened offering businesses the chance to bid for grant support from the fund, projects put forward by four companies totalling £2.7m have been recommended for approval in a first round of announcements. One of the projects to be given the green light includes the creation of a new Tech Hub created at Platform, above Leeds railway station. Once open, the new Tech Hub will offer a modern, state-of-the-art central resource which digital projects from across the city can utilise and feed into. A second round of bids was considered in July with two further projects being successful at Duke Studios and Future Labs.

Public Realm - Engaging and quality public realm is critical to the continued success and robustness of the city centre; creating a welcoming city which has the wow factor. To achieve this there is multi-layered approach, delivering immediately on punchy high visibility pop-up projects whilst working on the longer-term larger schemes. In terms of the larger schemes, feasibility work will commence mid-late 2018 following stakeholder engagement on City Square and the funding for Quarry Hill works have been agreed with an anticipated start on site late 2018, for completion in September 2019. Work to improve the public realm around Merrion House is ongoing and will complete in May 2018.

The summer of 2017 saw a range of temporary/pop-up initiatives such as Cookridge Street pop-up Park, Park Here & Play, Town Hall Forecourt Park. These were well received by the public and consideration is being given to how to develop these schemes and locations in future years. Family Friendliness is high on the agenda, with the Child Friendly Leeds competition drawing hundreds of entries, a new playscape being developed at Queens Square and a range of projects being devised based on the competition winners' suggestions. The parklet initiative

supports 'the best city to grow old in' with the placement of seating and rest points in previously 'impractical' locations. Largely these schemes are delivered through the £100k 'Public Realm' and 'Enhancement' pots in the capital programme.

South Bank Regeneration - The South Bank regeneration will see expenditure to cover some further costs relating to Bath Road's remediation and some staff recharges. LCC are scoping further projects and will look to utilise some of the funding for project feasibility/ some detailed design.

As a public authority we need to ensure that all our strategies, policies, service and
**Equality, Diversity, Cohesion and
 Integration Screening**



functions, both current and proposed have given proper consideration to equality, diversity, cohesion and integration.

A **screening** process can help judge relevance and provides a record of both the **process** and **decision**. Screening should be a short, sharp exercise that determines relevance for all new and revised strategies, policies, services and functions. Completed at the earliest opportunity it will help to determine:

- the relevance of proposals and decisions to equality, diversity, cohesion and integration.
- whether or not equality, diversity, cohesion and integration is being/has already been considered, and
- whether or not it is necessary to carry out an impact assessment.

Directorate: Resources and Housing	Service area: Audit and Investment
Lead person: Bhupinder Chana	Contact number: 88044

1. Title: Capital Programme Update
Is this a: <input checked="" type="checkbox"/> Strategy / Policy <input type="checkbox"/> Service / Function <input type="checkbox"/> Other
If other, please specify

2. Please provide a brief description of what you are screening
The report presents an updated capital programme including the overall financial position and a progress report on major schemes and programmes.

3. Relevance to equality, diversity, cohesion and integration
--

All the council's strategies/policies, services/functions affect service users, employees or the wider community – city wide or more local. These will also have a greater/lesser relevance to equality, diversity, cohesion and integration.

The following questions will help you to identify how relevant your proposals are.

When considering these questions think about age, carers, disability, gender reassignment, race, religion or belief, sex, sexual orientation. Also those areas that impact on or relate to equality: tackling poverty and improving health and well-being.

Questions	Yes	No
Is there an existing or likely differential impact for the different equality characteristics?		X
Have there been or likely to be any public concerns about the policy or proposal?		X
Could the proposal affect how our services, commissioning or procurement activities are organised, provided, located and by whom?		X
Could the proposal affect our workforce or employment practices?		X
Does the proposal involve or will it have an impact on <ul style="list-style-type: none"> • Eliminating unlawful discrimination, victimisation and harassment • Advancing equality of opportunity • Fostering good relations 		X X X

If you have answered **no** to the questions above please complete **sections 6 and 7**

If you have answered **yes** to any of the above and;

- Believe you have already considered the impact on equality, diversity, cohesion and integration within your proposal please go to **section 4**.
- Are not already considering the impact on equality, diversity, cohesion and integration within your proposal please go to **section 5**.

4. Considering the impact on equality, diversity, cohesion and integration
If you can demonstrate you have considered how your proposals impact on equality, diversity, cohesion and integration you have carried out an impact assessment. Please provide specific details for all three areas below (use the prompts for guidance).
<ul style="list-style-type: none">• How have you considered equality, diversity, cohesion and integration? (think about the scope of the proposal, who is likely to be affected, equality related information, gaps in information and plans to address, consultation and engagement activities (taken place or planned) with those likely to be affected)
<ul style="list-style-type: none">• Key findings (think about any potential positive and negative impact on different equality characteristics, potential to promote strong and positive relationships between groups, potential to bring groups/communities into increased contact with each other, perception that the proposal could benefit one group at the expense of another)
<ul style="list-style-type: none">• Actions (think about how you will promote positive impact and remove/ reduce negative impact)

5. If you are not already considering the impact on equality, diversity, cohesion and
--

integration you will need to carry out an impact assessment.	
Date to scope and plan your impact assessment:	
Date to complete your impact assessment	
Lead person for your impact assessment (Include name and job title)	

6. Governance, ownership and approval		
Please state here who has approved the actions and outcomes of the screening		
Name	Job title	Date
Bhupinder Chana	Head of Finance (Acting) Capital, Insurance and Treasury Management	16th October 2017
Date screening completed		

7. Publishing	
<p>Though all key decisions are required to give due regard to equality the council only publishes those related to Executive Board, Full Council, Key Delegated Decisions or a Significant Operational Decision.</p> <p>A copy of this equality screening should be attached as an appendix to the decision making report:</p> <ul style="list-style-type: none"> • Governance Services will publish those relating to Executive Board and Full Council. • The appropriate directorate will publish those relating to Delegated Decisions and Significant Operational Decisions. • A copy of all other equality screenings that are not to be published should be sent to equalityteam@leeds.gov.uk for record. <p>Complete the appropriate section below with the date the report and attached screening was sent:</p>	
For Executive Board or Full Council – sent to Governance Services	Date sent: 16 th October 2017
For Delegated Decisions or Significant Operational Decisions – sent to appropriate Directorate	Date sent:
All other decisions – sent to equalityteam@leeds.gov.uk	Date sent: