Leeds Strategic Plan Theme - Culture

Theme leads: Area Management Team Theme Member Champion:

LSP Strategic Outcomes
P1 Increased part

CYPP Priorities

Increased participation in cultural opportunities through engaging with all our

Places to go, things to do
Actions

Actions	T										
Local Improvement Ref		Actio			Partnership	Resources				Performance Monitoring and Current Year Actions/Achievements	
Priorities No.	Indicator - how		2010/11	2011/12	lead			s Against		Qtr 1-2 Achievements	Qtr 3-4 Planned Actions
	we will measure						Baseline	Target	Current		Actions
Enable more people A1	NI 8 Adult	Support the delivery of				Well being				Small grant funding allocated for Yeadon Carnival 2009	
to become involved	participation in	local festivals, galas and				small grants				Staff support at Horsforth Design Statement stand in Horsforth Gala to advocate for the design statement and	
in sport and culture	sport.	carnivals				fund				answer local residents' enquiries	
by providing better	NI 1 Engagement				Horsforth Sports					Small grant funding allocated to Irish Arts Foundation to organise the Leeds Gathering 2009 - a celebration or	:
quality and wider	in the Arts.				Day, Otley					traditional Irish music, song and dance. The event will happen from 5-15 Nov 09	
ranging activities and	NI 9 Use of public				Carnival,					Otley Courthouse project underway.	
facilities.	libraries.				Horsforth Gala						
A2		Support for local libraries				Well being				Work not yet started	
		to encourage the			and Information	funding					
		enjoyment of words,			Service						
		books and stories									
A3	NI 10 Visits to	The Horsforth Cup and			Leeds Museums					Funding approved in June 09	Project to be
	museums and	Ring restoration project-			and Galleries	funding					completed by
	galleries	this project aims to move									Spring 2010.
		a gritstone pillar with									
		prehistoric markings from									
		Kirkstall Abbey to its									
		original location in									
		Horsforth. The stone will									
		be displayed next to the									
		millenium stone and will									
		remain part of the									
		museums and galleries									
		archaeology collection.									
A4	NI 8 Adult	Assist with the community			Sport and Active					Work completed	
[participation in	consultation programme			Recreation						
	sport and active	for the new, PFI funded			WNW Area						
	recreation	wellbeing centre for Holt			Management						
	recication	Park			Management						
		an									
	_1					l l		1	l		

A - Culture Page 1

Leeds Strategic Plan Theme - Enterprise and Economy

Theme leads: West North West Employment, Education and Training Partnership (WNWEET)

Theme Member Champion Cllr Cleasby

LSP Strategic Outcomes

- P1 Increased entrepreneurship and innovation through effective support to achieve the full potential of people, business and the economy
- Increased international competitiveness through marketing and investment in high quality infrastructure and physical assets, particularly in the city centre

CYPP Priorities

NEET		Child Poverty		nes for loc								
Local Improvement	Ref	Performanc	Actions		Partnership lead	Resources	Performance Monitoring and Current Year Actions/Achievements					
Priorities	No.	e Indicator - how we will measure		2010/11	2011/12			ainst PI Traget arget Current		Qtr 3-4 Planned Actions		
Delivery on improvements in Town and District centres	B1		Deliver improvements via the Town and District Centre Regeneration scheme to Otley Market Place in accordance with the approved business plan to include safer surfacing and improved street furniture to enhance the appearance of the market place.		WNW Area Management Team	Town and District Centre Regeneration funding Well being funding			Project completed in Sept 09			
	B2		Deliver improvements via the Town and District Centre Regeneration scheme to Yeadon High Street in accordance with the approved business plan to include safer surfacing and improved street furniture to enhance the appearance of the High Street.		WNW Area management Team	Town and District Centre Regeneration funding, Well being funding, Section 106			Project started in April 09			
	B3		Undertake the repair and relocation of the former Parkinson clock to the new Netherfield Road car park in Guiseley and create a new, stone plinth for the clock to be installed on.		WNW Area Management Team	Town and District Centre Regeneration funding			Project at development stage			
	B4		Oversee the redevelopment of the Netherfield Road site creating a new, 100 space, car park.		WNW Area Management Team	Local Transport Plan			Project completed in May 09			
	B5		Redevelop the former Horsforth Library into new area management offices and a new, centrally based, youth centre for Horsforth		Corporate Property Management WNW Area Management Team	Town and District Centre Regeneration funding Youth Capital Fund Wellbeing funding			Project at development stage			
	B6		Support the negotiations between Otley Town Council and Asset Management over the future investment in Otley Civic Centre		Asset Management WNW Area Management	Town and District Centre Regeneration funding			Project at development stage			
	B7		Establish an Outer North West Business and Employment Area Committee sub group to develop a work programme and establish effective links with businesses in the area including Leeds Bradford Airport		WNW Area Management				First meeting of the subgroup set for early November 09			
	B8		Develop an approach to town centre development to help sustain the improvements made in the town centres		WNW Area Management				Project not yet started			

B - Enterprise Economy

Leeds Strategic Plan Theme - Learning

Theme leads: Children Leeds West Partnership/Children Leeds North West Parthership

Theme Member Champior Cllr Bale

LSP Strategic Outcomes
P1
CYPP Priorities
Early Learning Outcomes in Deprived Areas Outcomes for Looked After Children Persistent absence Teenage Conception Places to go, things to do

Actions

Local Improvement	Ref	Performance	Actions			Partnershi	Resources	Performance Monitoring and Current Year Actions/Achievements					
THOMAS	No.	Indicator - how we will measure success		2010/11	2011/12	p lead		Progress Baseline		Current		Qtr 3-4 Planned Actions	
Develop extended services using sites across the city to improve support to children, families and communities	C1		Further develop extended services provision locally to ensure all partners are fully engaged in school and children centre cluster arrangements including the strengthening of local steering groups and new governance arrangements, the audit and coordination of services available in a school/children centre setting and workshops to identify local priorities (To be added specific activities to be included for Aireborough, Otley (inc. Pool and Bramhope) and Horsforth Extended services cluster)			Childrens Sevices Extended Services					Project underway		
Improve participation and early learning outcomes for all children			Launch of the Childrens Centre in Horsforth to be held in June as part of the Horsforth Healthy Living Week activities			Extended Services					Project completed in June 09		
	C3		Improve the engagement and involvement of children, young people and families in the design and delivery of our service improvements			Childrens Services						A theme event to be organised for ONW area	
Increase the proportion of vulnerable groups engaged in education, training or employment		year olds who are	Develop links with local businesses via the Business and Employment sub group, to connect them to relevant agencies in order to provide a range of activities that will help to motivate and engage NEET groups			WNW Area Manageme nt		8.90%	7.80%		First meeting planned for November 09.		
	C5		Develop improved working between the North West Safeguarding Board and the Corporate Parent role of elected members to improve outcomes for looked after children			Childrens Services					Work not yet started		

C - Learning Page 3

Leeds Strategic Plan Theme - Transport

Theme leads: City Development Directorate

Theme Member Champion

LSP Strategic Outcomes
P1 Increased accessibility and connectivity through investment in high quality, integrated transport influencing others and changing behaviours

CYPP Priorities

Places to go, things to do

Actions

Local Improvement Priorities	Ref		Actions			Partnership lead	Resources					tions/Achievements
	No.	how we will measure success	2009/10	2010/11	2011/12			Progress Baseline			Achievement	S Qtr 3-4 Planned Actions
Improve the quality, use and accessibility of public transport services in Leeds.	D1	passenger journeys	Support and assist with consultation and communications between Metro and local bus and rail service providers in order to increase use of and access to public transport			WNW Area Management Metro				is being c	ion underway. Th arried out through ssibility Action Pla	
	D2		Develop a Local Accessibility Action Plan and establish a steering group to oversee the development of the plan			Metro WNW Area Management City Development				Consultat	ion underway.	Results and conclusion expected
	D3	NI 175 access to servcies and facilities by public transport, walking and cycling	Develop designs for a network of core cycling routes that will improve condition for cyclists and encourage cycling as away of getting around			City Development Highways services				Project ur	nderway	
Improve the condition of the streets and transport infrastructure by carrying out a major programme of maintenance and improvements.		NI 169 (Non-principal classified roads where maintenance should be considered). NI15 Overall/general satisfaction with local area	Deliver Town and District Centre improvements for Yeadon High Street and Otley Market Place and a new car park for Guiseley to help enhance the travel arrangements for local people			WNW Area Management Development Highways	Town and District Centre regeneration funding Wellbeing funding			Project ur	nderway	
Improve road safety for all our users, especially motor cyclists, pedal cyclists and pedestrians.	D5	NI 47 (people killed or seriously injured in road traffic accidents).	Support community groups wanting to tackle spon local roads through the use of Speed Indica Devices to help reduce the number of incidents roads	itor		WNW Area Management	Wellbeing funding				or new SID at Sept Area e	

D - Transport Page 4

Leeds Strategic Plan Theme - Environment

Theme leads: Local Tasking Partnerships; Environment Action Teams & Wardens

Theme member champion

Cllr Anderson

LSP Strategic Outcomes

Reduced ecological footprint through leading the response, influencing, mitigating and adapting to environmental and climate change. Cleaner, greener and more attractive city through effective environmental management and changed behaviours

CYPP Priorities

Places to go, things to do

Actions

Local Improvement Priorities	Ref	Performance	Actions			Partnership lead	Resources	Performance Monitoring and Current Year Actions/Achievements								
	No.	Indicator - how	2009/10	2010/11	2011/12					Against F		Qtr 1-2	Achievements	Qtr 3-4 Planned		
		we will measure success						Ва	aseline	Target	Current			Actions		
Increase the amount of waste reused and recycled and reduce the amount of waste going to landfill.	E1	NI 192 % Household Waste sent for re-use, recycling and	Continue with the roll out of brown, compost bins to eligible properties, to help with the reduction of garden waste that goes to landfill			Streetscene	Core	30		33.94%		budget allocation	at present pending new			
Undertake actions to improve our resilience to current and future climate change.	E2	NI 188 (adapting to climate change)	Investigate a Carbon Reduction Grant Scheme in order to encourage and assist a variety of tree planting projects.and help reduce CO2 emissions			WNW Area Management	Well being funding	Le	evel 1	Level 2		Project not yet started		Project under development		
Address neighbourhood problem sites; improve cleanliness and access to and quality of green spaces.	E3	NI 195 Improved street and environmental cleanliness.	Enforcement via high visibility Environmental Action Days of hotspot areas for flytipping, A - Boards, litter, leaf clearing, parking etc. in targetted areas and action taken against			EAT, WNW Homes Streetscene	Well being funding	9%	6	88%		Project completed in Ap	ril 09			
	E4		Provide skips to community groups for environme clean up projects	ntal and		WNW Area Management	Well being fund	9%	%	8%			£4,000 approved at June) has been spent and £1,500			
	E5		Continuation of the environmental CAST teams in the outer wards to help improve the quality of local greenspace			WNW Area Management EAT		9%	%	8%		CAST team working in a	all wards	CAST work has been suspended due to the leaf collection		
Undertake actions to improve our resilience to current and future climate change	E6	NI 188 (adapting to climate change)	Investigate the delivery of an Energy Saving project for local schools to help increase awareness of social responsibilities and energy efficiencies			Groundwork Education Leeds WNW Area Management	Well being fund plus contributions from local	Le	evel 1	Level 2		Funding approved in Se	ptember Area Committee	Project will run until March 10		
	E7		Provide support to local environment and 'In Bloom' groups to help enhance local areas and reduce litter hotspots			WNW Area Management Parks & Countryside In	Well being fund					Funding approved in Se Bloom.	ptember 09 for Guiseley in			
	E8		Continue to support the development of Neighbourhood Improvement Plans (NIP's) for Weston Estate in Otley and an area of Horsforth. Idenitify priority issues for each area and implement a co-ordinated service delivery approach for problem areas			WNW Area Management WNW Homes Streetscene Partner agencies	Partner agencies					meet every two months developed for Horsforth and other partners. The	on Estate Steering group An action plan has been in conjunction with the pOlice NIP for Holt Park has been Il meeting held in August.	Project ongoing		
	E9		Support and co-ordinate the Operation Champion initiative and crime and grime action days			WNWArea Mgment Safer Leeds, Partner	Partner agencies					Operation Champion he in Horsforth in August 2	ld in Otley in April 2009 and 009.	Operation Champion to be held. Action Day scheduled as required.		
	E10		Support the work of the Streetscene and Environment sub group to oversee the work of the Environmental Action Team, Streetscene Services, Parks and Countryside and WNW Homes. Develop appropriate reporting procedures for the Area Committee with the aim of improving the delivery of services across the			WNW Area Management EAT Streetscene Services	Core					Sub group held bi-mont	nly			
	E11		Provide new and replacement litter bins to areas in need of them			Streetscene WNW Area Management	Well being fund					5 additional litter bins fo ordered and waiting to b				
	E12		Coordinate walkabouts for ward members with appropriate officers to highlight areas of concern			Streetscene, WNW Area Management WNW Homes						A walkabout took place	in April in all wards.	These will continue after the industrial action.		
	E13		Investigate the opportunity and examine the options available, to create a North West Leeds Country Park and Green Gateway linking key parks and greenspaces			Parks and Countryside WNW Area Management	Well being					Project proposal to be p	resented to Area Committee.			

E - Environment Page 5

Leeds Strategic Plan Theme - Health and Wellbeing

Theme leads: WNW Health & Wellbeing Partnership

Theme Member Champion

LSP Strategic Outcomes

- Reduced health inequalities through the promotion of healthy life choices and improved access to services
 Improved quality of life through maximising the potential of vulnerable people by promoting independence, dignity and respect
- Enhanced safety and support for vulnerable people through preventative and protective action to minimise risks and wellbeing

CYPP Priorities

Child Poverty Teenage conception Early Learning in Deprived Areas

Reducing need for Children in Care Places to go, things to do

Actions

Local Improvement	Ref	Performance Indicator -	Actions			Partnership	Resources			Performa	nce Monitoring and Current Year Actions/Achievem	ents
Priorities	No.	how we will measure	2009/10	2010/11	2011/12	lead		Progress	Against P	I Traget	Qtr 1-2 Achievements	Qtr 3-4 Planned
		success						Baseline	Target	Current		Actions
Reduce rate of increase in obesity and raise physical activity for all.	F1	NI 57 Children & Young People's participation in high-quality PE and sport.	Delivery of holiday sports programmes			Sports Development	Well being fund				Outdoor Recreational Activities project completed in July 09 Aireborough Summer Activities project took place during Easter and summer holidays 09	Aireborough Summer Activities project continues to December 09
	F2		Investigate and support, in partnership with local community and residents groups, opportunities for creating improved and new play areas			Parks and Countryside WNW Area Management	S 106 Well being fund				Cycle storage and Parent Shelter project completed in August 09 Green Meadow Play Canopies project completed in July 09	Ridgeside Play Area Refurbishment project under development
Embed a safeguarding culture for all.	F3	Number of children looked after (expressed as a rate per 10,000)	Improve the timing of assessments for children and young people who are in need, at risk or looked after to ensure swift and easy referral to appropriate services by ensuring all partners understand the new guidance relating to levels of need and service response to make sure there is a quick response to children, young people and families			Childrens Services					Work underway	
	F4		Increase the use of the common assessment framework to ensure the needs of children and young people are met earlier and therefore reduce the number of inapproproate referrals to social care			Childrens Services					Work underway	
Improve the assessment and care management of children, families and vulnerable adults	F5		Establish succesful integrated working practices, including the implementation of the Common Assessment framework, increasing the number of lead professionals and improving information sharing arrangements between agencies			Childrens Services		85.00%	88.00%		Work underway	
	F6		Establish a Multi-Agency Intervention Panel to coordinate intervention for those most at risk of family breakdown and exclusion			Childrens Services					Work not yet started	
Improved psychological, mental health and learning disabilities for those who need it	F7	NI 139 The extent to which older people receive the support they need to live independently at home	Explore ways, in partnership with the PCT and Adult Services, of being able to support the local Older People Networks in commissioning and delivering of their services			WNW Area Management Older People Networks (AVSED, OPAL HLAH, OAOP) Leeds PCT Adult Services	Well being fund	29.5% (Place Survey 2008)	No Place Survey		Older People Network supported through Health & Wellbeing subgroup	Ongoing development in light of commissioning process
	F8		Support the work of the Health and Well Being Sub Group to oversee the delivery of services to vulnerable and older people in the area			WNW Area Management Adult Services Leeds PCT					Subgroup meetings held every two months	

F - Health Wellbeing Page 6

Leeds Strategic Plan Theme - Thriving Places

Theme leads:Strategic Landlord, /WNW Homes, West North West Employment, Education and Training Partnership (WNWEET), Divisional Community Safety Partnership

Theme member champions Cllr Townsley

LSP Strategic Outcomes

- Improved quality of life through mixed neighbourhoods offering good housing options and better access to services and activities Reduced crime and fear of crime through prevention, detection, offender management and changed behaviours
- Increased economic activity through targeted support to reduce worklessness and poverty

CYPP Priorities

Early Learning Outcomes in depri Teenage conception

Persistent absence

NEET Reducing the need for childr Child Poverty

Outcomes for looked after childre Places to go, things to do

Actions

Local Improvement	Ref	Performance Indicator -	Actions	Partnership	Resources	Performance Monitoring and Current Year Actions/Achievements							
Priorities	No.	how we will measure	2009/10	2010/11	2011/12	lead			s Against F		Qtr 1-2 Achievements	Qtr 3-4 Planned	
		success						Baseline	Target	Current		Actions	
Reduce the number of people who are not able to adequately heat their homes		- people receiving income	All over 65's informed of the citywide Health Through Warmth scheme when invited for their flu vaccination to help reduce numbers of people who are in fuel poverty			Leeds PCT		1) 7.9% (2007/08) (SAP<35) 2) 34.59% (2007/08) (SAP>=65)	1) 5.85% 2) 8.12%				
	G2		Liaison with FuelSavers to develop an awareness campaign to help identify potential funding opportunities for eligible residents			WNW Area Management FuelSavers	Well being fund						
Reduce crime and fear of crime			Support neighbourhood Community Safety through the use of existing and additional funded Police Community Support Officers (PCSO's)			WNW Area Management West Yorkshire Police					Further funding for Horsforth PCSOs project 2009 approved in June	Horsforth PCSO's project continues	
	G4		Support CASAC in delivering a package of target hardening across the area			CASAC WNW Area Management	Well being fund				CASAC Burglary Reduction project underway. There are 168 properties target hardened during Q1-2. In total, 269 properties in ONW have been target hardened.	155 properties more to be target	
Reduce anti-social behaviour	G5		Support the Neighbourhood Policing Team in initiatives to help tackle alcohol related crime in the town centres			West Yorkshire Police WNW Area management	Well being fund				ANPR operation held with Bradford in June 2009. Funding for Off-licence Test Purchase, Capture Cars, Off-road Police Motorcycles and Speed Indicator Device projects approved at September Area Committee	Police initiatives in operation	
	G6		Support the operational costs of CCTV ca systems in Horsforth, Otley and Yeadon	amera		Leedswatch WNW Area Management	Well being fund				Support to CCTV camera systems in Otley, Yeadon and Horsforth continue	Support in CCTV operation continues	
	G7		Support the thematic sub groups of the Divisional Safety Partnership that address acquisitive crime, vehicle and burglary crime and links to DIP & DOMU (offender management unit). Identify' hospots' and focus action and campaign days.			West Yorkshire Police		Ni 1627.0 (rate per 1000 population) NI20 8.0 (rate per 1000 population)	Ni 1625.8 rate per 1000 population 4.7% reduction on baseline	1		Subgroup aims to meet every quarter. Next meeting to be held on 11 Nov 2009.	
Reduce anti-social behaviour		council dealt with anti-social	Co-ordinate the work of the multi-agency tasking team (MAT) to promote partnership working to tackle crime and anti-social behaviour			WNW Area Management					Monthly MATs meetings held. A review of the MAT meetings was undertaken by the NPT inspector and Area Community Safety Coordinator.	MATs meetings to be held montly	
	G9		Continue to support and oversee the effective working of the Designated Public Places Orders for Horsforth, Guiseley, Yeadon and Otley			West Yorkshire Police WNW Area management	Well being fund				The DPPOs continued to be enforced by the NPT		

G - Thriving Places Page 7

Leeds Strategic Plan Theme - Harmonious Communities

Theme leads: Area Management Team

Theme member champion

- LSP Strategic Outcomes
 P1 More inclusive, varied and vibrant neighbourhoods through empowering people to contribute to decision making and delivering local services
 P2 Improved community cohesion and integration through meaningful involvement and valuing equality and diversity

CYPP Priorities

Early Learning Outcomes in deprived areas Teenage conception Persistent absence

Reducing the need for children to be in care Child Poverty

Outcomes for looked after children Places to go, things to do

Actions

Local Improvement Priorities	Ref	Performance	Actions			Partnership lead	Resource				Perform	ance Monitoring and Current Year Actions/Achievements
·		Indicator - how we	2009/10	2010/11	2011/12	·		F	Progress Against PI Traget			Qtr 1-2 Achievements Qtr 3-4 Planned Actions
		will measure success							Baseline			
An increased number of local people engaged in activities to meet community needs and improve the quality of life for local residents.		people's participation in positive activities.				Youth Service WNW Area Management	Well being					Further funding to Youth Mobile approved in June Area Committee. Project continues to be deployed across the ONW and has been particularly successful engaging hard to reach groups.
An increase in the number of local people that are empowered to have a greater voice and influence over local decision making and a greater role in		NI 4 Percentage of people who feel they can influence decisions in their	Promote more active participation of children and young people in decision making			Youth Service WNW Area Management		(2	008 Place	No Place Survey		
ublic service delivery.	НЗ	locality.	Continued support and devlopment of community facilities across the area			WNW Area Management, Faith and voluntary sector	Well being					£40,000 wellbeing funding committed to improve community facilities
	H4		Continue to support and develop new and existing community forums			WNW Area Management						Regular forums held covering Guiseley & Rawdon and Yeadon. Forum held Yeadon in September and in Guiseley & Rawdon in April & July 2009. Forum to be held in Guiseley & Rawdon in Oct 2009 and Jan 2010.
	H5		Strenghten consultation with local communities through the Area Committee in major developments that have an impact across the area			WNW Area Management City Development						Public consulted on a number of major intitatives including Holt Park Wellbeing centre.
	H6		Assist communities in developing Neighbourhood Design Statements			WNW Area Mangement City Development	Well being					Work nearly completed on Horsforth Neighbourhood Design Statement. Further funding approved in September Area Committee to organise a launch event and to print the statement
	H7		Review the boundaries of conservation areas in Guiseley, Pool and Adel			City Development WNW Area Management	Well being					Projects all started by April 09. Draft proposals for Pool, Adel and Guiseley were completed in June for public consultation. Proposal for Pool conservation area officially approved in September. Proposals for Adel and Guiseley conservation area reviews to be officially approved
	H8		Develop a Police Community Forum for the area to encourage debate on local crime related issues			West Yorkshire police WNW Area Mangement	9					PACT meeting developed for all localities in ONW delivered through Neighbourhood Policing Team. Face the People Event to be organised in October. PACT meetings ongoing and to be reviewed as required.
Enable a robust and vibrant voluntary, community and faith sector to facilitate community activity and			Continue to maintain links and create a mechanism for future consultation with the Parish and Town Councils			WNW Area Management Parish and Town Councils						Work underway
directly deliver services	H10		Commission a £10K small grant fund for voluntary and community groups			WNW Area Management						6 small grant projects approved. Total funding amount: £2,800
	H11		Develop a mechanism for consultation on the Area Delivery Plan with the wider voluntary and community sector			WNW Area Management						Community Engagement strategy developed which includes setting up the Area Management website with an ADP online survey, WNW Area Citizen Panel to complete area specific questionaires and participate in focus group discussion on local issues.
	H12		Continue to support local youth organisations in the delivery and expansion of their services			WNW Area management						Yeadon Tarn Activity Centre's 2009 summer scheme took place from April - July 09.
H - Harmonious Communities	H13		Implement the Community Centre pricing policy from October 1st for all directly managed community centres within the Area Committees portfolio			WNW Area Management						The pricing policy developed and applied since 1st Oct as planned A review of the new policy to be undertaken Page 8

Glossary of Terms

Term	Description
AMT	Area Management Team
CYPP	Children and Young People
Dev	Development Department
EAT	Environmental Action Teams
WNWH	West North West Homes
LCC	Leeds City Council
P&C	Parks and Countryside
T&DC Funds	Town and District Centre Funds
Vol & Comm Groups	Voluntary and Community Groups
WBF	Well Being Fund
WYP North West Division	West Yorkshire Police