To: Councillor Helen Hayden  
Chair, Scrutiny Board (Adults and Health), Leeds City Council  
Chair, West Yorkshire Joint Health Overview and Scrutiny Committee

Tuesday, 15 January 2019

Dear Cllr Hayden

Publication of the NHS Long Term Plan

The NHS Long Term Plan was published on Monday 7th January. I am writing to provide a summary of what this means for us and to update you on the next steps for the West Yorkshire and Harrogate Health and Care Partnership.

The NHS Long Term Plan

The NHS Long Term Plan sets the direction of travel for the NHS over the next ten years. It sets out some of the ways that we want to improve care for people over the next ten years; including making sure everyone gets the best start in life; reducing stillbirths and mother and child deaths during birth by 50%; taking further action on childhood obesity; increasing funding for children and young people’s mental health; bringing down waiting times for autism assessments. It also includes the importance of delivering world-class care for major health problems; preventing 100,000 heart attacks, strokes and dementia cases; investing in spotting and treating lung conditions early to prevent 80,000 stays in hospital and delivering community-based physical and mental care for 370,000 people with severe mental illness a year by 2023/24.

It also sets out how we can overcome the challenges that the NHS faces, such as staff shortages and growing demand for services, by doing things differently and giving people more control over their own health and the care whilst preventing illness and tackling health inequalities.

You can view the plan here. A summary is also available here. Further information about the NHS Long Term Plan, including case studies can be found here.
The role of STPs and Integrated Care Systems

The NHS Long Term Plan gives formal backing to integrated care systems like West Yorkshire and Harrogate Health and Care Partnership. It gives a further boost to the priorities that we have been working on locally and the help we need to deliver reductions in health inequalities and unwarranted care variation. For example, the focus on mental health services, cancer, prevention, and primary care will build on our approach and the progress we have already made.

The recognition of workforce challenges is welcome and we are keen to understand how the full workforce plan will further support local efforts to secure a workforce for the future. This is perhaps our biggest single challenge. You can read the West Yorkshire and Harrogate Workforce Plan: ‘A healthy place to live, a great place to work’ here.

Alongside the NHS Long Term Plan we will need additional resources and support for social care and for local government. Without these we cannot deliver our ambitions. We therefore look forward to seeing the Government’s Social Care Green Paper and the outcome of the spending review later this year.

A communication and engagement plan has been drafted to support this work. Following our principles of openness and transparency we will continue to publish information via our weekly leadership messages and on our website – and via local communication and engagement colleagues. Information is also available on the West Yorkshire and Harrogate website here.

What next?

There is an expectation that all STPs and ICSs will produce a 5 year strategy by the Autumn. We have begun the conversation with West Yorkshire and Harrogate health care leaders about how we lead the development of this strategy. The main messages are as follows:

- There is really good alignment between the long term plan and our regional ambitions, as we set out in our ‘Next Steps to Better Health and Care for Everyone’ document last February. We have a good platform to build from;
- The long term plan is a framework not a blueprint. There is flexibility for us to tailor our response to local needs and priorities;
- Our strategy will be our plan: It will articulate our collective ambitions for the people of West Yorkshire and Harrogate;
- We continue to focus on collaboration to improve outcomes locally – working better together at every level and putting the person at the centre of all we do.

Over the coming months, alongside our stakeholders, workforce and communities, we will work through what the NHS Long Term Plan means for us. It’s important that we explain clearly what this means whilst setting out how the local plans, regional and national plans fit together – and most importantly what this means for people. An editorial board for the 5 year strategy will be set up soon which will co-ordinate the development of the strategy.
We believe that the West Yorkshire and Harrogate Health and Care Partnership provides the best chance in a generation to succeed. We are working together – councils, NHS organisations, voluntary and independent organisations and communities – in ways which recognise that in modern Britain it is multi-morbidity and the wider determinants of health that hold the key to our future. The quality of housing, education, environment, employment and lifestyle factors sit squarely alongside joined up health and care as priorities.

Our aim is to put people, not organisations, at the heart of everything we do so that we meet the diverse needs of our communities. Health services, local authorities, charities and community groups are equal partners working together more practically to improve the quality and outcomes of our health and care services.

I look forward to continuing to work with you on this important agenda and value the important role that the JHOSC plays in our partnership. I understand that Ian Holmes is working with Steven Courtney to arrange a session to discuss the long term plan.

Yours sincerely

Rob Webster, CEO Lead for West Yorkshire and Harrogate Health and Care Partnership / CEO South West Yorkshire Partnership NHS Foundation Trust

Cc: WY&H HCP Leadership Group
   Tom Riordan, CEO for Leeds City Council
   Anthony Cooke, Chief Officer for Health Partnerships, Leeds City Council