

# Revenue Budget

2023/24



Financial Management

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# Budget Book 2023/24

Full Council 22nd February 2023

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## Service budgets

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We prepare, balance and approve all budgets to the nearest £10. This document shows them to the nearest £1,000 so that they are easier to read. Any apparent arithmetical errors are due to this automatic rounding, and any budget elements smaller than £500 will appear as nil.

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## Statement of 2022/23 and 2023/24 budgets

Table 1

Service	2022/23			2023/24		
	Net managed budget £000s	Net budget managed outside service £000s	Net budget £000s	Net managed budget £000s	Net budget managed outside service £000s	Net budget £000s
<b>Adults and Health</b>						
Health Partnerships	528	174	702	572	224	796
Social Work and Social Care	229,340	3,709	233,049	250,766	4,576	255,342
Service Transformation Team	153	259	412	257	345	602
Strategic Commissioning	(53,605)	1,216	(52,389)	(76,480)	1,363	(75,117)
Resources & Strategy	4,625	1,277	5,902	4,738	(59)	4,679
Provider services	16,451	5,657	22,108	18,716	7,160	25,876
Leeds Safeguarding Adults Board	151	57	208	150	67	217
Public Health	0	532	532	0	341	341
Pensions adjustment	0	(9,864)	(9,864)	0	(12,861)	(12,861)
	<b>197,643</b>	<b>3,017</b>	<b>200,660</b>	<b>198,719</b>	<b>1,156</b>	<b>199,875</b>
<b>Children and Families</b>						
Learning	6,290	2,594	8,884	5,307	2,939	8,246
Social Care	106,699	35,281	141,980	111,185	44,138	155,323
Resources and Strategy	20,041	(4,878)	15,163	26,345	(4,683)	21,662
Pensions adjustment	0	(10,695)	(10,695)	0	(14,606)	(14,606)
	<b>133,030</b>	<b>22,302</b>	<b>155,332</b>	<b>142,837</b>	<b>27,788</b>	<b>170,625</b>
<b>City Development</b>						
Planning and Sustainable Development	1,457	1,264	2,721	1,160	1,555	2,715
Economic Development	1,956	243	2,199	1,965	467	2,432
Asset Management & Regeneration	(3,003)	4,466	1,463	(1,186)	4,331	3,145
Employment & Skills	1,697	736	2,433	1,710	873	2,583
Highways and Transportation	13,382	59,694	73,076	19,523	66,493	86,016
Arts and Heritage	11,294	2,656	13,950	10,207	5,843	16,050
Sport and Active Recreation	6,579	5,005	11,584	8,838	5,503	14,341
Resources and Strategy	1,121	263	1,384	594	293	887
Markets and City Centre	(1,116)	204	(912)	(893)	320	(573)
Pensions adjustment	0	(11,473)	(11,473)	0	(14,103)	(14,103)
	<b>33,367</b>	<b>63,058</b>	<b>96,425</b>	<b>41,918</b>	<b>71,575</b>	<b>113,493</b>
<b>Resources</b>						
Strategy and Improvement	3,757	(1,127)	2,630	3,468	(657)	2,811
Finance	7,885	140	8,025	6,217	566	6,783
Human Resources	5,272	799	6,071	5,726	1,080	6,806
Integrated Digital Services	24,903	9,581	34,484	29,878	10,914	40,792
Procurement & Commercial Services	(1,367)	252	(1,115)	919	328	1,247
Legal Services	2,896	903	3,799	3,236	1,089	4,325
Democratic Services	4,952	(3,091)	1,861	5,221	(3,819)	1,402
Leeds Building Services	(9,649)	4,724	(4,925)	(11,074)	5,485	(5,589)
Corporate Property Management	6,130	339	6,469	5,596	253	5,849
Shared Services	22,121	3,789	25,910	21,865	4,896	26,761
Commercial Services	3,365	11,764	15,129	5,629	13,920	19,549
Facilities Management	7,023	1,119	8,142	8,053	1,034	9,087
Pensions adjustment	0	(22,823)	(22,823)	0	(27,856)	(27,856)
	<b>77,288</b>	<b>6,369</b>	<b>83,657</b>	<b>84,734</b>	<b>7,233</b>	<b>91,967</b>
<b>Communities, Housing and Environment</b>						
Safer Stronger Communities	5,706	2,041	7,747	6,553	2,644	9,197
Community Hubs	15,825	3,081	18,906	14,087	4,065	18,152
Elections, Licensing and Registration	1,066	619	1,685	942	824	1,766
Welfare and Benefits	1,713	363	2,076	2,794	499	3,293
Car Parking Services	(7,332)	1,089	(6,243)	(7,967)	1,105	(6,862)
Waste Management	40,351	4,555	44,906	40,452	5,209	45,661
Climate, Energy and Greenspace	9,290	6,653	15,943	11,566	7,508	19,074
Environmental Action - City Centre	1,775	317	2,092	2,008	344	2,352
Environmental Health	1,398	300	1,698	1,390	403	1,793
Cleaner Neighbourhood Team	8,634	3,649	12,283	11,640	4,009	15,649
Supporting People Contract	6,083	34	6,117	6,892	33	6,925
Strategic Housing Partnership	1,603	4,449	6,052	1,671	2,195	3,866
Pensions adjustment	0	(15,548)	(15,548)	0	(19,735)	(19,735)
	<b>86,112</b>	<b>11,602</b>	<b>97,714</b>	<b>92,028</b>	<b>9,103</b>	<b>101,131</b>
<b>Strategic and Central Accounts</b>						
Strategic and Central accounts	(5,497)	(68,543)	(74,040)	10,122	(71,212)	(61,090)
Pensions adjustment	0	(37,805)	(37,805)	0	(45,643)	(45,643)
	<b>(5,497)</b>	<b>(106,348)</b>	<b>(111,845)</b>	<b>10,122</b>	<b>(116,855)</b>	<b>(106,733)</b>
<b>NET COST OF CITY COUNCIL SERVICES</b>	<b>521,943</b>	<b>0</b>	<b>521,943</b>	<b>570,358</b>	<b>0</b>	<b>570,358</b>
Contribution to/(from) General Fund Reserves	0	0	0	3,000	0	3,000
<b>NET REVENUE CHARGE</b>	<b>521,943</b>	<b>0</b>	<b>521,943</b>	<b>573,358</b>	<b>0</b>	<b>573,358</b>

Summary of 2023/24 budget by type of spending and income

Table 2

	General Fund excluding Schools £000	Per Band D Property £	Schools £000	HRA £000	Total Budget £000	% of total
<b>Expenditure</b>						
Employees	668,261	2,792	397,646	39,352	1,105,259	47
Premises	63,686	266	40,791	64,920	169,397	7
Supplies and services	40,849	171	68,421	137,806	247,076	10
Transport	52,027	217	1,502	304	53,833	2
Capital costs	91,601	383	29,540	30,006	151,147	6
Transfer payments	201,113	840	0	0	201,113	8
Payments to external service providers	494,046	2,064	0	71	494,117	20
	<b>1,611,583</b>	<b>6,734</b>	<b>537,900</b>	<b>272,459</b>	<b>2,421,942</b>	<b>100</b>
<b>Income</b>						
Grants	(588,007)	(2,457)	(505,897)	(21,434)	(1,115,338)	66
Rents	(16,471)	(69)	0	(234,602)	(251,073)	15
Fees, charges & other income	(277,871)	(1,161)	(32,003)	(10,895)	(320,769)	19
	<b>(882,349)</b>	<b>(3,687)</b>	<b>(537,900)</b>	<b>(266,931)</b>	<b>(1,687,180)</b>	<b>100</b>
<b>Net budget</b>	<b>729,234</b>	<b>3,047</b>	<b>0</b>	<b>5,528</b>	<b>734,762</b>	<b>100</b>
Contribution to/(from) IAS19 Pensions reserve	(134,802)	(563)	0	(5,778)	(140,580)	
Contribution to/(from) other earmarked reserves	(24,074)	(101)	0	250	(23,824)	
Contribution to/(from) General reserves	3,000	13	0	0	3,000	
	<b>(155,876)</b>	<b>(651)</b>	<b>0</b>	<b>(5,528)</b>	<b>(161,403)</b>	
<b>Net revenue charge</b>	<b>573,358</b>	<b>2,396</b>	<b>0</b>	<b>(0)</b>	<b>573,358</b>	

Notes: The number of Band D equivalent properties is

239,338

The total Individual Schools Budget (ISB) has been analysed at a subjective level in the above table. This provisional spend is based on previous expenditure and income patterns but will be subject to final determination by individual schools.



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## Adults and Health

Summary of budget by service (£000)

Budget Manager	Service	Total 2022/23	Managed by the Service			Managed Outside the Service	Total 2023/24
			Spending	Income	Net		
Chief Officer Health Partnerships	Health Partnerships	702	1,473	(901)	572	224	796
Deputy Director Social Work and Social Care Services	Social Work & Social Care Services	233,049	306,891	(56,125)	250,766	4,576	255,342
Chief Officer, Transformation and Innovation	Service Transformation Team	412	452	(195)	257	345	602
Deputy Director Integrated Commissioning	Strategic Commissioning	(52,389)	21,639	(98,119)	(76,480)	1,363	(75,117)
Chief Officer Resources & Strategy	Resources & Strategy	5,902	6,542	(1,804)	4,738	(59)	4,679
Deputy Director Social Work and Social Care Services	Provider Services	22,108	36,669	(17,953)	18,716	7,160	25,876
Deputy Director Social Work and Social Care Services	Leeds Safeguarding Adults Board	208	326	(176)	150	67	217
Director of Public Health	Public Health (Grant Funded)	532	47,774	(47,774)	0	341	341
<b>Net Cost of Service</b>		<b>210,523</b>	<b>421,766</b>	<b>(223,047)</b>	<b>198,719</b>	<b>14,016</b>	<b>212,735</b>
	Transfers to and from earmarked reserves	(9,864)	0	0	0	(12,861)	(12,861)
<b>Net Revenue Charge</b>		<b>200,659</b>	<b>421,766</b>	<b>(223,047)</b>	<b>198,719</b>	<b>1,156</b>	<b>199,875</b>

# Adults and Health

## Summary of budget by type of spending or income

	£000	Budget 2022/23	Budget 2023/24
<b>Employees</b>			
Direct Pay Costs		47,554	54,354
Agency And Temporary Staff		1,224	1,211
National Insurance Contributions		4,954	5,407
Superannuation Costs		6,936	8,038
Other Pension Costs		934	827
Other Employee Related Costs		42	36
Training And Development		319	308
		61,963	70,181
<b>Premises</b>			
Buildings Maintenance		37	27
Grounds Maintenance		18	22
Building Security		25	23
Cleaning And Workplace Refuse		78	88
Gas		183	408
Electricity		188	313
Other Utilities		99	98
Rents		44	34
NDR		334	335
Accommodation Charges		7	15
Premises Related Insurance		15	18
		1,029	1,381
<b>Supplies &amp; Services</b>			
Materials and Equipment		589	616
Stationery and Postage		43	33
Advertising		2	2
IT and telecommunications		313	737
Insurance		118	114
Professional Services and Subscriptions		211	187
Grants and Contributions		173	168
Catering Service		18	18
Waste Disposal and Landfill Tax		6	0
Corporate Initiatives & Savings Targets		(2,040)	(2,143)
Allowances		20	18
Consultancy Services		58	50
Commissioned Services		1	0
Other Hired and Contracted Services		467	467
Licences		49	78
Publication and Promotion		20	105
PFI Unitary Charges		5,036	5,150
Miscellaneous		120	121
		5,204	5,721
<b>Transport</b>			
Vehicles And Plant Related Expenditure		18	72
Travel Allowances		866	919
Fuel		3	4
Private Hire		2	2
Transport Related Insurance		17	14
		906	1,011
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		12,386	13,591

# Adults and Health

## Summary of budget by type of spending or income

£000	Budget 2022/23	Budget 2023/24
Internal Charges	12,386	13,591
Agency Payments		
Services provided by other organisations	530	480
Services provided by Voluntary Sector	27,283	28,490
Carers Fees and Allowances	600	540
Services provided by Health Authorities	2,036	2,311
Public Health Commissioned Services	24,008	22,319
Contributions to Partnerships	106,539	118,433
Fees to Carers	304	154
Day Care	154	154
Home Care	42,936	47,869
Sheltered Accommodation	8,336	9,068
Residential and Nursing Placements	82,391	91,003
	295,118	320,821
Transfer Payments		
Direct Payments	11,395	13,488
	11,395	13,488
Appropriations		
Transfers to/from Earmarked Reserves	(7,082)	(4,428)
	(7,082)	(4,428)
Managed Expenditure	380,919	421,766
Internal Income		
Income from other Directorates	(3,516)	(3,603)
Recharge Income from Capital	(1,031)	(1,032)
Charges to / from HRA	(699)	(303)
	(5,245)	(4,938)
Income - Grants		
Government Grants	(47,237)	(48,535)
Grants - DLUHC	(47,252)	(74,220)
	(94,489)	(122,755)
Income - Sales		
Sale of Goods and Services	(30)	(30)
	(30)	(30)
Income - Charges		
Fees and charges	(262)	(265)
Contributions	(82,322)	(94,125)
Other income	(766)	(773)
Rents	(161)	(161)
	(83,512)	(95,324)
Managed Income	(183,276)	(223,047)
<b>Net Managed Budget</b>	<b>197,643</b>	<b>198,719</b>
Accounting Adjustments		
IAS 19 Pensions Costs	9,864	12,861
Transfers to/from Statutory Reserves	(9,864)	(12,861)
Capital Charges	3,111	2,891
	3,111	2,891

# Adults and Health

Summary of budget by type of spending or income

	£000	Budget 2022/23	Budget 2023/24
Central Recharges			
Corporate & Democratic Core Income		(94)	(1,735)
		(94)	(1,735)
Managed Outside the Service		3,016	1,156
<b>Net Cost of Service</b>		<b>200,659</b>	<b>199,875</b>

# Adults and Health

Budget Manager : Chief Officer Health Partnerships

Health Partnerships	£000	Budget 2022/23	Budget 2023/24
Employees			
Direct Pay Costs		889	951
National Insurance Contributions		108	111
Superannuation Costs		134	141
Other Pension Costs		30	12
		1,161	1,215
Supplies & Services			
Materials and Equipment		1	1
Stationery and Postage		1	1
IT and telecommunications		2	1
Professional Services and Subscriptions		2	2
Other Hired and Contracted Services		80	81
Publication and Promotion		2	2
		88	88
Transport			
Travel Allowances		4	4
		4	4
Agency Payments			
Services provided by other organisations		102	102
Contributions to Partnerships		74	64
		176	166
<b>Managed Expenditure</b>		<b>1,429</b>	<b>1,473</b>
Internal Income			
Income from other Directorates		(200)	(200)
		(200)	(200)
Income - Charges			
Fees and charges		(17)	(17)
Contributions		(685)	(684)
		(702)	(701)
<b>Managed Income</b>		<b>(901)</b>	<b>(901)</b>
<b>Net Managed Budget</b>		<b>528</b>	<b>572</b>
Accounting Adjustments			
IAS 19 Pensions Costs		174	224
		174	224
Managed Outside the Service		174	224
<b>Net Cost of Service</b>		<b>702</b>	<b>796</b>

# Adults and Health

Budget Manager : Deputy Director Social Work and Social Care Services

Social Work & Social Care Services			
	£000	Budget 2022/23	Budget 2023/24
<b>Employees</b>			
Direct Pay Costs		14,534	16,396
Agency And Temporary Staff		522	522
National Insurance Contributions		1,647	1,743
Superannuation Costs		2,240	2,534
Other Pension Costs		184	160
Other Employee Related Costs		1	0
Training And Development		5	4
		19,134	21,359
<b>Premises</b>			
Grounds Maintenance		5	7
Building Security		4	5
Cleaning And Workplace Refuse		5	1
Gas		26	62
Electricity		41	72
Other Utilities		37	37
Rents		44	34
NNDR		38	8
		200	226
<b>Supplies &amp; Services</b>			
Materials and Equipment		31	13
Stationery and Postage		12	0
IT and telecommunications		23	12
Professional Services and Subscriptions		18	1
Allowances		1	0
Other Hired and Contracted Services		156	133
Licences		1	0
PFI Unitary Charges		3,266	3,380
		3,507	3,539
<b>Transport</b>			
Vehicles And Plant Related Expenditure		5	5
Travel Allowances		386	455
Private Hire		2	2
		393	462
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		5,680	6,381
		5,680	6,381
<b>Agency Payments</b>			
Services provided by Voluntary Sector		1,116	1,116
Carers Fees and Allowances		600	540
Services provided by Health Authorities		147	81
Contributions to Partnerships		103,828	115,632
Day Care		154	154
Home Care		40,514	46,555
Sheltered Accommodation		8,336	9,068
Residential and Nursing Placements		80,146	88,924
		234,841	262,070
<b>Transfer Payments</b>			
Direct Payments		11,395	13,488
		11,395	13,488

## Adults and Health

Budget Manager : Deputy Director Social Work and Social Care Services

Social Work & Social Care Services	£000	Budget 2022/23	Budget 2023/24
Appropriations			
Transfers to/from Earmarked Reserves		(571)	(634)
		(571)	(634)
Managed Expenditure		274,578	306,891
Internal Income			
Income from other Directorates		(309)	(297)
		(309)	(297)
Income - Grants			
Government Grants		(658)	(668)
Grants - DLUHC		(3,040)	(3,050)
		(3,698)	(3,718)
Income - Charges			
Fees and charges		(104)	(57)
Contributions		(40,533)	(51,452)
Other income		(437)	(444)
Rents		(157)	(157)
		(41,231)	(52,110)
Managed Income		(45,238)	(56,125)
<b>Net Managed Budget</b>		<b>229,340</b>	<b>250,766</b>
Accounting Adjustments			
IAS 19 Pensions Costs		3,211	4,085
Capital Charges		498	491
		3,708	4,576
Managed Outside the Service		3,708	4,576
<b>Net Cost of Service</b>		<b>233,049</b>	<b>255,342</b>

# Adults and Health

Budget Manager : Chief Officer, Transformation and Innovation

Service Transformation Team			
	£000	Budget 2022/23	Budget 2023/24
Employees			
Direct Pay Costs		1,380	1,454
National Insurance Contributions		162	169
Superannuation Costs		207	240
Other Pension Costs		57	57
		1,806	1,920
Supplies & Services			
Stationery and Postage		1	0
Professional Services and Subscriptions		1	0
Corporate Initiatives & Savings Targets		(1,800)	(1,800)
Consultancy Services		5	0
Commissioned Services		1	0
Other Hired and Contracted Services		2	2
		(1,790)	(1,798)
Transport			
Travel Allowances		3	1
		3	1
Agency Payments			
Services provided by Voluntary Sector		382	382
		382	382
Appropriations			
Transfers to/from Earmarked Reserves		(53)	(53)
		(53)	(53)
Managed Expenditure		348	452
Internal Income			
Income from other Directorates		(195)	(195)
		(195)	(195)
Managed Income		(195)	(195)
<b>Net Managed Budget</b>		<b>153</b>	<b>257</b>
Accounting Adjustments			
IAS 19 Pensions Costs		259	345
		259	345
Managed Outside the Service		259	345
<b>Net Cost of Service</b>		<b>412</b>	<b>602</b>



# Adults and Health

Budget Manager : Deputy Director Integrated Commissioning

Strategic Commissioning	£000	Budget 2022/23	Budget 2023/24
Employees			
Direct Pay Costs		3,101	3,848
National Insurance Contributions		362	431
Superannuation Costs		485	613
Other Pension Costs		54	53
		4,001	4,945
Premises			
NNDR		0	1
		0	1
Supplies & Services			
Stationery and Postage		2	2
IT and telecommunications		13	0
Professional Services and Subscriptions		2	1
Grants and Contributions		172	167
Waste Disposal and Landfill Tax		6	0
Other Hired and Contracted Services		66	11
		261	181
Transport			
Travel Allowances		1	0
		1	0
Internal Charges			
Managed Recharges Frm Other Directorates		784	762
		784	762
Agency Payments			
Services provided by other organisations		378	378
Services provided by Voluntary Sector		12,859	12,624
Services provided by Health Authorities		113	0
Contributions to Partnerships		2,637	2,737
Home Care		2,422	1,314
Residential and Nursing Placements		2,245	2,079
		20,654	19,132
Appropriations			
Transfers to/from Earmarked Reserves		(5,417)	(3,382)
		(5,417)	(3,382)
Managed Expenditure		20,284	21,639
Internal Income			
Income from other Directorates		(2,544)	(2,644)
Charges to / from HRA		(272)	(303)
		(2,816)	(2,947)
Income - Grants			
Government Grants		(741)	(741)
Grants - DLUHC		(42,642)	(69,524)
		(43,383)	(70,265)
Income - Charges			
Contributions		(27,654)	(24,871)
Other income		(36)	(36)
		(27,690)	(24,907)
Managed Income		(73,889)	(98,119)

# Adults and Health

Budget Manager : Deputy Director Integrated Commissioning

Strategic Commissioning			
	£000	Budget 2022/23	Budget 2023/24
<b>Net Managed Budget</b>		<b>(53,605)</b>	<b>(76,480)</b>
Accounting Adjustments			
IAS 19 Pensions Costs		684	974
Capital Charges		532	389
		1,216	1,363
Managed Outside the Service		1,216	1,363
<b>Net Cost of Service</b>		<b>(52,389)</b>	<b>(75,117)</b>

# Adults and Health

Budget Manager : Chief Officer Resources & Strategy

Resources & Strategy			
	£000	Budget 2022/23	Budget 2023/24
<b>Employees</b>			
Direct Pay Costs		3,901	4,305
Agency And Temporary Staff		309	297
National Insurance Contributions		417	443
Superannuation Costs		528	597
Other Pension Costs		160	143
Other Employee Related Costs		35	30
Training And Development		288	278
		<b>5,638</b>	<b>6,093</b>
<b>Premises</b>			
Cleaning And Workplace Refuse		1	0
Premises Related Insurance		15	18
		<b>16</b>	<b>18</b>
<b>Supplies &amp; Services</b>			
Materials and Equipment		10	5
Stationery and Postage		15	16
Advertising		1	1
IT and telecommunications		122	158
Insurance		113	108
Professional Services and Subscriptions		135	131
Corporate Initiatives & Savings Targets		(240)	(343)
Consultancy Services		53	50
Other Hired and Contracted Services		137	196
Publication and Promotion		16	16
		<b>362</b>	<b>338</b>
<b>Transport</b>			
Travel Allowances		13	13
Transport Related Insurance		17	14
		<b>30</b>	<b>27</b>
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		71	66
		<b>71</b>	<b>66</b>
<b>Agency Payments</b>			
Services provided by other organisations		50	0
		<b>50</b>	<b>0</b>
<b>Managed Expenditure</b>		<b>6,166</b>	<b>6,542</b>
<b>Internal Income</b>			
Income from other Directorates		(64)	(64)
Recharge Income from Capital		(631)	(632)
		<b>(695)</b>	<b>(696)</b>
<b>Income - Grants</b>			
Grants - DLUHC		0	(76)
		<b>0</b>	<b>(76)</b>
<b>Income - Sales</b>			
Sale of Goods and Services		(30)	(30)
		<b>(30)</b>	<b>(30)</b>
<b>Income - Charges</b>			
Fees and charges		(123)	(173)
Contributions		(448)	(584)

# Adults and Health

Budget Manager : Chief Officer Resources & Strategy

Resources & Strategy			
	£000	Budget 2022/23	Budget 2023/24
Income - Charges			
Other income		(245)	(245)
		(816)	(1,002)
Managed Income		(1,541)	(1,804)
<b>Net Managed Budget</b>		<b>4,626</b>	<b>4,738</b>
Accounting Adjustments			
IAS 19 Pensions Costs		633	857
Capital Charges		728	344
		1,361	1,201
Central Recharges			
Corporate & Democratic Core Income		(84)	(1,260)
		(84)	(1,260)
Managed Outside the Service		1,276	(59)
<b>Net Cost of Service</b>		<b>5,902</b>	<b>4,679</b>

# Adults and Health

Budget Manager : Deputy Director Social Work and Social Care Services

Provider Services	£000	Budget 2022/23	Budget 2023/24
<b>Employees</b>			
Direct Pay Costs		19,854	22,978
Agency And Temporary Staff		393	392
National Insurance Contributions		1,801	2,027
Superannuation Costs		2,968	3,405
Other Pension Costs		167	167
Other Employee Related Costs		4	4
Training And Development		3	1
		<b>25,190</b>	<b>28,974</b>
<b>Premises</b>			
Buildings Maintenance		37	27
Grounds Maintenance		14	15
Building Security		20	18
Cleaning And Workplace Refuse		72	87
Gas		158	346
Electricity		146	241
Other Utilities		62	61
NNDR		296	326
Accommodation Charges		2	0
		<b>807</b>	<b>1,121</b>
<b>Supplies &amp; Services</b>			
Materials and Equipment		501	552
Stationery and Postage		12	14
Advertising		1	1
IT and telecommunications		119	516
Catering Service		18	18
Allowances		19	18
Other Hired and Contracted Services		6	25
Licences		48	78
Publication and Promotion		2	57
PFI Unitary Charges		1,770	1,770
Miscellaneous		120	121
		<b>2,617</b>	<b>3,170</b>
<b>Transport</b>			
Vehicles And Plant Related Expenditure		13	67
Travel Allowances		457	443
Fuel		3	4
		<b>473</b>	<b>514</b>
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		404	506
		<b>404</b>	<b>506</b>
<b>Agency Payments</b>			
Services provided by Health Authorities		1,776	2,230
Fees to Carers		304	154
		<b>2,080</b>	<b>2,384</b>
<b>Managed Expenditure</b>		<b>31,572</b>	<b>36,669</b>
<b>Internal Income</b>			
Recharge Income from Capital	17	(400)	(400)
Charges to / from HRA		(427)	0

# Adults and Health

Budget Manager : Deputy Director Social Work and Social Care Services

Provider Services	£000	Budget 2022/23	Budget 2023/24
Internal Income		(827)	(400)
Income - Grants			
Grants - DLUHC		(1,570)	(1,570)
		(1,570)	(1,570)
Income - Charges			
Fees and charges		(19)	(18)
Contributions		(12,653)	(15,913)
Other income		(48)	(48)
Rents		(4)	(4)
		(12,724)	(15,983)
Managed Income		(15,121)	(17,953)
<b>Net Managed Budget</b>		<b>16,451</b>	<b>18,716</b>
Accounting Adjustments			
IAS 19 Pensions Costs		4,348	5,537
Capital Charges		1,309	1,623
		5,657	7,160
Managed Outside the Service		5,657	7,160
<b>Net Cost of Service</b>		<b>22,108</b>	<b>25,876</b>

## Adults and Health

Budget Manager : Deputy Director Social Work and Social Care Services

Leeds Safeguarding Adults Board			
	£000	Budget 2022/23	Budget 2023/24
Employees			
Direct Pay Costs		238	254
National Insurance Contributions		28	28
Superannuation Costs		38	40
		304	322
Supplies & Services			
Professional Services and Subscriptions		30	12
Other Hired and Contracted Services		9	9
		39	21
Appropriations			
Transfers to/from Earmarked Reserves		(17)	(17)
		(17)	(17)
<b>Managed Expenditure</b>		<b>327</b>	<b>326</b>
Income - Charges			
Contributions		(176)	(176)
		(176)	(176)
<b>Managed Income</b>		<b>(176)</b>	<b>(176)</b>
<b>Net Managed Budget</b>		<b>151</b>	<b>150</b>
Accounting Adjustments			
IAS 19 Pensions Costs		57	67
		57	67
<b>Managed Outside the Service</b>		<b>57</b>	<b>67</b>
<b>Net Cost of Service</b>		<b>208</b>	<b>217</b>

# Adults and Health

Budget Manager : Director of Public Health

Public Health (Grant Funded)	£000	Budget 2022/23	Budget 2023/24
Employees			
Direct Pay Costs		3,657	4,168
National Insurance Contributions		428	455
Superannuation Costs		336	468
Other Pension Costs		282	235
Other Employee Related Costs		2	2
Training And Development		23	25
		4,729	5,353
Premises			
Accommodation Charges		5	15
		5	15
Supplies & Services			
Materials and Equipment		46	45
IT and telecommunications		35	50
Insurance		5	6
Professional Services and Subscriptions		23	40
Grants and Contributions		1	1
Other Hired and Contracted Services		11	10
Publication and Promotion		0	30
		120	182
Transport			
Travel Allowances		3	3
		3	3
Internal Charges			
Managed Recharges Frm Other Directorates		5,447	5,876
		5,447	5,876
Agency Payments			
Services provided by Voluntary Sector		12,927	14,368
Public Health Commissioned Services		24,008	22,319
		36,935	36,687
Appropriations			
Transfers to/from Earmarked Reserves		(1,024)	(342)
		(1,024)	(342)
<b>Managed Expenditure</b>		<b>46,215</b>	<b>47,774</b>
Internal Income			
Income from other Directorates		(204)	(203)
		(204)	(203)
Income - Grants			
Government Grants		(45,838)	(47,126)
		(45,838)	(47,126)
Income - Charges			
Contributions		(173)	(445)
		(173)	(445)
<b>Managed Income</b>		<b>(46,215)</b>	<b>(47,774)</b>
<b>Net Managed Budget</b>		<b>0</b>	<b>0</b>



# Adults and Health

Budget Manager : Director of Public Health

Public Health (Grant Funded)			
	£000	Budget 2022/23	Budget 2023/24
Accounting Adjustments			
IAS 19 Pensions Costs		498	772
Capital Charges		44	44
		542	816
Central Recharges			
Corporate & Democratic Core Income		(10)	(475)
		(10)	(475)
Managed Outside the Service		532	341
<b>Net Cost of Service</b>		<b>532</b>	<b>341</b>

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# **Children and Families**

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## Children and Families

Summary of budget by service (£000)

Budget Manager	Service	Total 2022/23	Managed by the Service			Managed Outside the Service	Total 2023/24
			Spending	Income	Net		
Deputy Director Learning	Learning	8,884	43,523	(38,216)	5,307	2,939	8,246
Director Children & Families	Social Care	141,980	209,138	(97,953)	111,185	44,138	155,323
Chief Officer Resources and Strategy	Resources & Strategy	15,163	94,622	(68,277)	26,345	(4,683)	21,662
Net Cost of Service		166,028	347,283	(204,446)	142,837	42,394	185,231
	Transfers to and from earmarked reserves	(10,695)	0	0	0	(14,606)	(14,606)
Net Revenue Charge		155,333	347,283	(204,446)	142,837	27,788	170,625

# Children and Families

## Summary of budget by type of spending or income

	£000	Budget 2022/23	Budget 2023/24
<b>Employees</b>			
Direct Pay Costs		75,783	80,920
Agency And Temporary Staff		601	644
National Insurance Contributions		8,037	8,476
Superannuation Costs		12,517	13,808
Other Pension Costs		6,633	6,668
Other Employee Related Costs		359	131
Training And Development		541	544
		104,470	111,191
<b>Premises</b>			
Buildings Maintenance		91	91
Grounds Maintenance		22	25
Building Security		56	61
Cleaning And Workplace Refuse		120	187
Gas		410	897
Electricity		1,591	2,618
Other Utilities		104	107
Rents		146	148
NDR		742	599
Accommodation Charges		40	4
Premises Related Insurance		21	25
		3,342	4,762
<b>Supplies &amp; Services</b>			
Materials and Equipment		1,361	1,344
Stationery and Postage		95	104
Advertising		117	114
IT and telecommunications		785	131
Insurance		1,500	1,300
Professional Services and Subscriptions		665	733
Grants and Contributions		452	334
Catering Service		898	899
Allowances		225	220
Consultancy Services		120	115
Security Services		95	95
Commissioned Services		40	(460)
Other Hired and Contracted Services		1,503	1,142
Licences		896	1,016
Publication and Promotion		57	55
PFI Unitary Charges		55,749	58,752
Miscellaneous		0	0
		64,559	65,894
<b>Transport</b>			
Vehicles And Plant Related Expenditure		121	126
Travel Allowances		1,814	1,815
Fuel		31	40
Private Hire		8,778	9,788
Transport Related Insurance		14	42
		10,758	11,811
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates	26	23,677	26,931
Charges To/From HRA		47	47

# Children and Families

## Summary of budget by type of spending or income

£000	Budget 2022/23	Budget 2023/24
Internal Charges		
Distributed Grants	5,433	8,956
	29,158	35,934
Agency Payments		
Services provided by other organisations	29,850	29,752
Services provided by Voluntary Sector	8,947	10,893
General External Residential Placements	19,287	16,130
Independent Fostering Agencies	8,451	5,883
Carers Fees and Allowances	26,303	29,688
Public Health Commissioned Services	136	136
Supported Living	5,992	7,017
Former joint committee residual costs	2,702	2,814
WY Combined Authority	80	80
Contributions to Partnerships	245	370
Day Care	33	33
Special Educational Needs Placements	9,040	12,000
	111,067	114,796
Transfer Payments		
School Budget Share	500	1,000
Young People's Allowances	1,950	2,181
Direct Payments	1,175	1,016
	3,625	4,197
Appropriations		
Transfers to/from Earmarked Reserves	(1,587)	(1,302)
	(1,587)	(1,302)
Managed Expenditure	325,390	347,283
Internal Income		
Income from other Directorates	(24,539)	(26,967)
Recharge Income from Capital	(98)	(331)
Charges to / from HRA	(1,325)	0
Redistribution of grants income	(6,133)	(8,893)
	(32,096)	(36,191)
Income - Grants		
Government Grants	(83,139)	(89,395)
Grants - DLUHC	(46,031)	(47,977)
	(129,170)	(137,372)
Income - Sales		
Sale of Goods and Services	(275)	(275)
	(275)	(275)
Income - Charges		
Fees and charges	(20,666)	(22,141)
Contributions	(8,522)	(6,639)
Other income	(1,255)	(1,667)
Rents	(375)	(159)
	(30,818)	(30,606)
Income - Other		
Interest and Dividends	(2)	(2)
	(2)	(2)
Managed Income	(192,360)	(204,446)

## Children and Families

### Summary of budget by type of spending or income

£000	Budget 2022/23	Budget 2023/24
<b>Net Managed Budget</b>	<b>133,030</b>	<b>142,837</b>
Accounting Adjustments		
IAS 19 Pensions Costs	10,695	14,606
Transfers to/from Statutory Reserves	(10,695)	(14,606)
Capital Charges	22,603	28,038
	22,603	28,038
Central Recharges		
Corporate & Democratic Core Income	(300)	(250)
	(300)	(250)
Managed Outside the Service	22,303	27,788
<b>Net Cost of Service</b>	<b>155,333</b>	<b>170,625</b>



# Children and Families

Budget Manager : Deputy Director Learning

Learning	£000	Budget 2022/23	Budget 2023/24
<b>Employees</b>			
Direct Pay Costs		14,167	13,950
National Insurance Contributions		1,590	1,538
Superannuation Costs		3,013	3,083
Other Pension Costs		147	138
Other Employee Related Costs		17	11
Training And Development		38	36
		18,972	18,756
<b>Premises</b>			
Cleaning And Workplace Refuse		0	0
Gas		0	0
Electricity		0	1
Rents		35	35
NDR		9	8
Premises Related Insurance		15	18
		59	62
<b>Supplies &amp; Services</b>			
Materials and Equipment		135	132
Stationery and Postage		2	2
IT and telecommunications		34	12
Insurance		33	35
Professional Services and Subscriptions		209	162
Grants and Contributions		441	323
Allowances		1	1
Other Hired and Contracted Services		519	567
Licences		621	757
Publication and Promotion		3	0
		1,998	1,991
<b>Transport</b>			
Vehicles And Plant Related Expenditure		2	2
Travel Allowances		189	188
Fuel		21	26
Transport Related Insurance		0	0
		212	216
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		9,821	10,105
		9,821	10,105
<b>Agency Payments</b>			
Services provided by other organisations		257	209
Services provided by Voluntary Sector		222	221
Special Educational Needs Placements		9,040	12,000
		9,519	12,430
<b>Transfer Payments</b>			
Young People's Allowances		1	1
		1	1
<b>Appropriations</b>			
Transfers to/from Earmarked Reserves		(38)	(38)
		(38)	(38)
<b>Managed Expenditure</b>		40,543	43,523

# Children and Families

Budget Manager : Deputy Director Learning

Learning			
	£000	Budget 2022/23	Budget 2023/24
Internal Income			
Income from other Directorates		(3,403)	(3,641)
Redistribution of grants income		(1,197)	(1,197)
		(4,600)	(4,838)
Income - Grants			
Government Grants		(26,460)	(30,120)
		(26,460)	(30,120)
Income - Charges			
Fees and charges		(1,998)	(2,061)
Contributions		(1,175)	(1,177)
Other income		(20)	(20)
		(3,193)	(3,258)
Managed Income		(34,253)	(38,216)
<b>Net Managed Budget</b>		<b>6,290</b>	<b>5,307</b>
Accounting Adjustments			
IAS 19 Pensions Costs		2,594	2,939
		2,594	2,939
Managed Outside the Service		2,594	2,939
<b>Net Cost of Service</b>		<b>8,884</b>	<b>8,246</b>

# Children and Families

Budget Manager : Director Children & Families

Social Care	£000	Budget 2022/23	Budget 2023/24
<b>Employees</b>			
Direct Pay Costs		57,670	62,256
Agency And Temporary Staff		601	644
National Insurance Contributions		6,042	6,478
Superannuation Costs		8,948	10,058
Other Pension Costs		703	618
Other Employee Related Costs		339	118
Training And Development		495	503
		74,798	80,675
<b>Premises</b>			
Buildings Maintenance		89	89
Grounds Maintenance		15	18
Building Security		55	60
Cleaning And Workplace Refuse		120	187
Gas		186	409
Electricity		376	626
Other Utilities		104	107
Rents		111	113
NNDR		733	591
Accommodation Charges		40	4
Premises Related Insurance		6	7
		1,836	2,211
<b>Supplies &amp; Services</b>			
Materials and Equipment		853	841
Stationery and Postage		66	65
Advertising		102	102
IT and telecommunications		695	103
Insurance		1,461	1,259
Professional Services and Subscriptions		328	425
Grants and Contributions		11	11
Catering Service		898	899
Allowances		223	219
Consultancy Services		83	78
Security Services		95	95
Commissioned Services		40	(460)
Other Hired and Contracted Services		872	463
Licences		244	243
Publication and Promotion		54	55
PFI Unitary Charges		551	551
Miscellaneous		0	0
		6,576	4,949
<b>Transport</b>			
Vehicles And Plant Related Expenditure		119	124
Travel Allowances		1,594	1,601
Fuel		10	14
Private Hire		4	5
Transport Related Insurance		14	42
		1,741	1,786
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		5,640	5,345

# Children and Families

Budget Manager : Director Children & Families

Social Care	£000	Budget 2022/23	Budget 2023/24
Internal Charges			
Distributed Grants		5,433	8,956
		11,074	14,301
Agency Payments			
Services provided by other organisations		29,593	29,543
Services provided by Voluntary Sector		8,725	10,672
General External Residential Placements		19,287	16,130
Independent Fostering Agencies		8,451	5,883
Carers Fees and Allowances		26,303	29,688
Supported Living		5,992	7,017
Former joint committee residual costs		2,702	2,814
WY Combined Authority		80	80
Contributions to Partnerships		220	370
Day Care		33	33
		101,387	102,230
Transfer Payments			
Young People's Allowances		1,949	2,180
Direct Payments		1,175	1,016
		3,124	3,196
Appropriations			
Transfers to/from Earmarked Reserves		(238)	(210)
		(238)	(210)
Managed Expenditure		200,297	209,138
Internal Income			
Income from other Directorates		(5,158)	(4,688)
Recharge Income from Capital		0	(263)
Charges to / from HRA		(1,325)	0
Redistribution of grants income		(4,219)	(6,979)
		(10,701)	(11,930)
Income - Grants			
Government Grants		(50,569)	(53,206)
Grants - DLUHC		(14,912)	(16,857)
		(65,481)	(70,063)
Income - Charges			
Fees and charges		(9,555)	(9,479)
Contributions		(6,821)	(4,909)
Other income		(689)	(1,436)
Rents		(352)	(136)
		(17,417)	(15,960)
Managed Income		(93,599)	(97,953)
<b>Net Managed Budget</b>		<b>106,699</b>	<b>111,185</b>
Accounting Adjustments			
IAS 19 Pensions Costs		12,679	16,100
Capital Charges		22,603	28,038
		35,282	44,138
Managed Outside the Service		35,282	44,138

# Children and Families

Budget Manager : Director Children & Families

Social Care			
	£000	Budget 2022/23	Budget 2023/24
<b>Net Cost of Service</b>		<b>141,980</b>	<b>155,323</b>

# Children and Families

Budget Manager : Chief Officer Resources and Strategy

Resources & Strategy	£000	Budget 2022/23	Budget 2023/24
<b>Employees</b>			
Direct Pay Costs		3,946	4,714
National Insurance Contributions		405	460
Superannuation Costs		556	667
Other Pension Costs		5,782	5,912
Other Employee Related Costs		3	2
Training And Development		8	5
		10,700	11,760
<b>Premises</b>			
Buildings Maintenance		2	2
Grounds Maintenance		7	7
Building Security		1	1
Gas		223	488
Electricity		1,214	1,991
		1,447	2,489
<b>Supplies &amp; Services</b>			
Materials and Equipment		373	371
Stationery and Postage		28	37
Advertising		14	12
IT and telecommunications		55	16
Insurance		6	6
Professional Services and Subscriptions		128	146
Allowances		2	0
Consultancy Services		37	37
Other Hired and Contracted Services		112	112
Licences		31	16
PFI Unitary Charges		55,198	58,201
		55,985	58,954
<b>Transport</b>			
Travel Allowances		31	26
Private Hire		8,774	9,783
		8,805	9,809
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		8,217	11,481
Charges To/From HRA		47	47
		8,264	11,528
<b>Agency Payments</b>			
Public Health Commissioned Services		136	136
Contributions to Partnerships		25	0
		161	136
<b>Transfer Payments</b>			
School Budget Share		500	1,000
		500	1,000
<b>Appropriations</b>			
Transfers to/from Earmarked Reserves		(1,311)	(1,054)
		(1,311)	(1,054)
<b>Managed Expenditure</b>		84,550	94,622
<b>Internal Income</b>	34		
Income from other Directorates		(15,979)	(18,638)

# Children and Families

Budget Manager : Chief Officer Resources and Strategy

Resources & Strategy	£000	Budget 2022/23	Budget 2023/24
Internal Income			
Recharge Income from Capital		(98)	(68)
Redistribution of grants income		(717)	(717)
		(16,794)	(19,423)
Income - Grants			
Government Grants		(6,110)	(6,069)
Grants - DLUHC		(31,119)	(31,120)
		(37,229)	(37,189)
Income - Sales			
Sale of Goods and Services		(275)	(275)
		(275)	(275)
Income - Charges			
Fees and charges		(9,113)	(10,601)
Contributions		(526)	(553)
Other income		(547)	(211)
Rents		(23)	(23)
		(10,208)	(11,388)
Income - Other			
Interest and Dividends		(2)	(2)
		(2)	(2)
Managed Income		(64,509)	(68,277)
<b>Net Managed Budget</b>		<b>20,041</b>	<b>26,345</b>
Accounting Adjustments			
IAS 19 Pensions Costs		(4,579)	(4,434)
		(4,579)	(4,434)
Central Recharges			
Corporate & Democratic Core Income		(300)	(250)
		(300)	(250)
Managed Outside the Service		(4,878)	(4,683)
<b>Net Cost of Service</b>		<b>15,163</b>	<b>21,662</b>

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**City Development**

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## City Development

Summary of budget by service (£000)

Budget Manager	Service	Total 2022/23	Managed by the Service			Managed Outside the Service	Total 2023/24
			Spending	Income	Net		
Chief Planning Officer	Planning And Sustainable Development	2,721	9,757	(8,597)	1,160	1,555	2,715
Chief Officer Culture & Economy	Economic Development	2,199	3,506	(1,541)	1,965	467	2,432
Chief Officer for Asset Management & Regeneration	Asset Management & Regeneration	1,463	17,005	(18,191)	(1,186)	4,331	3,145
Chief Officer Culture & Economy	Employment and Skills	2,433	8,811	(7,101)	1,710	873	2,583
Chief Officer Highways & Transportation	Highways And Transportation	73,076	75,201	(55,678)	19,523	66,493	86,016
Chief Officer Culture & Economy	Arts And Heritage	13,950	18,771	(8,564)	10,207	5,843	16,050
Chief Officer Operations & Active Leeds	Sport And Active Recreation	11,584	31,168	(22,330)	8,838	5,503	14,341
Chief Officer Operations & Active Leeds	Resources and Strategy	1,384	844	(250)	594	293	887
Chief Officer Operations & Active Leeds	Markets and City Centre	(912)	3,600	(4,493)	(893)	320	(573)
Net Cost of Service		107,899	168,663	(126,745)	41,918	85,678	127,596
	Transfers to and from earmarked reserves	(11,473)	0	0	0	(14,103)	(14,103)
Net Revenue Charge		96,426	168,663	(126,745)	41,918	71,575	113,493

# City Development

## Summary of budget by type of spending or income

	£000	Budget 2022/23	Budget 2023/24
<b>Employees</b>			
Direct Pay Costs		53,719	58,498
Agency And Temporary Staff		80	80
National Insurance Contributions		5,530	5,770
Superannuation Costs		8,225	8,967
Other Pension Costs		994	994
Other Employee Related Costs		63	78
Training And Development		223	211
		68,833	74,598
<b>Premises</b>			
Buildings Maintenance		1,251	1,264
Grounds Maintenance		251	258
Building Security		580	602
Cleaning And Workplace Refuse		698	684
Gas		1,214	2,081
Electricity		7,472	12,354
Other Utilities		362	375
Rents		2,701	2,839
NDR		3,255	1,459
Highways Maintenance		7,430	7,455
Premises Related Insurance		427	438
		25,642	29,809
<b>Supplies &amp; Services</b>			
Materials and Equipment		7,144	8,306
Stationery and Postage		81	75
Advertising		302	290
IT and telecommunications		1,022	201
Insurance		689	1,037
Professional Services and Subscriptions		2,976	2,521
Grants and Contributions		4,473	5,222
Catering Service		5	5
Recycling and Reuse		20	20
Waste Disposal and Landfill Tax		61	61
Allowances		23	15
Consultancy Services		103	109
External Audit Fees		4	4
Security Services		285	294
Commissioned Services		10	10
Other Hired and Contracted Services		6,312	8,393
Licences		194	214
Publication and Promotion		384	354
PFI Unitary Charges		20,539	21,592
Miscellaneous		82	86
		44,709	48,809
<b>Transport</b>			
Vehicles And Plant Related Expenditure		5,216	6,032
Travel Allowances		245	251
Fuel		357	457
Transport Related Insurance		56	83
		5,874	6,823
<b>Internal Charges</b>			

# City Development

## Summary of budget by type of spending or income

	£000	Budget 2022/23	Budget 2023/24
Internal Charges			
Managed Recharges Frm Other Directorates		9,918	10,196
		9,918	10,196
Agency Payments			
Services provided by other organisations		20	20
Contributions to Partnerships		172	168
		192	188
Appropriations			
Transfers to/from Earmarked Reserves		(2,431)	(1,760)
		(2,431)	(1,760)
<b>Managed Expenditure</b>		<b>152,736</b>	<b>168,663</b>
Internal Income			
Income from other Directorates		(20,519)	(23,164)
Recharge Income from Capital		(19,448)	(21,310)
Charges to / from HRA		(1,264)	(688)
Redistribution of grants income		(851)	(951)
		(42,082)	(46,113)
Income - Grants			
Government Grants		(12,223)	(11,940)
Grants - DLUHC		(4,601)	(6,643)
		(16,824)	(18,583)
Income - Sales			
Sale of Goods and Services		(7,704)	(8,121)
		(7,704)	(8,121)
Income - Charges			
Fees and charges		(31,566)	(34,895)
Contributions		(1,307)	(1,221)
Other income		(5,709)	(3,674)
Rents		(13,929)	(14,138)
		(52,510)	(53,928)
Income - Other			
Interest and Dividends		(250)	0
		(250)	0
<b>Managed Income</b>		<b>(119,369)</b>	<b>(126,745)</b>
<b>Net Managed Budget</b>		<b>33,367</b>	<b>41,918</b>
Accounting Adjustments			
IAS 19 Pensions Costs		11,473	14,103
Transfers to/from Statutory Reserves		(11,473)	(14,103)
Capital Charges		63,234	71,617
		63,234	71,617
Central Recharges			
Corporate & Democratic Core Income		(175)	(42)
		(175)	(42)
Other Internal Adjustments			
Internal Reallocations Charges		3,080	3,080
Internal Reallocations Income		(3,080)	(3,080)
		0	0

# City Development

Summary of budget by type of spending or income

£000	Budget 2022/23	Budget 2023/24
Managed Outside the Service	63,059	71,575
<b>Net Cost of Service</b>	<b>96,426</b>	<b>113,493</b>

# City Development

Budget Manager : Chief Planning Officer

Planning And Sustainable Development			
	£000	Budget 2022/23	Budget 2023/24
<b>Employees</b>			
Direct Pay Costs		6,847	6,882
National Insurance Contributions		783	741
Superannuation Costs		1,067	1,094
Other Pension Costs		210	210
Other Employee Related Costs		4	5
Training And Development		7	8
		8,919	8,940
<b>Premises</b>			
Buildings Maintenance		25	27
		25	27
<b>Supplies &amp; Services</b>			
Materials and Equipment		8	7
Stationery and Postage		5	5
Advertising		52	55
IT and telecommunications		11	1
Insurance		11	12
Professional Services and Subscriptions		14	16
Allowances		1	0
Consultancy Services		13	13
Other Hired and Contracted Services		296	301
		410	410
<b>Transport</b>			
Vehicles And Plant Related Expenditure		15	14
Travel Allowances		63	65
Transport Related Insurance		0	0
		78	79
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		297	301
		297	301
<b>Appropriations</b>			
Transfers to/from Earmarked Reserves		(375)	0
		(375)	0
<b>Managed Expenditure</b>		9,354	9,757
<b>Internal Income</b>			
Income from other Directorates		(482)	(463)
Recharge Income from Capital		(100)	(100)
Charges to / from HRA		0	(99)
		(582)	(662)
<b>Income - Grants</b>			
Grants - DLUHC		(80)	(80)
		(80)	(80)
<b>Income - Sales</b>			
Sale of Goods and Services		(400)	(539)
		(400)	(539)
<b>Income - Charges</b>			
Fees and charges		(6,680)	(7,109)
Contributions		0	(50)
Other income		(155)	(157)

# City Development

Budget Manager : Chief Planning Officer

Planning And Sustainable Development			
	£000	Budget 2022/23	Budget 2023/24
Income - Charges		(6,835)	(7,316)
Managed Income		(7,897)	(8,597)
<b>Net Managed Budget</b>		<b>1,457</b>	<b>1,160</b>
Accounting Adjustments			
IAS 19 Pensions Costs		1,407	1,698
		1,407	1,698
Other Internal Adjustments			
Internal Reallocations Charges		137	137
Internal Reallocations Income		(281)	(281)
		(143)	(143)
Managed Outside the Service		1,264	1,555
<b>Net Cost of Service</b>		<b>2,721</b>	<b>2,715</b>



# City Development

Budget Manager : Chief Officer Culture & Economy

Economic Development			
	£000	Budget 2022/23	Budget 2023/24
Employees			
Direct Pay Costs		1,629	2,321
National Insurance Contributions		188	258
Superannuation Costs		255	363
Other Pension Costs		9	9
Other Employee Related Costs		1	1
Training And Development		5	5
		2,088	2,957
Premises			
Premises Related Insurance		23	23
		23	23
Supplies & Services			
Stationery and Postage		5	5
Insurance		15	3
Professional Services and Subscriptions		20	20
Allowances		10	9
Consultancy Services		5	5
Other Hired and Contracted Services		503	430
Publication and Promotion		1	0
		559	472
Transport			
Vehicles And Plant Related Expenditure		0	0
Travel Allowances		26	26
		26	26
Internal Charges			
Managed Recharges Frm Other Directorates		0	40
		0	40
Agency Payments			
Contributions to Partnerships		26	26
		26	26
Appropriations			
Transfers to/from Earmarked Reserves		0	(38)
		0	(38)
Managed Expenditure		2,722	3,506
Internal Income			
Income from other Directorates		(45)	(103)
		(45)	(103)
Income - Grants			
Government Grants		(156)	0
Grants - DLUHC		(190)	(48)
		(346)	(48)
Income - Charges			
Fees and charges		0	(1,163)
Contributions		(124)	(142)
Other income		(251)	(85)
		(375)	(1,390)
Managed Income	45	(766)	(1,541)
<b>Net Managed Budget</b>		<b>1,956</b>	<b>1,965</b>

# City Development

Budget Manager : Chief Officer Culture & Economy

Economic Development			
	£000	Budget 2022/23	Budget 2023/24
Accounting Adjustments			
IAS 19 Pensions Costs		378	599
		378	599
Central Recharges			
Corporate & Democratic Core Income		(44)	(42)
		(44)	(42)
Other Internal Adjustments			
Internal Reallocations Charges		89	89
Internal Reallocations Income		(180)	(180)
		(90)	(90)
Managed Outside the Service		244	467
<b>Net Cost of Service</b>		<b>2,199</b>	<b>2,432</b>

# City Development

Budget Manager : Chief Officer for Asset Management & Regeneration

Asset Management & Regeneration			
	£000	Budget 2022/23	Budget 2023/24
<b>Employees</b>			
Direct Pay Costs		4,656	5,291
National Insurance Contributions		545	584
Superannuation Costs		734	831
Other Pension Costs		120	120
Other Employee Related Costs		3	3
Training And Development		14	14
		6,072	6,843
<b>Premises</b>			
Buildings Maintenance		212	228
Grounds Maintenance		118	124
Building Security		13	15
Cleaning And Workplace Refuse		15	15
Gas		9	33
Electricity		65	85
Other Utilities		29	34
Rents		2,700	2,838
NNDR		126	131
Premises Related Insurance		133	107
		3,421	3,610
<b>Supplies &amp; Services</b>			
Materials and Equipment		2	2
Stationery and Postage		0	0
Advertising		15	15
IT and telecommunications		56	5
Insurance		44	52
Professional Services and Subscriptions		192	94
Consultancy Services		63	75
Security Services		4	5
Other Hired and Contracted Services		525	544
		901	792
<b>Transport</b>			
Vehicles And Plant Related Expenditure		14	15
Travel Allowances		10	10
Transport Related Insurance		0	3
		24	28
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		5,684	5,732
		5,684	5,732
<b>Appropriations</b>			
Transfers to/from Earmarked Reserves		(1,100)	0
		(1,100)	0
<b>Managed Expenditure</b>		15,001	17,005
<b>Internal Income</b>			
Income from other Directorates		(532)	(485)
Recharge Income from Capital		(2,324)	(2,936)
Charges to / from HRA		(1,264)	(550)
		(4,120)	(3,971)
<b>Income - Grants</b>			

# City Development

Budget Manager : Chief Officer for Asset Management & Regeneration

Asset Management & Regeneration			
	£000	Budget 2022/23	Budget 2023/24
Income - Grants			
Grants - DLUHC		0	(40)
		0	(40)
Income - Sales			
Sale of Goods and Services		(1,080)	(1,010)
		(1,080)	(1,010)
Income - Charges			
Fees and charges		(520)	(534)
Contributions		(28)	(28)
Other income		(650)	(700)
Rents		(11,608)	(11,908)
		(12,805)	(13,170)
Managed Income		(18,005)	(18,191)
<b>Net Managed Budget</b>		<b>(3,004)</b>	<b>(1,186)</b>
Accounting Adjustments			
IAS 19 Pensions Costs		992	1,272
Capital Charges		3,531	3,116
		4,523	4,388
Other Internal Adjustments			
Internal Reallocations Charges		85	85
Internal Reallocations Income		(142)	(142)
		(57)	(57)
Managed Outside the Service		4,467	4,331
<b>Net Cost of Service</b>		<b>1,463</b>	<b>3,145</b>

# City Development

Budget Manager : Chief Officer Culture & Economy

Employment and Skills	£000	Budget 2022/23	Budget 2023/24
Employees			
Direct Pay Costs		3,373	3,555
National Insurance Contributions		376	375
Superannuation Costs		534	565
Other Pension Costs		73	73
Other Employee Related Costs		2	2
		4,358	4,570
Supplies & Services			
IT and telecommunications		20	1
Insurance		4	5
Professional Services and Subscriptions		2,183	1,814
Commissioned Services		10	10
Other Hired and Contracted Services		72	2,171
Publication and Promotion		8	8
		2,297	4,009
Transport			
Vehicles And Plant Related Expenditure		1	1
Travel Allowances		8	7
		9	8
Internal Charges			
Managed Recharges Frm Other Directorates		295	224
		295	224
Managed Expenditure		6,958	8,811
Income - Grants			
Government Grants		(2,414)	(1,904)
Grants - DLUHC		0	(2,096)
		(2,414)	(4,000)
Income - Charges			
Fees and charges		(2,659)	(3,101)
Contributions		(188)	0
		(2,847)	(3,101)
Managed Income		(5,261)	(7,101)
<b>Net Managed Budget</b>		<b>1,697</b>	<b>1,710</b>
Accounting Adjustments			
IAS 19 Pensions Costs		736	873
		736	873
Managed Outside the Service		736	873
<b>Net Cost of Service</b>		<b>2,433</b>	<b>2,583</b>

# City Development

Budget Manager : Chief Officer Highways & Transportation

Highways And Transportation			
	£000	Budget 2022/23	Budget 2023/24
Employees			
Direct Pay Costs		17,229	19,016
Agency And Temporary Staff		80	80
National Insurance Contributions		1,835	1,901
Superannuation Costs		2,724	2,970
Other Pension Costs		390	400
Other Employee Related Costs		28	45
Training And Development		77	78
		22,363	24,490
Premises			
Buildings Maintenance		633	621
Grounds Maintenance		83	83
Building Security		171	170
Cleaning And Workplace Refuse		11	12
Gas		16	16
Electricity		5,261	8,704
Other Utilities		45	45
Rents		0	0
NNDR		240	281
Highways Maintenance		7,430	7,455
Premises Related Insurance		3	3
		13,894	17,390
Supplies & Services			
Materials and Equipment		5,770	6,756
Stationery and Postage		5	4
Advertising		182	167
IT and telecommunications		545	117
Insurance		603	918
Professional Services and Subscriptions		22	17
Recycling and Reuse		20	20
Waste Disposal and Landfill Tax		61	61
Allowances		1	1
Consultancy Services		22	16
Other Hired and Contracted Services		1,322	1,293
Licences		5	5
Publication and Promotion		16	16
PFI Unitary Charges		14,221	14,832
		22,795	24,223
Transport			
Vehicles And Plant Related Expenditure		5,116	5,936
Travel Allowances		85	80
Fuel		345	446
Transport Related Insurance		54	74
		5,600	6,536
Internal Charges			
Managed Recharges Frm Other Directorates		2,403	2,562
		2,403	2,562
Managed Expenditure	50	67,054	75,201
Internal Income			

# City Development

Budget Manager : Chief Officer Highways & Transportation

Highways And Transportation			
	£000	Budget 2022/23	Budget 2023/24
Internal Income			
Income from other Directorates		(18,332)	(20,852)
Recharge Income from Capital		(17,024)	(18,274)
Charges to / from HRA		0	(39)
		(35,356)	(39,165)
Income - Grants			
Government Grants		(7,676)	(7,675)
		(7,676)	(7,675)
Income - Sales			
Sale of Goods and Services		(4,467)	(4,573)
		(4,467)	(4,573)
Income - Charges			
Fees and charges		(2,310)	(2,504)
Contributions		(836)	(764)
Other income		(2,777)	(997)
		(5,923)	(4,265)
Income - Other			
Interest and Dividends		(250)	0
		(250)	0
Managed Income		(53,672)	(55,678)
<b>Net Managed Budget</b>		<b>13,382</b>	<b>19,523</b>
Accounting Adjustments			
IAS 19 Pensions Costs		3,740	4,575
Capital Charges		55,793	61,756
		59,533	66,332
Other Internal Adjustments			
Internal Reallocations Charges		934	934
Internal Reallocations Income		(773)	(773)
		161	161
Managed Outside the Service		59,694	66,493
<b>Net Cost of Service</b>		<b>73,076</b>	<b>86,016</b>

# City Development

Budget Manager : Chief Officer Culture & Economy

Arts And Heritage			
	£000	Budget 2022/23	Budget 2023/24
Employees			
Direct Pay Costs		7,441	7,996
National Insurance Contributions		726	749
Superannuation Costs		1,115	1,218
Other Pension Costs		55	50
Other Employee Related Costs		4	10
Training And Development		37	25
		9,379	10,048
Premises			
Buildings Maintenance		7	7
Grounds Maintenance		6	6
Building Security		45	47
Cleaning And Workplace Refuse		69	33
Gas		170	326
Electricity		437	793
Other Utilities		59	68
Rents		1	1
NNDR		854	(1,080)
Premises Related Insurance		219	244
		1,865	445
Supplies & Services			
Materials and Equipment		781	843
Stationery and Postage		39	35
Advertising		47	49
IT and telecommunications		111	47
Insurance		89	95
Professional Services and Subscriptions		213	134
Grants and Contributions		4,464	5,212
Catering Service		5	5
Allowances		4	5
External Audit Fees		1	1
Security Services		181	187
Other Hired and Contracted Services		2,809	2,506
Licences		40	36
Publication and Promotion		119	115
Miscellaneous		1	0
		8,903	9,270
Transport			
Vehicles And Plant Related Expenditure		60	57
Travel Allowances		19	28
Fuel		11	11
Transport Related Insurance		0	0
		90	96
Internal Charges			
Managed Recharges Frm Other Directorates		357	494
		357	494
Agency Payments			
Contributions to Partnerships		140	140
		140	140
Appropriations			



# City Development

Budget Manager : Chief Officer Culture & Economy

Arts And Heritage	£000	Budget 2022/23	Budget 2023/24
Appropriations			
Transfers to/from Earmarked Reserves		(956)	(1,722)
		(956)	(1,722)
Managed Expenditure		19,778	18,771
Internal Income			
Income from other Directorates		(585)	(691)
		(585)	(691)
Income - Grants			
Government Grants		(1,676)	(1,619)
Grants - DLUHC		0	(48)
		(1,676)	(1,667)
Income - Sales			
Sale of Goods and Services		(1,498)	(1,744)
		(1,498)	(1,744)
Income - Charges			
Fees and charges		(3,502)	(3,584)
Contributions		(62)	0
Other income		(733)	(550)
Rents		(428)	(328)
		(4,725)	(4,462)
Managed Income		(8,484)	(8,564)
<b>Net Managed Budget</b>		<b>11,294</b>	<b>10,207</b>
Accounting Adjustments			
IAS 19 Pensions Costs		1,635	1,990
Capital Charges		862	3,694
		2,497	5,684
Other Internal Adjustments			
Internal Reallocations Charges		158	158
		158	158
Managed Outside the Service		2,656	5,843
<b>Net Cost of Service</b>		<b>13,950</b>	<b>16,050</b>

# City Development

Budget Manager : Chief Officer Operations & Active Leads

Sport And Active Recreation			
	£000	Budget 2022/23	Budget 2023/24
<b>Employees</b>			
Direct Pay Costs		11,019	12,003
National Insurance Contributions		928	1,036
Superannuation Costs		1,643	1,788
Other Pension Costs		134	132
Other Employee Related Costs		18	9
Training And Development		62	62
		13,805	15,030
<b>Premises</b>			
Buildings Maintenance		122	120
Grounds Maintenance		44	45
Building Security		37	39
Cleaning And Workplace Refuse		93	96
Gas		1,019	1,706
Electricity		1,430	2,305
Other Utilities		215	215
NNDR		1,805	1,902
Premises Related Insurance		39	50
		4,804	6,478
<b>Supplies &amp; Services</b>			
Materials and Equipment		764	879
Stationery and Postage		3	2
Advertising		7	4
IT and telecommunications		266	29
Insurance		(81)	(54)
Professional Services and Subscriptions		231	324
Grants and Contributions		10	10
Allowances		7	0
External Audit Fees		3	3
Security Services		15	14
Other Hired and Contracted Services		571	1,082
Licences		141	166
Publication and Promotion		144	113
PFI Unitary Charges		6,318	6,760
Miscellaneous		1	1
		8,399	9,333
<b>Transport</b>			
Vehicles And Plant Related Expenditure		9	8
Travel Allowances		27	26
Fuel		1	0
Transport Related Insurance		1	6
		39	40
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		342	265
		342	265
<b>Agency Payments</b>			
Services provided by other organisations		20	20
Contributions to Partnerships		6	2
		26	22

# City Development

Budget Manager : Chief Officer Operations & Active Leads

Sport And Active Recreation	£000	Budget 2022/23	Budget 2023/24
Managed Expenditure		27,415	31,168
Internal Income			
Income from other Directorates		(524)	(551)
Redistribution of grants income		(851)	(951)
		(1,375)	(1,502)
Income - Grants			
Government Grants		(301)	(742)
Grants - DLUHC		(4,331)	(4,331)
		(4,632)	(5,073)
Income - Sales			
Sale of Goods and Services		(259)	(255)
		(259)	(255)
Income - Charges			
Fees and charges		(14,211)	(14,965)
Contributions		(69)	(237)
Other income		(40)	(39)
Rents		(250)	(259)
		(14,570)	(15,500)
Managed Income		(20,836)	(22,330)
<b>Net Managed Budget</b>		<b>6,579</b>	<b>8,838</b>
Accounting Adjustments			
IAS 19 Pensions Costs		2,356	2,863
Capital Charges		2,437	2,427
		4,793	5,290
Other Internal Adjustments			
Internal Reallocations Charges		254	254
Internal Reallocations Income		(42)	(42)
		212	212
Managed Outside the Service		5,005	5,503
<b>Net Cost of Service</b>		<b>11,584</b>	<b>14,341</b>

# City Development

Budget Manager : Chief Officer Operations & Active Leads

Resources and Strategy			
	£000	Budget 2022/23	Budget 2023/24
Employees			
Direct Pay Costs		710	621
National Insurance Contributions		57	41
Superannuation Costs		30	18
Other Pension Costs		0	0
Other Employee Related Costs		2	2
Training And Development		20	19
		818	701
Supplies & Services			
Materials and Equipment		3	2
Stationery and Postage		24	24
IT and telecommunications		13	1
Insurance		1	1
Professional Services and Subscriptions		58	59
Allowances		0	0
Other Hired and Contracted Services		202	55
		302	142
Transport			
Travel Allowances		1	1
Transport Related Insurance		0	0
		1	1
Internal Charges			
Managed Recharges Frm Other Directorates		1	0
		1	0
Managed Expenditure		1,121	844
Income - Charges			
Fees and charges		0	(250)
		0	(250)
Managed Income		0	(250)
<b>Net Managed Budget</b>		<b>1,121</b>	<b>594</b>
Accounting Adjustments			
IAS 19 Pensions Costs		45	30
Capital Charges		591	505
		636	535
Central Recharges			
Corporate & Democratic Core Income		(131)	0
		(131)	0
Other Internal Adjustments			
Internal Reallocations Charges		837	837
Internal Reallocations Income		(1,079)	(1,079)
		(242)	(242)
Managed Outside the Service		263	293
<b>Net Cost of Service</b>		<b>1,384</b>	<b>887</b>

# City Development

Budget Manager : Chief Officer Operations & Active Leads

Markets and City Centre			
	£000	Budget 2022/23	Budget 2023/24
Employees			
Direct Pay Costs		816	813
National Insurance Contributions		91	85
Superannuation Costs		122	120
Other Pension Costs		2	0
Other Employee Related Costs		1	1
		1,031	1,019
Premises			
Buildings Maintenance		252	261
Building Security		315	331
Cleaning And Workplace Refuse		510	528
Electricity		279	467
Other Utilities		14	13
NDR		230	225
Premises Related Insurance		10	11
		1,610	1,836
Supplies & Services			
Materials and Equipment		(183)	(183)
Insurance		3	5
Professional Services and Subscriptions		43	43
Security Services		84	88
Other Hired and Contracted Services		11	11
Licences		7	7
Publication and Promotion		98	102
Miscellaneous		81	85
		144	158
Transport			
Vehicles And Plant Related Expenditure		1	1
Travel Allowances		7	8
		8	9
Internal Charges			
Managed Recharges Frm Other Directorates		539	578
		539	578
Managed Expenditure		3,332	3,600
Internal Income			
Income from other Directorates		(19)	(19)
		(19)	(19)
Income - Charges			
Fees and charges		(1,684)	(1,685)
Other income		(1,102)	(1,146)
Rents		(1,644)	(1,643)
		(4,430)	(4,474)
Managed Income		(4,448)	(4,493)
<b>Net Managed Budget</b>		<b>(1,117)</b>	<b>(893)</b>
Accounting Adjustments			
IAS 19 Pensions Costs	57	183	201
Capital Charges		21	119

# City Development

Budget Manager : Chief Officer Operations & Active Leads

Markets and City Centre			
	£000	Budget 2022/23	Budget 2023/24
		204	320
Other Internal Adjustments			
Internal Reallocations Charges		584	584
Internal Reallocations Income		(584)	(584)
		0	0
Managed Outside the Service		204	320
<b>Net Cost of Service</b>		<b>(912)</b>	<b>(573)</b>



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## Resources

Summary of budget by service (£000)

Budget Manager	Service	Total 2022/23	Managed by the Service			Managed Outside the Service	Total 2023/24
			Spending	Income	Net		
Chief Officer Strategy and Policy	Strategy and Improvement	2,629	4,742	(1,274)	3,468	(657)	2,811
Chief Officer Financial Services	Finance	8,025	14,384	(8,167)	6,217	566	6,783
Chief Officer Human Resources	Human Resources	6,071	6,934	(1,208)	5,726	1,080	6,806
Chief Digital Information Officer	Integrated Digital Service	34,484	40,446	(10,568)	29,878	10,914	40,792
Chief Officer Financial Services	Procurement and Commercial Services	(1,115)	1,582	(663)	919	328	1,247
City Solicitor	Legal Services	3,799	5,749	(2,513)	3,236	1,088	4,324
City Solicitor	Democratic Services	1,861	5,221	0	5,221	(3,819)	1,402
Chief Officer Civic Enterprise Leeds	Leeds Building Services	(4,925)	69,151	(80,225)	(11,074)	5,485	(5,589)
Chief Officer Civic Enterprise Leeds	Corporate Property Management	6,469	6,172	(576)	5,596	253	5,849
Chief Officer Strategy and Policy	Shared Services	25,910	31,271	(9,406)	21,865	4,896	26,761
Chief Officer Civic Enterprise Leeds	Commercial Services	15,129	72,500	(66,871)	5,629	13,920	19,549
Chief Officer Civic Enterprise Leeds	Facilities Management	8,142	11,794	(3,741)	8,053	1,034	9,087
Net Cost of Service		106,479	269,946	(185,212)	84,734	35,089	119,823
	Transfers to and from earmarked reserves	(22,823)	0	0	0	(27,856)	(27,856)
Net Revenue Charge		83,656	269,946	(185,212)	84,734	7,233	91,967

# Resources

## Summary of budget by type of spending or income

	£000	Budget 2022/23	Budget 2023/24
<b>Employees</b>			
Direct Pay Costs		124,526	131,429
Agency And Temporary Staff		504	484
National Insurance Contributions		10,622	10,486
Superannuation Costs		17,411	18,577
Other Pension Costs		3,890	3,466
Other Employee Related Costs		776	711
Training And Development		552	552
		158,281	165,705
<b>Premises</b>			
Buildings Maintenance		5,836	5,585
Grounds Maintenance		116	119
Building Security		405	407
Cleaning And Workplace Refuse		1,312	1,303
Gas		417	913
Electricity		1,380	2,262
Other Utilities		238	240
Rents		1,868	1,869
NDR		3,111	3,207
Accommodation Charges		7	6
Premises Related Insurance		173	229
		14,862	16,140
<b>Supplies &amp; Services</b>			
Materials and Equipment		16,077	16,521
Stationery and Postage		1,630	1,766
Advertising		53	54
IT and telecommunications		11,912	16,399
Insurance		273	315
Professional Services and Subscriptions		993	1,019
Catering Service		0	0
Waste Disposal and Landfill Tax		285	284
Corporate Initiatives & Savings Targets		(6,652)	(4,210)
Allowances		12	8
Consultancy Services		2	2
External Audit Fees		187	679
Security Services		337	337
Other Hired and Contracted Services		23,240	30,093
Licences		13	17
Publication and Promotion		26	25
Miscellaneous		25	10
		48,413	63,319
<b>Transport</b>			
Vehicles And Plant Related Expenditure		7,098	7,536
Travel Allowances		337	320
Fuel		4,671	4,726
Private Hire		7,819	7,819
Transport Related Insurance		355	622
		20,280	21,023
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		3,169	3,389
Charges To/From HRA		376	376

# Resources

## Summary of budget by type of spending or income

	£000	Budget 2022/23	Budget 2023/24
Internal Charges		3,545	3,765
Agency Payments			
Services provided by Voluntary Sector		28	28
		28	28
Transfer Payments			
Civic Allowances		40	40
		40	40
Appropriations			
Transfers to/from Earmarked Reserves		(74)	(74)
		(74)	(74)
Managed Expenditure		245,376	269,946
Internal Income			
Income from other Directorates		(141,138)	(151,596)
Recharge Income from Capital		(7,051)	(5,986)
Charges to / from HRA		(3,433)	(9,474)
		(151,622)	(167,056)
Income - Grants			
Government Grants		(1,114)	(1,114)
Grants - DLUHC		(1,261)	(1,261)
		(2,375)	(2,375)
Income - Sales			
Sale of Goods and Services		(3,835)	(3,972)
		(3,835)	(3,972)
Income - Charges			
Fees and charges		(6,108)	(7,507)
Contributions		(1,062)	(1,062)
Other income		(2,885)	(3,039)
Rents		(194)	(195)
Income Received From BITMO		(6)	(6)
		(10,255)	(11,809)
Managed Income		(168,087)	(185,212)
<b>Net Managed Budget</b>		<b>77,289</b>	<b>84,734</b>
Accounting Adjustments			
IAS 19 Pensions Costs		22,638	27,671
Transfers to/from Statutory Reserves		(22,823)	(27,856)
Capital Charges		13,459	14,718
		13,273	14,533
Central Recharges			
Corporate & Democratic Core Income		(6,906)	(7,300)
		(6,906)	(7,300)
Other Internal Adjustments			
Internal Reallocations Charges		1,272	1,272
Internal Reallocations Income		(1,272)	(1,272)
		0	0
Managed Outside the Service		6,367	7,233

## Resources

Summary of budget by type of spending or income

£000	Budget 2022/23	Budget 2023/24
<b>Net Cost of Service</b>	<b>83,656</b>	<b>91,967</b>

# Resources

Budget Manager : Chief Officer Strategy and Policy

Strategy and Improvement			
	£000	Budget 2022/23	Budget 2023/24
Employees			
Direct Pay Costs		3,515	3,581
National Insurance Contributions		340	318
Superannuation Costs		438	442
Other Pension Costs		97	90
Other Employee Related Costs		9	10
Training And Development		5	5
		4,404	4,446
Premises			
Cleaning And Workplace Refuse		0	0
Accommodation Charges		0	0
		1	0
Supplies & Services			
Materials and Equipment		20	21
Stationery and Postage		3	3
Advertising		25	25
IT and telecommunications		52	4
Insurance		6	6
Professional Services and Subscriptions		326	328
Corporate Initiatives & Savings Targets		0	(150)
Allowances		1	1
Other Hired and Contracted Services		50	50
		483	288
Transport			
Vehicles And Plant Related Expenditure		2	2
Travel Allowances		5	5
Fuel		0	0
Transport Related Insurance		0	1
		8	8
Internal Charges			
Managed Recharges Frm Other Directorates		0	0
		0	0
Managed Expenditure		4,896	4,742
Internal Income			
Income from other Directorates		(543)	(543)
Charges to / from HRA		(596)	(731)
		(1,139)	(1,274)
Income - Charges			
Other income		0	0
		0	0
Managed Income		(1,139)	(1,274)
<b>Net Managed Budget</b>		<b>3,757</b>	<b>3,468</b>
Accounting Adjustments			
IAS 19 Pensions Costs		567	650
Capital Charges		401	448
		968	1,098

## Resources

Budget Manager : Chief Officer Strategy and Policy

Strategy and Improvement			
	£000	Budget 2022/23	Budget 2023/24
Central Recharges Corporate & Democratic Core Income		(2,095)	(1,755)
		(2,095)	(1,755)
Managed Outside the Service		(1,127)	(657)
<b>Net Cost of Service</b>		<b>2,629</b>	<b>2,811</b>

# Resources

Budget Manager : Chief Officer Financial Services

Finance			
	£000	Budget 2022/23	Budget 2023/24
<b>Employees</b>			
Direct Pay Costs		8,907	9,328
National Insurance Contributions		869	838
Superannuation Costs		1,386	1,442
Other Pension Costs		921	785
Other Employee Related Costs		8	6
Training And Development		32	33
		12,123	12,432
<b>Supplies &amp; Services</b>			
Materials and Equipment		8	7
Stationery and Postage		316	316
Advertising		3	3
IT and telecommunications		445	231
Insurance		14	16
Professional Services and Subscriptions		577	578
Corporate Initiatives & Savings Targets		(380)	(84)
Allowances		0	0
External Audit Fees		187	679
Other Hired and Contracted Services		530	234
		1,699	1,980
<b>Transport</b>			
Vehicles And Plant Related Expenditure		0	0
Travel Allowances		27	25
Private Hire		3	3
		30	28
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		18	18
		18	18
<b>Appropriations</b>			
Transfers to/from Earmarked Reserves		(74)	(74)
		(74)	(74)
<b>Managed Expenditure</b>		13,796	14,384
<b>Internal Income</b>			
Income from other Directorates		(1,667)	(1,568)
Recharge Income from Capital		(770)	(770)
Charges to / from HRA		(30)	(914)
		(2,467)	(3,252)
<b>Income - Grants</b>			
Grants - DLUHC		(1,248)	(1,248)
		(1,248)	(1,248)
<b>Income - Sales</b>			
Sale of Goods and Services		(67)	(67)
		(67)	(67)
<b>Income - Charges</b>			
Fees and charges		(1,962)	(3,411)
Other income		(162)	(183)
Income Received From BITMO		(6)	(6)
		(2,129)	(3,600)

## Resources

Budget Manager : Chief Officer Financial Services

Finance	£000	Budget 2022/23	Budget 2023/24
Managed Income		(5,911)	(8,167)
<b>Net Managed Budget</b>		<b>7,885</b>	<b>6,217</b>
Accounting Adjustments			
IAS 19 Pensions Costs		1,180	1,631
Capital Charges		50	21
		1,230	1,652
Central Recharges			
Corporate & Democratic Core Income		(1,090)	(1,086)
		(1,090)	(1,086)
Managed Outside the Service		140	566
<b>Net Cost of Service</b>		<b>8,025</b>	<b>6,783</b>



# Resources

Budget Manager : Chief Officer Human Resources

Human Resources			
	£000	Budget 2022/23	Budget 2023/24
<b>Employees</b>			
Direct Pay Costs		4,289	4,959
Agency And Temporary Staff		112	112
National Insurance Contributions		446	482
Superannuation Costs		683	782
Other Pension Costs		184	176
Other Employee Related Costs		144	144
Training And Development		36	37
		<b>5,892</b>	<b>6,692</b>
<b>Premises</b>			
Cleaning And Workplace Refuse		0	0
Accommodation Charges		14	15
		<b>15</b>	<b>15</b>
<b>Supplies &amp; Services</b>			
Materials and Equipment		2	2
Stationery and Postage		4	4
IT and telecommunications		7	2
Insurance		8	8
Professional Services and Subscriptions		28	28
Other Hired and Contracted Services		164	164
		<b>214</b>	<b>208</b>
<b>Transport</b>			
Vehicles And Plant Related Expenditure		1	2
Travel Allowances		13	13
		<b>14</b>	<b>15</b>
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		4	4
		<b>4</b>	<b>4</b>
<b>Managed Expenditure</b>		<b>6,139</b>	<b>6,934</b>
<b>Internal Income</b>			
Income from other Directorates		(609)	(609)
Recharge Income from Capital		(82)	(82)
Charges to / from HRA		0	(340)
		<b>(690)</b>	<b>(1,031)</b>
<b>Income - Sales</b>			
Sale of Goods and Services		(64)	(64)
		<b>(64)</b>	<b>(64)</b>
<b>Income - Charges</b>			
Fees and charges		(88)	(88)
Other income		(25)	(25)
		<b>(112)</b>	<b>(113)</b>
<b>Managed Income</b>		<b>(867)</b>	<b>(1,208)</b>
<b>Net Managed Budget</b>		<b>5,272</b>	<b>5,726</b>
<b>Accounting Adjustments</b>			
IAS 19 Pensions Costs		851	1,134
		<b>851</b>	<b>1,134</b>

# Resources

Budget Manager : Chief Officer Human Resources

Human Resources			
	£000	Budget 2022/23	Budget 2023/24
Central Recharges			
Corporate & Democratic Core Income		(52)	(54)
		(52)	(54)
Managed Outside the Service		799	1,080
<b>Net Cost of Service</b>		<b>6,071</b>	<b>6,806</b>

# Resources

Budget Manager : Chief Digital Information Officer

Integrated Digital Service			
	£000	Budget 2022/23	Budget 2023/24
<b>Employees</b>			
Direct Pay Costs		21,083	21,510
Agency And Temporary Staff		202	202
National Insurance Contributions		1,843	1,842
Superannuation Costs		2,646	2,693
Other Pension Costs		732	717
Other Employee Related Costs		14	13
Training And Development		56	56
		26,575	27,033
<b>Premises</b>			
Cleaning And Workplace Refuse		1	1
Premises Related Insurance		0	1
		1	2
<b>Supplies &amp; Services</b>			
Materials and Equipment		4	4
Stationery and Postage		1	1
IT and telecommunications		10,636	15,939
Insurance		40	44
Professional Services and Subscriptions		5	4
Corporate Initiatives & Savings Targets		(3,140)	(3,140)
Allowances		0	0
Other Hired and Contracted Services		9	8
Publication and Promotion		1	0
		7,556	12,860
<b>Transport</b>			
Vehicles And Plant Related Expenditure		15	15
Travel Allowances		23	21
Fuel		4	5
Transport Related Insurance		0	0
		42	41
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		619	510
		619	510
<b>Managed Expenditure</b>		34,794	40,446
<b>Internal Income</b>			
Income from other Directorates		(1,670)	(1,221)
Recharge Income from Capital		(5,381)	(4,456)
Charges to / from HRA		(1,034)	(3,087)
		(8,086)	(8,764)
<b>Income - Sales</b>			
Sale of Goods and Services		(145)	(145)
		(145)	(145)
<b>Income - Charges</b>			
Fees and charges		(21)	(20)
Contributions		(615)	(615)
Other income		(1,024)	(1,024)
		(1,661)	(1,659)
<b>Managed Income</b>		(9,891)	(10,568)

## Resources

Budget Manager : Chief Digital Information Officer

Integrated Digital Service			
	£000	Budget 2022/23	Budget 2023/24
<b>Net Managed Budget</b>		<b>24,903</b>	<b>29,878</b>
Accounting Adjustments			
IAS 19 Pensions Costs		3,278	3,794
Capital Charges		6,352	7,149
		9,630	10,943
Central Recharges			
Corporate & Democratic Core Income		(49)	(29)
		(49)	(29)
Managed Outside the Service		9,581	10,914
<b>Net Cost of Service</b>		<b>34,484</b>	<b>40,792</b>

# Resources

Budget Manager : Chief Officer Financial Services

Procurement and Commercial Services			
	£000	Budget 2022/23	Budget 2023/24
Employees			
Direct Pay Costs		1,581	1,639
National Insurance Contributions		169	161
Superannuation Costs		251	258
Other Pension Costs		114	93
Other Employee Related Costs		4	4
Training And Development		15	15
		2,135	2,170
Premises			
Cleaning And Workplace Refuse		0	0
		0	0
Supplies & Services			
Materials and Equipment		1	0
Stationery and Postage		0	0
IT and telecommunications		5	0
Insurance		3	3
Professional Services and Subscriptions		3	3
Corporate Initiatives & Savings Targets		(2,959)	(663)
Allowances		0	0
Other Hired and Contracted Services		47	47
		(2,900)	(610)
Transport			
Vehicles And Plant Related Expenditure		1	1
Travel Allowances		2	2
		3	3
Internal Charges			
Managed Recharges Frm Other Directorates		19	19
		19	19
Managed Expenditure		(743)	1,582
Internal Income			
Recharge Income from Capital		(131)	(131)
Charges to / from HRA		(74)	(113)
		(205)	(244)
Income - Charges			
Fees and charges		(55)	(55)
Other income		(364)	(364)
		(419)	(419)
Managed Income		(624)	(663)
<b>Net Managed Budget</b>		<b>(1,367)</b>	<b>919</b>
Accounting Adjustments			
IAS 19 Pensions Costs		267	339
		267	339
Central Recharges			
Corporate & Democratic Core Income		(15)	(11)
		(15)	(11)
Managed Outside the Service		252	328

## Resources

Budget Manager : Chief Officer Financial Services

Procurement and Commercial Services			
	£000	Budget 2022/23	Budget 2023/24
<b>Net Cost of Service</b>		<b>(1,115)</b>	<b>1,247</b>

# Resources

Budget Manager : City Solicitor

Legal Services			
	£000	Budget 2022/23	Budget 2023/24
Employees			
Direct Pay Costs		4,083	4,394
National Insurance Contributions		460	453
Superannuation Costs		685	727
Other Pension Costs		20	20
Other Employee Related Costs		37	38
Training And Development		20	20
		5,305	5,652
Premises			
Cleaning And Workplace Refuse		0	0
		0	0
Supplies & Services			
Materials and Equipment		93	93
Stationery and Postage		5	5
IT and telecommunications		10	1
Insurance		7	11
Professional Services and Subscriptions		0	0
Corporate Initiatives & Savings Targets		(55)	(55)
Allowances		1	1
Other Hired and Contracted Services		5	5
		67	61
Transport			
Travel Allowances		2	2
		2	2
Internal Charges			
Managed Recharges Frm Other Directorates		34	34
		34	34
Managed Expenditure		5,408	5,749
Internal Income			
Income from other Directorates		(2,087)	(2,087)
		(2,087)	(2,087)
Income - Sales			
Sale of Goods and Services		(62)	(62)
		(62)	(62)
Income - Charges			
Fees and charges		(15)	(15)
Other income		(349)	(349)
		(364)	(364)
Managed Income		(2,512)	(2,513)
<b>Net Managed Budget</b>		<b>2,896</b>	<b>3,236</b>
Accounting Adjustments			
IAS 19 Pensions Costs		1,019	1,198
		1,019	1,198
Central Recharges			
Corporate & Democratic Core Income		(116)	(109)
		(116)	(109)

## Resources

Budget Manager : City Solicitor

Legal Services			
	£000	Budget 2022/23	Budget 2023/24
Managed Outside the Service		903	1,088
<b>Net Cost of Service</b>		<b>3,799</b>	<b>4,324</b>



# Resources

Budget Manager : City Solicitor

Democratic Services			
	£000	Budget 2022/23	Budget 2023/24
Employees			
Direct Pay Costs		4,043	4,326
National Insurance Contributions		378	374
Superannuation Costs		256	272
Other Pension Costs		47	47
Other Employee Related Costs		11	12
Training And Development		10	10
		4,745	5,041
Premises			
Grounds Maintenance		1	1
Building Security		1	1
Cleaning And Workplace Refuse		0	0
		2	2
Supplies & Services			
Materials and Equipment		7	7
Stationery and Postage		25	24
Advertising		4	4
IT and telecommunications		63	35
Insurance		6	6
Professional Services and Subscriptions		11	12
Allowances		3	3
Other Hired and Contracted Services		21	21
Publication and Promotion		14	14
		153	126
Transport			
Vehicles And Plant Related Expenditure		2	1
Travel Allowances		10	10
Fuel		1	1
Transport Related Insurance		0	0
		12	12
Transfer Payments			
Civic Allowances		40	40
		40	40
Managed Expenditure		4,952	5,221
<b>Net Managed Budget</b>		<b>4,952</b>	<b>5,221</b>
Accounting Adjustments			
IAS 19 Pensions Costs		341	409
		341	409
Central Recharges			
Corporate & Democratic Core Income		(3,433)	(4,228)
		(3,433)	(4,228)
Managed Outside the Service		(3,091)	(3,819)
<b>Net Cost of Service</b>		<b>1,861</b>	<b>1,402</b>

## Resources

Budget Manager : Chief Officer Civic Enterprise Leeds

Leeds Building Services	£000	Budget 2022/23	Budget 2023/24
Employees			
Direct Pay Costs		21,070	22,405
National Insurance Contributions		2,315	2,278
Superannuation Costs		3,204	3,411
Other Pension Costs		375	371
Other Employee Related Costs		117	121
Training And Development		180	180
		27,262	28,766
Premises			
Buildings Maintenance		105	105
Building Security		24	24
Cleaning And Workplace Refuse		324	324
Gas		4	8
Electricity		27	44
Other Utilities		12	12
NNDR		56	54
		553	571
Supplies & Services			
Materials and Equipment		9,442	9,443
Stationery and Postage		64	64
IT and telecommunications		220	15
Insurance		31	34
Professional Services and Subscriptions		17	18
Allowances		0	1
Other Hired and Contracted Services		20,630	27,903
Licences		3	3
		30,408	37,481
Transport			
Vehicles And Plant Related Expenditure		930	930
Travel Allowances		137	137
Fuel		404	424
Transport Related Insurance		176	235
		1,647	1,726
Internal Charges			
Managed Recharges Frm Other Directorates		607	607
		607	607
Managed Expenditure		60,477	69,151
Internal Income			
Income from other Directorates		(70,010)	(80,109)
Charges to / from HRA		(106)	(106)
		(70,116)	(80,215)
Income - Charges			
Other income		(10)	(10)
		(10)	(10)
Managed Income		(70,126)	(80,225)
<b>Net Managed Budget</b>		<b>(9,649)</b>	<b>(11,074)</b>

## Resources

Budget Manager : Chief Officer Civic Enterprise Leeds

Leeds Building Services			
	£000	Budget 2022/23	Budget 2023/24
Accounting Adjustments			
IAS 19 Pensions Costs		4,481	5,343
Capital Charges		242	142
		4,724	5,485
Managed Outside the Service		4,724	5,485
<b>Net Cost of Service</b>		<b>(4,925)</b>	<b>(5,589)</b>

# Resources

Budget Manager : Chief Officer Civic Enterprise Leeds

Corporate Property Management			
	£000	Budget 2022/23	Budget 2023/24
Employees			
Direct Pay Costs		657	334
National Insurance Contributions		73	27
Superannuation Costs		106	48
Other Pension Costs		27	27
Other Employee Related Costs		1	0
Training And Development		3	3
		866	439
Premises			
Buildings Maintenance		5,555	5,305
Building Security		26	26
Gas		40	88
Electricity		67	110
Other Utilities		35	35
NNDR		231	116
Premises Related Insurance		2	3
		5,957	5,683
Supplies & Services			
Materials and Equipment		4	4
IT and telecommunications		1	0
Insurance		2	12
Professional Services and Subscriptions		0	30
Corporate Initiatives & Savings Targets		(100)	(100)
Consultancy Services		2	2
		(91)	(52)
Transport			
Travel Allowances		18	7
Fuel		1	0
		19	7
Internal Charges			
Managed Recharges Frm Other Directorates		96	95
		96	95
Managed Expenditure		6,846	6,172
Internal Income			
Recharge Income from Capital		(620)	(480)
		(620)	(480)
Income - Charges			
Other income		(96)	(96)
		(96)	(96)
Managed Income		(716)	(576)
<b>Net Managed Budget</b>		<b>6,130</b>	<b>5,596</b>
Accounting Adjustments			
IAS 19 Pensions Costs		132	53
Capital Charges		207	200
		339	253
Managed Outside the Service		339	253

# Resources

Budget Manager : Chief Officer Civic Enterprise Leeds

Corporate Property Management			
	£000	Budget 2022/23	Budget 2023/24
<b>Net Cost of Service</b>		<b>6,469</b>	<b>5,849</b>

# Resources

Budget Manager : Chief Officer Strategy and Policy

Shared Services			
	£000	Budget 2022/23	Budget 2023/24
<b>Employees</b>			
Direct Pay Costs		20,522	21,999
National Insurance Contributions		1,681	1,667
Superannuation Costs		3,104	3,344
Other Pension Costs		915	716
Other Employee Related Costs		285	284
Training And Development		34	33
		26,540	28,043
<b>Premises</b>			
Buildings Maintenance		1	1
Building Security		4	5
Cleaning And Workplace Refuse		3	4
Gas		9	21
Electricity		16	26
Other Utilities		4	4
Rents		151	151
NNDR		24	29
Accommodation Charges		0	0
Premises Related Insurance		56	68
		269	309
<b>Supplies &amp; Services</b>			
Materials and Equipment		(9)	(8)
Stationery and Postage		1,196	1,334
IT and telecommunications		319	75
Insurance		71	70
Professional Services and Subscriptions		8	7
Allowances		1	1
Other Hired and Contracted Services		454	483
Licences		0	0
		2,039	1,962
<b>Transport</b>			
Vehicles And Plant Related Expenditure		12	12
Travel Allowances		11	9
Fuel		8	10
Transport Related Insurance		4	5
		35	36
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		933	921
		933	921
<b>Managed Expenditure</b>		29,816	31,271
<b>Internal Income</b>			
Income from other Directorates		(5,886)	(5,302)
Recharge Income from Capital		(67)	(67)
Charges to / from HRA		(452)	(2,667)
		(6,404)	(8,036)
<b>Income - Grants</b>			
Grants - DLUHC		(13)	(13)
		(13)	(13)
<b>Income - Sales</b>			

## Resources

Budget Manager : Chief Officer Strategy and Policy

Shared Services			
	£000	Budget 2022/23	Budget 2023/24
Income - Sales			
Sale of Goods and Services		(264)	(263)
		(264)	(263)
Income - Charges			
Fees and charges		(650)	(650)
Other income		(364)	(444)
		(1,014)	(1,094)
Managed Income		(7,695)	(9,406)
<b>Net Managed Budget</b>		<b>22,121</b>	<b>21,865</b>
Accounting Adjustments			
IAS 19 Pensions Costs		3,792	4,886
Capital Charges		14	20
		3,807	4,906
Central Recharges			
Corporate & Democratic Core Income		(18)	(10)
		(18)	(10)
Managed Outside the Service		3,788	4,896
<b>Net Cost of Service</b>		<b>25,910</b>	<b>26,761</b>

# Resources

Budget Manager : Chief Officer Civic Enterprise Leeds

Commercial Services			
	£000	Budget 2022/23	Budget 2023/24
<b>Employees</b>			
Direct Pay Costs		33,497	35,534
Agency And Temporary Staff		190	170
National Insurance Contributions		1,930	1,941
Superannuation Costs		4,428	4,984
Other Pension Costs		406	382
Other Employee Related Costs		146	65
Training And Development		154	154
		40,751	43,230
<b>Premises</b>			
Buildings Maintenance		81	80
Grounds Maintenance		1	1
Building Security		7	7
Cleaning And Workplace Refuse		294	288
Gas		50	110
Electricity		63	104
Other Utilities		12	11
NDR		137	137
Accommodation Charges		(9)	(9)
Premises Related Insurance		3	4
		641	733
<b>Supplies &amp; Services</b>			
Materials and Equipment		6,273	6,734
Stationery and Postage		15	15
Advertising		21	22
IT and telecommunications		126	91
Insurance		58	63
Professional Services and Subscriptions		16	11
Catering Service		0	0
Waste Disposal and Landfill Tax		285	284
Corporate Initiatives & Savings Targets		(18)	(18)
Allowances		6	1
Other Hired and Contracted Services		1,188	1,037
Licences		0	5
Publication and Promotion		12	11
Miscellaneous		25	10
		8,007	8,266
<b>Transport</b>			
Vehicles And Plant Related Expenditure		6,112	6,551
Travel Allowances		86	85
Fuel		4,245	4,275
Private Hire		7,816	7,816
Transport Related Insurance		174	378
		18,434	19,105
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		483	825
Charges To/From HRA		313	313
		797	1,138
<b>Agency Payments</b>			
Services provided by Voluntary Sector		28	28



## Resources

Budget Manager : Chief Officer Civic Enterprise Leeds

Commercial Services	£000	Budget 2022/23	Budget 2023/24
Agency Payments		28	28
Managed Expenditure		68,658	72,500
Internal Income			
Income from other Directorates		(57,965)	(59,452)
Charges to / from HRA		(629)	(664)
		(58,594)	(60,116)
Income - Grants			
Government Grants		(178)	(178)
		(178)	(178)
Income - Sales			
Sale of Goods and Services		(3,207)	(3,345)
		(3,207)	(3,345)
Income - Charges			
Fees and charges		(2,686)	(2,604)
Contributions		(447)	(447)
Other income		(181)	(181)
		(3,314)	(3,232)
Managed Income		(65,293)	(66,871)
<b>Net Managed Budget</b>		<b>3,365</b>	<b>5,629</b>
Accounting Adjustments			
IAS 19 Pensions Costs		6,441	7,984
Capital Charges		5,361	5,954
		11,803	13,938
Central Recharges			
Corporate & Democratic Core Income		(39)	(18)
		(39)	(18)
Other Internal Adjustments			
Internal Reallocations Charges		1,272	1,272
Internal Reallocations Income		(1,272)	(1,272)
		0	0
Managed Outside the Service		11,764	13,920
<b>Net Cost of Service</b>		<b>15,129</b>	<b>19,549</b>

# Resources

Budget Manager : Chief Officer Civic Enterprise Leeds

Facilities Management			
	£000	Budget 2022/23	Budget 2023/24
<b>Employees</b>			
Direct Pay Costs		1,279	1,420
National Insurance Contributions		119	105
Superannuation Costs		224	174
Other Pension Costs		52	42
Other Employee Related Costs		1	14
Training And Development		6	6
		1,681	1,761
<b>Premises</b>			
Buildings Maintenance		94	94
Grounds Maintenance		114	117
Building Security		343	344
Cleaning And Workplace Refuse		688	686
Gas		313	686
Electricity		1,207	1,978
Other Utilities		174	178
Rents		1,717	1,718
NNDR		2,662	2,871
Premises Related Insurance		112	153
		7,424	8,825
<b>Supplies &amp; Services</b>			
Materials and Equipment		232	214
Stationery and Postage		1	0
IT and telecommunications		28	6
Insurance		28	42
Security Services		337	337
Other Hired and Contracted Services		142	141
Licences		10	9
		779	749
<b>Transport</b>			
Vehicles And Plant Related Expenditure		23	22
Travel Allowances		4	4
Fuel		9	11
Private Hire		0	0
Transport Related Insurance		0	3
		35	40
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		356	356
Charges To/From HRA		63	63
		419	419
<b>Managed Expenditure</b>		10,337	11,794
<b>Internal Income</b>			
Income from other Directorates		(703)	(705)
Charges to / from HRA		(512)	(852)
		(1,215)	(1,557)
<b>Income - Grants</b>			
Government Grants		(936)	(936)
		(936)	(936)
<b>Income - Sales</b>			

## Resources

Budget Manager : Chief Officer Civic Enterprise Leeds

Facilities Management	£000	Budget 2022/23	Budget 2023/24
Income - Sales			
Sale of Goods and Services		(26)	(26)
		(26)	(26)
Income - Charges			
Fees and charges		(631)	(664)
Other income		(312)	(363)
Rents		(194)	(195)
		(1,137)	(1,222)
Managed Income		(3,314)	(3,741)
<b>Net Managed Budget</b>		<b>7,023</b>	<b>8,053</b>
Accounting Adjustments			
IAS 19 Pensions Costs		288	250
Capital Charges		831	784
		1,119	1,034
Managed Outside the Service		1,119	1,034
<b>Net Cost of Service</b>		<b>8,142</b>	<b>9,087</b>

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**Communities, Housing and Environment**

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## Communities, Housing and Environment

Summary of budget by service (£000)

Budget Manager	Service	Total 2022/23	Managed by the Service			Managed Outside the Service	Total 2023/24
			Spending	Income	Net		
Chief Officer Safer Stronger Communities	Safer Stronger Communities	7,747	37,413	(30,860)	6,553	2,644	9,197
Chief Officer Community Hubs, Welfare & Business Support	Community Hubs	18,906	24,635	(10,548)	14,087	4,065	18,152
Chief Officer Elections & Regulatory	Elections, Licensing and Registration	1,685	6,944	(6,002)	942	824	1,766
Chief Officer Community Hubs, Welfare & Business Support	Welfare and Benefits	2,075	200,089	(197,295)	2,794	499	3,293
Chief Officer Elections & Regulatory	Car Parking Services	(6,243)	4,474	(12,441)	(7,967)	1,105	(6,862)
Chief Officer Environmental Services	Waste Management	44,906	51,141	(10,689)	40,452	5,209	45,661
Chief Officer Sustainable Energy & AQ	Climate, Energy & Greenspaces	15,944	44,052	(32,486)	11,566	7,508	19,074
Chief Officer Environmental Services	Environmental Action (City Centre)	2,092	2,446	(438)	2,008	344	2,352
Chief Officer Elections & Regulatory	Environmental Health	1,698	2,298	(908)	1,390	403	1,793
Chief Officer Environmental Services	Cleaner Neighbourhood Teams	12,283	13,434	(1,794)	11,640	4,009	15,649
Head of Commissioning	Supporting People Contracts	6,117	12,295	(5,403)	6,892	33	6,925
Chief Officer Housing	Strategic Housing Partnership & Support	6,052	15,242	(13,571)	1,671	2,195	3,866
Net Cost of Service		113,262	414,463	(322,434)	92,029	28,838	120,867
	Transfers to and from earmarked reserves	(15,548)	0	0	0	(19,735)	(19,735)
Net Revenue Charge		97,714	414,463	(322,434)	92,029	9,103	101,132

# Communities, Housing and Environment

## Summary of budget by type of spending or income

£000	Budget 2022/23	Budget 2023/24
<b>Employees</b>		
Direct Pay Costs	76,001	84,239
Agency And Temporary Staff	356	367
National Insurance Contributions	7,563	8,061
Superannuation Costs	11,345	12,661
Other Pension Costs	1,479	1,293
Other Employee Related Costs	312	230
Training And Development	209	203
	<b>97,265</b>	<b>107,054</b>
<b>Premises</b>		
Buildings Maintenance	651	781
Grounds Maintenance	3,878	4,112
Building Security	425	491
Cleaning And Workplace Refuse	819	822
Gas	519	1,041
Electricity	994	1,663
Other Utilities	322	312
Rents	267	235
NDR	2,402	1,982
Accommodation Charges	104	70
Premises Related Insurance	62	86
	<b>10,443</b>	<b>11,594</b>
<b>Supplies &amp; Services</b>		
Materials and Equipment	6,722	6,878
Stationery and Postage	847	835
Advertising	102	79
IT and telecommunications	1,664	641
Insurance	725	534
Professional Services and Subscriptions	1,951	2,581
Grants and Contributions	9,780	22,907
Catering Service	1	2
Recycling and Reuse	2,564	1,773
Waste Disposal and Landfill Tax	3,398	3,713
Corporate Initiatives & Savings Targets	(129)	(133)
Allowances	13	7
Consultancy Services	75	273
External Audit Fees	15	25
Security Services	74	55
Commissioned Services	1,616	1,708
Other Hired and Contracted Services	8,278	8,409
Licences	89	81
Publication and Promotion	163	144
PFI Unitary Charges	14,576	13,825
Miscellaneous	34	1
	<b>52,558</b>	<b>64,339</b>
<b>Transport</b>		
Vehicles And Plant Related Expenditure	6,682	6,853
Travel Allowances	382	400
Fuel	2,687	3,510
Private Hire	2	0
Transport Related Insurance	397	596



# Communities, Housing and Environment

## Summary of budget by type of spending or income

	£000	Budget 2022/23	Budget 2023/24
Transport		10,150	11,359
Internal Charges			
Managed Recharges Frm Other Directorates		11,503	13,318
Charges To/From HRA		459	461
Distributed Grants		1,709	4,646
		13,671	18,425
Agency Payments			
Services provided by other organisations		20,661	20,899
Home Care		95	95
		20,756	20,994
Transfer Payments			
Compensation Payments		1	0
Housing Benefit Payments		183,266	182,271
		183,267	182,271
Appropriations			
Transfers to/from Earmarked Reserves		(1,552)	(1,574)
		(1,552)	(1,574)
<b>Managed Expenditure</b>		<b>386,557</b>	<b>414,463</b>
Internal Income			
Income from other Directorates		(12,527)	(14,651)
Recharge Income from Capital		(3,596)	(3,151)
Charges to / from HRA		(21,372)	(21,092)
Redistribution of grants income		(909)	(2,333)
		(38,404)	(41,227)
Income - Grants			
Government Grants		(205,059)	(221,116)
Grants - DLUHC		(7,125)	(8,345)
Grants from other bodies		0	(121)
		(212,185)	(229,582)
Income - Sales			
Sale of Goods and Services		(6,401)	(7,270)
		(6,401)	(7,270)
Income - Charges			
Fees and charges		(30,387)	(31,205)
Contributions		(3,680)	(2,978)
Other income		(7,693)	(8,345)
Rents		(1,685)	(1,818)
Income Received From BITMO		(9)	(9)
		(43,455)	(44,355)
Income - Other			
Interest and Dividends		0	0
		0	0
<b>Managed Income</b>		<b>(300,445)</b>	<b>(322,434)</b>
<b>Net Managed Budget</b>		<b>86,112</b>	<b>92,029</b>
Accounting Adjustments			
IAS 19 Pensions Costs	93	15,733	19,920
Transfers to/from Statutory Reserves		(15,548)	(19,735)

## Communities, Housing and Environment

Summary of budget by type of spending or income

£000	Budget 2022/23	Budget 2023/24
Capital Charges	11,951	9,384
	12,136	9,569
Central Recharges		
Corporate & Democratic Core Income	(534)	(466)
	(534)	(466)
Other Internal Adjustments		
Internal Reallocations Charges	2,059	2,059
Internal Reallocations Income	(2,059)	(2,059)
	0	0
Managed Outside the Service	11,602	9,103
<b>Net Cost of Service</b>	<b>97,714</b>	<b>101,132</b>

# Communities, Housing and Environment

Budget Manager : Chief Officer Safer Stronger Communities

Safer Stronger Communities			
	£000	Budget 2022/23	Budget 2023/24
<b>Employees</b>			
Direct Pay Costs		8,888	10,514
National Insurance Contributions		956	1,006
Superannuation Costs		1,291	1,510
Other Pension Costs		332	316
Other Employee Related Costs		8	11
Training And Development		2	2
		11,477	13,359
<b>Premises</b>			
Electricity		15	29
Rents		8	0
NNDR		5	0
Accommodation Charges		34	0
		62	29
<b>Supplies &amp; Services</b>			
Materials and Equipment		10	5
Stationery and Postage		85	12
IT and telecommunications		209	79
Insurance		34	30
Professional Services and Subscriptions		396	368
Grants and Contributions		3,398	2,175
Catering Service		1	2
Corporate Initiatives & Savings Targets		(129)	(133)
Allowances		9	4
Security Services		14	5
Other Hired and Contracted Services		4,289	4,739
Licences		9	9
Publication and Promotion		6	24
		8,330	7,319
<b>Transport</b>			
Vehicles And Plant Related Expenditure		37	64
Travel Allowances		84	115
Fuel		15	30
Transport Related Insurance		43	51
		178	260
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		2,691	3,489
Distributed Grants		1,709	4,646
		4,400	8,136
<b>Agency Payments</b>			
Services provided by other organisations		8,608	8,215
Home Care		95	95
		8,703	8,310
<b>Managed Expenditure</b>		33,151	37,413
<b>Internal Income</b>			
Income from other Directorates		(2,173)	(2,366)
Charges to / from HRA		(3,770)	(3,107)
Redistribution of grants income		(528)	(1,485)
		(6,471)	(6,957)

# Communities, Housing and Environment

Budget Manager : Chief Officer Safer Stronger Communities

Safer Stronger Communities			
	£000	Budget 2022/23	Budget 2023/24
Income - Grants			
Government Grants		(15,981)	(18,866)
Grants - DLUHC		(2,174)	(2,686)
		(18,155)	(21,552)
Income - Charges			
Fees and charges		(316)	(311)
Contributions		(2,297)	(1,559)
Other income		(206)	(480)
		(2,819)	(2,350)
Managed Income		(27,445)	(30,860)
<b>Net Managed Budget</b>		<b>5,706</b>	<b>6,553</b>
Accounting Adjustments			
IAS 19 Pensions Costs		1,636	2,214
Capital Charges		725	702
		2,361	2,916
Central Recharges			
Corporate & Democratic Core Income		(320)	(272)
		(320)	(272)
Managed Outside the Service		2,041	2,644
<b>Net Cost of Service</b>		<b>7,747</b>	<b>9,197</b>

# Communities, Housing and Environment

Budget Manager : Chief Officer Community Hubs, Welfare & Business Support

Community Hubs	£000	Budget 2022/23	Budget 2023/24
<b>Employees</b>			
Direct Pay Costs		11,163	12,125
Agency And Temporary Staff		27	26
National Insurance Contributions		1,049	1,170
Superannuation Costs		1,560	1,887
Other Pension Costs		494	357
Other Employee Related Costs		1	1
Training And Development		13	13
		<b>14,306</b>	<b>15,579</b>
<b>Premises</b>			
Buildings Maintenance		21	20
Grounds Maintenance		4	5
Building Security		324	349
Cleaning And Workplace Refuse		16	8
Gas		95	227
Electricity		183	280
Other Utilities		26	25
NDR		574	607
Accommodation Charges		70	70
		<b>1,314</b>	<b>1,591</b>
<b>Supplies &amp; Services</b>			
Materials and Equipment		905	897
Stationery and Postage		24	24
Advertising		55	55
IT and telecommunications		349	50
Professional Services and Subscriptions		594	595
Grants and Contributions		5,162	5,325
Allowances		4	3
Consultancy Services		45	45
Security Services		2	2
Other Hired and Contracted Services		216	201
Licences		2	0
Publication and Promotion		11	11
Miscellaneous		0	0
		<b>7,368</b>	<b>7,208</b>
<b>Transport</b>			
Vehicles And Plant Related Expenditure		72	72
Travel Allowances		51	32
Fuel		26	32
		<b>149</b>	<b>136</b>
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		253	271
		<b>253</b>	<b>271</b>
<b>Appropriations</b>			
Transfers to/from Earmarked Reserves		0	(150)
		<b>0</b>	<b>(150)</b>
<b>Managed Expenditure</b>		<b>23,389</b>	<b>24,635</b>
<b>Internal Income</b>	97		
Income from other Directorates		(863)	(1,013)

# Communities, Housing and Environment

Budget Manager : Chief Officer Community Hubs, Welfare & Business Support

Community Hubs	£000	Budget 2022/23	Budget 2023/24
Internal Income			
Recharge Income from Capital		(687)	(450)
Charges to / from HRA		(766)	(3,745)
Redistribution of grants income		0	(150)
		(2,316)	(5,358)
Income - Grants			
Government Grants		(3,491)	(3,849)
Grants from other bodies		0	(121)
		(3,491)	(3,970)
Income - Sales			
Sale of Goods and Services		(219)	(80)
		(219)	(80)
Income - Charges			
Fees and charges		(764)	(175)
Contributions		0	(82)
Other income		(773)	(883)
Rents		0	0
		(1,537)	(1,140)
Managed Income		(7,564)	(10,548)
<b>Net Managed Budget</b>		<b>15,825</b>	<b>14,087</b>
Accounting Adjustments			
IAS 19 Pensions Costs		1,871	2,807
Capital Charges		1,252	1,286
		3,123	4,093
Central Recharges			
Corporate & Democratic Core Income		(42)	(28)
		(42)	(28)
Managed Outside the Service		3,081	4,065
<b>Net Cost of Service</b>		<b>18,906</b>	<b>18,152</b>

# Communities, Housing and Environment

Budget Manager : Chief Officer Elections & Regulatory

Elections, Licensing and Registration			
	£000	Budget 2022/23	Budget 2023/24
<b>Employees</b>			
Direct Pay Costs		3,576	3,852
Agency And Temporary Staff		5	0
National Insurance Contributions		327	341
Superannuation Costs		494	537
Other Pension Costs		40	40
Other Employee Related Costs		2	2
Training And Development		43	29
		4,488	4,801
<b>Premises</b>			
Buildings Maintenance		0	1
Grounds Maintenance		3	3
Building Security		7	9
Cleaning And Workplace Refuse		17	15
Gas		10	16
Electricity		23	36
Other Utilities		2	1
Rents		207	207
NNDR		30	34
Premises Related Insurance		0	1
		300	323
<b>Supplies &amp; Services</b>			
Materials and Equipment		176	358
Stationery and Postage		534	589
Advertising		6	3
IT and telecommunications		531	422
Insurance		7	8
Professional Services and Subscriptions		23	24
Allowances		0	0
Security Services		2	2
Other Hired and Contracted Services		137	108
		1,415	1,514
<b>Transport</b>			
Vehicles And Plant Related Expenditure		6	6
Travel Allowances		33	38
Fuel		2	2
Transport Related Insurance		3	14
		43	60
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		248	246
		248	246
<b>Managed Expenditure</b>		6,494	6,944
<b>Internal Income</b>			
Income from other Directorates		(604)	(1,058)
		(604)	(1,058)
<b>Income - Grants</b>			
Grants - DLUHC		0	(251)
		0	(251)
<b>Income - Sales</b>			

# Communities, Housing and Environment

Budget Manager : Chief Officer Elections & Regulatory

Elections, Licensing and Registration			
	£000	Budget 2022/23	Budget 2023/24
Income - Sales			
Sale of Goods and Services		(23)	(23)
		(23)	(23)
Income - Charges			
Fees and charges		(3,756)	(3,385)
Contributions		(936)	(1,076)
Other income		(109)	(209)
		(4,801)	(4,670)
Managed Income		(5,428)	(6,002)
<b>Net Managed Budget</b>		<b>1,066</b>	<b>942</b>
Accounting Adjustments			
IAS 19 Pensions Costs		710	860
Capital Charges		1	3
		710	863
Central Recharges			
Corporate & Democratic Core Income		(91)	(38)
		(91)	(38)
Managed Outside the Service		619	824
<b>Net Cost of Service</b>		<b>1,685</b>	<b>1,766</b>



# Communities, Housing and Environment

Budget Manager : Chief Officer Community Hubs, Welfare & Business Support

Welfare and Benefits			
	£000	Budget 2022/23	Budget 2023/24
Employees			
Direct Pay Costs		2,112	2,248
National Insurance Contributions		205	203
Superannuation Costs		320	343
Other Pension Costs		128	115
Other Employee Related Costs		3	2
Training And Development		7	8
		2,775	2,919
Premises			
Electricity		0	0
Premises Related Insurance		0	1
		0	1
Supplies & Services			
Materials and Equipment		3	3
Stationery and Postage		150	151
IT and telecommunications		85	35
Insurance		6	4
Professional Services and Subscriptions		24	25
Grants and Contributions		600	14,798
Allowances		0	0
External Audit Fees		15	25
Other Hired and Contracted Services		137	150
Miscellaneous		33	0
		1,054	15,191
Transport			
Travel Allowances		6	2
Private Hire		2	0
		8	2
Internal Charges			
Managed Recharges Frm Other Directorates		5	5
		5	5
Transfer Payments			
Compensation Payments		1	0
Housing Benefit Payments		183,266	182,271
		183,267	182,271
Appropriations			
Transfers to/from Earmarked Reserves		(300)	(300)
		(300)	(300)
Managed Expenditure		186,809	200,089
Internal Income			
Income from other Directorates		(300)	(746)
Charges to / from HRA		(800)	(800)
		(1,100)	(1,546)
Income - Grants			
Government Grants		(180,273)	(193,086)
Grants - DLUHC		(991)	0
		(181,264)	(193,086)
Income - Charges			
Fees and charges		(20)	0

## Communities, Housing and Environment

Budget Manager : Chief Officer Community Hubs, Welfare & Business Support

Welfare and Benefits	£000	Budget 2022/23	Budget 2023/24
Income - Charges			
Other income		(2,713)	(2,663)
		(2,733)	(2,663)
Managed Income		(185,097)	(197,295)
<b>Net Managed Budget</b>		<b>1,712</b>	<b>2,794</b>
Accounting Adjustments			
IAS 19 Pensions Costs		358	460
Capital Charges		21	39
		378	499
Central Recharges			
Corporate & Democratic Core Income		(16)	0
		(16)	0
Managed Outside the Service		362	499
<b>Net Cost of Service</b>		<b>2,075</b>	<b>3,293</b>

# Communities, Housing and Environment

Budget Manager : Chief Officer Elections & Regulatory

Car Parking Services			
	£000	Budget 2022/23	Budget 2023/24
Employees			
Direct Pay Costs		2,036	2,163
National Insurance Contributions		205	196
Superannuation Costs		323	338
Other Pension Costs		26	26
Other Employee Related Costs		1	1
Training And Development		2	2
		2,592	2,726
Premises			
Buildings Maintenance		3	3
Grounds Maintenance		48	49
Building Security		18	19
Cleaning And Workplace Refuse		19	0
Electricity		51	81
Other Utilities		10	11
NNDR		824	579
Premises Related Insurance		18	25
		992	767
Supplies & Services			
Materials and Equipment		119	122
Stationery and Postage		22	21
Advertising		5	0
IT and telecommunications		246	5
Insurance		5	5
Professional Services and Subscriptions		146	324
Other Hired and Contracted Services		408	280
		951	757
Transport			
Vehicles And Plant Related Expenditure		41	41
Travel Allowances		1	0
Fuel		9	12
Transport Related Insurance		2	3
		53	56
Internal Charges			
Managed Recharges Frm Other Directorates		200	168
		200	168
Managed Expenditure		4,787	4,474
Internal Income			
Income from other Directorates		(70)	(71)
		(70)	(71)
Income - Sales			
Sale of Goods and Services		0	(17)
		0	(17)
Income - Charges			
Fees and charges		(12,028)	(12,332)
Other income		(6)	(6)
Rents		(15)	(15)
		(12,050)	(12,353)

# Communities, Housing and Environment

Budget Manager : Chief Officer Elections & Regulatory

Car Parking Services			
	£000	Budget 2022/23	Budget 2023/24
Managed Income		(12,119)	(12,441)
<b>Net Managed Budget</b>		<b>(7,332)</b>	<b>(7,967)</b>
Accounting Adjustments			
IAS 19 Pensions Costs		463	540
Capital Charges		625	565
		1,089	1,105
Managed Outside the Service		1,089	1,105
<b>Net Cost of Service</b>		<b>(6,243)</b>	<b>(6,862)</b>

# Communities, Housing and Environment

Budget Manager : Chief Officer Environmental Services

Waste Management			
	£000	Budget 2022/23	Budget 2023/24
<b>Employees</b>			
Direct Pay Costs		15,132	16,309
Agency And Temporary Staff		324	341
National Insurance Contributions		1,672	1,683
Superannuation Costs		2,251	2,419
Other Pension Costs		211	207
Other Employee Related Costs		221	146
Training And Development		42	43
		19,853	21,148
<b>Premises</b>			
Buildings Maintenance		90	90
Building Security		16	15
Cleaning And Workplace Refuse		5	5
Gas		4	5
Electricity		145	242
Other Utilities		29	30
Rents		5	5
NNDR		265	248
Premises Related Insurance		26	37
		586	677
<b>Supplies &amp; Services</b>			
Materials and Equipment		276	289
Stationery and Postage		6	6
IT and telecommunications		99	0
Insurance		35	35
Professional Services and Subscriptions		3	3
Recycling and Reuse		2,564	1,773
Waste Disposal and Landfill Tax		3,397	3,699
Allowances		0	0
Consultancy Services		8	8
Security Services		26	26
Other Hired and Contracted Services		137	137
Licences		45	45
Publication and Promotion		94	94
PFI Unitary Charges		14,576	13,825
		21,265	19,940
<b>Transport</b>			
Vehicles And Plant Related Expenditure		3,413	3,464
Travel Allowances		10	10
Fuel		1,724	2,220
Transport Related Insurance		206	344
		5,353	6,038
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		3,438	3,338
		3,438	3,338
<b>Managed Expenditure</b>		50,496	51,141
<b>Internal Income</b>			
Income from other Directorates	105	(434)	(435)
Charges to / from HRA		(327)	(350)

# Communities, Housing and Environment

Budget Manager : Chief Officer Environmental Services

Waste Management			
	£000	Budget 2022/23	Budget 2023/24
Internal Income		(760)	(785)
Income - Grants			
Government Grants		(5,269)	(5,269)
		(5,269)	(5,269)
Income - Sales			
Sale of Goods and Services		(460)	(469)
		(460)	(469)
Income - Charges			
Fees and charges		(1,128)	(1,638)
Contributions		(7)	(7)
Other income		(2,520)	(2,521)
		(3,656)	(4,166)
Managed Income		(10,145)	(10,689)
<b>Net Managed Budget</b>		<b>40,351</b>	<b>40,452</b>
Accounting Adjustments			
IAS 19 Pensions Costs		3,200	3,845
Capital Charges		3,426	3,471
		6,626	7,316
Central Recharges			
Corporate & Democratic Core Income		(12)	(48)
		(12)	(48)
Other Internal Adjustments			
Internal Reallocations Income		(2,059)	(2,059)
		(2,059)	(2,059)
Managed Outside the Service		4,555	5,209
<b>Net Cost of Service</b>		<b>44,906</b>	<b>45,661</b>

# Communities, Housing and Environment

Budget Manager : Chief Officer Sustainable Energy & AQ

Climate, Energy & Greenspaces			
	£000	Budget 2022/23	Budget 2023/24
<b>Employees</b>			
Direct Pay Costs		15,890	17,782
National Insurance Contributions		1,419	1,622
Superannuation Costs		2,440	2,668
Other Pension Costs		90	88
Other Employee Related Costs		51	40
Training And Development		70	74
		19,960	22,274
<b>Premises</b>			
Buildings Maintenance		498	628
Grounds Maintenance		3,823	4,055
Building Security		59	99
Cleaning And Workplace Refuse		405	438
Gas		406	783
Electricity		568	980
Other Utilities		205	195
Rents		18	20
NNDR		671	491
Premises Related Insurance		16	22
		6,669	7,711
<b>Supplies &amp; Services</b>			
Materials and Equipment		4,990	4,897
Stationery and Postage		12	19
Advertising		37	21
IT and telecommunications		88	23
Insurance		596	410
Professional Services and Subscriptions		271	718
Grants and Contributions		333	308
Waste Disposal and Landfill Tax		1	14
Allowances		0	0
Consultancy Services		22	20
Security Services		29	20
Other Hired and Contracted Services		1,815	1,780
Licences		34	27
Publication and Promotion		52	15
Miscellaneous		1	1
		8,280	8,273
<b>Transport</b>			
Vehicles And Plant Related Expenditure		1,402	1,478
Travel Allowances		23	31
Fuel		354	512
Transport Related Insurance		68	97
		1,847	2,118
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		3,121	3,686
		3,121	3,686
<b>Appropriations</b>			
Transfers to/from Earmarked Reserves		(16)	(10)
		(16)	(10)

# Communities, Housing and Environment

Budget Manager : Chief Officer Sustainable Energy & AQ

Climate, Energy & Greenspaces			
	£000	Budget 2022/23	Budget 2023/24
Managed Expenditure		39,861	44,052
Internal Income			
Income from other Directorates		(4,947)	(5,102)
Recharge Income from Capital		(457)	(471)
Charges to / from HRA		(5,443)	(5,489)
		(10,847)	(11,062)
Income - Grants			
Government Grants		(46)	(46)
		(46)	(46)
Income - Sales			
Sale of Goods and Services		(5,581)	(6,571)
		(5,581)	(6,571)
Income - Charges			
Fees and charges		(11,262)	(11,963)
Contributions		(440)	(254)
Other income		(1,081)	(1,169)
Rents		(1,313)	(1,421)
		(14,097)	(14,807)
Managed Income		(30,571)	(32,486)
<b>Net Managed Budget</b>		<b>9,291</b>	<b>11,566</b>
Accounting Adjustments			
IAS 19 Pensions Costs		3,613	4,381
Capital Charges		3,076	3,160
		6,690	7,541
Central Recharges			
Corporate & Democratic Core Income		(37)	(34)
		(37)	(34)
Managed Outside the Service		6,653	7,508
<b>Net Cost of Service</b>		<b>15,944</b>	<b>19,074</b>



# Communities, Housing and Environment

Budget Manager : Chief Officer Environmental Services

Environmental Action (City Centre)			
	£000	Budget 2022/23	Budget 2023/24
Employees			
Direct Pay Costs		1,354	1,464
National Insurance Contributions		139	137
Superannuation Costs		216	229
Other Pension Costs		4	4
Other Employee Related Costs		1	16
Training And Development		4	4
		1,719	1,854
Premises			
Buildings Maintenance		1	1
Electricity		3	3
Other Utilities		4	4
NNDR		17	6
		25	14
Supplies & Services			
Materials and Equipment		28	28
IT and telecommunications		10	1
Insurance		2	16
Professional Services and Subscriptions		143	143
Other Hired and Contracted Services		27	27
		210	215
Transport			
Vehicles And Plant Related Expenditure		180	191
Travel Allowances		2	2
Fuel		53	68
Transport Related Insurance		1	76
		235	337
Internal Charges			
Managed Recharges Frm Other Directorates		23	26
		23	26
Managed Expenditure		2,213	2,446
Internal Income			
Income from other Directorates		(167)	(167)
Recharge Income from Capital		(1)	(1)
		(168)	(168)
Income - Charges			
Fees and charges		(225)	(225)
Other income		(45)	(45)
		(270)	(270)
Managed Income		(438)	(438)
<b>Net Managed Budget</b>		<b>1,775</b>	<b>2,008</b>
Accounting Adjustments			
IAS 19 Pensions Costs		324	380
Capital Charges		3	3
		326	383

# Communities, Housing and Environment

Budget Manager : Chief Officer Environmental Services

Environmental Action (City Centre)			
	£000	Budget 2022/23	Budget 2023/24
Central Recharges			
Corporate & Democratic Core Income		(9)	(39)
		(9)	(39)
Managed Outside the Service		317	344
<b>Net Cost of Service</b>		<b>2,092</b>	<b>2,352</b>

# Communities, Housing and Environment

Budget Manager : Chief Officer Elections & Regulatory

Environmental Health			
	£000	Budget 2022/23	Budget 2023/24
Employees			
Direct Pay Costs		1,238	1,524
National Insurance Contributions		132	155
Superannuation Costs		194	236
Other Employee Related Costs		1	1
Training And Development		8	10
		1,574	1,926
Premises			
Electricity		2	4
		2	4
Supplies & Services			
Materials and Equipment		15	77
Stationery and Postage		7	6
IT and telecommunications		10	0
Insurance		2	2
Professional Services and Subscriptions		298	120
Other Hired and Contracted Services		48	56
		378	261
Transport			
Vehicles And Plant Related Expenditure		7	31
Travel Allowances		36	33
Fuel		6	7
Transport Related Insurance		1	1
		50	72
Internal Charges			
Managed Recharges Frm Other Directorates		35	35
		35	35
Managed Expenditure		2,039	2,298
Internal Income			
Income from other Directorates		(171)	(217)
Charges to / from HRA		(100)	(193)
		(271)	(410)
Income - Sales			
Sale of Goods and Services		(98)	(90)
		(98)	(90)
Income - Charges			
Fees and charges		(44)	(50)
Other income		(220)	(349)
Income Received From BITMO		(9)	(9)
		(273)	(408)
Managed Income		(641)	(908)
<b>Net Managed Budget</b>		<b>1,398</b>	<b>1,390</b>
Accounting Adjustments			
IAS 19 Pensions Costs		295	395
Capital Charges		12	15
		307	410

# Communities, Housing and Environment

Budget Manager : Chief Officer Elections & Regulatory

Environmental Health			
	£000	Budget 2022/23	Budget 2023/24
Central Recharges			
Corporate & Democratic Core Income		(7)	(7)
		(7)	(7)
Managed Outside the Service		300	403
<b>Net Cost of Service</b>		<b>1,698</b>	<b>1,793</b>

# Communities, Housing and Environment

Budget Manager : Chief Officer Environmental Services

Cleaner Neighbourhood Teams			
	£000	Budget 2022/23	Budget 2023/24
Employees			
Direct Pay Costs		7,444	8,151
National Insurance Contributions		675	729
Superannuation Costs		1,107	1,207
Other Pension Costs		100	85
Other Employee Related Costs		19	5
Training And Development		17	17
		9,362	10,194
Premises			
Buildings Maintenance		8	8
Cleaning And Workplace Refuse		356	356
Gas		4	10
Electricity		4	5
Other Utilities		46	46
Rents		4	3
		422	428
Supplies & Services			
Materials and Equipment		196	197
Stationery and Postage		4	3
IT and telecommunications		14	2
Insurance		28	12
Professional Services and Subscriptions		51	51
Allowances		0	0
Other Hired and Contracted Services		373	346
		667	611
Transport			
Vehicles And Plant Related Expenditure		1,492	1,474
Travel Allowances		44	43
Fuel		496	625
Transport Related Insurance		73	10
		2,104	2,152
Internal Charges			
Managed Recharges Frm Other Directorates		50	49
		50	49
Managed Expenditure		12,605	13,434
Internal Income			
Income from other Directorates		(19)	(19)
Charges to / from HRA		(3,932)	(1,755)
		(3,951)	(1,774)
Income - Sales			
Sale of Goods and Services		(20)	(20)
		(20)	(20)
Managed Income		(3,971)	(1,794)
<b>Net Managed Budget</b>		<b>8,634</b>	<b>11,640</b>
Accounting Adjustments			
IAS 19 Pensions Costs	113	1,578	1,937
Capital Charges		11	13

# Communities, Housing and Environment

Budget Manager : Chief Officer Environmental Services

Cleaner Neighbourhood Teams			
	£000	Budget 2022/23	Budget 2023/24
		1,590	1,950
Other Internal Adjustments			
Internal Reallocations Charges		2,059	2,059
		2,059	2,059
Managed Outside the Service		3,649	4,009
<b>Net Cost of Service</b>		<b>12,283</b>	<b>15,649</b>

# Communities, Housing and Environment

Budget Manager : Head of Commissioning

Supporting People Contracts			
	£000	Budget 2022/23	Budget 2023/24
Supplies & Services			
Other Hired and Contracted Services		0	5
		0	5
Agency Payments			
Services provided by other organisations		11,662	12,290
		11,662	12,290
Managed Expenditure		11,662	12,295
Internal Income			
Income from other Directorates		(2,730)	(3,408)
Charges to / from HRA		(2,804)	(1,995)
		(5,534)	(5,403)
Income - Charges			
Fees and charges		(45)	0
		(45)	0
Managed Income		(5,579)	(5,403)
<b>Net Managed Budget</b>		<b>6,083</b>	<b>6,892</b>
Accounting Adjustments			
Capital Charges		34	33
		34	33
Managed Outside the Service		34	33
<b>Net Cost of Service</b>		<b>6,117</b>	<b>6,925</b>

# Communities, Housing and Environment

Budget Manager : Chief Officer Housing

Strategic Housing Partnership & Support			
	£000	Budget 2022/23	Budget 2023/24
<b>Employees</b>			
Direct Pay Costs		7,168	8,107
National Insurance Contributions		784	819
Superannuation Costs		1,148	1,287
Other Pension Costs		55	55
Other Employee Related Costs		4	5
Training And Development		1	1
		9,159	10,274
<b>Premises</b>			
Buildings Maintenance		29	30
Cleaning And Workplace Refuse		0	0
Electricity		0	3
Rents		26	0
NNDR		16	17
Premises Related Insurance		1	0
		73	49
<b>Supplies &amp; Services</b>			
Materials and Equipment		5	5
Stationery and Postage		5	5
IT and telecommunications		24	24
Insurance		11	12
Professional Services and Subscriptions		0	210
Grants and Contributions		286	301
Consultancy Services		0	200
Commissioned Services		1,616	1,708
Other Hired and Contracted Services		692	580
		2,640	3,044
<b>Transport</b>			
Vehicles And Plant Related Expenditure		32	32
Travel Allowances		94	94
Fuel		1	2
Transport Related Insurance		1	0
		128	128
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		1,437	2,005
Charges To/From HRA		459	461
		1,895	2,465
<b>Agency Payments</b>			
Services provided by other organisations		391	394
		391	394
<b>Appropriations</b>			
Transfers to/from Earmarked Reserves		(1,236)	(1,114)
		(1,236)	(1,114)
<b>Managed Expenditure</b>		13,050	15,242
<b>Internal Income</b>			
Income from other Directorates		(50)	(50)
Recharge Income from Capital		(2,451)	(2,229)
Charges to / from HRA		(3,431)	(3,658)
Redistribution of grants income		(381)	(698)



# Communities, Housing and Environment

Budget Manager : Chief Officer Housing

Strategic Housing Partnership & Support			
	£000	Budget 2022/23	Budget 2023/24
Internal Income		(6,312)	(6,635)
Income - Grants			
Grants - DLUHC		(3,960)	(5,408)
		(3,960)	(5,408)
Income - Charges			
Fees and charges		(798)	(1,126)
Other income		(20)	(20)
Rents		(357)	(382)
		(1,175)	(1,528)
Income - Other			
Interest and Dividends		0	0
		0	0
Managed Income		(11,447)	(13,571)
<b>Net Managed Budget</b>		<b>1,603</b>	<b>1,671</b>
Accounting Adjustments			
IAS 19 Pensions Costs		1,685	2,101
Capital Charges		2,765	94
		4,450	2,195
Managed Outside the Service		4,450	2,195
<b>Net Cost of Service</b>		<b>6,052</b>	<b>3,866</b>

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**Strategic and Central**

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## Strategic and Central Accounts

Summary of budget by service (£000)

Budget Manager	Service	Total 2022/23	Managed by the Service			Managed Outside the Service	Total 2023/24
			Spending	Income	Net		
Chief Officer Financial Services	Strategic Accounts	(467)	(14,883)	(9,782)	(24,665)	56,728	32,063
Chief Officer Financial Services	Debt Financing Costs	60,281	91,601	(19,525)	72,076	(199)	71,877
Chief Officer Financial Services	Corporate & Democratic Core	8,837	0	128	128	10,094	10,222
Chief Officer Financial Services	Non-Distributable Costs	6,800	0	0	0	6,398	6,398
Chief Officer Financial Services	Government Grants And Parish Precepts	(57,021)	1,122	(77,277)	(76,155)	0	(76,155)
Chief Officer Financial Services	Joint Committees And Other Bodies	36,742	36,857	0	36,857	0	36,857
Chief Officer Financial Services	Miscellaneous	(111)	5,609	(729)	4,880	(4,877)	4
Chief Officer Financial Services	Capital Accounting Appropriations	(129,101)	0	0	0	(139,357)	(139,357)
Chief Officer Financial Services	Corporate Insurance	0	10,335	(10,335)	0	0	0
Net Cost of Service		(74,040)	130,640	(117,519)	13,121	(71,213)	(58,091)
	Transfers to and from earmarked reserves	(37,805)	0	0	0	(45,643)	(45,643)
Net Revenue Charge		(111,845)	130,640	(117,519)	13,121	(116,855)	(103,734)

# Strategic and Central Accounts

## Summary of budget by type of spending or income

	£000	Budget 2022/23	Budget 2023/24
<b>Employees</b>			
Other Pension Costs		4,826	4,819
Training And Development		(90)	(90)
		4,736	4,729
<b>Supplies &amp; Services</b>			
IT and telecommunications		25	25
Insurance		4,755	4,670
Professional Services and Subscriptions		378	384
Grants and Contributions		363	367
General Capitalisation		(2,582)	(2,132)
Contingency		5,737	0
Corporate Initiatives & Savings Targets		(800)	(800)
Other Hired and Contracted Services		609	812
		8,485	3,325
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		4,285	4,834
		4,285	4,834
<b>Agency Payments</b>			
Former joint committee residual costs		350	350
WY Joint Committees		1,549	1,645
WY Combined Authority		33,083	33,083
Flood Defence Levy		424	444
Coroners Service		1,685	1,685
		37,091	37,207
<b>Transfer Payments</b>			
Business Rates Pool		920	1,122
Land Drainage Levies		8	8
		928	1,130
<b>Capital</b>			
External Interest Charge		81,850	88,199
Statutory capital charge to HRA		(28,894)	(30,006)
MRP on PFI schemes		(22,645)	(19,769)
PFI Lifecycle costs charged to capital		(11,462)	(11,980)
Minimum Revenue Provision		60,971	64,907
		79,820	91,351
<b>Appropriations</b>			
Transfer to/from General Fund Reserves		0	3,000
Transfers to/from Earmarked Reserves		(35,057)	(15,562)
Transfers to/from Capital Reserve		257	626
		(34,800)	(11,936)
<b>Managed Expenditure</b>		100,545	130,640
<b>Internal Income</b>			
Income from other Directorates		(28,282)	(29,260)
Charges to / from HRA		(12,326)	(4,129)
Corporate & Democratic Core Chge to HRA		(1,655)	(1,655)
		(42,262)	(35,043)
<b>Income - Grants</b>			
Government Grants		(339)	(339)
Grants - DLUHC		(57,665)	(77,001)
		(58,004)	(77,340)

## Strategic and Central Accounts

Summary of budget by type of spending or income

£000	Budget 2022/23	Budget 2023/24
Income - Charges		
Fees and charges	(747)	(349)
Contributions	(665)	(665)
Other income	(3,716)	(3,013)
	(5,128)	(4,027)
Income - Other		
Interest and Dividends	(648)	(1,109)
	(648)	(1,109)
Managed Income	(106,042)	(117,519)
<b>Net Managed Budget</b>	<b>(5,497)</b>	<b>13,121</b>
Accounting Adjustments		
IAS 19 Pensions Costs	37,805	45,643
Transfers to/from Statutory Reserves	(37,805)	(45,643)
Capital Charges	(114,358)	(126,648)
	(114,358)	(126,648)
Central Recharges		
Corporate & Democratic Core Income	8,009	9,793
	8,009	9,793
Managed Outside the Service	(106,348)	(116,855)
<b>Net Cost of Service</b>	<b>(111,845)</b>	<b>(103,734)</b>

# Strategic and Central Accounts

Budget Manager : Chief Officer Financial Services

Strategic Accounts	£000	Budget 2022/23	Budget 2023/24
Employees			
Training And Development		(90)	(90)
		(90)	(90)
Supplies & Services			
Grants and Contributions		66	69
General Capitalisation		(2,582)	(2,132)
Contingency		5,737	0
Corporate Initiatives & Savings Targets		(800)	(800)
Other Hired and Contracted Services		5	6
		2,426	(2,857)
Appropriations			
Transfer to/from General Fund Reserves		0	3,000
Transfers to/from Earmarked Reserves		(35,057)	(15,562)
Transfers to/from Capital Reserve		257	626
		(34,800)	(11,936)
Managed Expenditure		(32,465)	(14,883)
Internal Income			
Income from other Directorates		(562)	(994)
Charges to / from HRA		(12,326)	(4,129)
Corporate & Democratic Core Chge to HRA		(1,782)	(1,782)
		(14,670)	(6,905)
Income - Charges			
Fees and charges		(459)	(66)
Other income		(3,511)	(2,811)
		(3,970)	(2,877)
Managed Income		(18,640)	(9,782)
<b>Net Managed Budget</b>		<b>(51,105)</b>	<b>(24,665)</b>
Accounting Adjustments			
IAS 19 Pensions Costs		36,212	44,312
Capital Charges		14,426	12,416
		50,638	56,728
Managed Outside the Service		50,638	56,728
<b>Net Cost of Service</b>		<b>(467)</b>	<b>32,063</b>



# Strategic and Central Accounts

Budget Manager : Chief Officer Financial Services

Debt Financing Costs			
	£000	Budget 2022/23	Budget 2023/24
Supplies & Services			
Professional Services and Subscriptions		250	250
		250	250
Capital			
External Interest Charge		81,850	88,199
Statutory capital charge to HRA		(28,894)	(30,006)
MRP on PFI schemes		(22,645)	(19,769)
PFI Lifecycle costs charged to capital		(11,462)	(11,980)
Minimum Revenue Provision		60,971	64,907
		79,820	91,351
Managed Expenditure		80,070	91,601
Internal Income			
Income from other Directorates		(18,053)	(17,933)
		(18,053)	(17,933)
Income - Charges			
Fees and charges		(288)	(283)
Other income		(200)	(200)
		(488)	(483)
Income - Other			
Interest and Dividends		(648)	(1,109)
		(648)	(1,109)
Managed Income		(19,189)	(19,525)
<b>Net Managed Budget</b>		<b>60,881</b>	<b>72,076</b>
Accounting Adjustments			
Capital Charges		0	0
		0	0
Central Recharges			
Corporate & Democratic Core Income		(600)	(199)
		(600)	(199)
Managed Outside the Service		(600)	(199)
<b>Net Cost of Service</b>		<b>60,281</b>	<b>71,877</b>

## Strategic and Central Accounts

Budget Manager : Chief Officer Financial Services

Corporate & Democratic Core			
	£000	Budget 2022/23	Budget 2023/24
Internal Income			
Corporate & Democratic Core Chge to HRA		128	128
		128	128
Managed Income		128	128
<b>Net Managed Budget</b>		<b>128</b>	<b>128</b>
Central Recharges			
Corporate & Democratic Core Income		8,709	10,094
		8,709	10,094
Managed Outside the Service		8,709	10,094
<b>Net Cost of Service</b>		<b>8,837</b>	<b>10,222</b>

# Strategic and Central Accounts

Budget Manager : Chief Officer Financial Services

Government Grants And Parish Precepts			
	£000	Budget 2022/23	Budget 2023/24
Transfer Payments			
Business Rates Pool		920	1,122
		920	1,122
Managed Expenditure		920	1,122
Income - Grants			
Government Grants		(275)	(275)
Grants - DLUHC		(57,665)	(77,001)
		(57,941)	(77,277)
Managed Income		(57,941)	(77,277)
<b>Net Managed Budget</b>		<b>(57,021)</b>	<b>(76,155)</b>
<b>Net Cost of Service</b>		<b>(57,021)</b>	<b>(76,155)</b>

# Strategic and Central Accounts

Budget Manager : Chief Officer Financial Services

Joint Committees And Other Bodies			
	£000	Budget 2022/23	Budget 2023/24
Agency Payments			
WY Joint Committees		1,549	1,645
WY Combined Authority		33,083	33,083
Flood Defence Levy		424	444
Coroners Service		1,685	1,685
		36,742	36,857
Managed Expenditure		36,742	36,857
<b>Net Managed Budget</b>		<b>36,742</b>	<b>36,857</b>
<b>Net Cost of Service</b>		<b>36,742</b>	<b>36,857</b>

# Strategic and Central Accounts

Budget Manager : Chief Officer Financial Services

Miscellaneous	£000	Budget 2022/23	Budget 2023/24
Employees			
Other Pension Costs		4,826	4,819
		4,826	4,819
Supplies & Services			
Professional Services and Subscriptions		128	134
Grants and Contributions		298	298
		426	432
Agency Payments			
Former joint committee residual costs		350	350
		350	350
Transfer Payments			
Land Drainage Levies		8	8
		8	8
<b>Managed Expenditure</b>		<b>5,610</b>	<b>5,609</b>
Income - Grants			
Government Grants		(64)	(64)
		(64)	(64)
Income - Charges			
Contributions		(665)	(665)
Other income		(3)	0
		(668)	(665)
<b>Managed Income</b>		<b>(732)</b>	<b>(729)</b>
<b>Net Managed Budget</b>		<b>4,878</b>	<b>4,880</b>
Accounting Adjustments			
IAS 19 Pensions Costs		(5,007)	(4,869)
Capital Charges		118	95
		(4,889)	(4,774)
Central Recharges			
Corporate & Democratic Core Income		(100)	(102)
		(100)	(102)
<b>Managed Outside the Service</b>		<b>(4,989)</b>	<b>(4,877)</b>
<b>Net Cost of Service</b>		<b>(111)</b>	<b>4</b>

## Strategic and Central Accounts

Budget Manager : Chief Officer Financial Services

Corporate Insurance	£000	Budget 2022/23	Budget 2023/24
Supplies & Services			
IT and telecommunications		25	25
Insurance		4,755	4,670
Other Hired and Contracted Services		604	806
		5,384	5,501
Internal Charges			
Managed Recharges Frm Other Directorates		4,285	4,834
		4,285	4,834
Managed Expenditure		9,669	10,335
Internal Income			
Income from other Directorates		(9,667)	(10,333)
		(9,667)	(10,333)
Income - Charges			
Other income		(2)	(2)
		(2)	(2)
Managed Income		(9,669)	(10,335)
<b>Net Managed Budget</b>		<b>0</b>	<b>0</b>
<b>Net Cost of Service</b>		<b>0</b>	<b>0</b>