



**Report of:** Head of Regional Health Partnerships, Health Partnerships Team

**Report to:** Leeds Health and Wellbeing Board

**Date:** 14 June 2018

**Subject:** West Yorkshire and Harrogate Health and Care Partnership Update

Are specific geographical areas affected? If relevant, name(s) of area(s):	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
Are there implications for equality and diversity and cohesion and integration?	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
Is the decision eligible for call-In?	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
Does the report contain confidential or exempt information? If relevant, access to information procedure rule number: Appendix number:	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No

### Summary of main issues

- West Yorkshire and Harrogate Health and Care Partnership is part of the next wave of Integrated Care Systems in Development.
- This promises to bring additional opportunities for improving integration across the West Yorkshire and Harrogate region, specifically including greater financial backing, including access to capital, more transparency and democratic engagement, and access to additional capacity, support and expertise from others.
- This is seen as the next step towards taking greater power from NHS England, when the time is right.

### Recommendations

The Health and Wellbeing Board is asked to:

- Note the decision by NHS England and NHS Improvement to include West Yorkshire and Harrogate Health and Care Partnership in the next wave of Integrated Care Systems in Development.

## **1 Purpose of this report**

- 1.1 On 25th May NHS England and NHS Improvement jointly announced that West Yorkshire and Harrogate Health and Care Partnership (WYH HCP) will be one of 4 areas to be part of the Integrated Care System (ICS) Development Programme. The other three are: Gloucestershire, Suffolk and North East Essex and West, North and East Cumbria.
- 1.2 This report outlines some of the information about being part of the ICS in Development Programme.

## **2 Background information**

- 2.1 Leeds has been part of the WYH HCP since the start of Sustainability and Transformation Plan in March 2016.
- 2.2 In June 2017, there were 8 partnerships that were invited to be part of the Integrated Care System Development programme as part of the first wave. WYH HCP is part of the second wave to receive this development support.
- 2.3 Becoming part of the ICS Development Programme is seen by the WYH HCP leadership as the next step in developing the sophistication of process and relationships to take on some powers and budgets from national bodies, to have decisions about investment in health and care taken more locally by those with a closer relationship to the impact of the funds and decisions.
- 2.4 In practice, this does not change the status of the partnership, or sign us up to new ways of working. What it does mean is that we can start the negotiations, as a regional grouping, as to which freedoms and flexibilities we will take on from NHS England and NHS Improvement to deliver health and care more locally.
- 2.5 All partners are clear that the next phase of partnership working is about the right systematic leadership for integration across health and care from across all the 34 organisations that make up the partnership.
- 2.6 Specifically, it is not councils or the NHS in our region becoming part of an Accountable Care Organisation or an Accountable Care System. It includes continuing to negotiate for the kind of WYH HCP and partnership outcomes<sup>1</sup> that we have agreed are important: investment in prevention, primary care and mental health, community-wellbeing, better join up between 'health' and 'care' and democratic accountability and transparency about where we direct our collective resources.
- 2.7 In Leeds, the Health and Wellbeing Strategy 2016-2021 continues to guide our efforts to improve the health and care system – it has ambitious goals for Leeds to be the Best City for Health and Wellbeing and to improve the health of the poorest

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<sup>1</sup> Please see 'Our Next Steps to Better Health and Care for everyone'  
<https://www.wyhpartnership.co.uk/news-and-blog/news/our-next-steps-better-health-and-care-everyone-west-yorkshire-and-harrogate>

the fastest. These principles guide our involvement in the West Yorkshire Partnership and our engagement with central government and NHS England.

### **3 Main issues**

3.1 As part of the ICS in Development programme, WYH HCP would be given:

- Greater financial backing in terms of access to transformation funding
- Clearer routes for democratically elected councillors to influence, challenge and inform the development of integrated care for the people of West Yorkshire and Harrogate
- Better access to capital funding to support new service developments
- Capacity, support and access to expertise from national bodies and international best practice, including new models of care, transformation and analytics
- Taking on powers from NHS England, if the deal is fair and when the time is right

3.2 Towards a partnership agreement:

3.2.1 To date most of the working relationships in the partnership have been governed by the Terms of Reference for the Senior Leadership Executive (SLE). Going forward, and particularly in anticipation of greater levels of mutual accountability and devolved decision making, it was decided that there needs to be a clearer statement of intent from all partners, one that reflects the ways we have already developed of working together in West Yorkshire and Harrogate.

3.2.2 This will be further discussed over the summer months with the aim to have a proposal or recommendation for the September Health and Wellbeing Board.

## **4 Health and Wellbeing Board governance**

### **4.1 Consultation, engagement and hearing citizen voice**

4.1.1 At this stage there are no consultation, engagement or hearing citizen voice implications for the Health and Wellbeing Board specifically relating to the joint decision by NHS England and NHS Improvement to include West Yorkshire and Harrogate in the ICS in Development programme. The continued relationship of the Health and Wellbeing Board to the governance of the WYH HCP as it progresses does, however, provide the opportunity for future good practice in relation to engagement.

### **4.2 Equality and diversity / cohesion and integration**

4.2.1 At this stage there are no equality, diversity or cohesion and integration implications for the Health and Wellbeing Board specifically relating to the joint decision by NHS England and NHS Improvement to include West Yorkshire and Harrogate in the ICS in Development programme. The continued relationship of the Health and Wellbeing Board to the governance of the WYH HCP as it progresses does,

however, provide the opportunity for a clear focus on shared priorities that include health inequalities, workforce and healthy environments.

### **4.3 Resources and value for money**

4.3.1 At this stage there are no resource implications for the Health and Wellbeing Board specifically relating to the joint decision by NHS England and NHS Improvement to include West Yorkshire and Harrogate in the ICS in Development programme. The continued relationship of the Health and Wellbeing Board to the governance of the WYH HCP as it progresses does, however, provide the opportunity to better understand how resources are flowing to our areas of highest concern.

### **4.4 Legal Implications, access to information and call In**

4.4.1 At this stage there are no legal implications for the Health and Wellbeing Board specifically relating to the joint decision by NHS England and NHS Improvement to include West Yorkshire and Harrogate in the ICS in Development programme. The Health and Wellbeing Board will remain cognisant of any changes in the status of the partnership and will consider any proposals about the partnership agreement at a future Health and Wellbeing Board.

### **4.5 Risk management**

4.5.1 There are currently no risks arising from this report. As the work progresses, risks will be managed through the WYH HCP with clear reporting and engagement with each of the place based areas, including Leeds, through existing partnership boards/groups such as the Leeds Health and Care Partnership Executive Group.

## **5 Conclusions**

5.1 The next phase of development of the Integrated Care System will be important to ensuring that the WYH HCP continues to meet our aspirations.

5.2 The Health and Wellbeing board will engage with and monitor this process closely.

## **6 Recommendations**

The Health and Wellbeing Board is asked to:

- Note the decision by NHS England and NHS Improvement to include West Yorkshire and Harrogate Health and Care Partnership in the next wave of Integrated Care Systems in Development.

## **7 Background documents**

7.1 None.



**How does this help reduce health inequalities in Leeds?**

A focus on improving the health of the poorest, the fastest is a key feature of the WYH HCP plan: Next Steps for Better Health and Care for Everyone.

**How does this help create a high quality health and care system?**

Working towards better integration and higher quality care through learning from best practice – both locally and internationally – will enable us to make the best possible system for all 2.6 million residents in West Yorkshire and Harrogate.

**How does this help to have a financially sustainable health and care system?**

The WYH HCP aims to ensure that all the investments we make in health and care lead to high quality outcomes in the immediate term and lead to greater emphasis on prevention and healthier lives for the future.

**Future challenges or opportunities**

The WYH HCP will continue to evolve and be discussed at future Health and Wellbeing Boards.

<b>Priorities of the Leeds Health and Wellbeing Strategy 2016-21</b>	
A Child Friendly City and the best start in life	X
An Age Friendly City where people age well	X
Strong, engaged and well-connected communities	X
Housing and the environment enable all people of Leeds to be healthy	X
A strong economy with quality, local jobs	X
Get more people, more physically active, more often	X
Maximise the benefits of information and technology	X
A stronger focus on prevention	X
Support self-care, with more people managing their own conditions	X
Promote mental and physical health equally	X
A valued, well trained and supported workforce	X
The best care, in the right place, at the right time	X