

Report of Chief Officer Financial Services

Report to Executive Board

Date: 24th September 2020

Subject: Capital Programme Review

Are specific electoral wards affected? If yes, name(s) of ward(s):	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No
Has consultation been carried out?	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
Are there implications for equality and diversity and cohesion and integration?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No
Will the decision be open for call-in?	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
Does the report contain confidential or exempt information? If relevant, access to information procedure rule number: Appendix number:	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No

Main issues

1. This report sets out the results of the capital programme review process and latest position for both the General Fund and the Housing Revenue Account (HRA).
2. Whilst the Council has sought to deliver a large capital programme across the city, Covid-19 has presented a number of financial challenges that will affect the size of the programme in this and future years as the Council seeks to reduce its cost base.
3. The Council has sought to restrict further spending whilst the capital programme is reviewed. The exception to these restrictions include essential health and safety work, Covid-19 related spend and schemes where the Council has received external income/grants. Where schemes are contractually committed they continue to progress.
4. The review has resulted in £131.5m of proposals that are forecast to deliver £8.6m of revenue savings by 2024/25. The proposals still allow for schemes to come forward that demonstrate through robust business cases that additional debt costs will be paid for by additional income or reduction in costs.
5. An updated 10 year programme is included that shows the level of annual programmes from 2025 onwards.
6. **Best Council Plan Implications** (click [here](#) for the latest version of the Best Council Plan)

Capital priorities were set out as part of the February 2020 budget process and the capital programme approved in February 2020 is structured to show schemes under these priorities.

Climate Emergency

There are no specific implications for the climate emergency resulting from this capital report. Where there are specific climate emergency issues arising from individual schemes these will be covered in the respective reports which are timetabled to be reported to Directorates and Executive Board.

7. Resource Implications

The current cost of the capital programme is projected to remain within the 2020/21 budget envelope with a small saving forecast in the current year of £300k. The proposals will deliver c£8.6m of savings by 2024/25.

8. Recommendations

Executive Board is asked to note:

- a) the Capital Programme review has identified a number of schemes which are proposed to be stopped £81.989m, allow alternative funding £30.021m or can be rephased into future years of £19.511m. Totalling £131.5m of proposed changes. These are detailed in Appendix A;
- b) The aspiration to limit the increase in debt.

Executive Board is asked to approve the following injections into the capital programme:

- a) £7.7m of CIL funding split £5.0m for Basic Need and £2.7m of CIL for flood alleviation; and
- b) £8.58m of capital receipts to fund the Core Systems Review.

The above decision to inject funding of £16.28m will be implemented by the Chief Officer Financial Services.

1. Purpose of this report

- 1.1. This report provides an update on the current capital programme and provides the outcome of the review of the capital programme which has been undertaken during the summer. The aim of the review was to reduce the level of borrowing undertaken by the Council in the short term to enable a revenue saving to be achieved helping to help addressing the financial impact of Covid-19.

2. Background information

- 2.1. Full Council in February 2020 approved the Capital Programme including the revenue implications of the programme. The programme was developed in line with the Capital Programme principles and based upon delivering projects with the aim of achieving the Council's best council objectives. The Capital programme covers a five year period which sought to deliver £1.64bn of investment to 2023/2024. The Capital Programme considered by the July Executive Board Quarter 1 update report covered the Capital programme to 2024/25.
- 2.2. The review of the capital programme sought to identify those projects which were to be funded by borrowing, and to establish if they could be stopped, reduced, or delayed, this would reduce the amount of borrowing the Council was required to undertake.

3. Capital Programme Review

3.1. Approach

- 3.1.1. In recognising the financial challenges that the Council is facing the Council has sought to restrict further capital spending whilst the capital programme is reviewed. The exception to these restrictions include essential health and safety work, Covid-19 related spend and schemes where the Council has received external income/grants.
- 3.1.2. The capital programme review has being undertaken by senior officers across the Council under the direction of the Council's Strategic Investment Board. The process involved peer review and challenge with each directorate discussing the proposals in their respective management teams.
- 3.1.3. The approach has primarily focused on schemes that have a borrowing element and sought to consider reductions across:
 - Uncommitted schemes LCC borrowing - the Council has not entered into a contractual commitment; and
 - Committed schemes LCC Borrowing - where there remains an element of the scheme that the Council is not contractually committed to but does not impact on the completion of a scheme/project.
- 3.1.4. The review has established a number of principles to determine which schemes should remain. These include:
 - Statutory requirement
 - Health and Safety (Immediate)
 - Fully/part funded (where funding agreements are in place)

- Income protection
- Future cost savings
- Impact upon Council staffing and its trading services (e.g. Leeds Building Services) and the impact on various partnership impacts (e.g. NPS).

3.1.5. The approach to reducing borrowing has sought to reprioritise existing schemes, slip schemes and replace borrowing with external funding sources where possible.

3.1.6. The review was tasked with delivering revenue savings of up to £10m by 2024/25. The borrowing requirements for the Capital Programme would be required to reduce of c£150m. This represents a reduction in borrowing of 39% across corporate borrowing schemes. The review excluded HRA borrowing and borrowing schemes which deliver income generation or save costs. These type of schemes will only progress where the business case demonstrate that the additional income or costs savings can be delivered. Schemes that are impacted by Covid-19 are unlikely to be progressed until there is greater clarity.

3.1.7. The outcome of the capital programme identified a number of schemes and this have been considered with the revenue saving proposals to ensure that any interdependencies between capital and revenue have been given due consideration e.g. reduction in capital spend on the Council's traded services.

3.2. Proposals

The Capital Programme review is proposing that £131.5m of schemes are either stopped, reduced or delayed. This is summarised as: £81.989m deletions; £30.021m of funding swaps; and £19.511m of rephasing. Table 1 summarises the proposals per directorate. Appendix A provides a high level summary with the annexe providing full details and their impact.

Table 1

	2020/21	2021/22	2022/23	2023/24	2024/25
	£m	£m	£m	£m	£m
Adults and Health	-0.4	0.2	0.2	-1.8	-1.8
Children and Families	-0.3	-1.5	-21.0	-1.2	-23.9
City Development	-28.5	-35.7	11.3	-4.2	-57.1
Communities and Environment	-1.0	-3.1	-0.7	-0.7	-5.6
Resources and Housing	-7.6	-7.3	-4.0	-3.1	-22.0
Strategic Accounts	-0.8	-0.9	-0.1	0.2	-1.5
Grand Total	-38.6	-48.3	-14.4	-10.7	-112.0

3.2.1. Some of the main changes in directorates are highlighted below:

Adults & Health

Recognising that the better care fund was established on the basis of spend to save, from 2023/24 it is proposed to reduce corporate borrowing by £1.8m as new business cases will demonstrate repayment of borrowing. In 2020/21 and 2021/22 City Digital Integrated Health and care scheme fund proposals will be funded from Better Care Fund grant.

Children & Families

These reductions recognise that the Government has made available £65.2m of basic need grant in 2021/22, allowing £20.0m of LCC Borrowing previously injected for cash flow purposes to be repaid, along with an additional £2.7m in 2020/21 of school condition allocation, allowing programmes of work to be re-prioritised within the grant funding received. A third proposed reduction is to remove the Care Leaver Hub scheme.

City Development

It is proposed that there is a reduction of £40.673m across the highways maintenance (£3m annual reduction), bridges (£1.5m annual reduction) and traffic programmes (£200k annual reduction). The approach recognises the greater use of external funding and government grants. Regent Street flyover assumes that the Council will be successful in securing £20.4m of grant from the West Yorkshire Transport Fund together with a funding swap £3.5m to allow us to deliver Sovereign Street Bridge through the governments getting building fund. A reduction of £1.929m across reprioritised investment in sports centres, whilst the ongoing review of the service continues. Pending a substantial review of the Local Centre Programme, Town & District Regeneration (T&DR) programme and Townscape Heritage Initiative programmes a potential £4.6m may be achievable. £3.2m reduction in staffing capitalisations through a freeze on further recruitment to the Leeds Integrated Station Masterplan development. The Fearnville leisure redevelopment and Town Hall works have been slipped by a year so that the longer term impact of Covid19 on the business case for investment can be assessed.

Communities & Environment

Proposals include a £2.5m reprioritisation of spend / reduction in the community hubs programme, a £2.4m switch of funding to S106 developer contributions to support other LCC borrowing schemes, the project support fund (Groundwork) and other parks and countryside schemes and a £0.7m reduction to Library Book Capitalisations.

Resources & Housing

Proposals include a £9.9m reduction in the vehicle replacement programme through a comprehensive review of the Fleet to reflect the recent purchase of electric vehicles, a £5.6m reduction in digital development reflecting reprioritisation of work streams and a £2m reduction in demolitions reflecting historic spend and that business cases supporting the rationalisation of assets will in future include demolition costs.

Strategic Accounts

£1.5m reduction in changing the workplace spend reflecting that subsequent business cases will provide for these costs.

3.3. Further Adjustments

3.3.1. Whilst undertaking the capital programme review, a number of specific injections have also been identified. These are detailed in Table 2.

Table 2

	2020/21	2021/22	2022/23	2023/24	2024/25	Total
	£m	£m	£m	£m	£m	£m
Leeds Flood Alleviation Scheme Phase 2 - CIL Strategic Fund Allocation			2.7			2.7
Learning Places Programme - CIL Strategic Fund Allocation	5.0					5.0
Core Systems Review – Capital Receipts Injection		2.3	5.0	1.4		8.6
	5.0	2.3	5.0	1.4		13.6

3.3.2. The core systems review will generate savings over and above the immediate capital investment highlighted in table 2. The detail of the business case can be found elsewhere on this agenda.

3.3.3. In addition residual of £14,496.2k of major programmes have been included in 24/25 and £41,184.8k of annual programmes have been rolled into 24/25 and the following years of the life of the proposed 10 year programme.

3.4. Restated Capital Programme

3.4.1. The implementation of the proposals outlined above have been factored into the 10 capital programme and is summarised in Table 3.

Table 3

	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	Total
	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m
Annual programmes	64.7	55.6	55.9	49.0	43.0	39.1	35.2	31.4	31.4	31.4	436.3
Major programmes	436.1	409.1	317.6	223.0	45.2	15.8	16.3	16.8	17.3	17.8	1,515.2
	500.8	464.7	373.4	272.0	88.2	54.8	51.5	48.2	48.7	49.2	1,951.5

3.4.2. Further detail of the 10 year plan is detailed in Appendix B and includes a reconciliation to the position approved at Full Council February. Appendix C provides details of the full programme, Appendix C(i) annual programmes and appendix C(ii) major programmes.

3.4.3. The funding of the restated capital programme is shown in Table 4

Table 4

	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	Total
	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m
General Fund											
Grants/other	252.2	150.9	54.3	29.2	17.6	10.6	10.6	10.6	10.6	10.6	557.2
Borrowing - Corporate	127.1	135.3	121.6	71.5	47.1	44.3	40.9	37.6	38.1	38.6	702.2
Borrowing - Departmental	46.2	18.7	8.7	22.8	5.0	0.0	0.0	0.0	0.0	0.0	101.5
Total GF Borrowing	173.3	154.1	130.3	94.4	52.1	44.3	40.9	37.6	38.1	38.6	803.7
HRA											
Grants/other	70.8	105.1	113.9	90.8	18.2	0.0	0.0	0.0	0.0	0.0	398.8
Borrowing	4.4	54.6	75.0	57.6	0.3	0.0	0.0	0.0	0.0	0.0	191.8
Total Grants/Other	323.0	256.0	168.1	120.0	35.8	10.6	10.6	10.6	10.6	10.6	956.0
Total Borrowing	177.7	208.6	205.3	152.0	52.4	44.3	40.9	37.6	38.1	38.6	995.5
											1,951.5

3.4.4. Table 4 shows that general fund borrowing starts to reduce due to:

- major programmes begin to fall out the capital programme in future years;
- annual programmes shown as corporate borrowing from 2024/25 onwards reduce and start to use funding from other sources; and
- Capitalisation of staffing costs is reduced. The recommended proposals to reduce the Capital Programme do reduce the Councils level of debt however there is additional borrowing of £995.5m over the next 10 years. £702.2m of this relates to new corporate borrowing. This is offset by forecast debt repayments (MRP) of £527m over the period.

3.5. Financial Impact of the proposals

3.5.1. The revised Impact on the debt budget is show in Table 5. The table compares the reduced costs of debt against the assumptions contained in the medium term financial strategy. Forecast full year savings of £8.6m are not realised until 2024/25. Whilst Table 1 shows that there are significant reductions in forecast borrowing in 2020/21 and 2021/22 these have been largely offset by assumed treasury borrowing slippage when setting the treasury budget in February. In addition the budgeted cost of debt for new expenditure is assumed at the half year point and MRP does not become applicable until the year after the asset becomes operational.

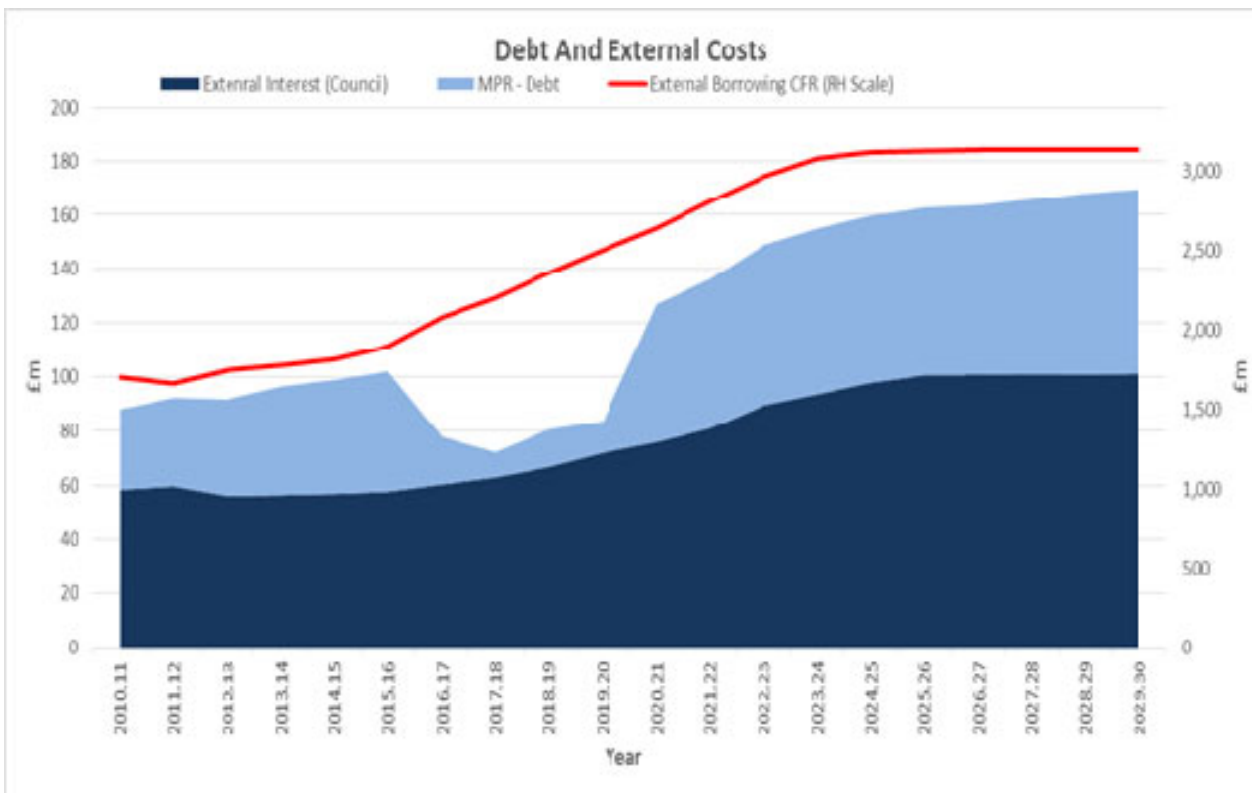
Table 5

	2020.21	2021.22	2022.23	2023.24	2024.25	2025.26	2026.27	2027.28	2028.29	2029.30
	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m
Forecast Debt Budget	27.3	58.8	74.8	76.5	78.9	80.6	80.9	82.4	83.9	84.2
Year on Year Increase		31.5	16.1	1.7	2.4	1.7	0.3	1.4	1.5	0.3
Cumulative Increase		31.5	47.6	49.2	51.6	53.4	53.7	55.1	56.6	56.9
Cumulative MTFS*		31.8	49.5	54.9	60.2	62.0	62.3	63.7	65.2	65.5
Cumulative Impact of Review Savings		-0.3	-1.9	-5.7	-8.6	-8.6	-8.6	-8.6	-8.6	-8.6
Annual Impact		-0.3	-1.6	-4.1	-4.5	0.0	0.0	0.0	0.0	0.0

*Green current MTFS assumptions 2021/22 to 2024/25. From 2024/25 assumption made that there is an increase in the MTFS base annual programme

3.5.2. As the committed major programmes are completed and a lower annual programme funded by borrowing is forecast from 204/25 the level of overall debt starts to plateau from 2024/25. The following graph illustrates since 2010/11 that significant capital investment, funded by borrowing, has occurred which has led to an increase in the quantum of debt and the cost of maintaining that debt. It should be noted that the value of the Council's assets has also increased to £5.6bn as at the end of 31/3/2020. The graph then shows that as a result of the proposals in this report limiting the increase in borrowing from 2024/25 still results in an increasing forecast cost of financing debt, due to anticipated increase in the cost of finance of new and maturing debt.

Graph 1



3.5.3. To maintain sustainable and affordable capital investment in the future it is proposed that the Council work towards limiting the increase of debt in future years. One way of achieving this is to limit the increase in new debt to the annual debt repayment of existing debt (MRP payments). In 2024/25 the MRP is forecast to be c£62m, therefore allowing new borrowing of an equal amount. This limit could be flexed by generating capital receipts. However those capital receipts need to have been received to apply them to proposed capital spend. Therefore it is suggested

that capital receipts generated in the previous year is applied to programmes in future years. In addition those schemes that generate additional income or produce savings would still be allowed subject to a robust business case being approved. Future reports to Executive Board will detail the progress made in achieving this aspiration.

3.5.4. To illustrate the proposal:

Table 6

	£m
MRP Repayments	62
Estimated Capital Receipts	5
Total	67
Annual Programmes	-39
Remaining Balance for priorities	28
In addition	
Spend to save schemes	No limit

3.5.5. In the example at table 6 the choice would be whether to incur capital spend of up to £28m in that year or choose to reduce the overall level of debt. To help shape this decision the next stage of the review will concentrate on looking at the priorities for capital investment over the life of the rolling 10 year programme against affordability in the MTFs.

3.5.6. It is proposed to continue with the annual process of agreeing the level of capital investment.

3.6. Partial Vat exception

3.6.1. The Council recovers VAT on expenditure (capital and revenue) relating to the council's statutory functions and on activities which are charged for at the standard rate of VAT. VAT incurred on expenditure relating to activities which are charged for and which are exempt from VAT is only recoverable if the amount of such VAT does not exceed 5% of the council's total VAT on expenditure in any one year. Examples of exempt activities are sport, culture, land & property transactions, and crematoria. If the Council's VAT on expenditure relating to its exempt activities exceeds the 5% limit, all VAT on expenditure attributable to exempt activities is irrecoverable. This would create an additional cost to the Council of at least £7m. In addition, the Council would also have to bring into account a proportion of any VAT incurred in the prior 10 years which was attributable to exempt activities and recovered in full at the time. Future schemes will only be allowed to progress once the full impact of the VAT implication has been assessed.

4. Corporate Considerations

4.1. Consultation and Engagement

4.1.1 Where appropriate, the decision to consult on aspects of the changes to the Capital Programme will be subject to a separate consultation and engagement exercise.

- 4.1.2 Following approval to consult on the Capital Programme changes they will in turn be considered at the respective Scrutiny Boards.
- 4.1.3 The outcome and feedback of consultation with key stakeholders will be considered by the Executive Board and where approved will be included in the Capital Programme Report for Full Council.

4.2. Equality and Diversity / Cohesion and Integration

The capital programme sets out a plan of capital expenditure over future years and further spending decisions are taken in accordance with capital approval processes, as projects are developed. This is when more detailed information will be available as to where in the city capital spending will be incurred and the impact on services, buildings and people. Service Directorates will include equality considerations as part of the rationale in determining specific projects from capital budgets.

4.3. Council Policies and Best Council Plan

- 4.4. Capital priorities were set out as part of the February 2020 budget process and the capital programme approved in February 2020 is structured to show schemes under these priorities. The proposals are still in line with meeting these priorities but recognise that the Council has less resources available.

Climate Emergency

- 4.5. There are no specific implications for the climate emergency resulting from this update. Where there are specific climate emergency issues arising from individual schemes these will be covered in the respective reports which are timetabled to be reported to Directorates and Executive Board.

4.6. Resources and value for money

- 4.6.1. The implementation of the proposals will generate savings of £8.6m by 2024/25.
- 4.6.2. Uncommitted capital spend are being restricted whilst the review takes place and the Chief Officer Financial Services will continue to ensure that:
- the introduction / start of new schemes will only take place after completion and approval of a full business case and identification of the required resources;
 - promotion of best practice in capital planning and estimating to ensure that scheme estimates and programmes are realistic;
 - the use of departmental unsupported borrowing for spend to save schemes is based on individual business cases and in the context of identifying the revenue resources to meet the borrowing costs.
 - Maximisation of external funding to deliver schemes that the Council has in the past delivered through its own borrowing.

4.7. Legal Implications, Access to Information and Call In

There are no legal implications arising from this report.

4.8. Risk Management

4.8.1. One of the main risks in managing the capital programme is that insufficient resources are available to fund the programme. Given the Council's financial gap this review has sought to reduce the size of the capital programme that is funded by borrowing. There remains the risk that new essential works will arise and the funding of these will have to be contained within existing borrowing approvals priorities by switching schemes into and out of the programme. This process will be overseen by the Council's Strategic Investment Board.

4.8.2. In addition, the following measures are in place:

- ensuring written confirmation of external funding is received prior to contractual commitments being entered into;
- quarterly monitoring of the council's VAT partial exemption position to ensure that full eligibility to VAT reclaimed can be maintained;
- provision of a central contingency within the capital programme to deal with unforeseen circumstances. Individual programmes and schemes will also contain a risk provision for unexpected circumstances;
- compliance with both financial regulations and contract procedure rules to ensure the Council's position is protected; and
- ensuring all major programmes are supported by programme boards.

5 Conclusions

5.1 The Council has only recently sought to deliver a substantial capital programme and as such remains affordable within the existing budget envelope. However, the impact of Covid-19 has necessitated a further review of the capital programme spend that aims to deliver savings alongside the revenue reviews that are also being conducted.

6 Recommendations

6.1 Executive Board is asked to note:

- a) The Capital Programme review has identified a number of schemes which are proposed to be stopped £81.989m, allow alternative funding £30.021m or can be rephased into future years of £19.511m. Totalling £131.5m of proposed changes. These are detailed in Appendix A;
- b) The aspiration to limit the increase in debt.

6.2 Executive Board is asked to approve the following injections into the capital programme:

- a) £7.7m of CIL funding split £5.0m for Basic Need and £2.7m of CIL for flood alleviation; and
- b) £8.58m of capital receipts to fund the Core Systems Review

The above decision to inject funding of £16.28m will be implemented by the Chief Officer Financial Services.

Appendices

A - Capital Programme Review – Savings proposals

Annexe 1 Detailed savings proposals

B - Annual & Major Programme Review

C - Summary of current capital programme

C(i) - Summary of Annual Programmes (current list of schemes)

C(ii) - Summary of Major Programmes (current list of schemes)

Background documents¹ None

¹ The background documents listed in this section are available to download from the Council's website, unless they contain confidential or exempt information. The list of background documents does not include published works.

Capital Programme Review – Savings proposals

Directorate	Scheme	2020/21	2021/22	2022/23	2023/24	Total	Type of Reduction	Explanation
		£000	£000	£001	£002	£003		
Adults and Health	05. Social Care & Health Fund	0.0	0.0	0.0	-1,774.8	-1,774.8	Reduction in LCC borrowing provision to alternative departmental borrowing which in future will be subject to spend to save business cases for each digital development.	2021/22 & 2022/23 digital developments are funded from the Better Care Fund grant (see adaptations scheme below) the City Digital Integrated health and care schemes are subject to spend to save business cases.
	08. Adults & Health (Other Schemes)	-394.0	150.0	200.0	0.0	-44.0	Deletion of residual uncommitted LC borrowing	Direct contribution to savings target
Adults and Health Total		-394.0	150.0	200.0	-1,774.8	-1,818.8		
Children and Families	09. Learning Places Programme / Basic Need Grant	0.0	0.0	-20,000.0	0.0	-20,000.0	This reduction is a swap in funding. LCC borrowing injected will be repaid by additional grant announced for that year.	£20m of LCC Borrowing previously injected into the capital programme to cashflow this programme of works will be able to be repaid in 2021/22 from the announced £65.2m Basic Need Grant Allocation to be received that year.
	113. General Refurbishment Schools	0.0	-1,000.0	-1,000.0	-1,174.1	-3,174.1	This is a reduction in LCC funding with the programme now being delivered through grant only.	This £1m pa annual programme supplements the Capital Maintenance Programme for which an annual grant allocation is received. In 2020/21 this allocation amounted to £5.9m and the Government confirmed on 05/08/20 that an additional £2.7m would also be provided. C&F will re-prioritise future works programmes within the available external funding secured.
	13. Children & Families (Other Schemes)	-300.0	-450.0	0.0	0.0	-750.0	This is a reduction and will contribute to the directorates debt saving proposals.	This is a proposed reduction to remove the Care Leaver Hub scheme that was initially approved as part of the 20/21 budget decision.
Children and Families Total		-300.0	-1,450.0	-21,000.0	-1,174.1	-23,924.1		
City Development	101. Highways Maintenance	-2,150.0	-3,000.0	-3,000.0	-3,000.0	-11,150.0	23% reduction year on year however this could be offset by bringing in additional work, government grant or other external funding.	While this reduction is needed as part of the overall directorate savings target, securing new works and external funding could replace the reductions over future years. Reprioritise within existing funding.
	103. Highways Bridges & Structures	-1,500.0	-1,500.0	0.0	0.0	-3,000.0	This LCC borrowing reduction will leave the Local Transport plan funding grant to enable works on bridges and structures year on year allowing us to fulfill our statutory duties.	While this reduction is needed as part of the overall savings target securing new works and external funding could replace the reductions over future years.
	104. Traffic Management Programme	-200.0	-200.0	0.0	0.0	-400.0	This is a reduction of LCC borrowing. Swap with other funding alternatives.	These schemes are small and targeted and we should be using other funding alternatives to deliver.
	15. East Leeds Orbital Road (ELOR)	-251.1	0.0	0.0	0.0	-251.1	A reduction of £251k in the ELOR discretionary land purchase scheme leaving £2m to complete the scheme.	A reduced amount of £2m to complete the purchase of discretionary land purchase remains in the scheme and we expect this provision will be enough to complete on all purchases. We have a statutory obligation to meet compensation payments.
	22. Network/Junction Improvements	0.0	-2,000.0	0.0	0.0	-2,000.0	This reduction was attached to the challenge fund bid for Stanningley bypass which was unsuccessful.	While works are needed to the scheme alternative funding must be found in order to complete these works.
	23. City Centre Vehicle Access Restrictions	0.0	-657.0	657.0	0.0	0.0	Slippage only. Transfer to future years.	Slippage only. Transfer to future years.
	24. Regent Street Flyover	-12,000.0	-8,400.0	0.0	0.0	-20,400.0	This reduction is a WYCA grant funding swap with LCC borrowing of £20.4m.	This scheme is reliant on WYCA agreeing to release grant funding which will allow us to take out the LCC borrowing of £20.4m. This scheme is the number one priority of the West Yorkshire + Transport Fund.
	38. Southbank Regeneration - Sovereign Street Bridge	-2,572.3	-900.0	0.0	0.0	-3,472.3	This scheme is now funded from government grant as part of the shovel ready schemes getting building fund.	This reduction is for Sovereign Street bridge and we have recently received £3.7m of funding from the governments "getting building fund" which allows us to take the borrowing out.
	115. Sports Maintenance	-729.1	-400.0	-400.0	-400.0	-1,929.1	This reduction represents a reprioritisation of the annual programme within City Development	City development are reprioritising their programmes taking account of the target savings reductions asked of the directorate.
	124. Heritage Assets Parent	-409.4	-500.0	-1,000.0	0.0	-1,909.4	A reduction in the annual programme was proposed and a review of our historic heritage buildings assets will take place as part of the overall asset rationalisation workstream.	We will look at the provision for future years. Heritage Asset programme once the asset rationalisation workstream is complete.
	124. Heritage Assets Town Hall Refurb	-2,000.0	-2,000.0	4,000.0	0.0	0.0	Slippage only. Transfer to future years.	Slippage only. Transfer to future years.
	30. Strategic Investment Fund Acquisitions	-14.6	0.0	0.0	-760.4	-775.0	Savings on scheme	
	32. Local Centre Programme, TDR & THI	-1,926.5	-2,648.5	0.0	0.0	-4,575.0	This programme will undertake a substantial review which could potentially achieve up to £4.6m.	Programme under a detailed review with the actual savings figure to be identified in the coming months.
	33. Supporting the Creative Sector	0.0	-740.0	0.0	0.0	-740.0	This reduction represents a reprioritisation of the annual programme within City Development	City development are reprioritising their programmes taking account of the target savings reductions asked of the directorate.
	34. City Development Public Realm	0.0	-250.0	0.0	0.0	-250.0	This reduction represents a reprioritisation of the annual programme within City Development	City development are reprioritising their programmes taking account of the target savings reductions asked of the directorate.
	35. Red Hall Demolition	-700.0	0.0	0.0	0.0	-700.0	This scheme is complete and this is the estimated savings from the scheme.	This scheme is complete and this is the estimated savings from the scheme.
36. Temple Works	-570.0	0.0	0.0	0.0	-570.0	Proposed		
40. Leeds Integrated Station Masterplan (LISM) & HS	-200.0	-2,500.0	-500.0	0.0	-3,200.0	This reduction is based on the current staffing resources of the team so assumes no vacancies will be filled.	Due to the current pandemic and finance position of the council no vacancies will be filled for the foreseeable future.	
41. Fearnville Leisure Centre	-2,194.6	-9,959.4	12,154.0	0.0	0.0	Slippage only. Transfer to future years. However we need to establish how the business case stands up given the COVID19 mitigation moving forward.	Slippage only. Transfer to future years.	
43. City Development (Other Schemes Non-Highway)	-1,069.6	-57.1	-654.0	0.0	-1,780.7	Deletion of residual uncommitted LC borrowing	Direct contribution to savings target	
City Development Total		-28,487.2	-35,712.0	11,257.0	-4,160.4	-57,102.6		

Directorate	Scheme	2020/21 £000	2021/22 £001	2022/23 £002	2023/24 £003	Total £004	Type of Reduction	Explanation
Communities and Environment	114. Library Books	-175.0	-175.0	-175.0	-150.0	-675.0	25% reduction in provision from £700 to £525k in line with revenue proposals	Reduce the no. of libraries/hubs based on demand/geography. Cease mobile library provision.
	116. Project Support Fund - Groundwork	-70.0	-70.0	-70.0	-70.0	-280.0	This reduction will reduce LCC funding. Funding swap to be identified.	The scheme involves significant contributions from private sector into a number of schemes around the city.
	56. Parks & Countryside Schemes	-600.0	0.0	0.0	0.0	-600.0	This reduction represents a reprioritisation of some schemes within P&C to contribute to debt savings within the capital programme. Funding swaps to be identified.	The proposal includes a number of schemes being deleted from the programme in line with the prioritisation of C&Es current programme.
	57. Climate Emergency	0.0	-500.0	-500.0	-500.0	-1,500.0	Alternative funding solutions to be found.	To identify existing schemes where S106 funding would substitute corporate borrowing.
	59. Community Hubs Programme	-190.0	-2,380.0	0.0	0.0	-2,570.0	Reduction in programme	This reduction will reprioritise sites within existing investment
Communities and Environment Total		-1,035.0	-3,125.0	-745.0	-720.0	-5,625.0		
Resources and Housing	109. Adaptations - Disabled Facilities Grants	-1,800.0	-1,800.0	0.0	0.0	-3,600.0	Transfer government grant funding to Adult & Social Care Fund	This is part of the Better Care Fund grant (£1.8m of the £7.3m annual grant) received where in consultation with Leeds CCG we contribute to schemes as part of the City Digital Integrated health and care schemes. These schemes will be spend to save and this BCF grant will stay as part of the adaptations scheme.
	110. Vehicle Programme	-4,698.2	-3,000.0	-2,527.3	300.0	-9,925.5	The Fleet review has allowed us to reduce the programme and reprioritise.	A full review has taken place of the fleet resulting in a new cashflow which has allowed us to reprioritise when we replace the fleet. Future provision is under review and will be reported once complete. All replacement vehicles to be reviewed to identify only those which require significant ongoing maintenance. Exercise is underway to identify net revenue savings through non replacement.
	118. Digital Development	-300.0	-300.0	-2,500.0	-2,500.0	-5,600.0	This is a 50% reduction in 22/23 and 23/24 to the programme and has allowed us to reprioritise this within the existing programme.	Supporting the overall council programme to deliver efficiencies and deliver long term savings by the use of technology. The Applications/Compliance programme will ensure all systems and applications are compliant. Risk is that new work does not materialise and staffing reductions have not occurred.
	119. Corporate Property Management	-534.5	0.0	0.0	0.0	-534.5	This is a reduction which will mainly affect external contractors and will contribute to the debt savings target.	To compensate the loss in income to LBS other work will be procured from within the existing capital programme.
	121. Capital Programme Management	-34.0	-34.0	-34.0	-68.0	-170.0	This is a reduction which will contribute to the debt savings target.	Reduction in staffing charges of the team that delivers the capital finance across directorates.
	123. Demolition Programme	-500.0	-500.0	-500.0	-500.0	-2,000.0	This is a reduction to match historical spend and will contribute to debt savings target.	This programme will now come in line with expected demolitions in year with a review for future years taking place.
	44. Energy Efficiency	-33.6	-25.0	-25.0	-77.2	-160.8	This reduction is savings on two schemes.	Historical funding that has been rolled forward and reprofiled due to current demand.
	45. Digital Information Service - Full Fibre Network	0.0	-1,600.0	1,600.0	0.0	0.0	Slippage only. Transfer to future years.	Will be key to keeping city connected, hope is to grow the service and bring in saving by providing services to schools and saving for health partners.
	47. Private Sector Renewal - Equity Loans	300.0	-50.0	-50.0	-120.0	80.0	Net increase in budget of £80k	Will bring savings by reduced external connectivity charges. Full details on business case. Will allow us to keep existing schools on ICT4Leeds and the income they bring into DIS
	49. Resources & Housing (Other Schemes)	-22.7	0.0	0.0	-101.2	-123.9	Deletion of residual uncommitted LC borrowing	Create a budget for the localities team in 2020/21 £350k and this team will become a part of the Adaptations delivery from 2021 onwards. Also a review of the empty home loans scheme has allowed us to reduce the scheme by £270k based on demand.
Resources and Housing Total		-7,623.0	-7,309.0	-4,036.3	-3,066.4	-22,034.7		Direct contribution to savings target
Strategic Accounts	106. General Capitalisations	0.0	0.0	0.0	325.1	325.1	This is an increase in budget in 2023/24 needed to match revenue assumptions.	This is an increase in budget in 2023/24 needed to match revenue assumptions.
	125. Capitalisation of Interest	-29.6	-100.0	-100.0	-100.0	-329.6	A review of the scheme has led to reductions to match revenue assumptions	A review of the scheme has led to reductions to match revenue assumptions
	50. Changing the Workplace	-750.0	-750.0	0.0	0.0	-1,500.0	This is a reduction which will affect LBS who mainly deliver this programme however future schemes will be spend to save based on robust business cases.	This programme is mainly linked to our asset rationalisation programme which will deliver savings across the directorates. To compensate the loss in income to LBS other work will be procured from within the programme.
Strategic Accounts Total		-779.6	-850.0	-100.0	225.1	-1,504.5		
Grand Total		-38,618.8	-48,296.0	-14,424.3	-10,670.6	-112,009.7		

Annexe 1
Annexe 1 Detailed savings proposals

Directorate & Proposal Number	Scheme Title	2020/21 £000,	2021/22 £000,	2022/23 £000,	2023/24 £000,	Total £000,	Reduction Type1	Ease of Deliverability	Impact on Outcomes	Political Acceptability	CLT Support	Exec Mbr Support	Cabinet Support	Impact on other LCC services Y/N	Potential capital receipt Y/N	Impact on revenue spend If Y, + or -	Comments
Adults & Health																	
05. Social Care & Health Fund	SOCIAL CARE & HEALTH FUND	0.0	0.0	0.0	-1,774.8	-1,774.8	3. Alternative Funding Utilised	G	G	G				Y	N	N	Proposals that come fwd will be funded from BCF Grant
08. Adults & Health (Other Schemes)	BURMANTOFTS HEALTH CENTRE REDEVELOPMENT	-200.0	0.0	200.0	0.0	0.0	2. Achievable reductions / reprioritisation	G	G	G				N	N	Y	Slippage - delay in implementation
08. Adults & Health (Other Schemes)	DEMENTIA INTENSIVE THERAPY UNIT FEASIB	-150.0	150.0	0.0	0.0	0.0	2. Achievable reductions / reprioritisation	G	G	G				N	N	Y	Slippage - delay in implementation. Departmental business case will be required.
08. Adults & Health (Other Schemes)	ASC COMMUNITY CAPACITY GRANT	-44.0	0.0	0.0	0.0	-44.0	2. Achievable reductions / reprioritisation	G	G	G				N	N	N	Historical funding that has been rolled fwd previous years
		-394.0	150.0	200.0	-1,774.8	-1,818.8											
Children & Families																	
09. Learning Places Programme / Basic Need	LEARNING PLACES: 21/22 BN GRANT	0.0	0.0	-20,000.0	0.0	-20,000.0	2. Achievable reductions / reprioritisation	G	G	G				N	N	N	Repayment of previous funding provided - repayment to be made in 21/22 but reduction in Capital Programme taken from 22/23
113. General Refurbishment Schools	MAJOR REFURBISH & GENERAL BUILDING WORKS	0.0	-1,000.0	-1,000.0	-1,174.1	-3,174.1	2. Achievable reductions / reprioritisation	G	G	A				N	N	Y	Internal Service Providers being utilised
13. Children & Families (Other Schemes)	CARE LEAVER HUB	-300.0	-450.0	0.0	0.0	-750.0	1. Reduction	G	A	A				N	N	N	Potential revenue costs would be incurred if scheme progressed in staffing the hub
		-300.0	-1,450.0	-21,000.0	-1,174.1	-23,924.1											
City Development																	
101. Highways Maintenance	HIGHWAYS MAINTENANCE IMS 2020/21	-2,150.0	0.0	0.0	0.0	-2,150.0	2. Achievable reductions / reprioritisation	G	G	R				N	N	Y	Proposal may be swapped. Prioritisation of works to be undertaken but external funding stream exists.
101. Highways Maintenance	HWYS MAINTENANCE IMS/LRS 2021/22	0.0	-3,000.0	0.0	0.0	-3,000.0	2. Achievable reductions / reprioritisation	G	G	A				N	N	Y	Prioritisation of works to be undertaken but external funding stream exists
101. Highways Maintenance	HWYS MAINTENANCE IMS/LRS 2022/23	0.0	0.0	-3,000.0	0.0	-3,000.0	2. Achievable reductions / reprioritisation	G	G	A				N	N	Y	Prioritisation of works to be undertaken but external funding stream exists
101. Highways Maintenance	HWYS MAINTENANCE IMS/LRS 2023/24	0.0	0.0	0.0	-3,000.0	-3,000.0	2. Achievable reductions / reprioritisation	G	G	A				N	N	Y	Prioritisation of works to be undertaken but external funding stream exists
103. Highways Bridges & Structures	BRIDGES & STRUCTURES	-1,500.0	-1,500.0	0.0	0.0	-3,000.0	2. Achievable reductions / reprioritisation	G	G	A				N	N	Y	Prioritisation of works to be undertaken but external funding stream exists
104. Traffic Management Programme	TRAFFIC MANAGEMENT 2020/21	-200.0	0.0	0.0	0.0	-200.0	2. Achievable reductions / reprioritisation	G	G	A				N	N	Y	Where works identified other funding streams should be prioritised.
104. Traffic Management Programme	TRAFFIC MANAGEMENT CAP PROG 2021/22	0.0	-200.0	0.0	0.0	-200.0	2. Achievable reductions / reprioritisation	G	G	A				N	N	Y	Where works identified other funding streams should be prioritised.
115. Sports Maintenance	SPORT MAINTENANCE ANNUAL PROG 2019/20	-329.1	0.0	0.0	0.0	-329.1	2. Achievable reductions / reprioritisation	A	G	G				N	N	Y	Assumption is that Gyms cannot return to pre Covid income levels and investment could be reduced
115. Sports Maintenance	SPORTS MAINT ANNUAL PROGRAMME 2020/21	-400.0	0.0	0.0	0.0	-400.0	2. Achievable reductions / reprioritisation	G	G	G				N	N	Y	Assumption is that Gyms cannot return to pre Covid income levels and investment could be reduced
115. Sports Maintenance	SPORT MAINTENANCE 2021/22	0.0	-400.0	0.0	0.0	-400.0	2. Achievable reductions / reprioritisation	G	G	G				N	N	Y	Assumption is that Gyms cannot return to pre Covid income levels and investment could be reduced
115. Sports Maintenance	SPORTS MAINTENANCE ANNUAL PROG 2022/23	0.0	0.0	-400.0	0.0	-400.0	2. Achievable reductions / reprioritisation	G	G	G				N	N	Y	Assumption is that Gyms cannot return to pre Covid income levels and investment could be reduced
115. Sports Maintenance	SPORTS MAINTENANCE ANNUAL PROG 2023/24	0.0	0.0	0.0	-400.0	-400.0	2. Achievable reductions / reprioritisation	G	G	G				N	N	Y	Assumption is that Gyms cannot return to pre Covid income levels and investment could be reduced

Directorate & Proposal Number	Scheme Title	2020/21 £000,	2021/22 £000,	2022/23 £000,	2023/24 £000,	Total £000,	Reduction Type1	Ease of Deliverability	Impact on Outcomes	Political Acceptability	CLT Support	Exec. Mtr Support	Cabinet Support	Impact on other LCC services Y/N	Potential capital receipt Y/N	Impact on revenue spend If Y, + or -	Comments
124. Heritage Assets Parent	HERITAGE ASSET ANNUAL PROGRAMME	-409.4	-500.0	-1,000.0	0.0	-1,909.4	2. Achievable reductions / reprioritisation	G	G	A				N	Y	Y	Prioritisation of works required
124. Heritage Assets Town Hall Refurb	LEEDS TOWN HALL RESTORATION	-2,000.0	-2,000.0	4,000.0	0.0	0.0	2. Achievable reductions / reprioritisation	G	G	R				N	N	Y	Slippage - delay in implementation
15. East Leeds Orbital Road (ELOR)	EAST LEEDS EXT VAR DISCR LAND PURCHASES	-251.1	0.0	0.0	0.0	-251.1	2. Achievable reductions / reprioritisation	G	G	A				N	N	N	Not all funds may be required given status of CPO, but impacts of reducing will need further consideration, and being checked whether all budget is still needed
22. Network/Junction Improvements	STANNINGLEY BYPASS	0.0	-2,000.0	0.0	0.0	-2,000.0	1. Reduction	R	R	R				N	Y	Y	This was matched funding for Bid that was not approved. If works required, reprioritisation or business case needs to come forward.
23. City Ctre Vehicle Access Restrictions	CITY CTRE VEHICLE ACCESS RESTRICTS PHZ	0.0	-657.0	657.0	0.0	0.0	2. Achievable reductions / reprioritisation	G	G	G				N	N	Y	Slippage - delay in implementation. Departmental business case will be required.
24. Regent Street Flyover	REGENT STREET FLYOVER	-12,000.0	-8,400.0	0.0	0.0	-20,400.0	3. Alternative Funding Utilised	R	R	R				Y	N	Y	Cannot swap funding streams without agreement by WYCA. Current proposal is a loan.
30. Strategic Investment Fund Acquisitions	STRATEGIC INVESTMENT FUND ACQUISITIONS	0.0	0.0	0.0	-760.4	-760.4	4. Other	G	G	G				N	N	N	Sub 37 - Re-prioritisation undertaken identified the saving
30. Strategic Investment Fund Acquisitions	HOUSING INFRASTRUCTURE FUND	-12.9	0.0	0.0	0.0	-12.9	2. Achievable reductions / reprioritisation	G	G	G				N	N	N	Residual Programme now complete
30. Strategic Investment Fund Acquisitions	ACQUISITION OF 17 ACRE TERRACE MIDDLETON	-1.7	0.0	0.0	0.0	-1.7	2. Achievable reductions / reprioritisation	G	G	G				N	N	N	Residual funding take as savings
32. Local Centre Programme, TDR & THI	LOCAL CENTRES PROGRAMME	-1,474.2	-2,648.5	0.0	0.0	-4,122.7	2. Achievable reductions / reprioritisation	G	G	R				Y	N	Y	Await the review.
32. Local Centre Programme, TDR & THI	GRAND QUARTER THI PROGRAMME	-300.0	0.0	0.0	0.0	-300.0	2. Achievable reductions / reprioritisation	G	G	G				Y	N	Y	Prioritisation of works required within area
32. Local Centre Programme, TDR & THI	CHAPELTOWN THI COMMITTED GRANTS	-5.8	0.0	0.0	0.0	-5.8	2. Achievable reductions / reprioritisation	G	G	G				N	Y	Y	Saving arising from scheme proposals
32. Local Centre Programme, TDR & THI	CHAPELTOWN THI COMMITTED GRANTS	-5.8	0.0	0.0	0.0	-5.8	4. Other	G	G	G				N	N	N	Sub 07 - Re-prioritisation undertaken identified the saving
32. Local Centre Programme, TDR & THI	DEWSBURY ROAD T&DC2	-111.5	0.0	0.0	0.0	-111.5	2. Achievable reductions / reprioritisation	G	G	G				Y	N	Y	Residual Programme now complete
32. Local Centre Programme, TDR & THI	HAREHILLS LANE T&DC2	-15.7	0.0	0.0	0.0	-15.7	2. Achievable reductions / reprioritisation	G	G	G				Y	N	Y	Residual Programme now complete
32. Local Centre Programme, TDR & THI	BELLBROOKS CAR PARK HLN T&DC2	-3.9	0.0	0.0	0.0	-3.9	2. Achievable reductions / reprioritisation	G	G	G				Y	N	Y	Residual Programme now complete
32. Local Centre Programme, TDR & THI	KIRKSTALL ROAD T&DC 2	-9.7	0.0	0.0	0.0	-9.7	2. Achievable reductions / reprioritisation	G	G	G				Y	N	Y	Residual Programme now complete
33. Supporting the Creative Sector	SUPPORTING GROWTH IN CREATIVE SECTOR	0.0	-840.0	0.0	0.0	-840.0	2. Achievable reductions / reprioritisation	G	G	G				N	N	N	Funding unallocated on parent scheme identified as reduction
33. Supporting the Creative Sector	SUPPORTING GROWTH IN CREATIVE SECTOR	0.0	100.0	0.0	0.0	100.0	2. Achievable reductions / reprioritisation	G	G	G				N	N	N	Funding unallocated on parent scheme identified as reduction
34. City Development Public Realm	CITY CENTRE ENHANCEMENTS	0.0	-250.0	0.0	0.0	-250.0	2. Achievable reductions / reprioritisation	G	G	G				N	N	Y	£74k left on scheme to deliver some enhancements
35. Red Hall Demolition	REDHALL DEMOLITION	-800.0	0.0	0.0	0.0	-800.0	2. Achievable reductions / reprioritisation	G	G	G				N	Y	Y	Saving arising from scheme proposals
35. Red Hall Demolition	REDHALL DEMOLITION	100.0	0.0	0.0	0.0	100.0	2. Achievable reductions / reprioritisation	G	G	G				N	Y	Y	Reinstates funding from original £104m savings proposal
36. Temple Works	TEMPLE WORKS CAPITAL GRANT	-570.0	0.0	0.0	0.0	-570.0	4. Other	G	G	G				N	N	Y	Sub 04 - unlocks £25m - supported borrowing business case
38. Southbank Regeneration - Sovereign Street	SOVEREIGN STREET BRIDGE	-2,572.3	1,672.3	900.0	0.0	0.0	2. Achievable reductions / reprioritisation	G	G	G				N	N	Y	Slippage - delay in implementation. Departmental business case will be required. Alternative funding via shovel ready scheme, getting building fund.
38. Southbank Regeneration - Sovereign Street	SOVEREIGN STREET BRIDGE	0.0	-2,572.3	-900.0	0.0	-3,472.3	3. Alternative Funding Utilised	G	G	A				Y	N	Y	Original proposal was to slip - now to remove. Alternative funding via shovel ready scheme, getting building fund.

Directorate & Proposal Number	Scheme Title	2020/21 £000,	2021/22 £000,	2022/23 £000,	2023/24 £000,	Total £000,	Reduction Type1	Ease of Deliverability	Impact on Outcomes	Political Acceptability	CLT Support	Exec Mtr Support	Cabinet Support	Impact on other LCC services Y/N	Potential capital receipt Y/N	Impact on revenue spend if Y, + or -	Comments
Communities & Environment																	
114. Library Books	LIBRARY BOOKS CAPITALISATION 2020/21	-175.0	0.0	0.0	0.0	-175.0	1. Reduction	G	A	A				N	N	Y	25% reduction in provision from £700 to £525k in line with revenue proposals
114. Library Books	LIBRARY BOOKS CAPITALISATION 2021/22	0.0	-175.0	0.0	0.0	-175.0	1. Reduction	G	A	A				N	N	Y	further reduction in line with revenue proposals
114. Library Books	LIBRARY BOOKS CAPITALISATION 2022/23	0.0	0.0	-175.0	0.0	-175.0	1. Reduction	G	A	A				N	N	Y	further reduction in line with revenue proposals
114. Library Books	LIBRARY BOOKS CAPITALISATION 2023/24	0.0	0.0	0.0	-150.0	-150.0	1. Reduction	G	A	A				N	N	Y	further reduction in line with revenue proposals
116. Project Support Fund - Groundwork	PROJECT SUPPORT FUND PARENT	-70.0	-70.0	0.0	0.0	-140.0	3. Alternative Funding Utilised	A	G	G				N	N	Y	Swap for S106 to be identified - levers in other funding
116. Project Support Fund - Groundwork	PROJECT SUPPORT FUND FOR FEB 2020	0.0	0.0	-70.0	-70.0	-140.0	3. Alternative Funding Utilised	A	G	G				N	N	Y	Swap for S106 to be identified - levers in other funding
56. Parks & Countryside Schemes	MIDDLETON PARK LANDSCAPE IMPS	-6.0	0.0	0.0	0.0	-6.0	2. Achievable reductions / reprioritisation	G	G	G				N	N	N	Can scheme still be delivered by de-scoping / swapping for S106
56. Parks & Countryside Schemes	REPAIR OF WAVE WALL YEADON	-18.2	0.0	0.0	0.0	-18.2	2. Achievable reductions / reprioritisation	G	G	G				N	N	N	Can scheme still be delivered by de-scoping / swapping for S106
56. Parks & Countryside Schemes	PARKS RESIDENTIAL PROPERTY WORKS	-11.4	0.0	0.0	0.0	-11.4	2. Achievable reductions / reprioritisation	G	G	G				N	N	N	Can scheme still be delivered by de-scoping / swapping for S106
56. Parks & Countryside Schemes	ROUNDHAY PARK CHANGING ROOMS	-332.2	0.0	0.0	0.0	-332.2	3. Alternative Funding Utilised	G	G	A				N	N	Y	Can scheme still be delivered by de-scoping / swapping for S106
56. Parks & Countryside Schemes	KIRKSTALL ABBEY CAR PARK	-80.0	0.0	0.0	0.0	-80.0	3. Alternative Funding Utilised	G	G	G				N	N	N	Can scheme still be delivered by de-scoping / swapping for S106
56. Parks & Countryside Schemes	LAWNSWOOD CREMATORIA REPLACEMENT	-152.2	0.0	0.0	0.0	-152.2	1. Reduction	G	G	G				N	N	N	15% cut leaving £847.8k
56. Parks & Countryside Schemes	SECTION 106 UTILISATION	0.0	-500.0	-500.0	-500.0	-1,500.0	3. Alternative Funding Utilised	A	G	G				N	N	N	To identify existing schemes where S106 funding would substitute corporate borrowing.
59. Community Hubs Programme	COMMUNITY HUBS PHASE 3 YEAR 3	-190.0	-2,380.0	0.0	0.0	-2,570.0	1. Reduction	G	G	A				Y	Y	Y	Re-priorisation of sites within existing investment
		-1,035.0	-3,125.0	-745.0	-720.0	-5,625.0											
Resources & Housing																	
109. Adaptations - Disabled Facilities Grants	DISABLED FACILITIES GRANTS	-1,800.0	-1,800.0	0.0	0.0	-3,600.0	2. Achievable reductions / reprioritisation	G	G	A				Y	N	Y	Saving arising from previous years adjustments but A&H pressure through BCF proposals
110. Vehicle Programme	VEHICLE REPLACEMENT PROGRAMME	-4,698.2	-3,000.0	0.0	0.0	-7,698.2	2. Achievable reductions / reprioritisation	G	G	G				N	N	Y	Previous investment ensured fleet CAZ compliant - review undertaken to realise these reductions
110. Vehicle Programme	VEHICLE REPLACEMENT PROGRAMME 22/23	0.0	0.0	-527.3	300.0	-227.3	2. Achievable reductions / reprioritisation	G	G	G				N	N	Y	Previous investment ensured fleet CAZ compliant - review undertaken to realise these reductions
110. Vehicle Programme	CONVERSION OF REFUSE FLEET VEHICLES	0.0	0.0	-2,000.0	0.0	-2,000.0	2. Achievable reductions / reprioritisation	G	G	G				N	N	Y	Previous investment ensured fleet CAZ compliant - review undertaken to realise these reductions
118. Digital Development	DIGITAL DEVELOPMENTS PROGRAMME	-300.0	-300.0	0.0	0.0	-600.0	2. Achievable reductions / reprioritisation	G	G	G				Y	N	Y	Other investment in Core Systems allowing reductions, with future developments being prioritised where invest to save
118. Digital Development	DIGITAL DEVELOPMENTS PROGRAMME	0.0	0.0	-2,500.0	-2,500.0	-5,000.0	2. Achievable reductions / reprioritisation	G	G	G				Y	N	Y	Other investment in Core Systems allowing reductions, with future developments being prioritised where invest to save

Annual Programme Capital Review

	2020/21 £000,	2021/22 £000,	2022/23 £000,	2023/24 £000,	2024/25 £000,	2025/26 £000,	2026/27 £000,	2027/28 £000,	2028/29 £000,	2029/30 £000,	Total £000,
Highways Maintenance	10,000.0	10,000.0	10,000.0	10,000.0	10,000.0	10,000.0	10,000.0	10,000.0	10,000.0	10,000.0	100,000.0
Highways Maintenance - supported by external funding	83.2										83.2
Highways Maintenance Capitalisations	4,600.0	4,600.0	4,600.0	4,022.1	2,800.0	1,800.0	900.0				23,322.1
Highways Bridges & Structures	362.1	1,499.9									1,862.0
Highways Bridges & Structures - supported by external funding	43.4	1,300.1	2,700.0	2,656.6	2,700.0	2,700.0	2,700.0	2,700.0	2,700.0	2,700.0	22,900.1
Traffic Management Programme	6.6	0.0									6.6
Highways Section 278	5,503.8	4,158.6	3,550.0	4,495.0	2,100.0	1,400.0	700.0				21,907.4
Highways Section 278 - external contributions / supported by external funding	7.5	82.7	0.0	700.0	1,400.0	2,100.0	2,800.0	3,500.0	3,500.0	3,500.0	17,590.2
General Capitalisation	4,100.0	4,100.0	4,100.0	3,300.0	2,700.0	1,800.0	900.0				21,000.0
Schools Capital Expenditure	2,500.0	3,500.0	3,500.0	2,800.0	2,100.0	1,400.0	700.0				16,500.0
Childrens Centres	76.4	50.0	50.0	50.0	50.0	50.0		50.0	50.0	50.0	526.4
Adaptations - Disabled Facilities Grants	1,913.1	1,069.0	1,069.0	1,069.0	1,069.0	1,069.0	1,069.0	1,069.0	1,069.0	1,069.0	11,534.1
Adaptations - supported by external funding	4,958.2	4,649.0	7,552.7	7,552.7	7,552.7	7,552.7	7,552.7	7,552.7	7,552.7	7,552.7	70,028.8
Vehicle Programme	3,632.2	1,000.0	2,000.0	2,000.0	1,200.0	800.0	400.0				11,032.2
Vehicle Programme - supported by external funding	981.2										981.2
Adaptation to Private Homes	532.6	470.0	470.0	470.0	470.0	470.0	470.0	470.0	470.0	470.0	4,762.6
Telecare ASC	479.6	600.0	600.0	600.0	600.0	600.0	600.0	600.0	600.0	600.0	5,879.6
General Refurbishment Schools	308.4	385.0	235.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	928.4
General Refurbishment Schools - supported by external funding	340.7	219.9									560.6
Library Books	525.0	525.0	525.0	450.0	300.0	200.0	100.0				2,625.0
Sports Maintenance	102.3	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	1,002.3
Project Support Fund (Groundwork)	65.9	0.0	0.0	0.0	70.0	70.0	70.0	70.0	70.0	70.0	485.9
Project Support Fund (Groundwork) - supported by external funding	70.0	70.0	70.0	70.0							280.0
Essential Services Programme	5,883.9	4,210.0	4,210.0	3,400.0	2,500.0	1,700.0	800.0				22,703.9
Digital Development	5,187.3	5,150.0	2,500.0	2,500.0	2,500.0	2,500.0	2,500.0	2,500.0	2,500.0	2,500.0	30,337.3
Corporate Property Management	4,848.9	1,500.0	1,500.0	1,500.0	1,500.0	1,500.0	1,500.0	1,500.0	1,500.0	1,500.0	18,348.9
Fire Risk Assessments	710.4	750.0	750.0								2,210.4
Capital Programme Management	541.4	541.4	541.4	541.4	541.4	541.4	541.4	541.4	541.4	541.4	5,414.0
Civic Hall Backlog Maintenance	403.8										403.8
Demolition Programme	1,383.5	500.0	500.0	500.0	500.0	500.0	500.0	500.0	500.0	500.0	5,883.5
Heritage Assets	4,059.3	4,250.0	4,538.3								12,847.6
Capitalisation of Interest	500.0	300.0	200.0	200.0	200.0	200.0	200.0	200.0	200.0	200.0	2,400.0
Total Annual Programmes	64,710.7	55,580.6	55,861.4	48,976.8	42,953.1	39,053.1	35,153.1	31,353.1	31,353.1	31,353.1	436,348.1
Climate Emergency	830.2	100.0	100.0	100.0	600.0	600.0	600.0	600.0	600.0	600.0	4,730.2
Climate Emergency - supported by external funding	50.0	600.0	650.0	700.0	250.0	300.0	350.0	350.0	350.0	350.0	3,950.0
Transformational Change to LCC (excl Core Systems Review)	1,500.0	1,500.0	1,500.0	1,500.0	1,500.0	1,500.0	1,500.0	1,500.0	1,500.0	1,500.0	15,000.0
PFI Lifecycle Capitalisations	9,389.4	8,677.8	11,462.0	11,980.0	12,895.0	13,395.0	13,895.0	14,395.0	14,895.0	15,395.0	126,379.2
Total Continuing Major Programmes Programmes	11,769.6	10,877.8	13,712.0	14,280.0	15,245.0	15,795.0	16,345.0	16,845.0	17,345.0	17,845.0	150,059.4
Total	76,480.3	66,458.4	69,573.4	63,256.8	58,198.1	54,848.1	51,498.1	48,198.1	48,698.1	49,198.1	586,407.5

Major Programme Capital Review

	LCC RES 2020/21 £000,	LCC RES 2021/22 £000,	LCC RES 2022/23 £000,	LCC RES 2023/24 £000,	LCC RES 2024/25 £000,	LCC RES 2025/26 £000,	LCC RES 2026/27 £000,	LCC RES 2027/28 £000,	LCC RES 2028/29 £000,	Total LCC RES £000,
City Development										
Leeds Flood Alleviation Scheme Phase 2 - CIL Strategic Fund Allocation			2,700.0							2,700.0
Childrens and Families										
Learning Places Programme - CIL Strategic Fund Allocation	5,000.0									5,000.0
Resources and Housing										
Core Systems Review		2,250.0	4,980.0	1,350.0						8,580.0
General Contingencies					0.0					0.0
Total	5,000.0	2,250.0	7,680.0	1,350.0	0.0	0.0	0.0	0.0	0.0	16,280.0
LCC Borrowing	0.0	2,250.0	4,980.0	1,350.0	0.0	0.0	0.0	0.0	0.0	8,580.0
External Funding	5,000.0	0.0	2,700.0	0.0	0.0	0.0	0.0	0.0	0.0	7,700.0
Total	5,000.0	2,250.0	7,680.0	1,350.0	0.0	0.0	0.0	0.0	0.0	16,280.0
						LCC Borrowing Injections	8,580.0			
						Specific Resources Injections	7,700.0			
						Major Programme Injections	16,280.0			

Summary/Key

Supported Bids - LCC Borrowing	69,946.1	61,786.7	63,580.7	52,927.5	46,295.4	42,195.4	38,095.4	34,095.4	34,595.4	35,095.4	478,613.4
Supported Bids - External Funding	11,534.2	6,921.7	13,672.7	11,679.3	11,902.7	12,652.7	13,402.7	14,102.7	14,102.7	14,102.7	124,074.1
Total Capital Review 2020/21 to 2029/30	81,480.3	68,708.4	77,253.4	64,606.8	58,198.1	54,848.1	51,498.1	48,198.1	48,698.1	49,198.1	602,687.5

Reconciliation of Future Changes since reported to February '20 Executive Board

Reported to February '20 Executive Board	63,132.1	59,782.1	56,332.1	53,032.1	53,532.1	54,032.1	339,842.6
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Changes

Annual Programmes

Highways Maintenance	-3,000.0	-3,000.0	-3,000.0	-3,000.0	-3,000.0	-3,000.0	-18,000.0
Highways Bridges & Structures - supported by external funding	2,700.0	2,700.0	2,700.0	2,700.0	2,700.0	2,700.0	16,200.0
Demolition Programme	-500.0	-500.0	-500.0	-500.0	-500.0	-500.0	-3,000.0
General Refurbishment Schools	-1,000.0	-1,000.0	-1,000.0	-1,000.0	-1,000.0	-1,000.0	-6,000.0
Library Books	-100.0	-100.0					-200.0
Sports Maintenance	-400.0	-400.0	-400.0	-400.0	-400.0	-400.0	-2,400.0
Digital Development	-2,500.0	-2,500.0	-2,500.0	-2,500.0	-2,500.0	-2,500.0	-15,000.0
Capital Programme Management	-34.0	-34.0	-34.0	-34.0	-34.0	-34.0	-204.0
Capitalisation of Interest	-100.0	-100.0	-100.0	-100.0	-100.0	-100.0	-600.0

Total Capital Review 2020/21 to 2029/30	58,198.1	54,848.1	51,498.1	48,198.1	48,698.1	49,198.1	310,638.6
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Summary of current capital programme

	2020/21	2021/22	2022/23	2023/24	2024/25	Total
	£000	£000	£000	£000	£000	£000
EXPENDITURE						
GENERAL FUND (GF)						
IMPROVING OUR ASSETS	142,480	101,935	73,316	47,087	14,042	378,859
INVESTING IN MAJOR INFRASTRUCTURE	165,340	104,476	47,910	7,101	0	324,827
SUPPORTING SERVICE PROVISION	57,081	56,779	25,953	30,128	0	169,940
INVESTING IN NEW TECHNOLOGY	13,300	12,850	8,330	5,930	0	40,410
SUPPORTING THE LEEDS ECONOMY	20,946	9,651	1,628	1,132	0	33,356
CENTRAL & OPERATIONAL EXPENDITURE	21,400	17,069	19,803	30,867	0	89,139
TOTAL ESTIMATED SPEND ON GF	420,546	302,760	176,940	122,245	14,042	1,036,532
HOUSING REVENUE ACCOUNT (HRA)						
IMPROVING OUR ASSETS - COUNCIL HOUSING	75,237	159,667	188,814	148,371	18,480	590,570
TOTAL ESTIMATED SPEND ON HRA	75,237	159,667	188,814	148,371	18,480	590,570
TOTAL ESTIMATED SPEND	495,783	462,427	365,754	270,616	32,522	1,627,102
RESOURCES						
GENERAL FUND (GF)						
Specific Resources						
GOVERNMENT GRANTS	224,950	143,764	49,103	26,057	7,072	450,946
OTHER GRANTS & CONTRIBUTIONS	22,242	7,182	2,470	3,184	0	35,078
RCCO / RESERVES	9	0	0	0	0	9
Corporate Resources						
BORROWING - Corporate	127,109	133,068	116,654	70,195	1,969	448,995
BORROWING - Departmental	46,237	18,746	8,714	22,809	5,000	101,505
CAP. RESOURCES REQD FOR GF	420,546	302,760	176,940	122,245	14,042	1,036,532
HOUSING REVENUE ACCOUNT (HRA)						
Specific Resources						
HRA SELF FINANCING	52,837	70,701	68,043	50,280	17,825	259,686
R.T.B. CAPITAL RECEIPTS	11,851	30,258	42,917	34,419	383	119,827
GOVERNMENT GRANTS	145	450	0	5,738	0	6,333
RCCO / RESERVES	240	321	300	300	0	1,160
OTHER GRANTS & CONTRIBUTIONS	5,768	3,363	2,599	15	5	11,749
BORROWING - Departmental	4,396	54,575	74,956	57,620	268	191,814
CAP. RESOURCES REQD FOR HRA	75,237	159,667	188,814	148,371	18,480	590,570
TOTAL CAP. RESOURCES REQD	495,783	462,427	365,754	270,616	32,522	1,627,102
BORROWING REQUIRED TO FUND THIS PROGRAMME	177,742	206,389	200,323	150,624	7,237	742,314
Average Interest rate (subject to change)	1.25%	1.50%	1.75%	2.25%	2.50%	

Appendix C(i)
Summary of Annual Programmes

Annual Programmes

	2020/21	2021/22	2022/23	2023/24	2024/25	Total
	£000	£000	£000	£000	£000	£000
Improving Our Assets						
Highways Maintenance	10,083	10,000	10,000	10,000	0	40,083
Section 278	5,511	4,241	3,550	5,195	0	18,498
Highways Maintenance Capitalisations	4,600	4,600	4,600	4,022	0	17,822
Schools Capital Expenditure	2,500	3,500	3,500	2,800	1,768	14,068
Heritage Assets	4,059	4,250	4,538	0	0	12,848
Corporate Property Management	4,849	1,500	1,500	1,500	0	9,349
Highways Bridges & Structures	406	2,800	2,700	2,657	0	8,562
Demolition Programme	1,384	500	500	500	0	2,884
Fire Risk Assessments	710	750	750	0	0	2,210
Library Books	525	525	525	450	0	2,025
General Refurbishment Schools	649	605	235	0	0	1,489
Civic Hall Backlog Maintenance	404	0	0	0	0	404
Sports Maintenance	102	100	100	100	0	402
Traffic Management Programme	7	0	0	0	0	7
	35,789	33,371	32,498	27,224	1,768	130,650
Supporting Service Provision						
Adaptations - Disabled Facilities Grants	6,871	5,718	8,622	8,622	0	29,833
Telecare ASC	480	600	600	600	0	2,280
Adaptation to Private Homes	533	470	470	470	0	1,943
Childrens Centres	76	50	50	50	0	226
	7,960	6,838	9,742	9,742	0	34,281
Investing In New Technology						
Essential Services Programme	5,884	4,210	4,210	3,400	0	17,704
Digital Development	5,187	5,150	2,500	2,500	0	15,337
	11,071	9,360	6,710	5,900	0	33,041
Supporting The Leeds Economy						
Project Support Fund - Groundwork	136	70	70	70	0	346
Central & Operational Expenditure						
General Capitalisations	4,100	4,100	4,100	3,300	0	15,600
Vehicle Programme	4,613	1,000	2,000	2,000	0	9,613
Capital Programme Management	541	541	541	541	0	2,166
Capitalisation of Interest	500	300	200	200	0	1,200
	9,755	5,941	6,841	6,041	0	28,579
Total Annual Programmes 2020-2025	64,710.7	55,580.6	55,861.4	48,976.8	1,768.3	226,897.8

Appendix C (ii)
Summary of Major Programmes

	2020/21	2021/22	2022/23	2023/24	2024/25	Total
	£000	£000	£000	£000	£000	£000
Improving our assets - Council Housing						
HRA Housing Leeds & BITMO & Other	62,041	81,735	81,735	81,735	18,097	325,344
HRA Council Housing Growth Programme	13,195	77,932	107,079	66,636	383	265,226
Improving our assets - General Fund						
Capital Maintenance / School Condition Allocation	20,952	16,020	8,601	5,916	5,916	57,404
Regent Street Flyover	15,000	11,954	700	0	0	27,654
Streetlighting Replacement LEDs	6,456	7,616	5,129	2,909	5,000	27,110
Highways Maintenance LTP Grant	5,727	5,750	5,750	5,818	0	23,045
Parklife Programme	13,748	3,902	0	0	0	17,651
Aireborough (Ph2) and Fearnville Leisure Centres	282	2,195	12,154	0	0	14,631
Strategic Investment Fund Acquisitions	5,582	7,211	0	0	0	12,793
Highways Transport Package	2,854	2,500	2,500	2,160	0	10,014
Parks & Countryside Schemes	6,968	2,050	0	0	0	9,018
Devolved Formula Capital Grant	2,415	1,721	1,358	1,358	1,358	8,210
Armley Gyrotory	5,087	0	0	0	0	5,087
Bridges and Structures	4,396	500	0	0	0	4,896
Network/Junction Improvements	4,521	193	0	0	0	4,713
Assisted Living Leeds	2,152	725	1,400	0	0	4,277
Community Hubs Programme	2,165	1,830	0	0	0	3,995
Climate Emergency	880	700	750	800	0	3,130
Changing the Workplace	1,166	250	1,400	0	0	2,816
Telecare Analog to Digital	600	500	500	0	0	1,600
Albion House Purchase & Red Hall Demolition	823	0	0	0	0	823
Other smaller schemes within the objective	4,917	2,948	575	903	0	9,343
	181,928	228,231	229,632	168,235	30,753	838,779
Investing in Major Infrastructure						
East Leeds Orbital Road (ELOR)	34,277	45,832	21,000	0	0	101,109
Leeds Public Transport Investment Programme (LPTIP)	62,206	23,395	0	0	0	85,601
Flood Alleviation Schemes	21,144	27,723	25,678	6,974	0	81,520
Clean Air Zone	33,214	3,000	0	0	0	36,214
Cycle Superhighway	7,498	500	0	0	0	7,998
District Heating Network & Energy Efficiency	3,782	1,356	75	127	0	5,341
City Centre Vehicle Access Restrictions & Electric Charge Points	950	1,037	657	0	0	2,645
UTMC Works	1,578	964	0	0	0	2,541
Leeds Integrated Station Masterplan (LISM) & HS2	558	500	500	0	0	1,558
Other smaller schemes within the objective	132	170	0	0	0	301
	165,340	104,476	47,910	7,101	0	324,827
Supporting Service Provision						
Learning Places Programme / Basic Need Grant	34,030	47,712	14,457	847	0	97,047
Social Care & Health Fund	1,715	750	750	18,263	0	21,478
Private Sector Renewal - Equity Loans	5,284	350	350	783	0	6,767
Waste Depot	3,710	0	0	0	0	3,710
Other smaller schemes within the objective	4,382	1,128	654	493	0	6,657
	49,121	49,941	16,211	20,386	0	135,659
Investing in New Technology						
Digital Information Service - Full Fibre Network	0	2,000	1,600	0	0	3,600
Other smaller schemes within the objective	2,229	1,490	20	30	0	3,769
	2,229	3,490	1,620	30	0	7,369
Supporting the Leeds Economy						
Kirkgate Market Strategy	5,439	2,890	0	0	0	8,329
T&D & THI & LOCAN	4,038	100	0	0	0	4,138
Supporting the Creative Sector & Tech Hubs	2,971	352	0	0	0	3,323
City Development Public Realm	2,382	100	0	0	0	2,482
Southbank Regeneration	907	350	0	0	0	1,257
West Yorkshire Playhouse	1,011	0	0	0	0	1,011
Temple Works	180	0	0	0	0	180
Other smaller schemes within the objective	3,882	5,789	1,558	1,062	0	12,291
	20,810	9,581	1,558	1,062	0	33,010
Central & Operational Expenditure						
PFI Lifecycle Capitalisations	9,389	8,678	11,462	11,980	0	41,509
General Contingencies	0	0	0	10,597	0	10,597
Transformational Change	2,233	2,450	1,500	2,249	0	8,432
Other smaller schemes within the objective	23	0	0	0	0	23
	11,645	11,128	12,962	24,826	0	60,560
Total Major Programmes & Other Directorate schemes	431,072	406,846	309,893	221,640	30,753	1,400,204
Annual Programmes - See Appendix A (i)	64,711	55,581	55,861	48,977	1,768	226,898
Total Annual & Major Programmes	495,783	462,427	365,754	270,616	32,522	1,627,102