

Draft Leeds Integrated Winter Plan – framework for local governance and plan to support the NHS to deliver the vaccine

Integrated national and local planning and governance are essential to ensure effective deliver of the range of crucial priorities hitting local areas, given the anticipated impact on much of the same workforce and infrastructure. Local areas have effective multi-agency arrangements at a local authority level (particularly across councils, NHS and 3rd sector), which work well with the relevant Local Resilience Forum, Integrated Care System and Combined Authority, and have democratic oversight. All the local partnership arrangements have strong national links to government departments, to deliver what is required in this most challenging winter the country may ever face, but we need to ensure that the national plans are integrated and coherent to give the best chance of successful delivery.

This proposed framework is simple with a plan on a page that can be tailored within the broad parameters to meet particular local circumstances. This builds on the Outbreak Planning approach set out in the Contain Framework, with key action areas that can be delivered by local governance arrangements. It is based on the **principles of engaging with communities to build trust and confidence; working preventatively; building on expertise, experience and shared learning; being open with data and insight so everyone can protect themselves and others; considering equality, economic, social and health-related impacts of decisions.**

Key action areas to inform local workforce, resource, infrastructure and communication plans to ensure value for money:

- 1. Preventing & managing outbreaks in care homes, education & workplaces with proactive approach** - to prevent cases becoming outbreaks, by monitoring, reporting and learning lessons, sharing guidance
- 2. Minimising & dealing with community transmission** – using shared local intelligence to enhance local partnerships, including ward members and community champions. Implementing waste water testing.
- 3. Delivering an integrated vaccination plan** – including preparing for rollout across partnerships to put the complex logistical and workforce arrangements in place, using engagement to debunk vaccination myths and encourage take-up, focussing on higher-risk groups. Minimising impact of vaccine rollout on delivery of primary care.
- 4. Delivering local testing capacity, including targeted testing at scale** – intelligence led to help find additional cases, containing the virus further, enabling aspects of the economy and education to continue and restrictions to be eased
- 5. Enhancing local contact tracing, including support to self-isolate** - to complement national offer, with local knowledge of cultures and languages, learning from others and including community services to help with welfare support, befriending, shopping and delivery of medicines.
- 6. Ensuring effective compliance and targeted enforcement** - proactive and responsive intelligence led multi-disciplinary approach with strong follow up and using all tools, including community leadership, and using publicity when appropriate as a deterrence.
- 7. Supporting those more at risk** – being sure older people prioritised for testing and vaccination including support to access where needed, clinically extremely vulnerable have advice and support through helplines and volunteer hubs, draw on research for specific cohorts (e.g. BAME, street-users) and tailor actions, and provide support for self-isolation, testing and accessing vaccinations.
- 8. Supporting businesses and organisations** – developing a place-based approach to supporting businesses and organisations, including on-street presence; developing and administering financial support schemes and supporting with guidance across sectors
- 9. Integrating data across the whole system** – with continued use of dashboards, open data and rounded evaluation
- 10. Having effective governance and strong communications and engagement** - place based multi-agency arrangements to deliver an integrated plan with links between related parts of testing, tracing, support to isolate and vaccination. Local Resilience Forums and Strategic Coordination Groups working to coordinate regional/local response, bring together all partners including. local authorities, emergency services, health, universities. Clear links to Integrated Care Systems and Combined Authorities/Local Enterprise Partnerships, all using all possible communications and engagement routes to build trust and plan ahead. Insight led proactive and integrated communication plan.

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Key events and pressures ahead		
Dec 2020	Christmas shopping	2 Dec: WY enters Tier 3
		3-9 Dec: University student travel window
		16 Dec: National review of Tiers that areas are placed in
	First wave vaccine rollout	18 Dec: Schools and colleges close for Christmas
		19 Dec: Anticipated implementation of any change to Tier
		23-27 Dec: Christmas relaxation of restrictions
		30 Dec: Review of restrictions expected
Jan 2021	NHS 'red zone' Possible Covid-19 third wave	1 Jan: End of EU exit transition period
		4 Jan: School term begins
	4 Jan- 5 Feb: Staggered return of university students	January, date tbc: review of Tiers
		15-19 Feb: Schools half term holiday
Feb 2021		
March 2021	Further vaccine rollout	31 March: End of Tier regulations
April 2021		2-16 April: Schools Easter holiday
May 2021		6 May: Local elections