



Report of: Chief Officer Health Partnerships

Report to: Leeds Health and Wellbeing Board

Date: 19 February 2018

Subject: Leeds Health and Wellbeing Board: Reviewing the year 2017 – 2018

Are specific geographical areas affected? If relevant, name(s) of area(s):	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
Are there implications for equality and diversity and cohesion and integration?	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
Is the decision eligible for call-In?	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
Does the report contain confidential or exempt information? If relevant, access to information procedure rule number: Appendix number:	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No

Summary of main issues

This paper introduces the attached report, which serves as a review of the strategic direction provided by the Health and Wellbeing Board (HWB). It provides an understanding of steps taken and progress made towards the Leeds Health and Wellbeing Strategy from the perspective of partner organisations, those who have brought items to the HWB, as well as HWB members themselves.

The report provides a snapshot in time, summarising just some of the significant work achieved over the last year against the 12 priorities of the Strategy and based on the recommendations of the HWB.

Recommendations

The Health and Wellbeing Board is asked to:

- Discuss the collated findings of this report
- Steer, commission or clarify any future action as appropriate to make further progress towards the outcomes and priorities of the Leeds Health and Wellbeing Strategy
- Identify any further items for the live work plan

1 Purpose of this report

- 1.1 This paper introduces the report attached as an appendix, which takes a look back over the last 12 months of Health and Wellbeing Board (HWB) and partnership activity. It also includes a summary of a self-assessment workshop held for Board members in January 2018 as well as an update on the indicators of the Leeds Health and Wellbeing Strategy.
- 1.2 The attached report serves as a review of the strategic direction provided by the HWB providing an understanding of steps taken and progress made towards the Leeds Health and Wellbeing Strategy. This information will continue to inform the future work planning and focus of the HWB into 2018/19.

2 Background information

- 2.1 The most recent Shared Intelligence report *The Power of Place: Health and Wellbeing Boards in 2017* states that 'the most effective HWBs are reasserting the importance of action to address the wider determinants of health. By doing so they are creating a strategic framework to which STPs and action on the integration of health and social care must relate'.
- 2.2 Using this statement (and the wider report) the HWB has been collating information to review its performance and progress over the last 12 months, January 2017 - January 2018.
- 2.3 Each of the organisations represented on the Health and Wellbeing Board has contributed to this review, as well as a range of partners who have interacted with the Board during the last year.
- 2.4 The Leeds Health and Wellbeing Strategy 2016-21 is about how we put in place the best conditions in Leeds for people to live fulfilling lives – a healthy city with high quality services. Everyone in Leeds has a stake in creating a city which does the very best for its people. This strategy is our blueprint for how we will achieve that. It is led by the partners on the Leeds Health and Wellbeing Board and it belongs to everyone in the city.
- 2.5 The Strategy provides a set of priorities for everyone in Leeds to contribute to. But it also provides a framework for health and care system leaders to collectively assess whether their work is making a difference to the people of Leeds.
- 2.6 It is important to remember too, that other strategies and action plans will provide further detail on how specific parts of the citywide vision is being achieved.

3 Main issues

- 3.1 The attached report is a summary of information drawn from partner organisations and health and care colleagues. It takes a look at what items have been considered by the HWB, the recommendations made, and updates and actions against these recommendations. A particularly rich source of information comes from each of the partner organisations represented on the HWB, providing their perspectives of progress made towards the Leeds Health and Wellbeing Strategy.

- 3.2 The review of activity indicates how well established the Leeds Health and Wellbeing Strategy has become since its refresh in April 2016. It has served to shape organisation's priorities and activity, has brought people together around common goals, and has reinforce partnership working. Most importantly, it ensures that everything we do aims to positively impact on the outcomes that people living in Leeds experience.
- 3.3 A set of measures was agreed to help identify the success and impact of the current Health and Wellbeing Strategy – current data is contained within the attached report. For the most part these measures are routinely available either in national data releases, including websites, or in local accountability such as through the Leeds City Council's Best Council Plan.
- 3.4 It is important to note that this report will undoubtedly fail to capture the wealth and diversity of work and initiatives in the city that contribute to the Strategy. Therefore, this serves as a summary of highlights, indicative of progress.
- 3.5 The collation of this information was used as a basis for a self-assessment workshop for Health and Wellbeing Board members, held in January 2018. A summary from discussions held at this workshop have been included in the report.
- 3.6 The report includes a great deal of successes and highlights areas where great progress has been made. However, this must be balanced with an awareness of the pressures that health and care organisations, staff and citizens are currently facing.
- 3.7 For health and care leaders, this means making sure there is appropriate support for our valued and valuable front line staff and ensuring that people are actively involved in the design and delivery of services. There is plenty more to do to take further steps towards our shared ambitions. But in doing so, Leeds can rely on a strong leadership, working collaboratively, using shared values to reach our city's goals.
- 3.8 For citizens, the Leeds Health and Wellbeing Strategy recognises that wellbeing starts with people, and everyone has a part to play in making Leeds the best city for health and wellbeing. It is now more important than ever that the wider population consider what we can do to improve our own health and wellbeing, support those around us, or contribute to the environment that we live in.

4 Health and Wellbeing Board governance

4.1 Consultation, engagement and hearing citizen voice

- 4.1.1 The attached report has been produced as a result of an engagement process with all organisations represented on the HWB as well as the lead for every item that has been submitted to the Board in the last 12 months. Additionally, the HWB workshop provided the opportunity for each member organisation to share further views and experiences.
- 4.1.2 The asset-based approach taken in Leeds, which is founded upon principles of 'working with' and looking at what's strong rather than what's wrong, means that

much of the initiatives, programmes and decisions included in the report are firmly based on staff and citizen engagement.

4.2 Equality and diversity / cohesion and integration

4.2.1 The work of the HWB (as included in the report) is guided by the vision of the Leeds Health and Wellbeing Strategy, to improve the health of the poorest the fastest. Consequently, tackling health inequalities is central to achieving the vision through work around the 12 priorities of the Strategy.

4.3 Resources and value for money

4.3.1 The report confirms that the HWB works collectively, speaks as 'one system', and aims to spend the Leeds £ wisely. The volume of partnership working reported in the review, including the third sector, is testament to the approach taken by the Leeds health and care system – sharing or integrating resources, focusing on outcomes and seeking value for money as part of its long term commitment to financial sustainability.

4.4 Legal Implications, access to information and call in

4.4.1 There are no access to information and call-in implications arising from this report.

4.5 Risk management

4.5.1 Risks relating to individual programmes cited in the review are managed by their relevant organisations as part of standard risk management procedures.

5 Conclusions

5.1 In reviewing the work and influence of the HWB in the context of the Leeds Health and Wellbeing Strategy, it is clear that 2017-18 has seen the HWB reassert its focus on the wider and social determinants of health, whilst emphasising its role in locally shaping the future of health and care services. Providing a space where health and care leaders come together to have productive and sometimes challenging conversations has bolstered partnership working in and for the city and influenced a wide range of initiatives. There is more to do and the HWB is identifying areas of stretch though its ongoing work plan. Therefore, assessing the Board in light of 'The Power of Place' definition means we can conclude that Leeds does have an effective HWB.

6 Recommendations

The Health and Wellbeing Board is asked to:

- Discuss the collated findings of this report
- Steer, commission or clarify any future action as appropriate to make further progress towards the outcomes and priorities of the Leeds Health and Wellbeing Strategy
- Identify any further items for the live work plan

7 Background documents

7.1 The Power of Place: Health and Wellbeing Boards in 2017

<https://www.local.gov.uk/sites/default/files/documents/The%20power%20of%20place%20health%20and%20wellbeing%20boards%20in%202017.pdf>

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How does this help reduce health inequalities in Leeds?

The work of the HWB (as included in the report) is guided by the vision of the Leeds Health and Wellbeing Strategy, to improve the health of the poorest the fastest. Consequently, tackling health inequalities is central to achieving the vision through work around the 12 priorities of the Strategy.

How does this help create a high quality health and care system?

Undertaking a review of the HWB enables understanding of where the Board is functioning effectively and where improvements can be made. The Board is clear in its leadership role in the city and the system, with clear oversight of issues for the health and care system.

How does this help to have a financially sustainable health and care system?

The review summarises some of the initiatives that are funded by our public and third sector organisations in the city. Often these are delivered in partnership, for shared outcomes, or in a way that reduces or removes duplication. The HWB also receives a quarterly summary of the citywide health and care financial position, increasing transparency and understanding of financial pressures and solutions as ‘one system’.

Priorities of the Leeds Health and Wellbeing Strategy 2016-21

A Child Friendly City and the best start in life	X
An Age Friendly City where people age well	X
Strong, engaged and well-connected communities	X
Housing and the environment enable all people of Leeds to be healthy	X
A strong economy with quality, local jobs	X
Get more people, more physically active, more often	X
Maximise the benefits of information and technology	X
A stronger focus on prevention	X
Support self-care, with more people managing their own conditions	X
Promote mental and physical health equally	X
A valued, well trained and supported workforce	X
The best care, in the right place, at the right time	X